



**EPYLLION**

BY MATTHEW BALL

## **The State of Video Gaming in 2025**

(Version: January 18, 2025)



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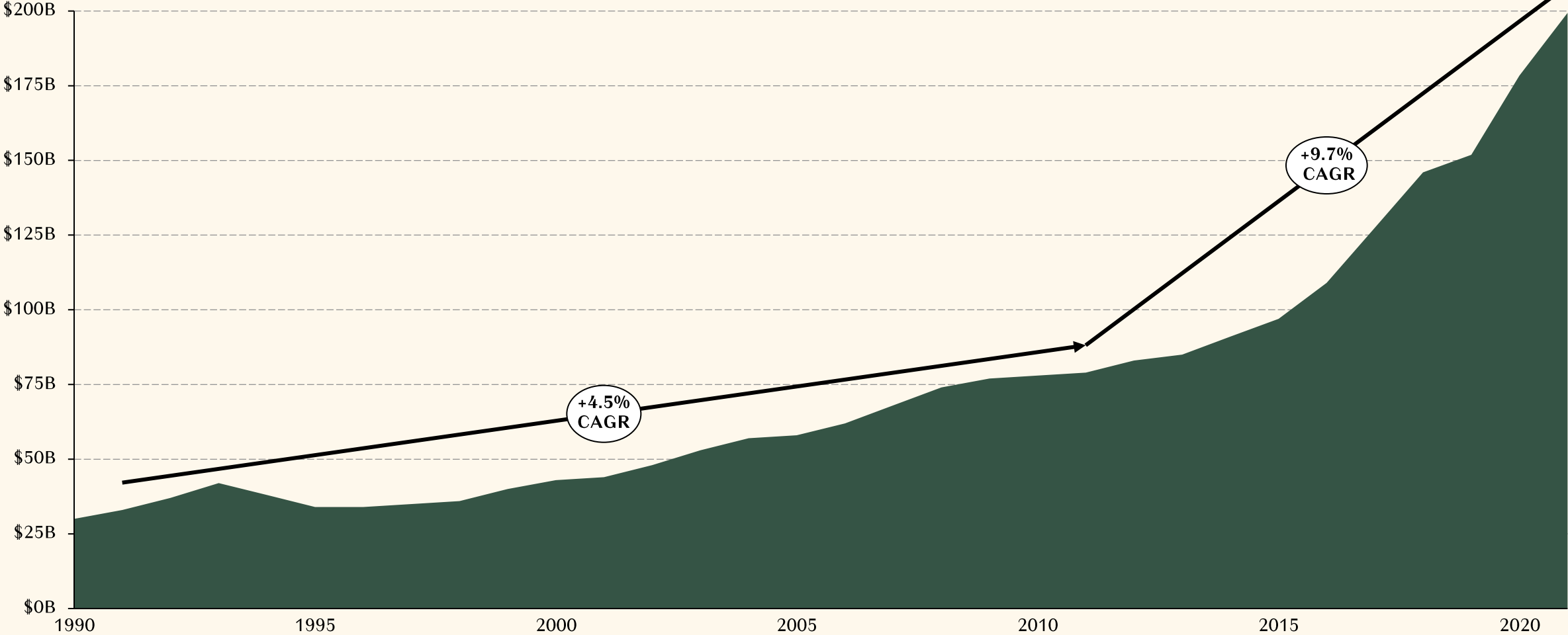
**How Player, Playtime, and Player Spend Might Return to Growth [124 – 221]**

From 2011 to 2021, video gaming soared. Spending grew at over twice the rate of the preceding 20 years, with annual revenues up 150% overall (from \$80B to \$200B)



### Worldwide Consumer Spending on Video Game Content

(Nominal Prices; Arcade + Console + PC + Mobile + VR + Web; Excludes Hardware & Accessories; Excludes Web3/NFT)



# Gaming's 2011 to 2021 growth didn't just beat its historical averages, it significantly outpaced global growth benchmarks (e.g. 3.4x the rate of world *real* GDP)

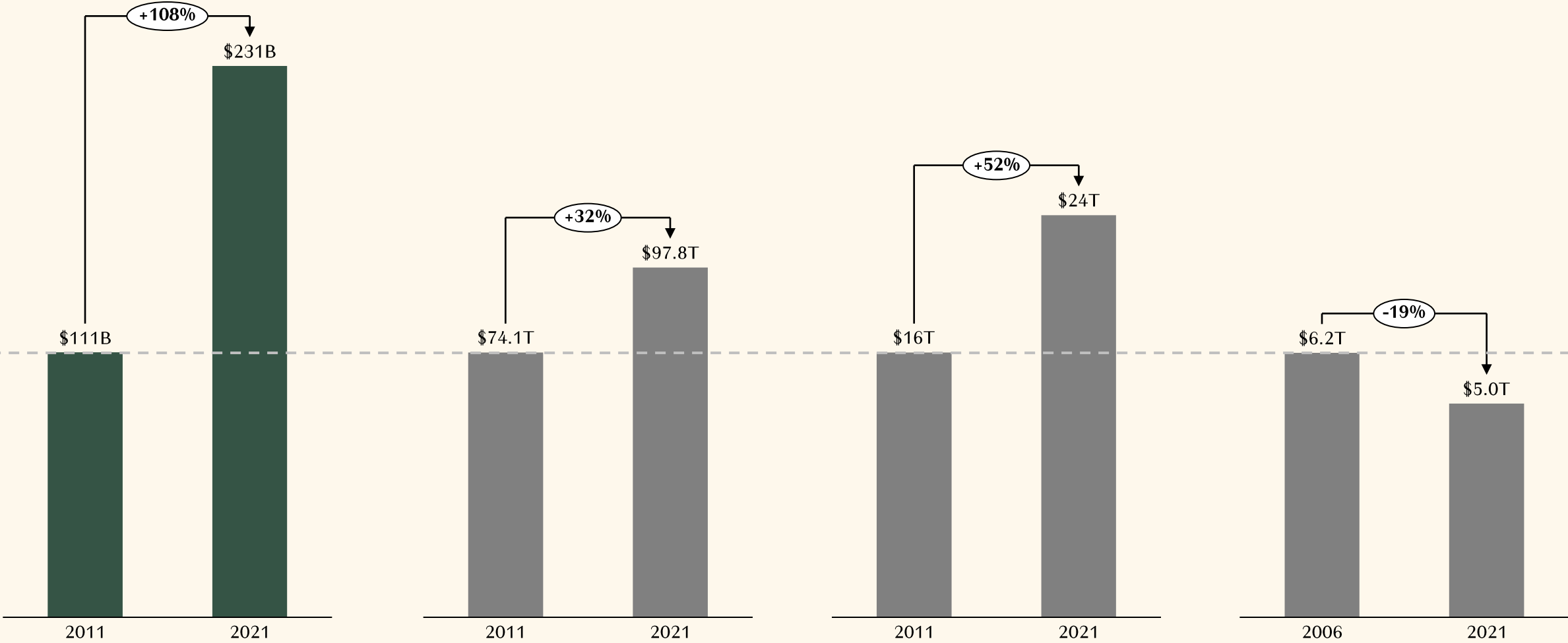


**Video Game Content<sup>1</sup> Real Spend**  
(USD; 2024 Prices; Worldwide)

**World Real GDP**  
(USD; 2024 Prices)

**U.S. Real GDP**  
(USD; 2024 Prices)

**Japan Real GDP**  
(USD; 2024 Prices)



v.1/18/2025 Notes: <sup>1</sup>Inclusive of Arcade + Console + PC + Mobile + VR + Web; Excludes Web3/NFT

Sources: Pelham Smithers / Bloomberg, IDG, Newzoo, Meta, IDC, Epyllion analysis, World Bank, Epyllion analysis

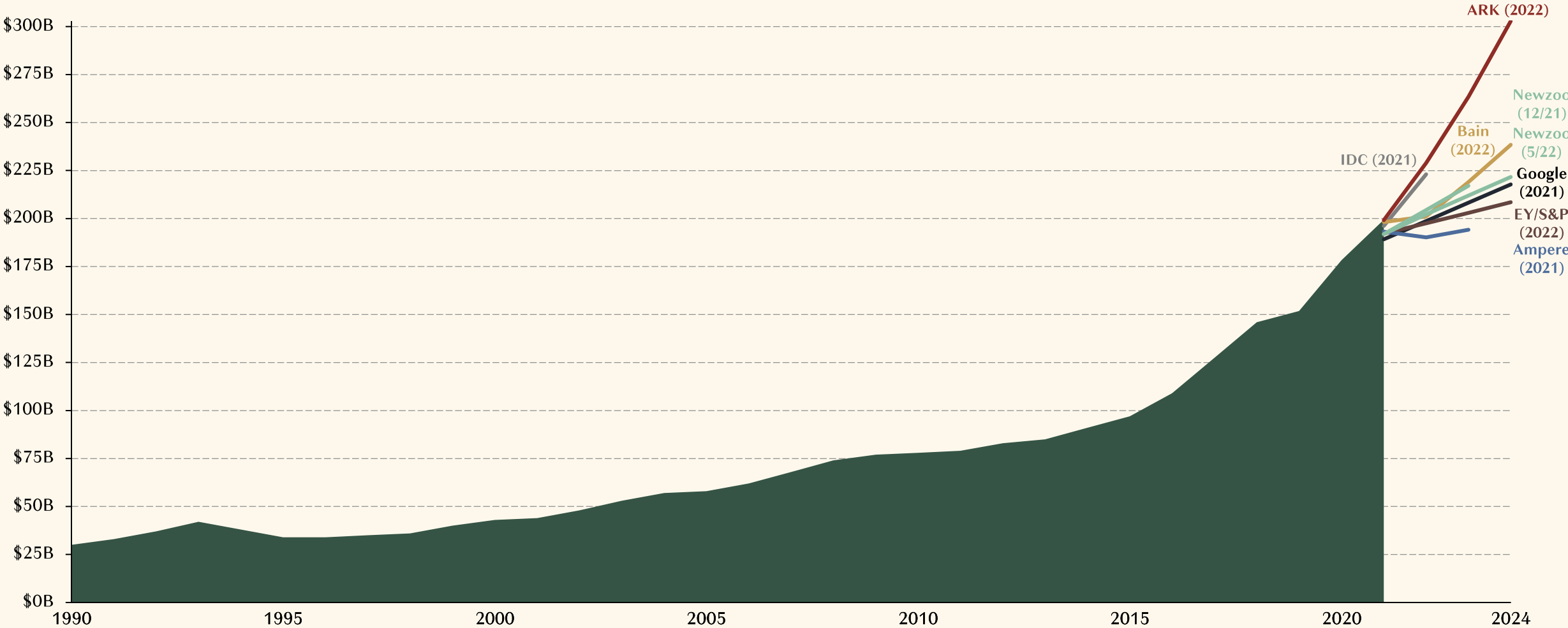


# Though a few anticipated a slowdown or even a pullback after COVID, most expected that gaming's growth would continue at high rates — if not accelerate



## Worldwide Consumer Spending on Video Game Content, Plus Select External Forecasts For Growth<sup>1</sup>

(Nominal Prices; Arcade + Console + PC + Mobile + VR + Web; Excludes Hardware & Accessories; Excludes Web3/NFT)



Notes: <sup>1</sup>Forecasts that did not include AR/VR or arcade are normalized; different starting values in 2021 reflects different estimates for 2021 at the time of forecast

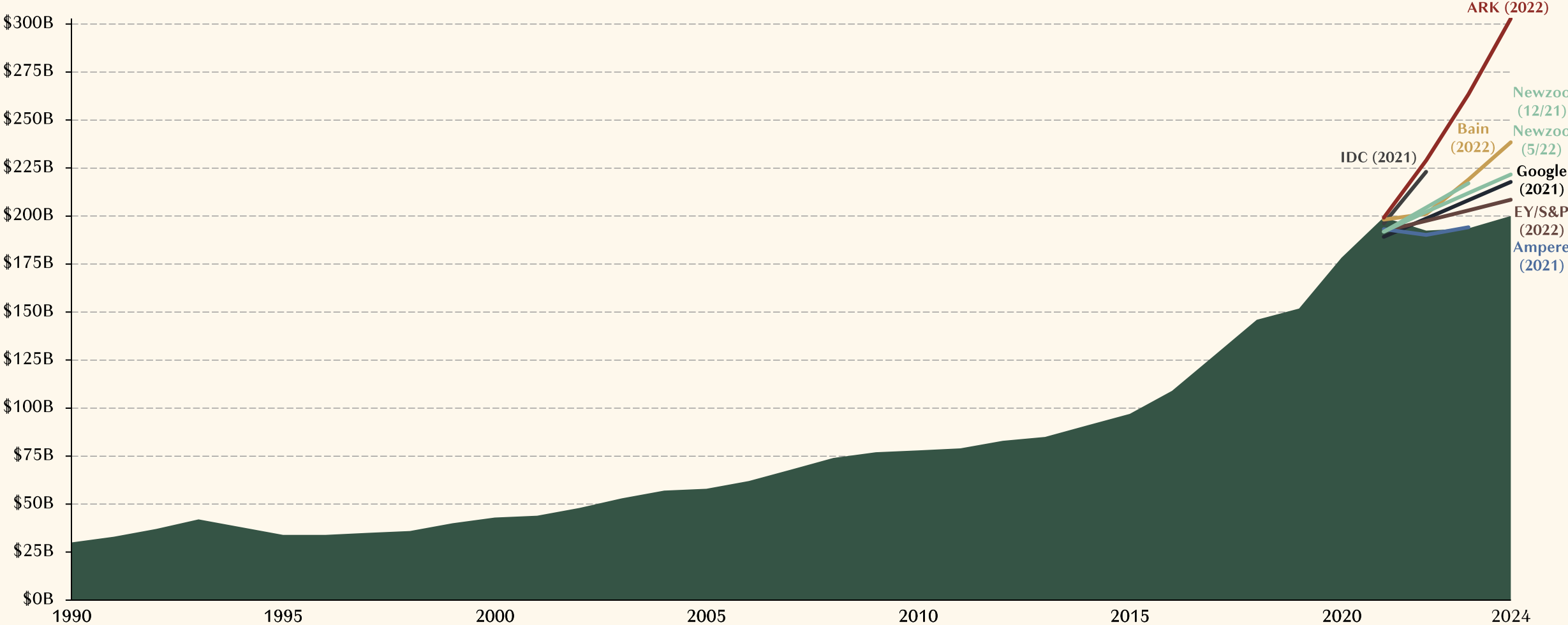
Sources: Pelham Smithers / Bloomberg, IDG, Newzoo, Meta, IDC, ARK, Bain, Google, E&Y, Ampere, Epyllion analysis

# Instead, spend fell by ~3.5% in 2022, then barely grew in 2023 & 2024, finishing flat over 3 years — and thus short tens of billions in revenue versus forecasts



## Worldwide Consumer Spending on Video Game Content, Plus Select External Forecasts For Growth<sup>1</sup>

(Nominal Prices; Arcade + Console + PC + Mobile + VR + Web; Excludes Hardware & Accessories; Excludes Web3/NFT)



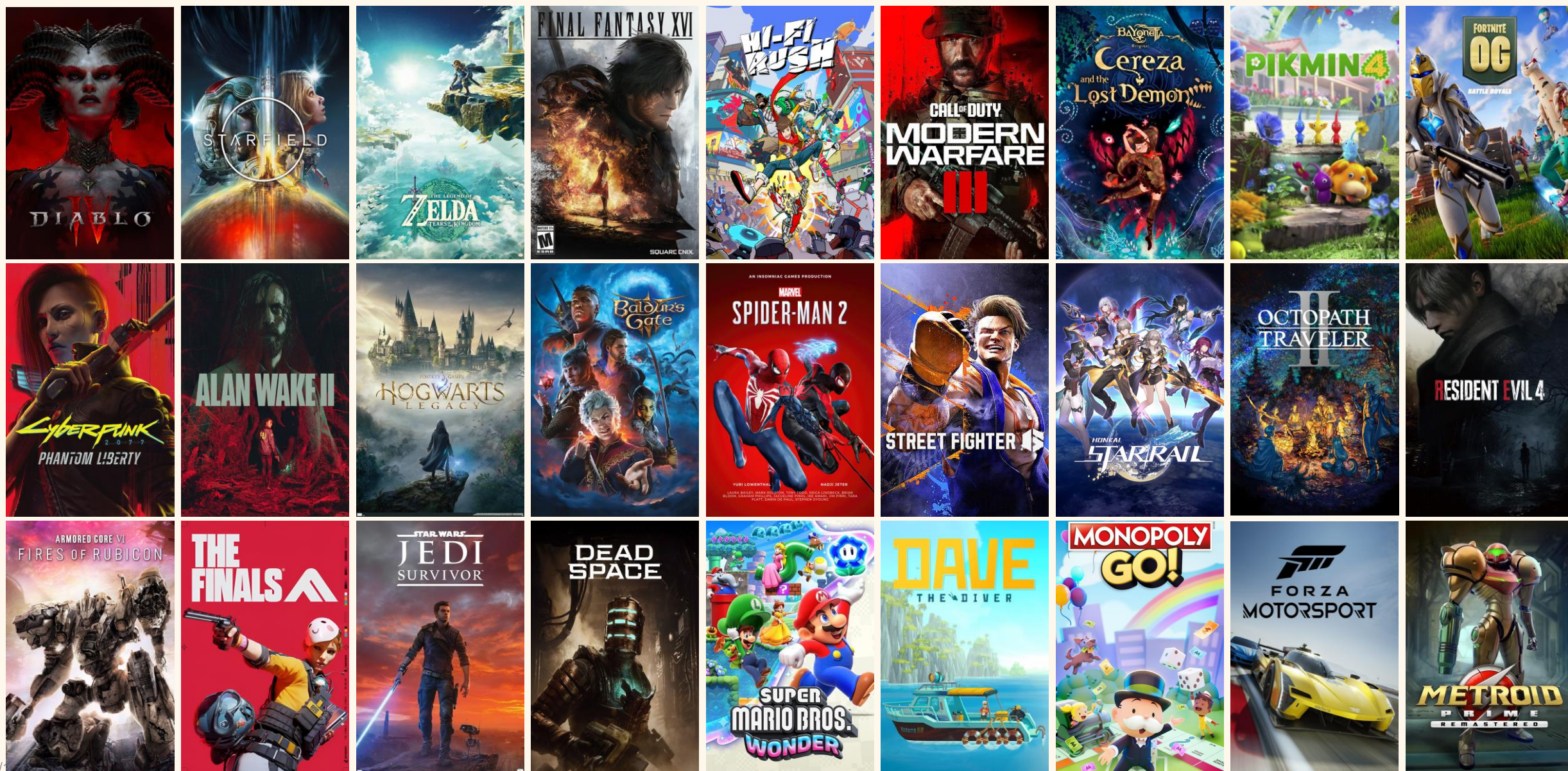
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Sources: Pelham Smithers / Bloomberg, IDG, Newzoo, Meta, IDC, ARK, Bain, Google, E&Y, Ampere, Epyllion analysis



This decline occurred despite the end of console/GPU shortages in mid-2022, and in 2023, arguably *the* best content release slate in the industry's 70-year history





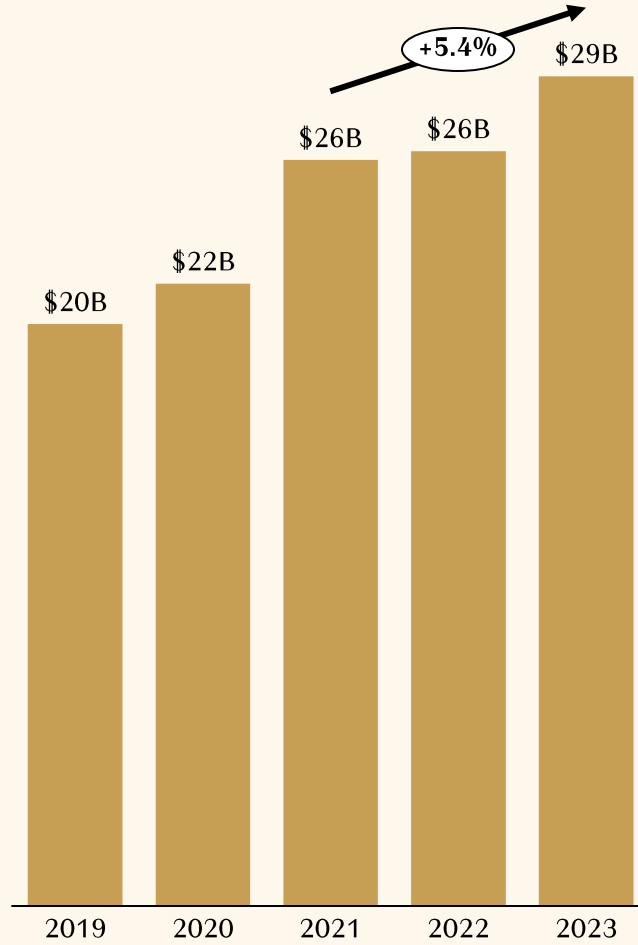
# A post-pandemic pullback is an insufficient explanation for gaming's contraction and stall. Spending on books, music, and video (esp. digital) continued to grow



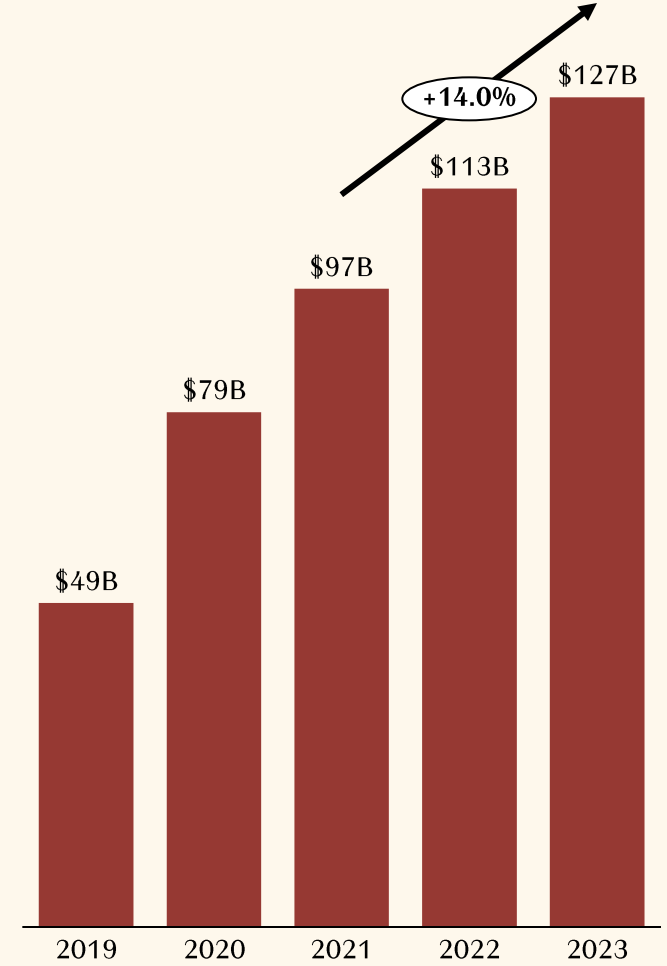
### Worldwide Book Revenues (Nominal Prices)



### Worldwide Recorded Music Revenues (Nominal Prices)



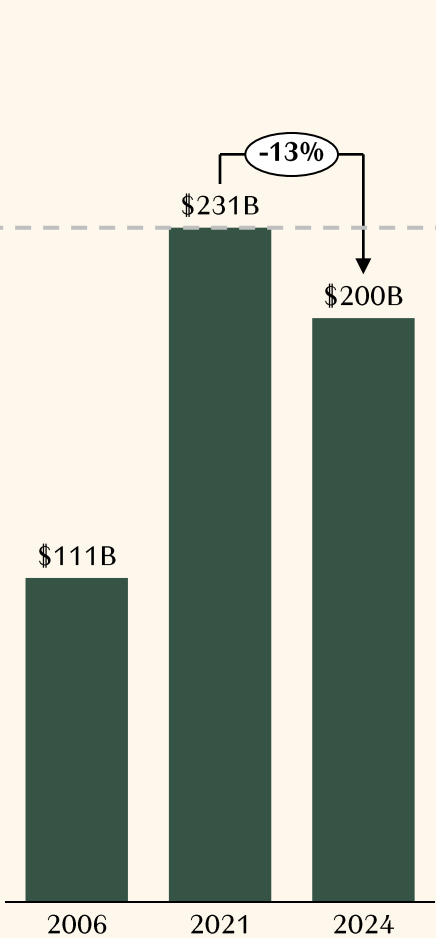
### Spend on Digital Video (Nominal Prices)



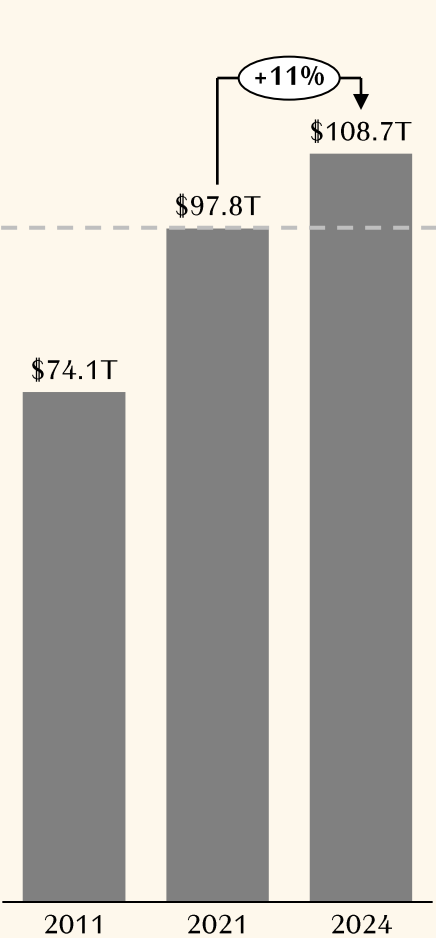
# And so not only does the video gaming industry now fall short of global growth benchmarks, it's actually *shrinking* in real terms — down roughly 13% since 2021



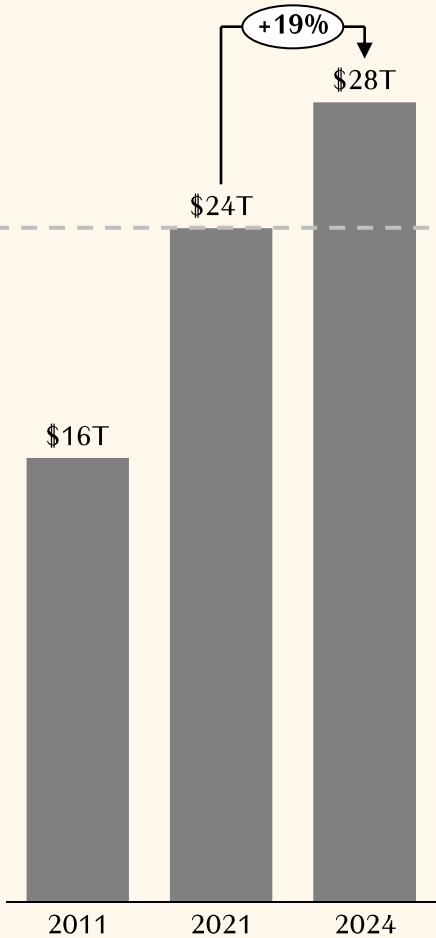
**Video Game Content<sup>1</sup> Real Spend**  
(USD; 2024 Prices; Worldwide)



**World Real GDP**  
(2024 Prices)



**US Real GDP**  
(2024 Prices)



**Japan Real GDP**  
(2024 Prices)



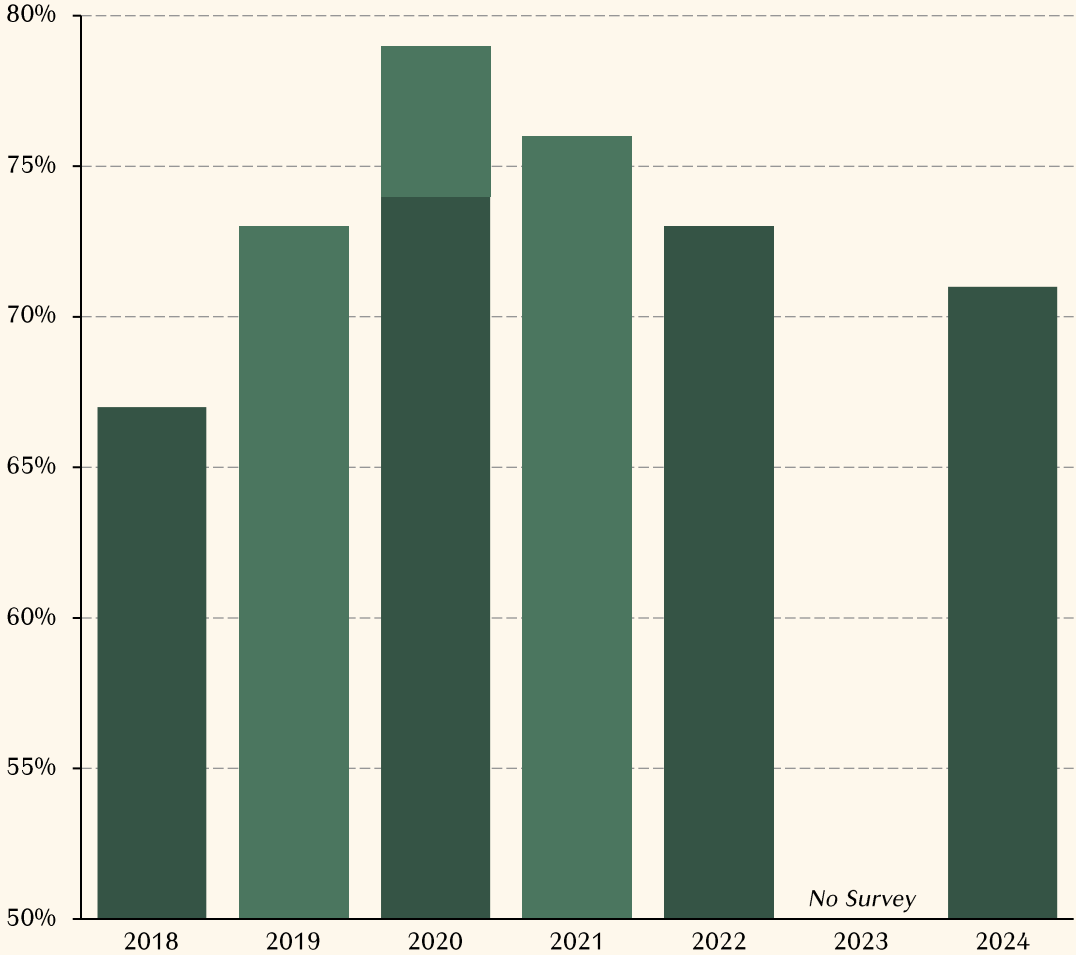
v.1/18/2025 Notes: <sup>1</sup>Inclusive of Arcade + Console + PC + Mobile + VR + Web; Excludes Web3/NFT

Sources: Pelham Smithers / Bloomberg, IDG, Newzoo, Meta, IDC, Epyllion analysis, World Bank, Epyllion analysis

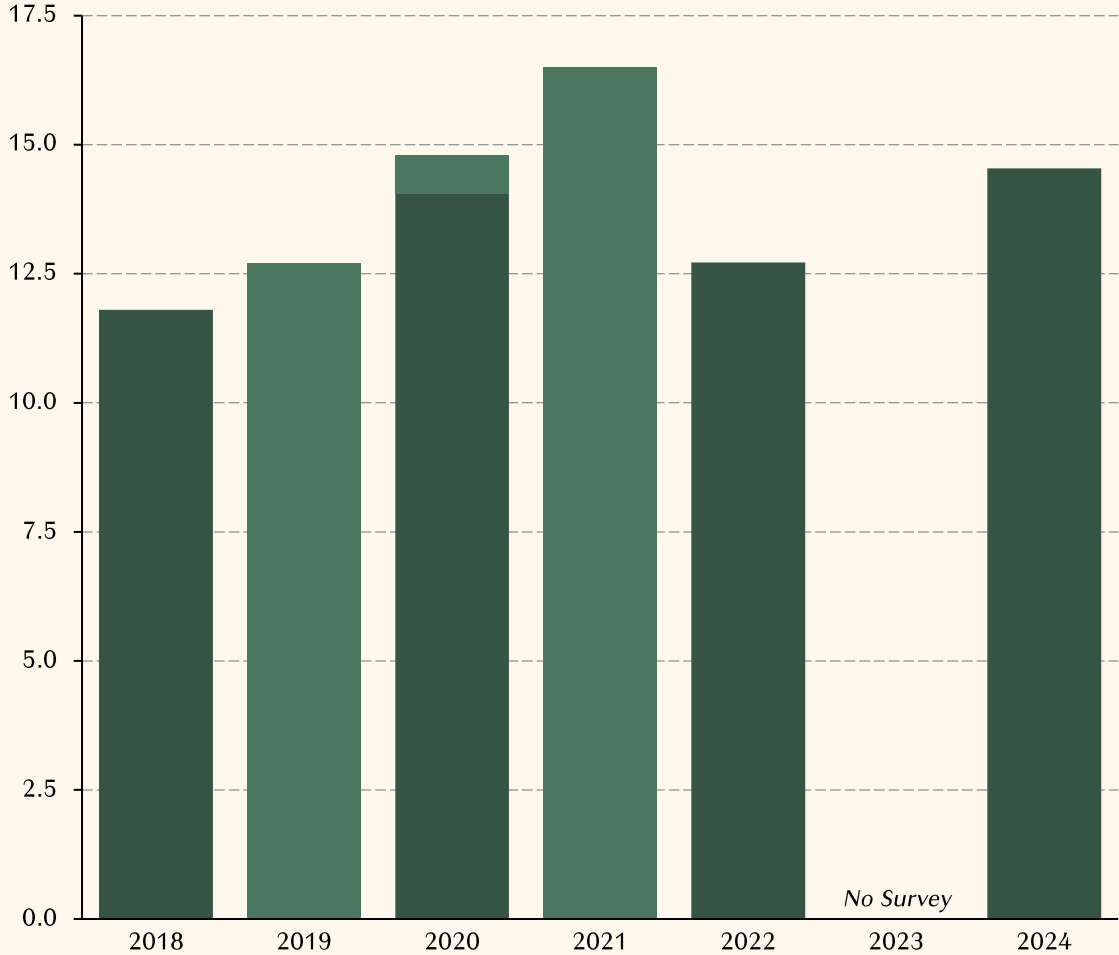
# It's not just spend that is declining — players are too. Average playtime has partly recovered, but this is mostly *because* less engaged players stopped playing entirely



**Share of U.S. Population That Regularly Plays Video Games**  
(Ages 2+, PC + Console + Mobile + VR + Web)

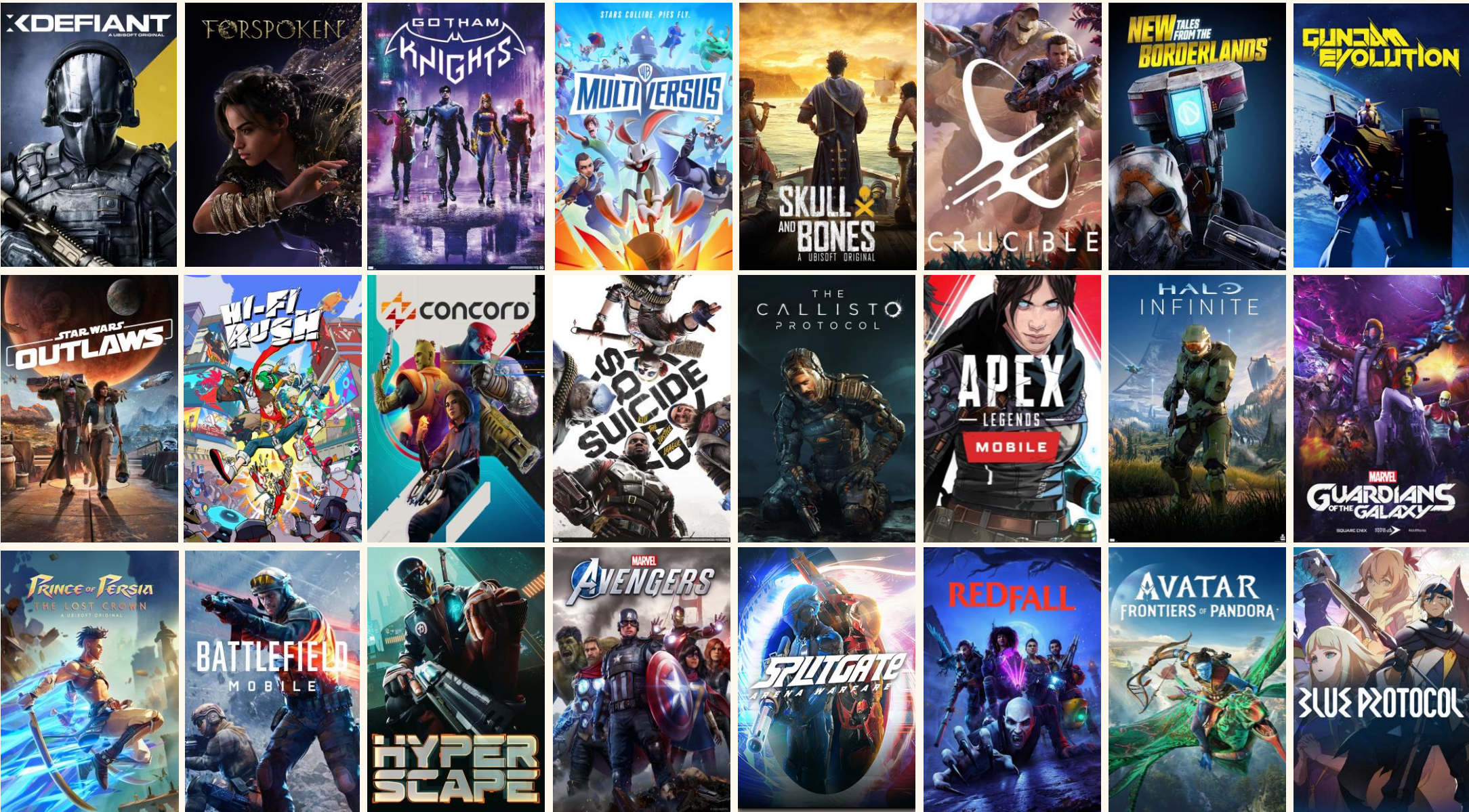


**Avg. Weekly Video Game Play Hours Among U.S. Gamers**  
(Hours, PC + Console + Mobile + VR + Web)





# The shortfall of players, dollars, and hours versus forecasts (and even vs. 2021) has led to an unprecedented number of commercial disappointments or flops





# Rising failure rates have also led gamemakers to cancel scores of in-production titles, having lost faith in the business cases they had approved only a few years ago



## Naughty Dog cancels its *The Last of Us* multiplayer game

The Last of Us Online scrapped after years of development

## Take-Two says cancelled games weren't 'core franchise' titles

THE PUBLISHER'S RELEASE SLATE HAS DROPPED BY 12 TITLES, FOLLOWING GAME CANCELLATIONS

## Take-Two sells Private Division and almost all its games

## New *Deus Ex* Game Reportedly Canceled By \*That\* Gaming Company

Swedish holdings company Embracer Group has seemingly canceled an in-development *Deus Ex* game at Eidos-Montréal

## Bandai Namco Reveals It Canceled at Least Five In-Development Games

11 Bit Studios lays off unknown number of staff, cancels Project 8 console game

Studio president said title was "conceived under very different market conditions"

## Bungie's Canceled Project Payback Was A Third-Person Spinoff Set In *Destiny* Universe

The project was canceled two months ago, with most of Bungie now reportedly working on *Marathon*.

People Can Fly lays off more than 120 employees as it cuts back on in-development games: 'We need to tailor our plans to our financial capacity'

## Epic says *Fortnite's* Rocket Racing is ending 'themed updates'

THE PSYONIX-DEVELOPED GAME LAUNCHED LESS THAN A YEAR AGO

## Ubisoft Cancels *The Division Heartland*

The company will move resources to "bigger opportunities" such as *XDefiant* and *Rainbow Six*

## Microsoft Cancels New *Blizzard* Video Game After Six Years of Development

Paradox cancels life sim *Life by You*, CEO says they gave the studio 'a fair shot' but now 'believe it is better to stop'

Paradox says "the road leading to a release that we felt confident about was far too long and uncertain" to continue.

Sony cancels two live service projects including *God of War* title

Niantic lays off 230 employees, cancels *NBA* and *Marvel* games

## EA Cancels Respawn *Star Wars* Shooter Amid Mass Layoff

The game was announced in 2022 as part of a larger partnership between EA and Lucasfilm

*Battlefield Mobile* canceled to better deliver on "vision" for the franchise

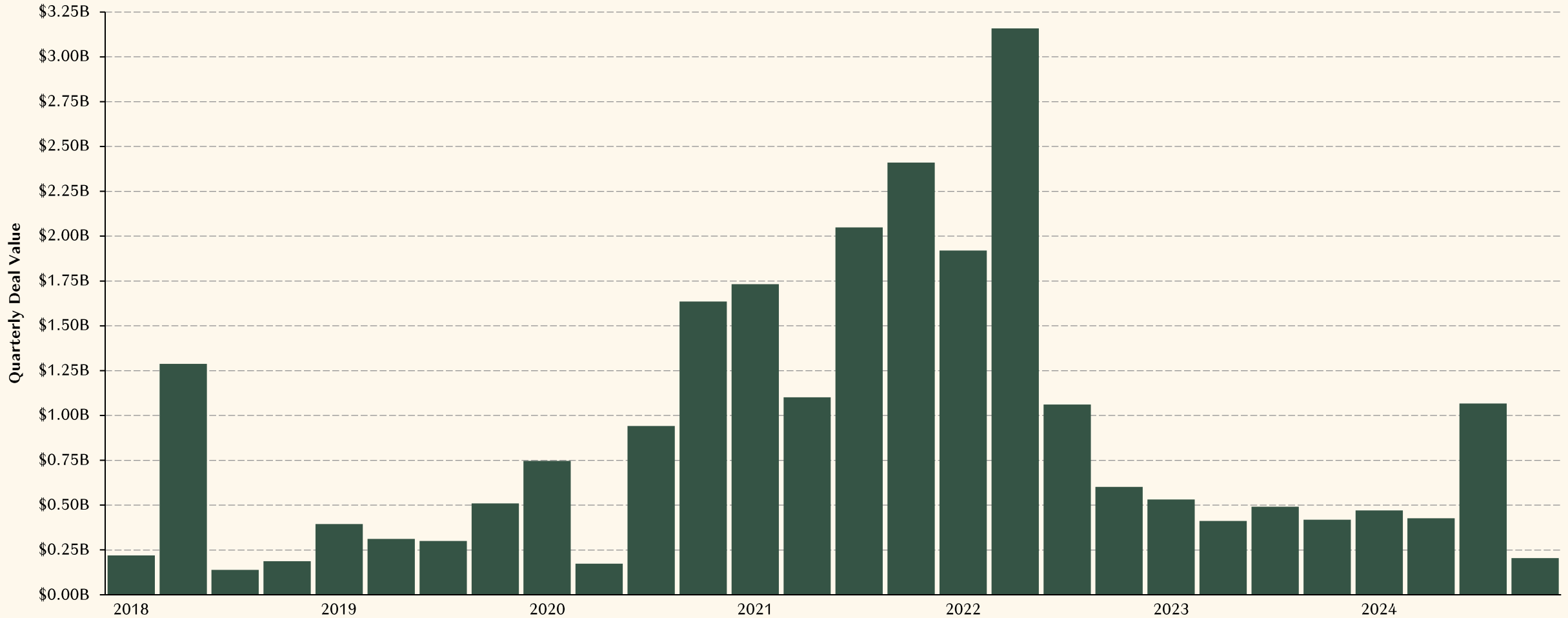
*XDefiant* is being shut down, developer closed



And VC content funding has plummeted, too, falling 77% from H2'21–H1'22 highs and back to 2018–2019 levels even (despite consumer spend being up 34% or \$51B)



Worldwide VC Funding In Video Gaming Content Development Studios/Publishers by Quarter  
(Nominal Prices; Excludes Investments In Video Game-Related Technology and Delivery Companies)

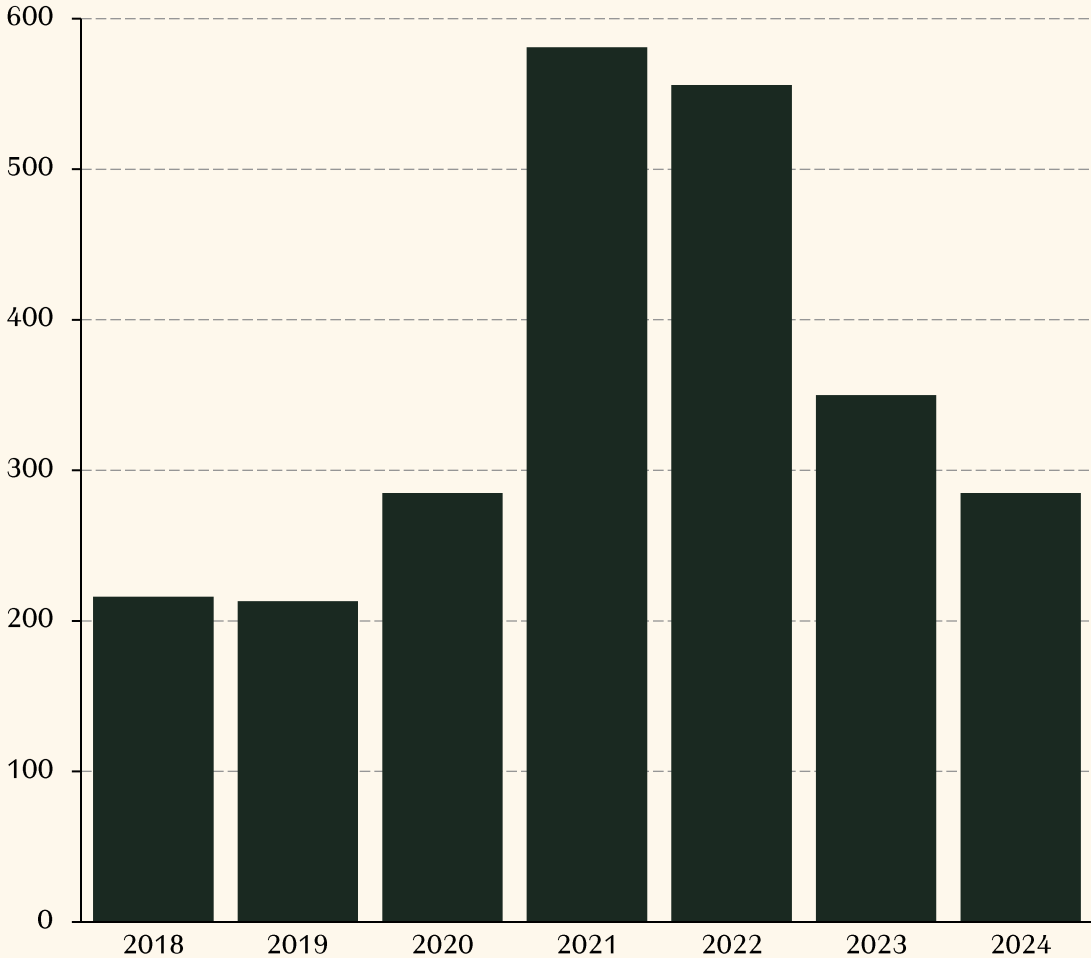


# The collapse in venture investment dollars comes not just from smaller average investment rounds, but also far fewer rounds and from far fewer investors



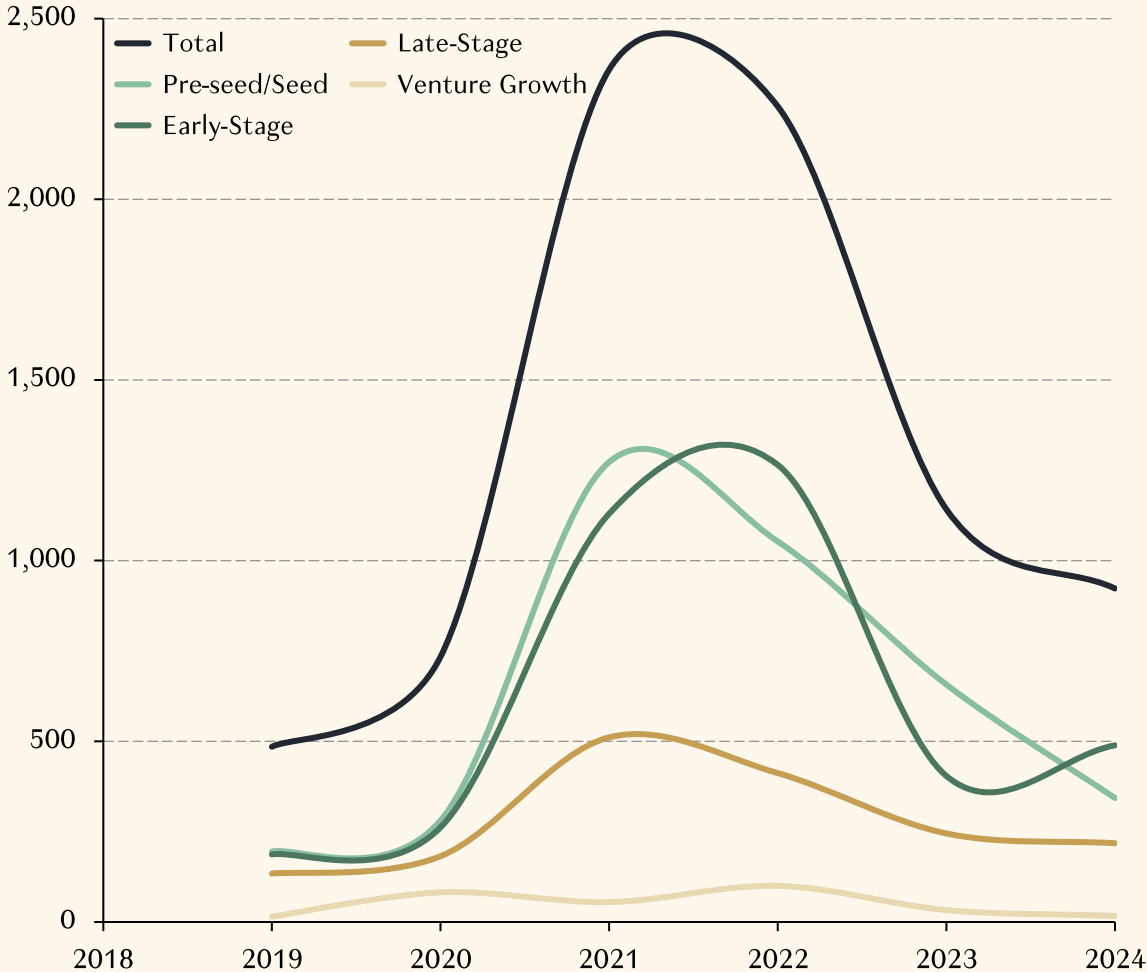
### Total VC Deals in Video Game Content Studios/Publishers

(Worldwide; Content-Related Investments; Excludes Venture Growth Rounds)



### Active VCs in Video Game Content Studios/Publishers by Year

(Worldwide; Content-Related Investments; At Least One Investment Made in Year)



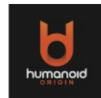
# Many of the independent studios founded since 2019 are now closing because they can't find the VC or publisher funding needed to finish their games



## Jar of Sparks

4,315 followers  
2h • 🌐

Earlier today, we notified our team that Jar of Sparks will be halting work on our current title as we search for a new publishing partner who can help bring our creative vision to life. Throughout this journey, our passionate, driven, and innovative team took bold risks and pushed boundaries, striving to create something truly new and exciting for the industry. We couldn't be prouder of the groundwork we've laid together.



## Humanoid Origin

3,105 followers  
1w • 🌐

Earlier today, we informed our staff that Humanoid Origin will be shutting down. Despite efforts to shield the studio from broader challenges in the industry, an unexpected shortfall of funding left us unable to sustain operations.



## Worlds Untold

4,273 followers  
1w • 🌐

It's hard to find the right words for this, but I wanted to share that we've made the very difficult decision to pause operations at Worlds Untold while we search for a new partner to help bring our vision to life. This was not a decision we made lightly—it's been a deeply personal journey, and we're all so proud of everything this team has built together.

## Deviation Games Is Shut Down Before It Can Ship a Game

### Lightforge Community,

Beginning today, LFG is downsizing to a skeleton crew at the end of the month – a tough message for us to deliver. This means we are pausing the development of Project O.R.C.S. The remaining staff will regroup to determine what a viable path may be for the project and studio.

After a lengthy period of regularly meeting with potential investors and game publishers we were unable to secure the necessary funding to finish creating Project O.R.C.S.

All Events > Orphan Age Events >

## The Sea is Quiet

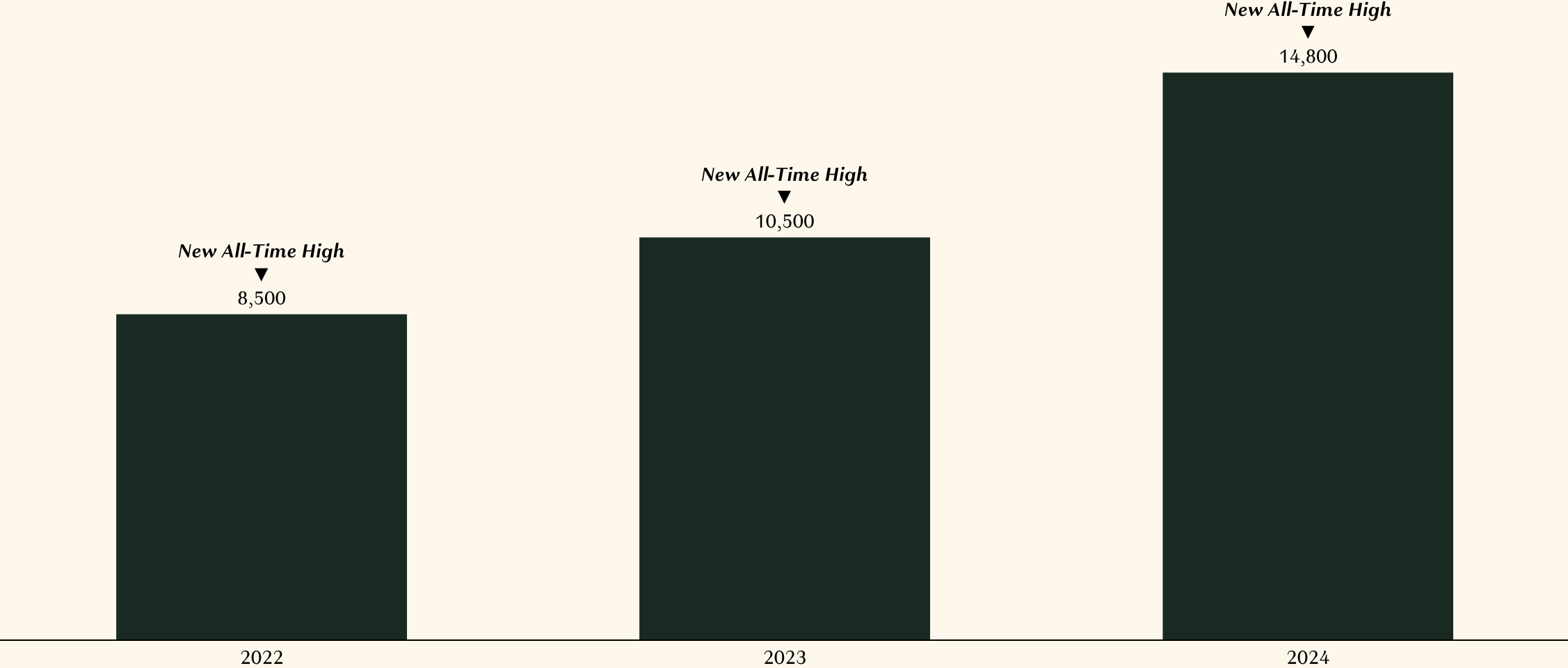
Ahoy mateys,

Dropping the nautical jargon for clarity, the last few months we've been going through bankruptcy procedures in France. This started when communication broke down between us and our publisher, leading to payments not continuing. Alas, with our publisher not continuing funding and no other sources of continued funding to finalize the game, the French government has elected to shut down the studio effective immediately. (Like at the end of the work day today we cannot legally continue working.)

# Employees have been hit hard, suffering back-to-back-to-back record layoffs. Layoffs might help short-term margins, but they won't restore industry growth



**Annual Gross Reported Layoffs in the Video Game Industry**  
(Excludes Unreported Layoffs and Layoffs Where the Approximate Headcount Is Not Known; Not Net of Hiring)

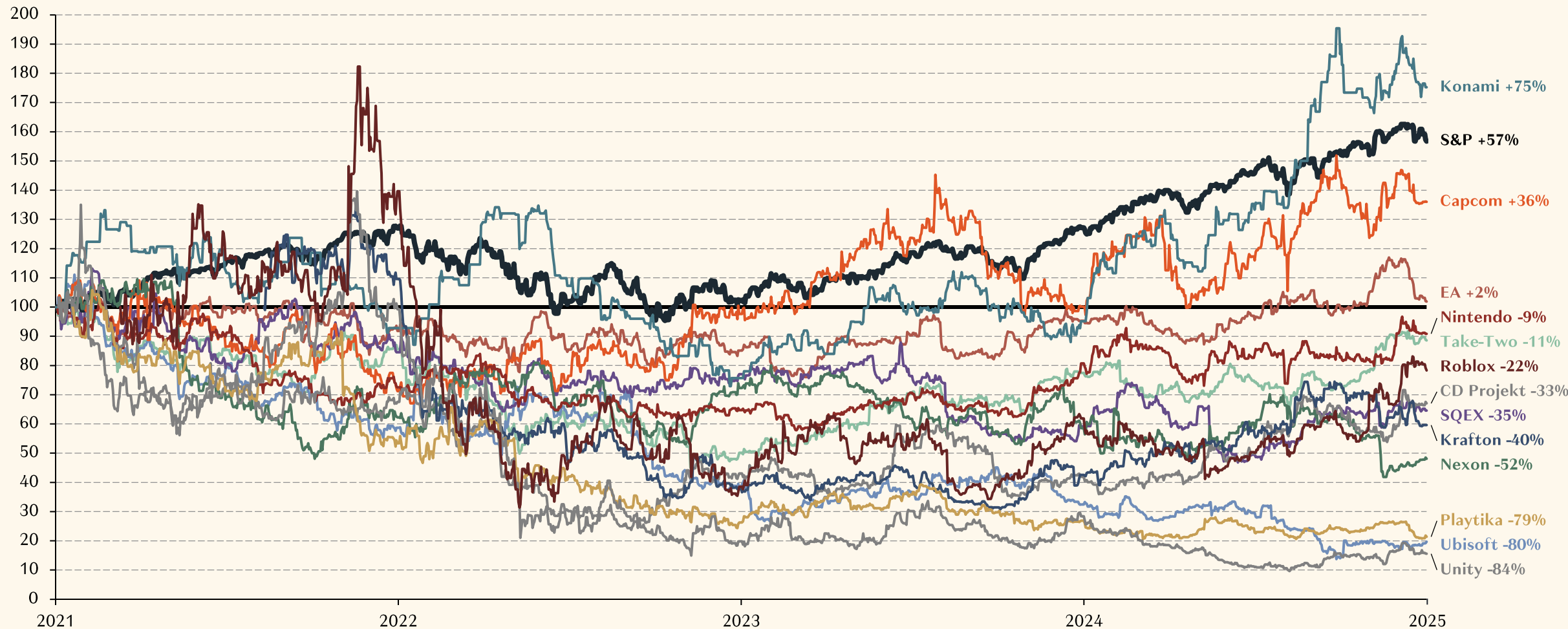


# And what gamemakers *need* is growth. Gaming stocks have underperformed the market by 19–140% since 2020; some have lost 10–80% of value outright



## Indexed Share Prices of Major Independent Game Publishers

(Indexed to First Trading Day of 2021 or IPO Closing Price; Based on USD Price)

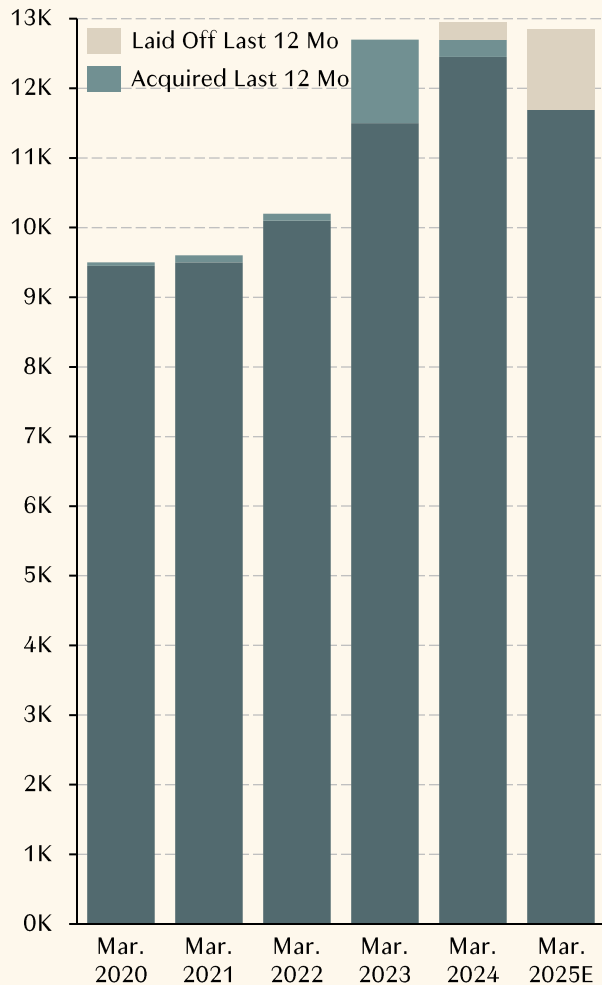


# And behind the headline layoffs there is still meaningful hiring. Most publishers will have more employees in 2025 than in 2022 — even net of acquisitions



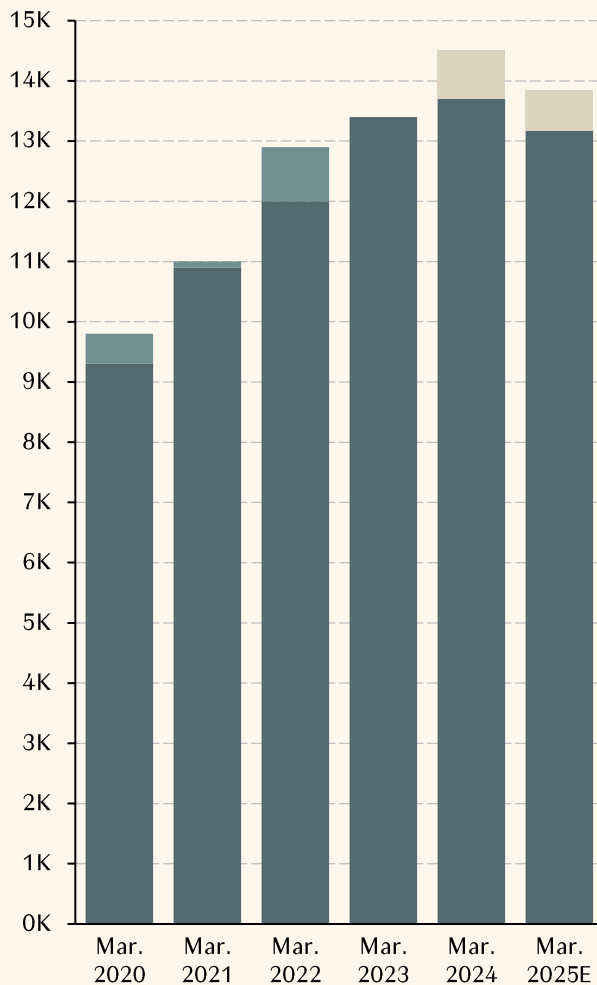
### Sony Interactive Employees

(At Time of Annual Reports)



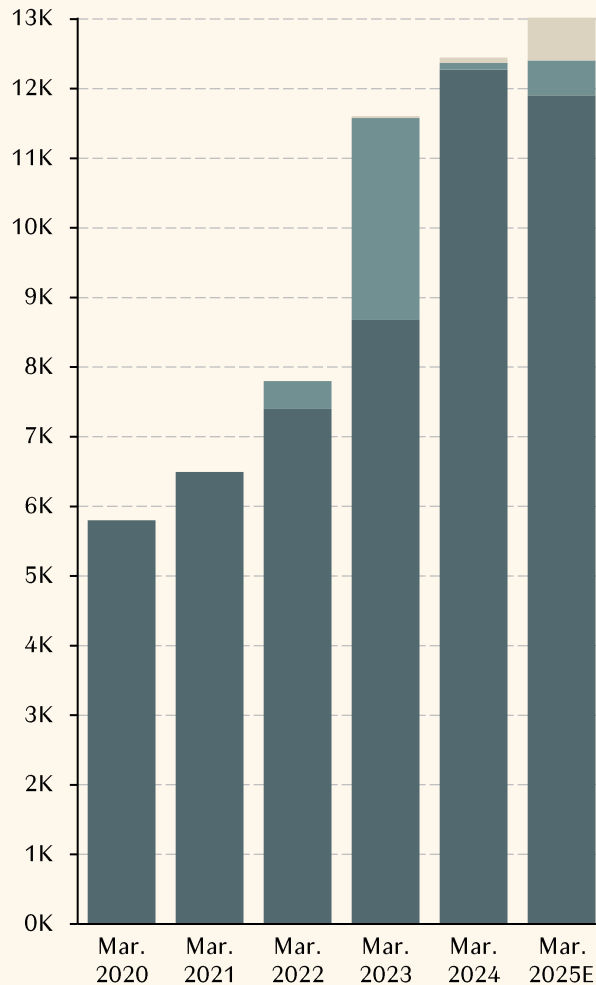
### EA Employees

(At Time of Annual Reports)



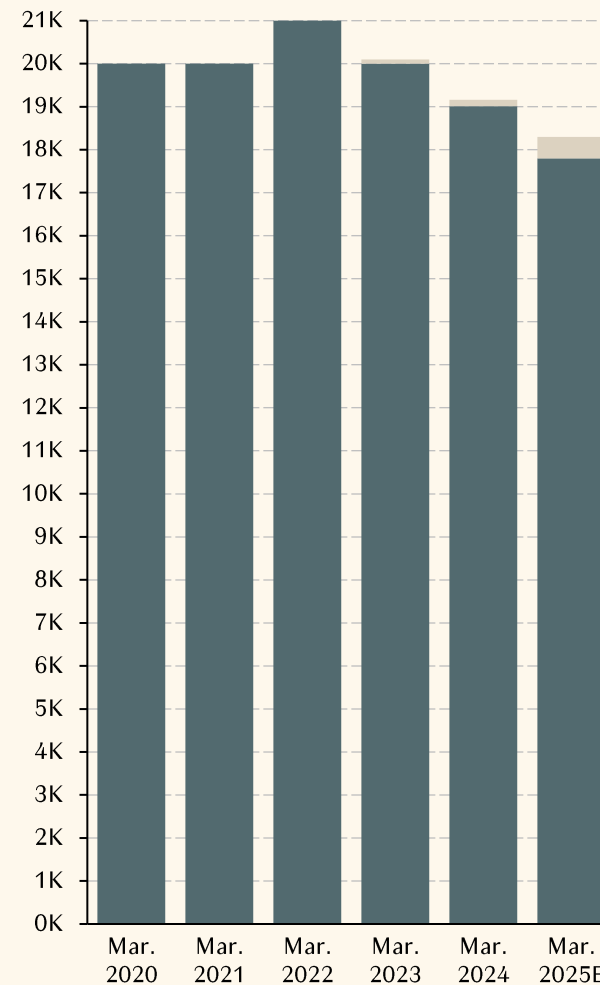
### Take-Two Employees

(At Time of Annual Reports)



### Ubisoft Employees

(At Time of Annual Reports)





**So, What's Going On?**

No industry has a “right” to grow several times faster than global real GDP — let alone for a decade. Gaming achieved it through several concurrent growth engines



Mobile

Free-to-Play +  
MTX

Live  
Services

Cross-  
Platform  
Gaming

Battle  
Royales

Battle  
Passes

UGC  
Platforms

Social  
Gaming

Social  
Game  
Services

COVID  
Boost



# These several growth engines grew the video gaming industry's players + playtime + spend, while strengthening network effects and often amplifying one another



*Billions of new players & new hours per day to play*



*Brand new monetization model that increased the paying share of FTP gamers and encouraged more player spend*

*Reduced barriers to playing; expanded games' social graphs; unlocked "whale monetization"*



*Most popular experiences of all time*

*Lifted engagement and the monetization ceiling for all games — especially the biggest*



*Led "non-gamers" to take up video gaming to connect with friends/family*

*Expanded every multiplayer game's social graph (and thus appeal, playtime, and spend)*



*YouTube, Discord, Twitch created a new "meta-layer" that enriched gaming, aided game discovery, and strengthened social play*

*Highest-grossing game genre in history; most popular AAA genre in history; expanded cultural appeal/range of games*

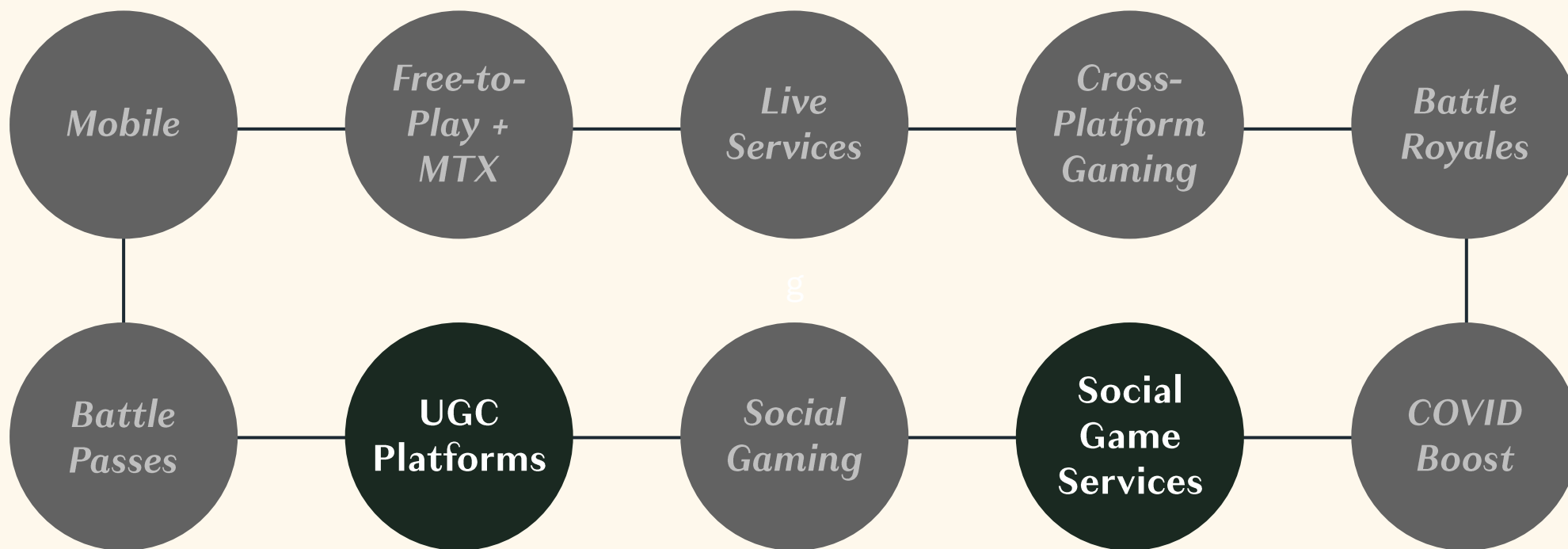


*Helped normalized video gaming; aided game discovery; "pulled forward" revenues*

Nearly all of the top games of the last 15 years have taken advantage of several growth engines simultaneously. Many pioneered them outright.



Yet the old growth engines are mostly exhausted. There are few high-value mobile players left to add, no new playtime to find, few games to add battle passes, etc.



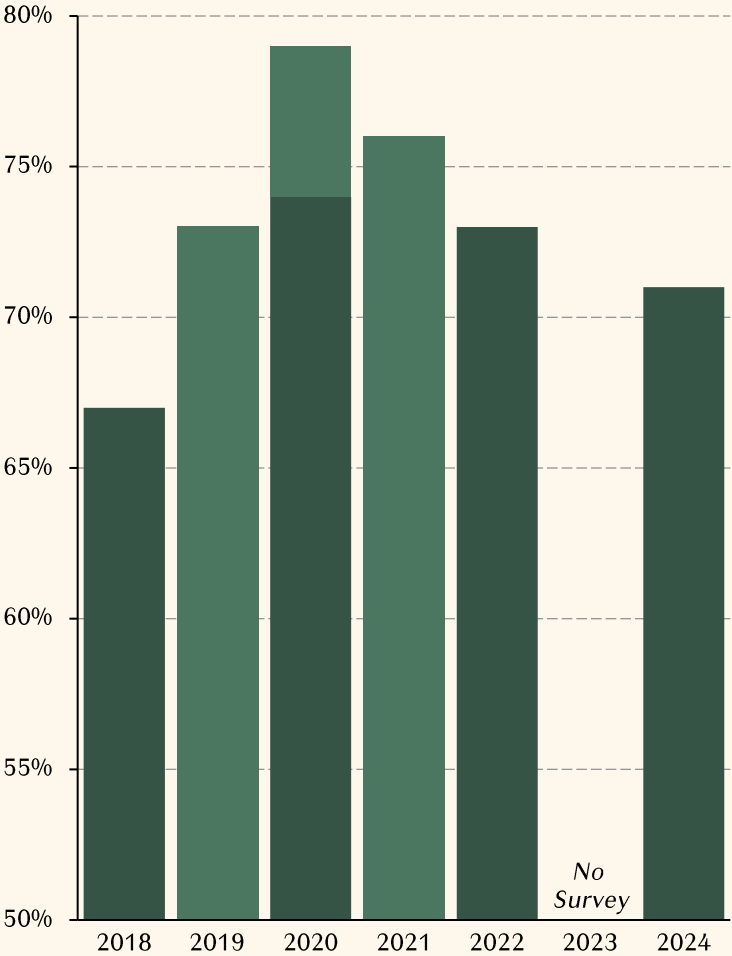
# And the many would-be growth engines have yet to drive real revenue or player growth — let alone generate new market leaders



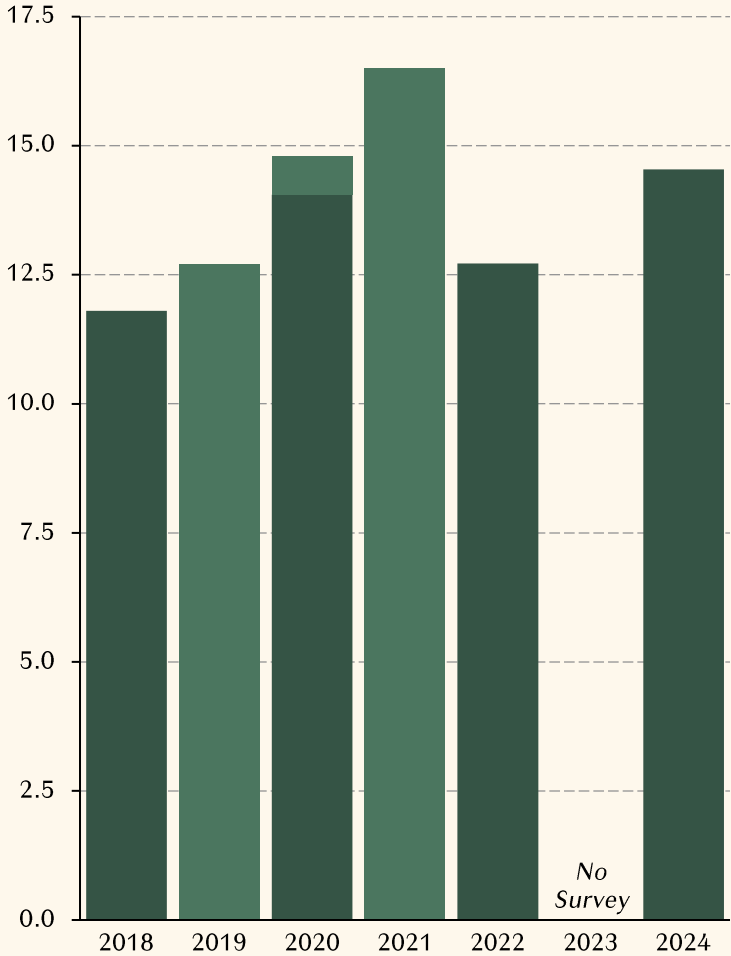
# With video gaming's growth engines slowing, it's less surprising that participation, engagement, and spend are all waning. The 2011–2021 era is getting old.



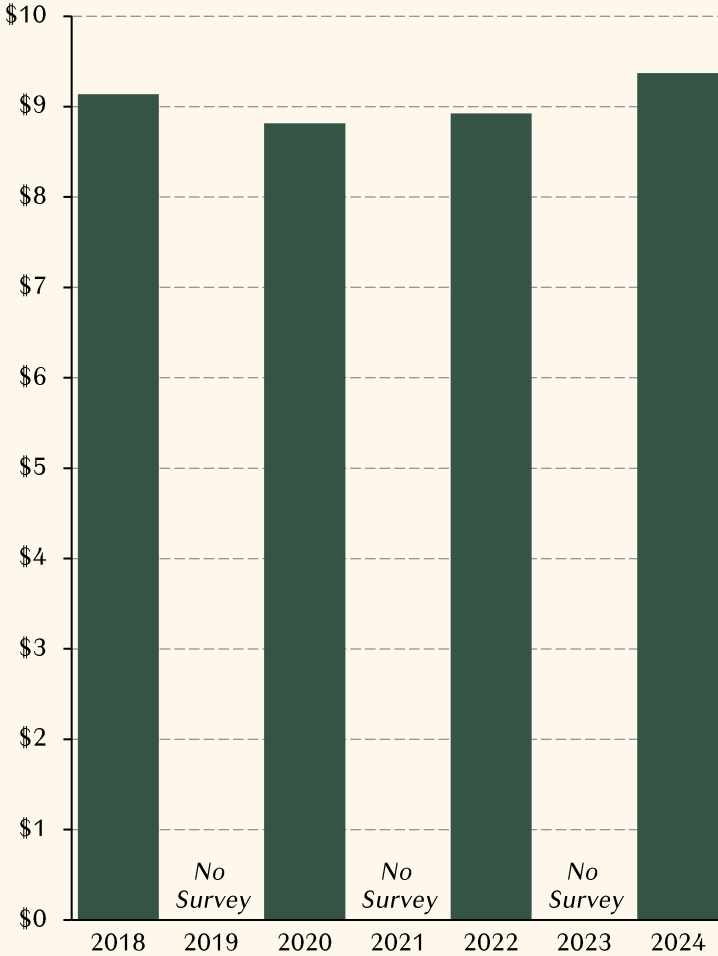
Share of U.S. Who Regularly Games  
(Ages 2+)



Weekly Playtime Among U.S. Gamers  
(Hours)



Monthly Spend Among U.S. Gamers  
(Nominal Prices)



# Meanwhile, the industry is facing many new challenges — all while the old challenges have intensified





A Rough Three Years and the End of the 2011-2021 Growth Wave

**The Mobile Marketplace in 2025**

(A Brief) Review of AR/VR Forecasts and Disappointments

How Much (and Where) Console/PC Has Grown

The Relevance of China (and Other Emerging Markets)

The Hostility of the Modern Console/PC Content Marketplace

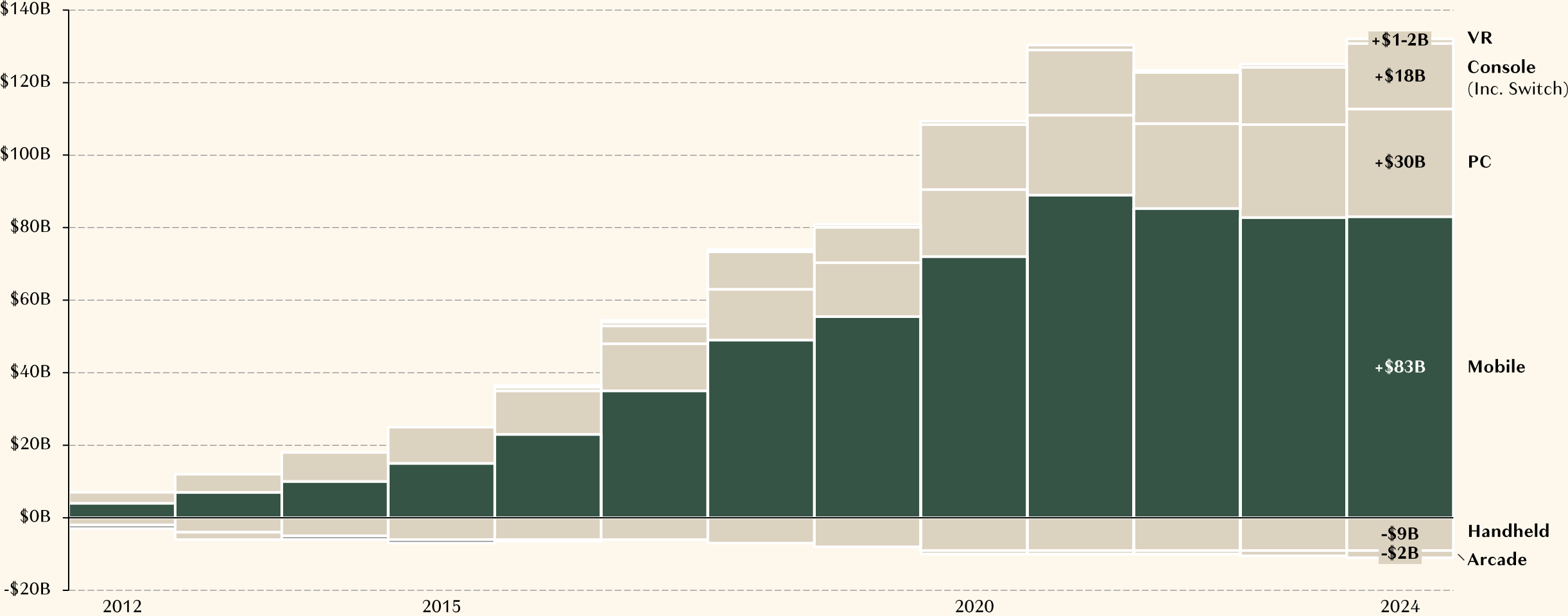
How Player, Playtime, and Player Spend Might Return to Growth

# Gaming's growth is driven by mobile's growth — the form factor is over two thirds of new spend since 2011 and is now 55% of the total market, up from 32%



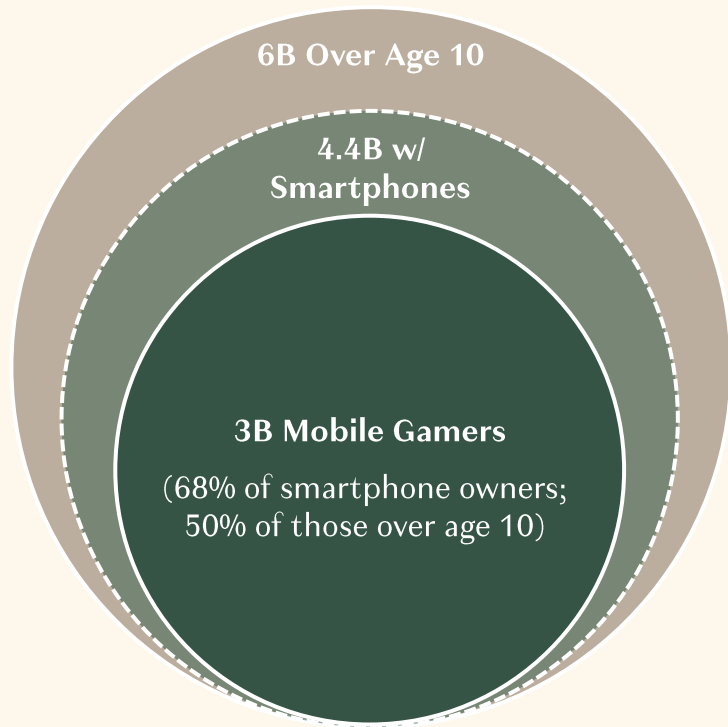
### Share of Growth in Worldwide Consumer Spending on Video Game Content Since 2011

(Nominal Prices; Arcade + Console + PC + Mobile + VR + Web; Excludes Hardware & Accessories; Excludes Web3/NFT)





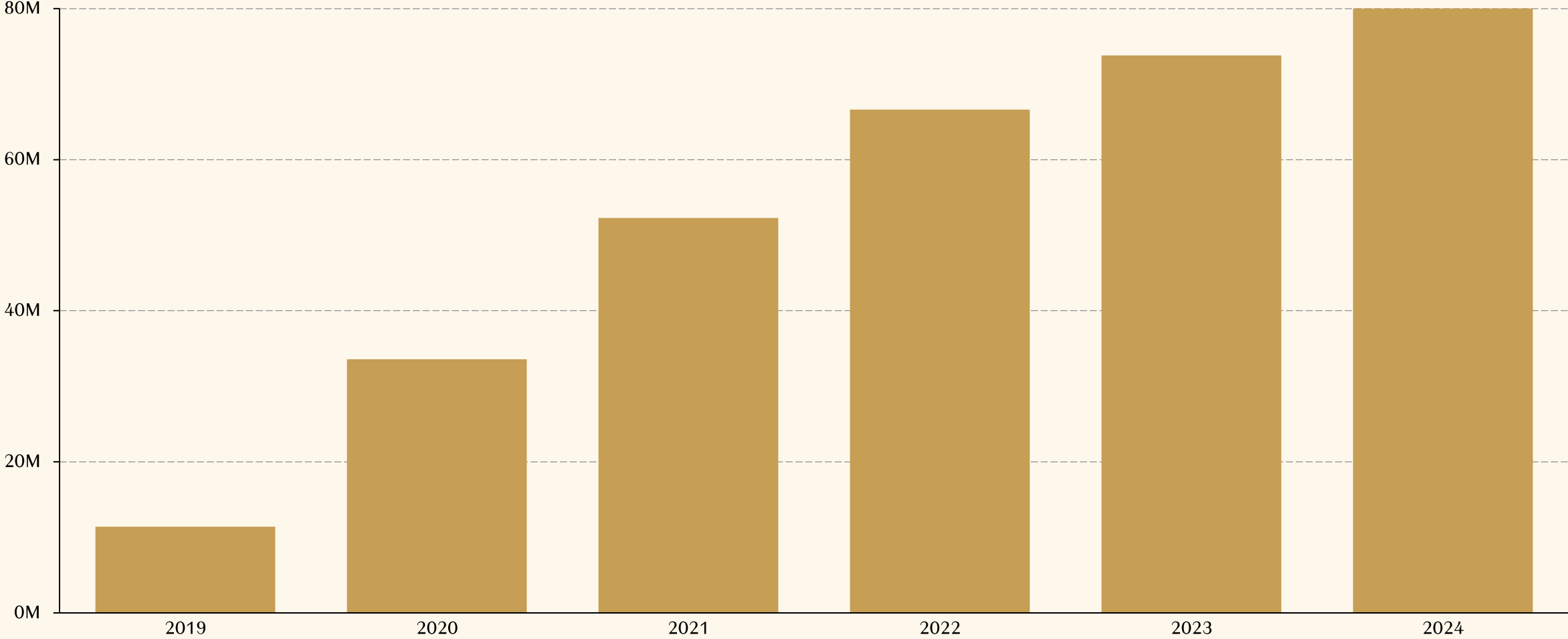
# The iPhone led to *billions* of new players and hours. But after 18 years, growth now relies on population growth and smartphone adoption in (very) low ARPU markets



# Social video is devouring mobile-based leisure time: U.S. adults spend 35MM more hours a *day* watching TikTok than in H2'20/H1'21 (peak of mobile gaming spend)



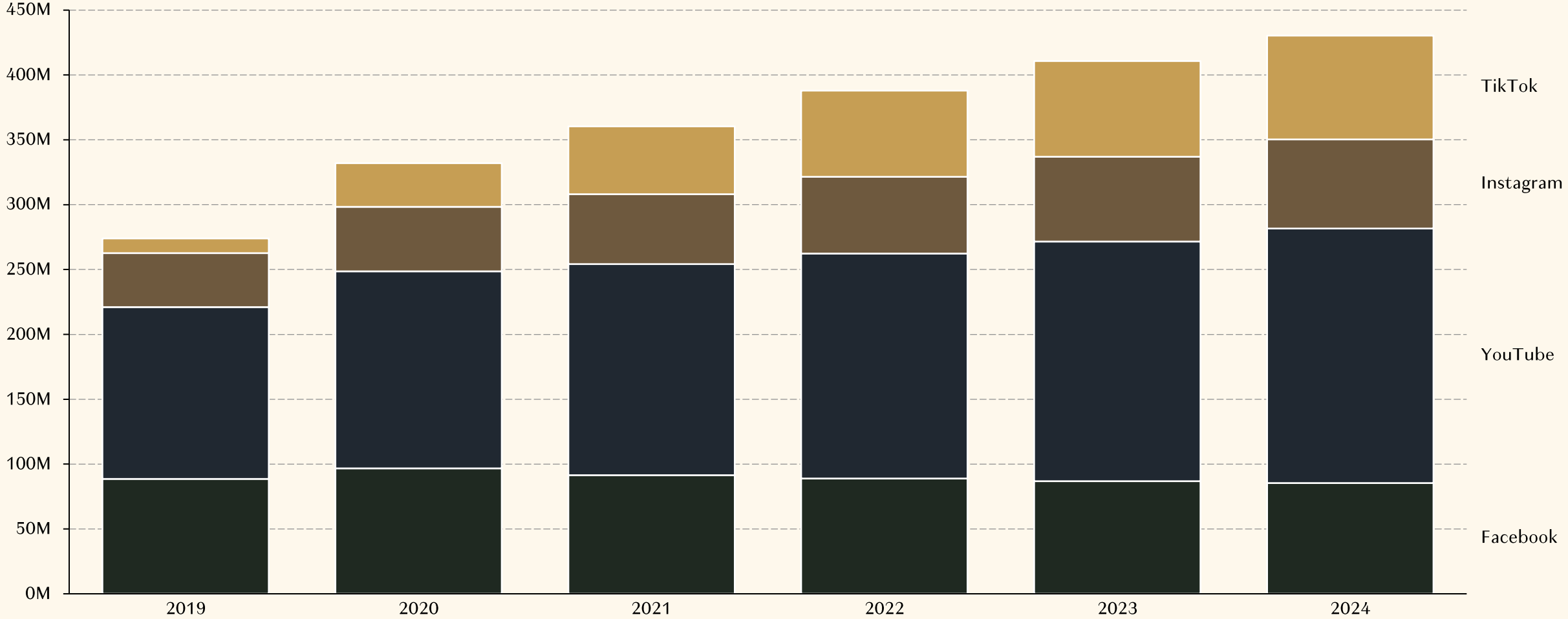
Daily Hours of TikTok Use Among All U.S. Adults



# And TikTok's growth hasn't cannibalized other social video platforms — U.S. adults have grown their use of the category by over 100 million hours *a day* since 2020/21



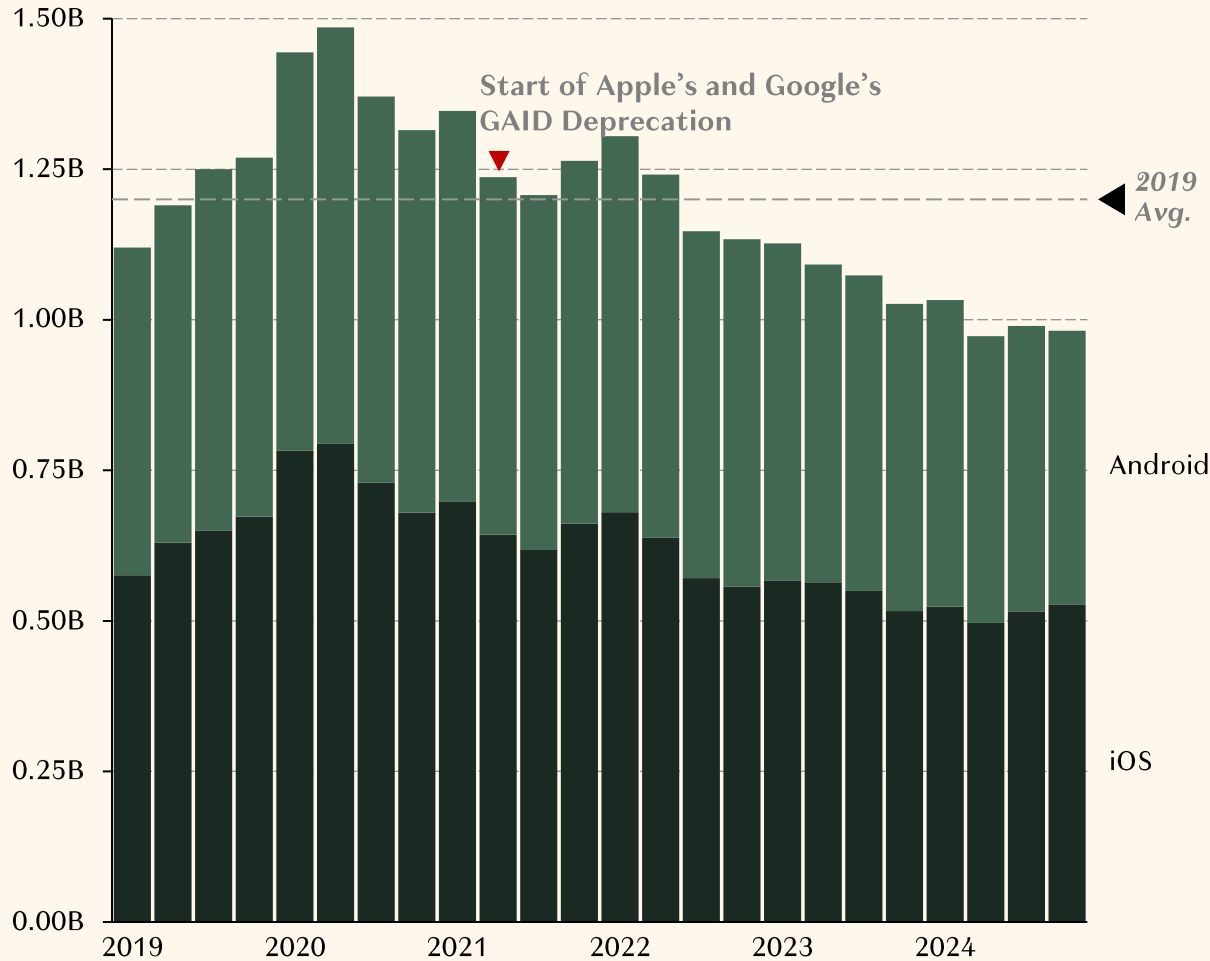
Daily Hours of Use Among All U.S. Adults



# IDFA's vicious cycle: install volumes down and costs up → player time, spend, and ad revenue fall → UA is even costlier → install volumes go down more, etc.

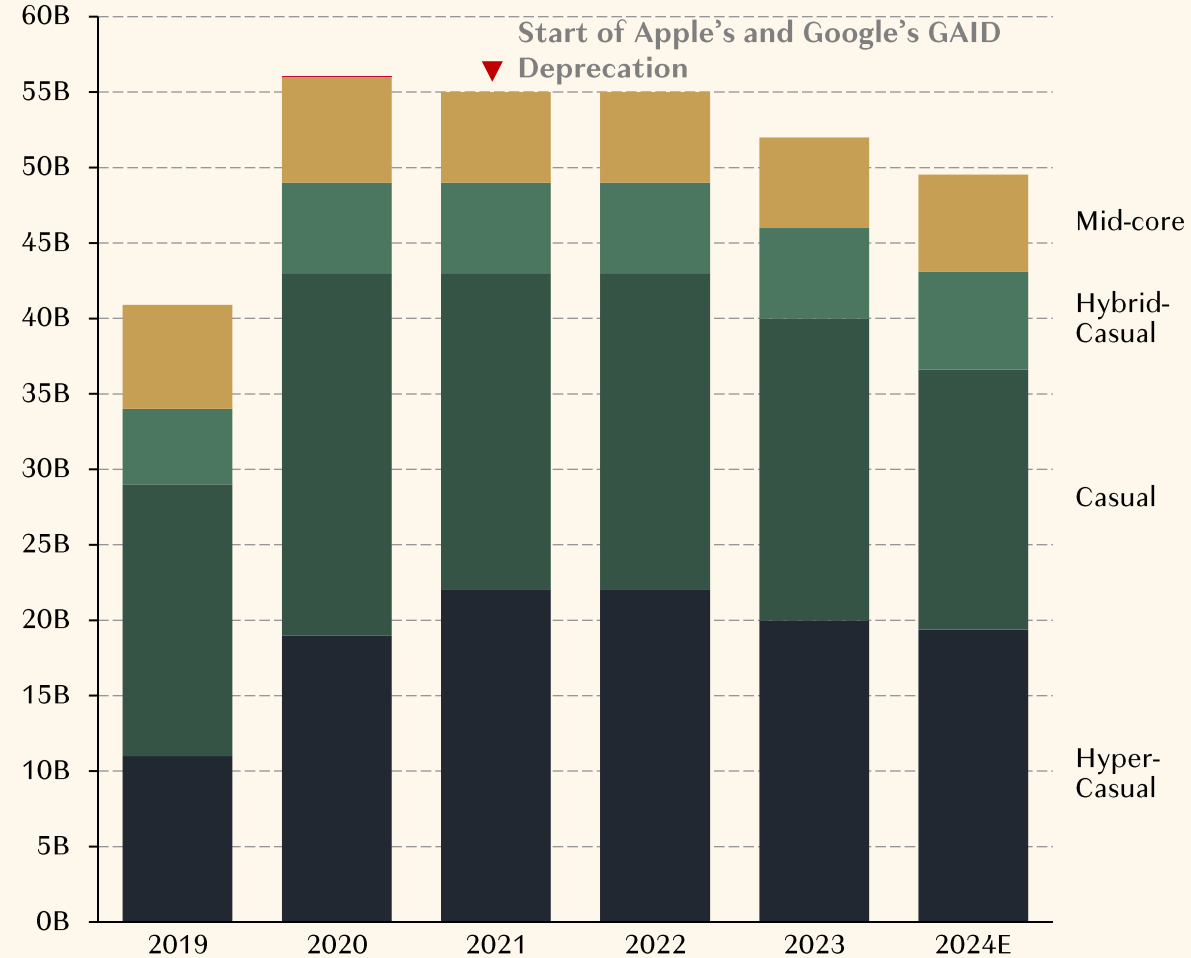


### U.S. Mobile Game Downloads by Quarter



### Worldwide Mobile Game Downloads by Year and Type

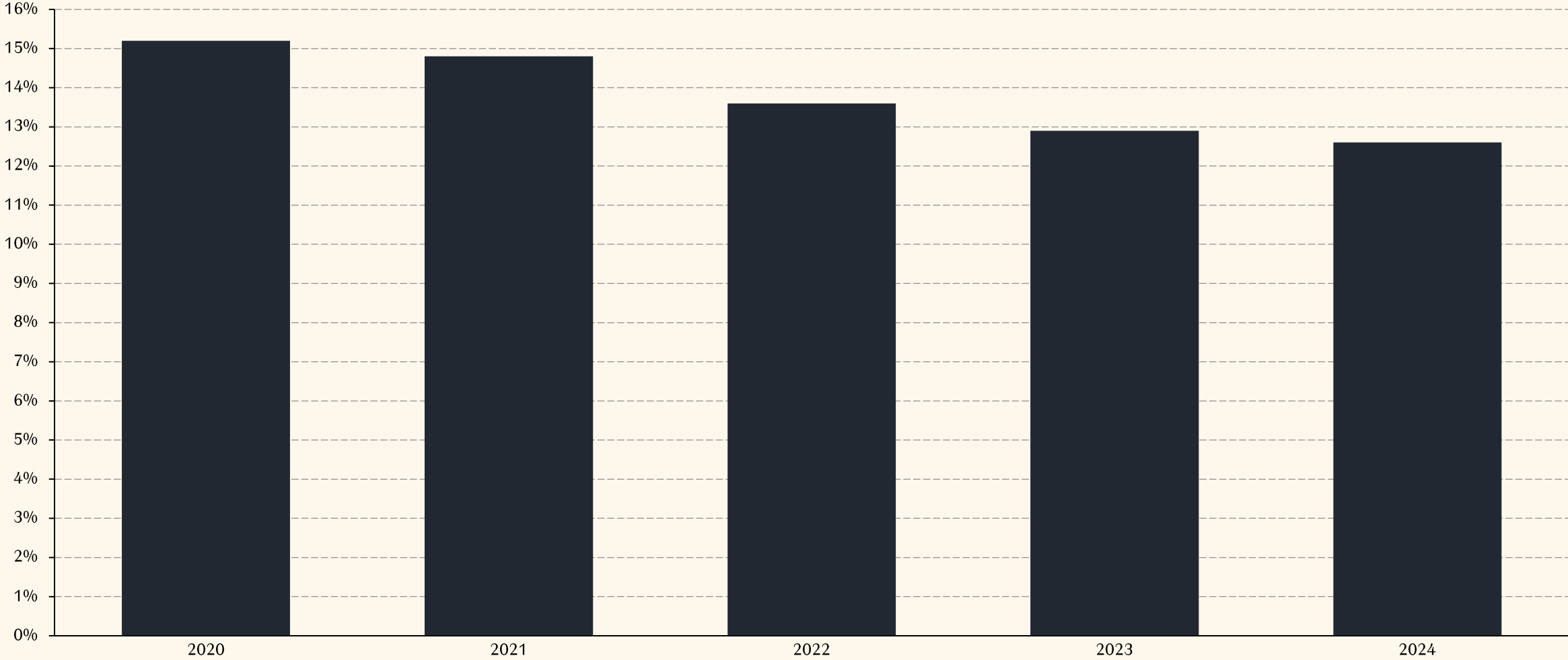
(Sensor Tower Measured Markets and Platforms)



# IDFA and social video have led mobile gaming to lose 2.6 percentage points of its share of all digital media time among U.S. adults since 2020 (a ~17% drop in time)



Mobile Gaming's Share of Digital Media Time Among U.S. Adults

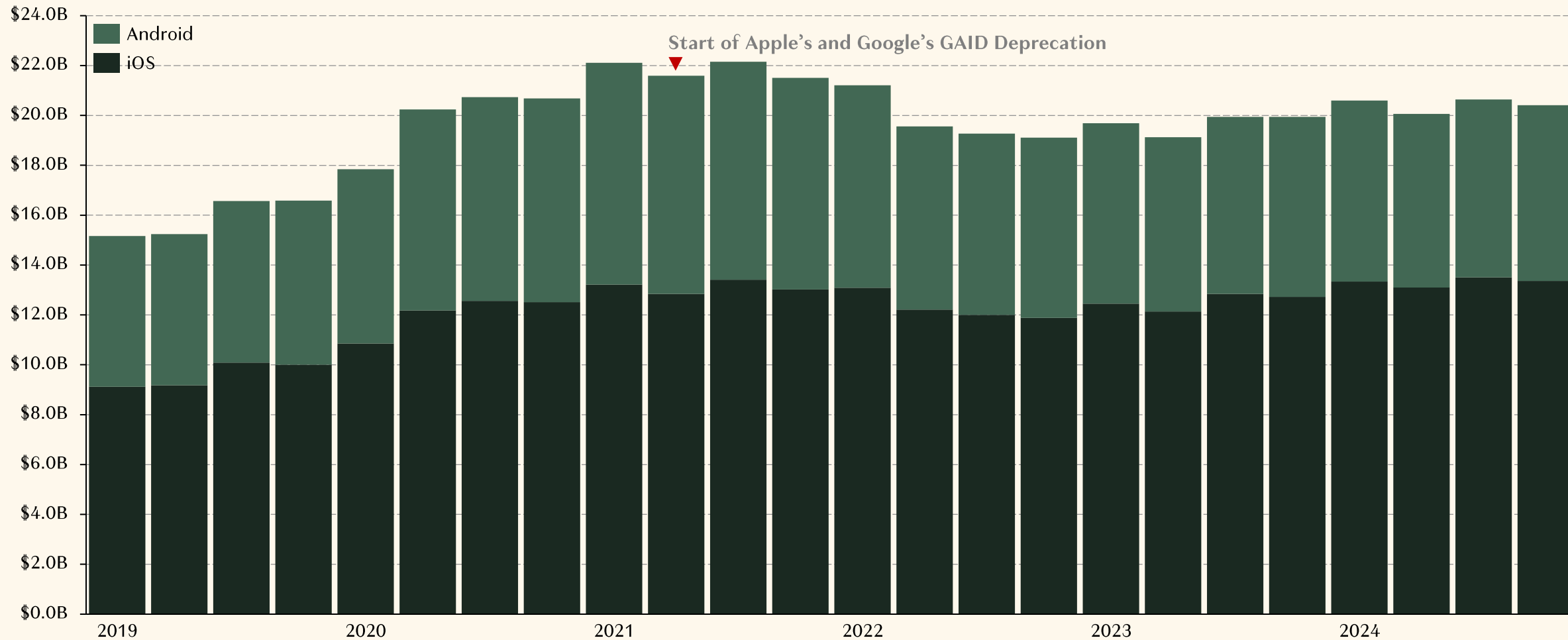


After three years, global mobile gaming spending remains down 8% from its peak (*real* spending is down 23%). The competitive consequences are even greater...



### Worldwide Mobile Game Revenues by Quarter

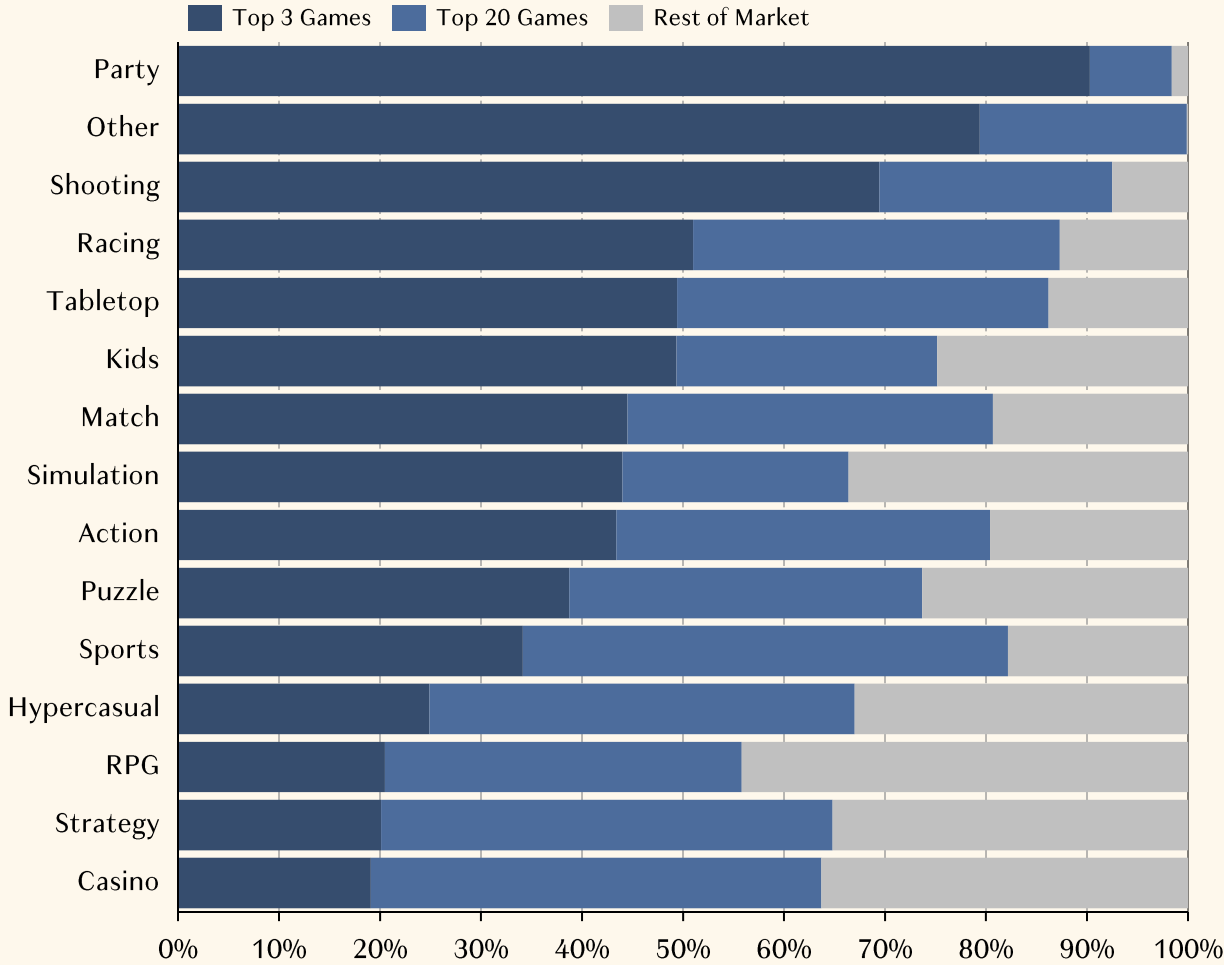
(Sensor Tower Measured Markets and Platforms)



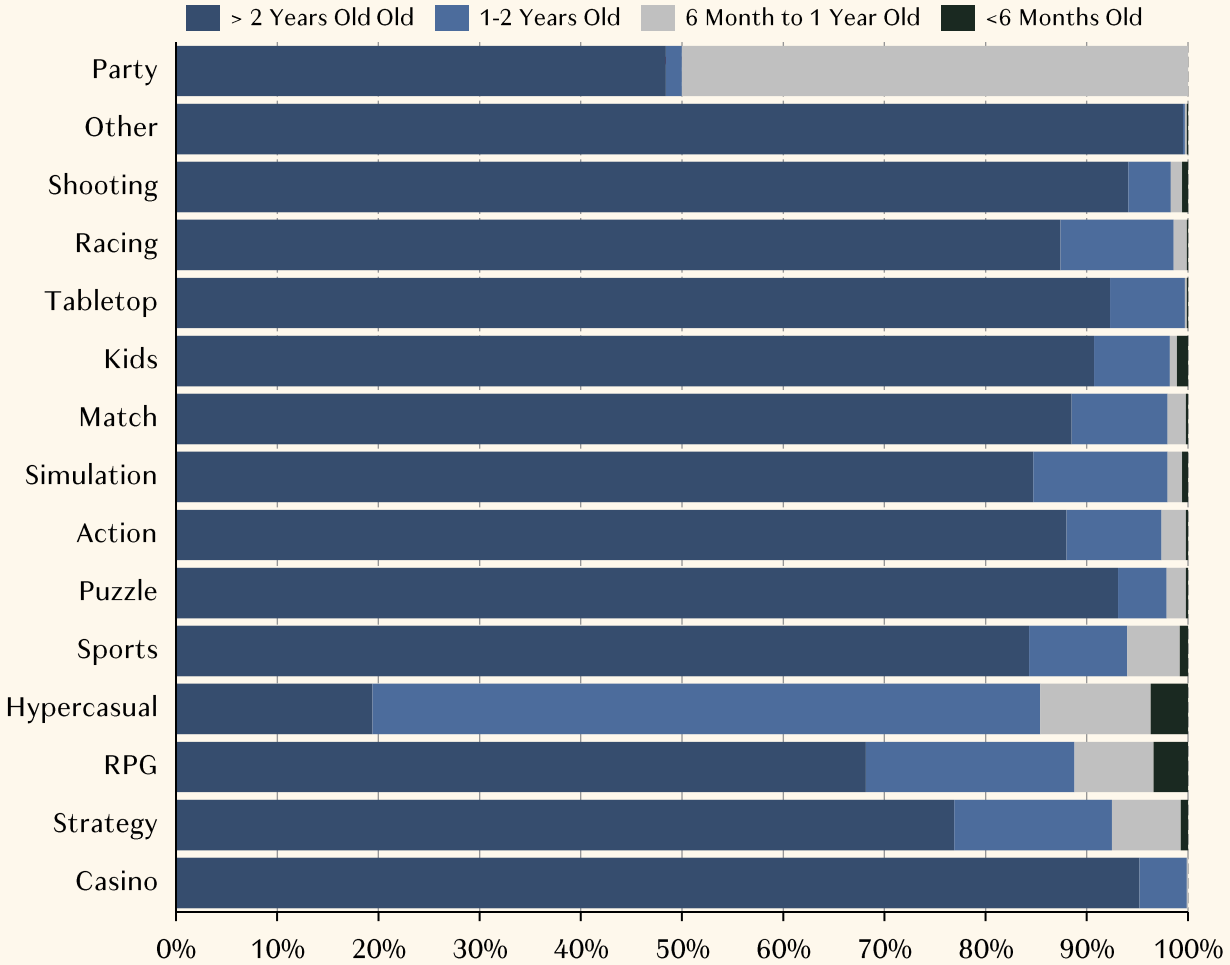
# As mobile discovery, downloads, and revenues stagnated, competition ossified. The top 3 titles in the U.S. by genre are 40% of revenue; titles 2+ years old are 70%



Share of U.S. Mobile Game Revenues by Title Genre and Rank  
(2023)



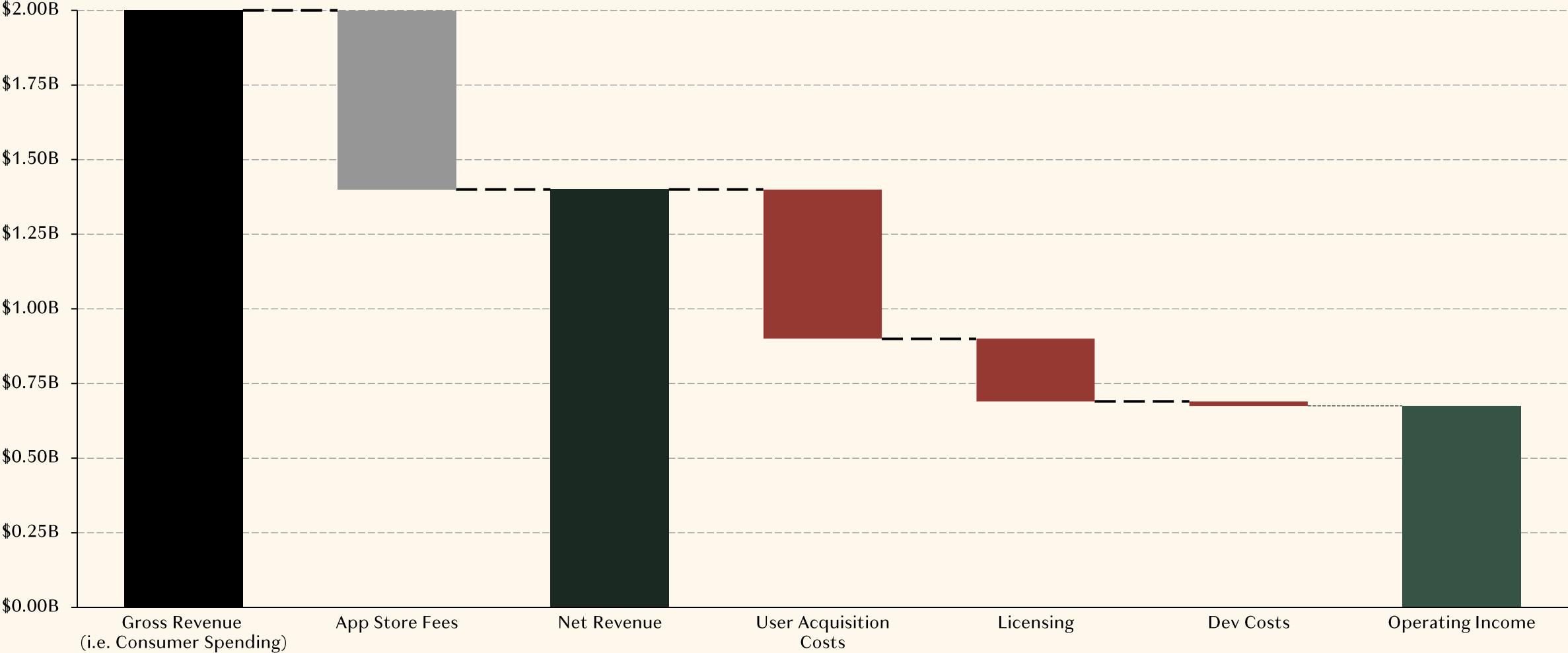
Share of U.S. Mobile Game Revenues by Title Genre and Age  
(2023)



Consider that the biggest new game since 2020, *Monopoly Go!*, hit \$2B in revenue in 11 months — but also spent \$500MM on user acquisition (or 36% of net revenue)



Estimated P&L For *Monopoly Go* During Its First 11 Months  
(Worldwide)

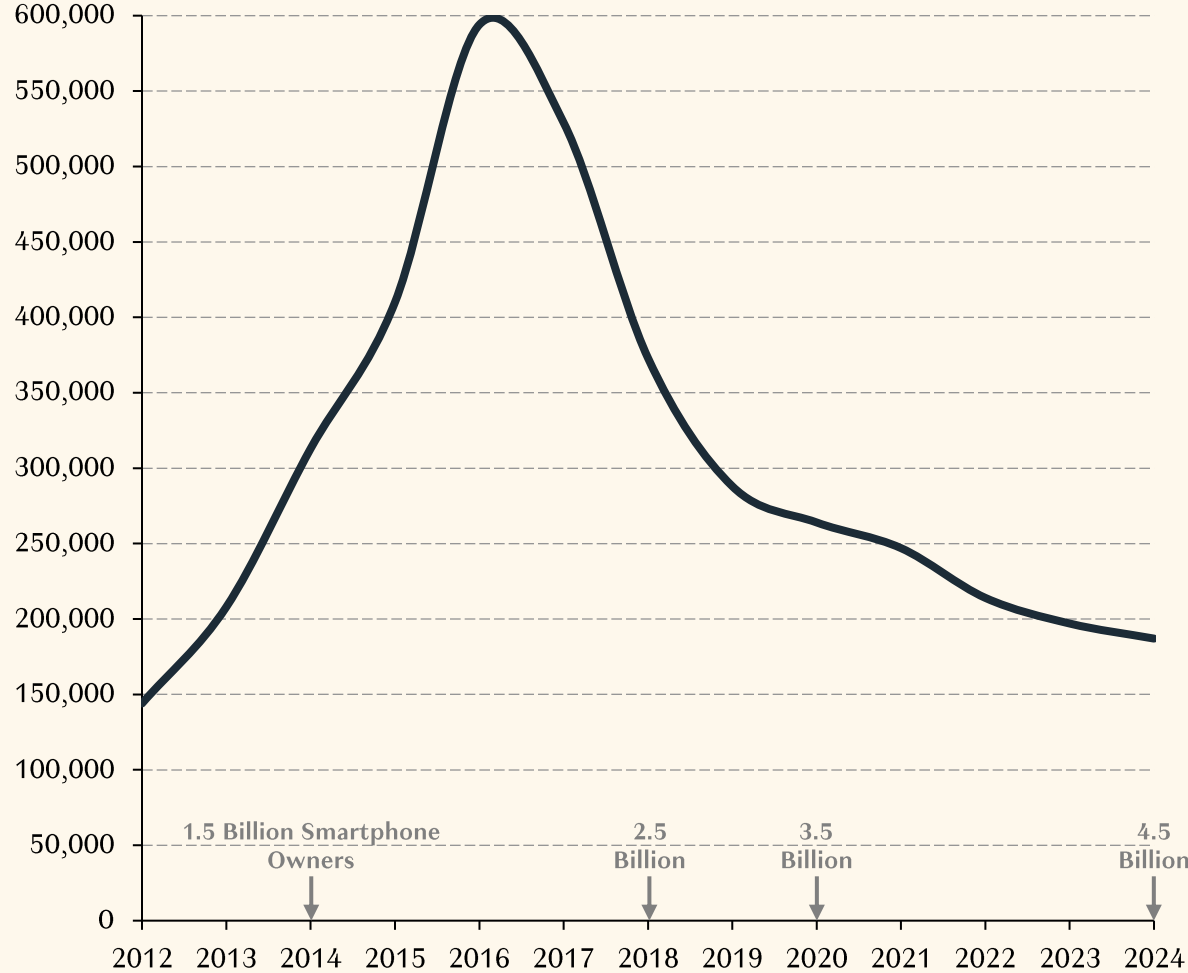




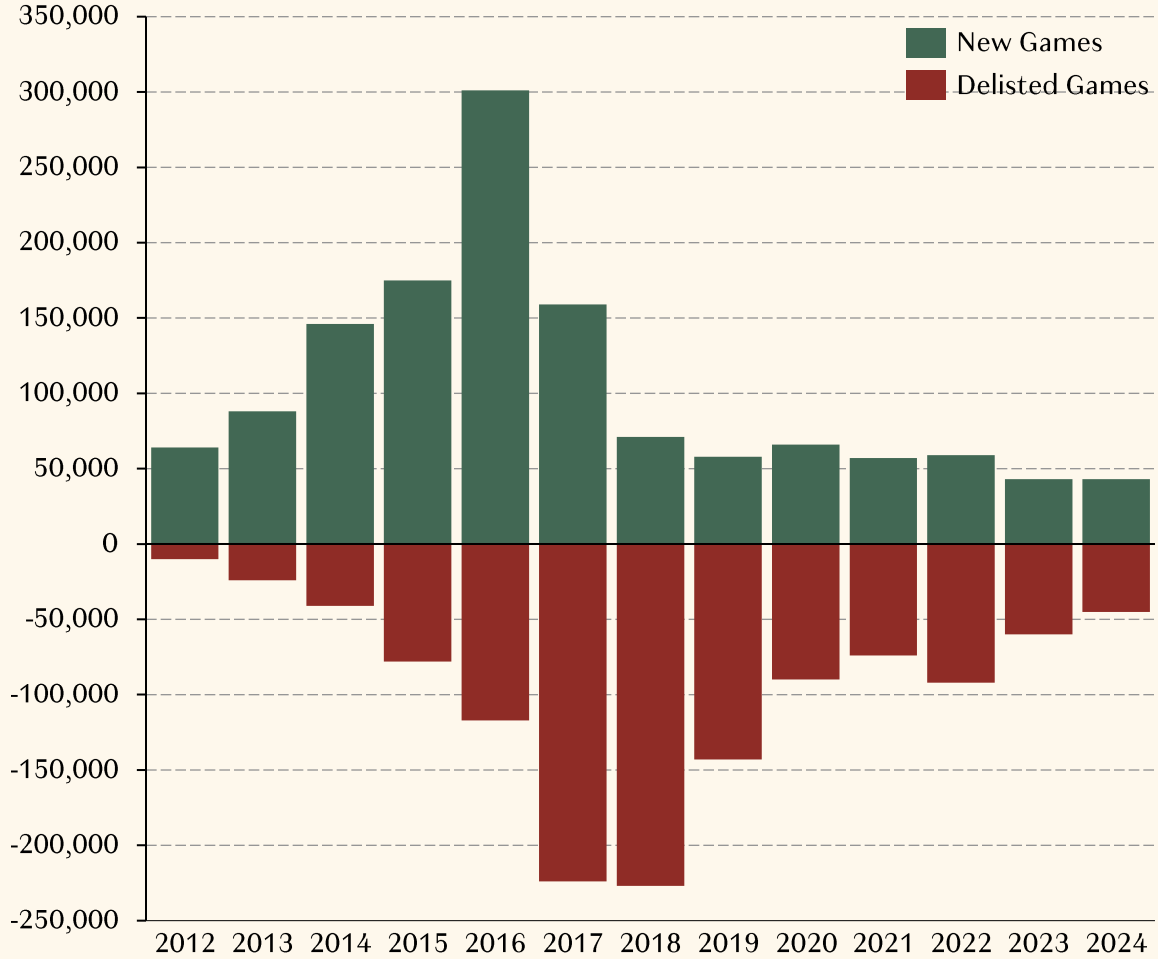
# Or that while the number of smartphone owners has tripled since 2014 (1.5B to 4.5B), as has mobile gaming spend (\$35B to \$105B), there are *fewer* mobile games



**Number of Unique Mobile Games in the iOS App Store**  
(Worldwide; Had to Generate Any Revenue or Downloads in Year)



**Annual Changes in Mobile Games on the iOS App Store**  
(Worldwide; Games that Generated No Revenue or Downloads in Year Counted as Delisted)

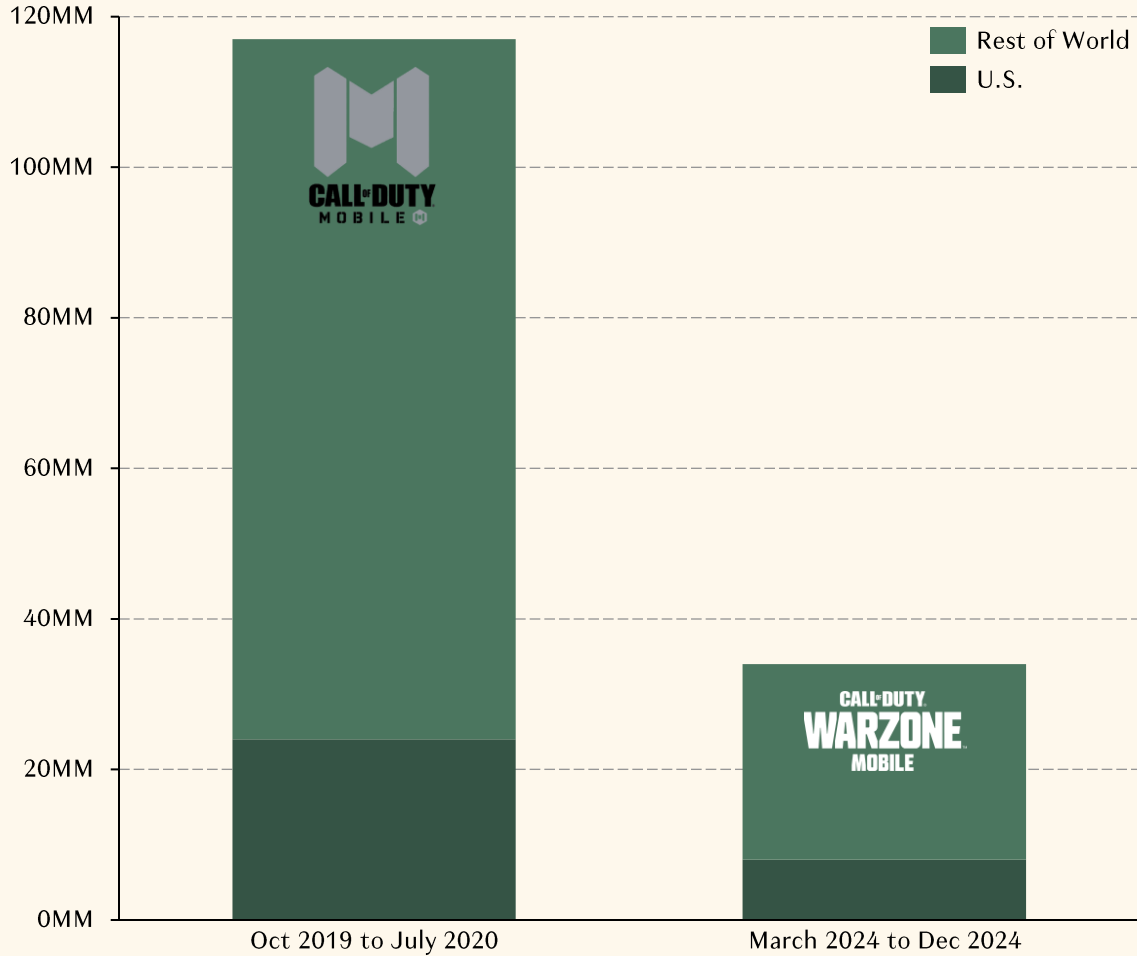


# Even *Call of Duty* is struggling to launch new mobile titles. 2024's *Warzone* has only 30% of the downloads of 2019's *Mobile* after 9 months — and 5% of the spend



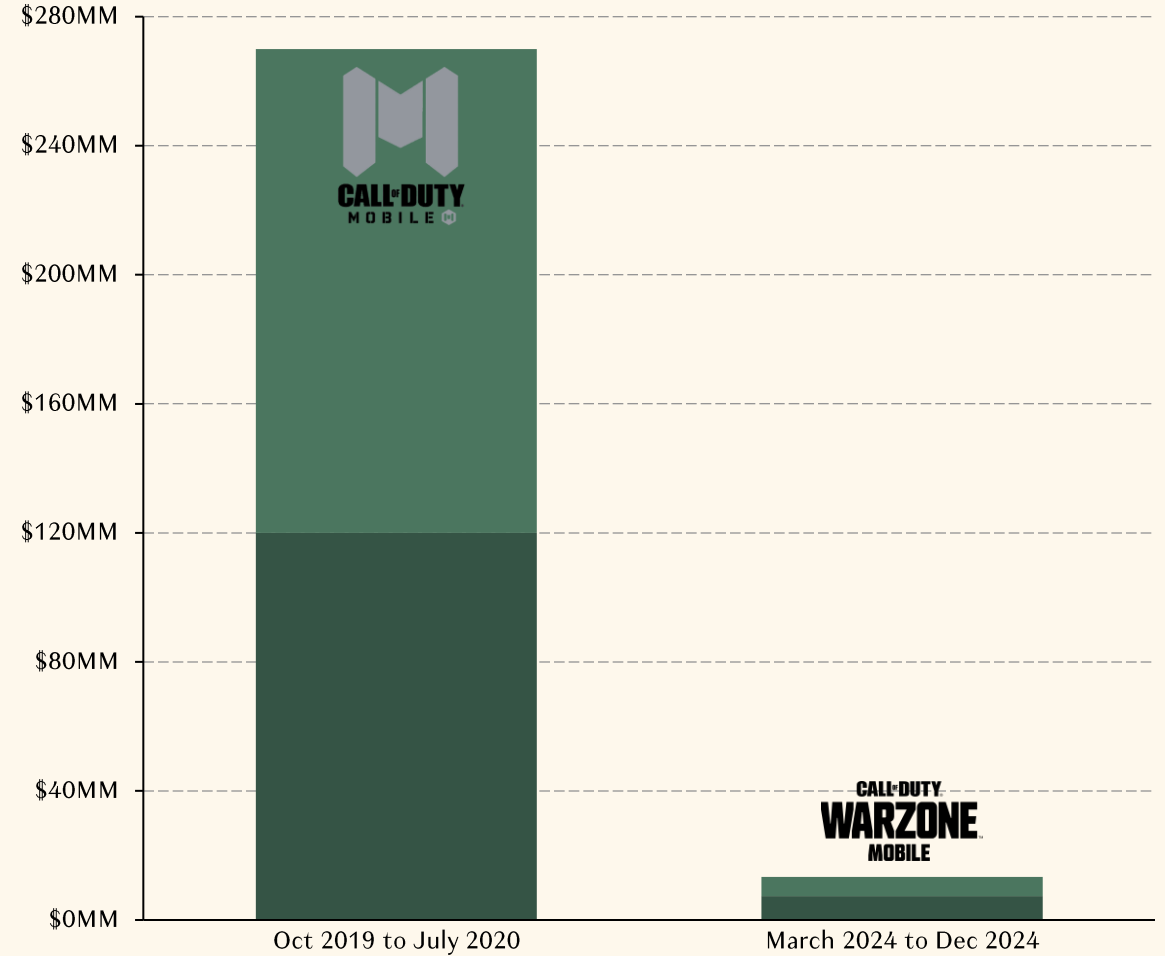
### Worldwide Downloads in First 9 Months After Launch

(Sensor Tower Measured Markets and Platforms)



### Worldwide Revenue in First 9 Months After Launch

(Sensor Tower Measured Markets and Platforms)

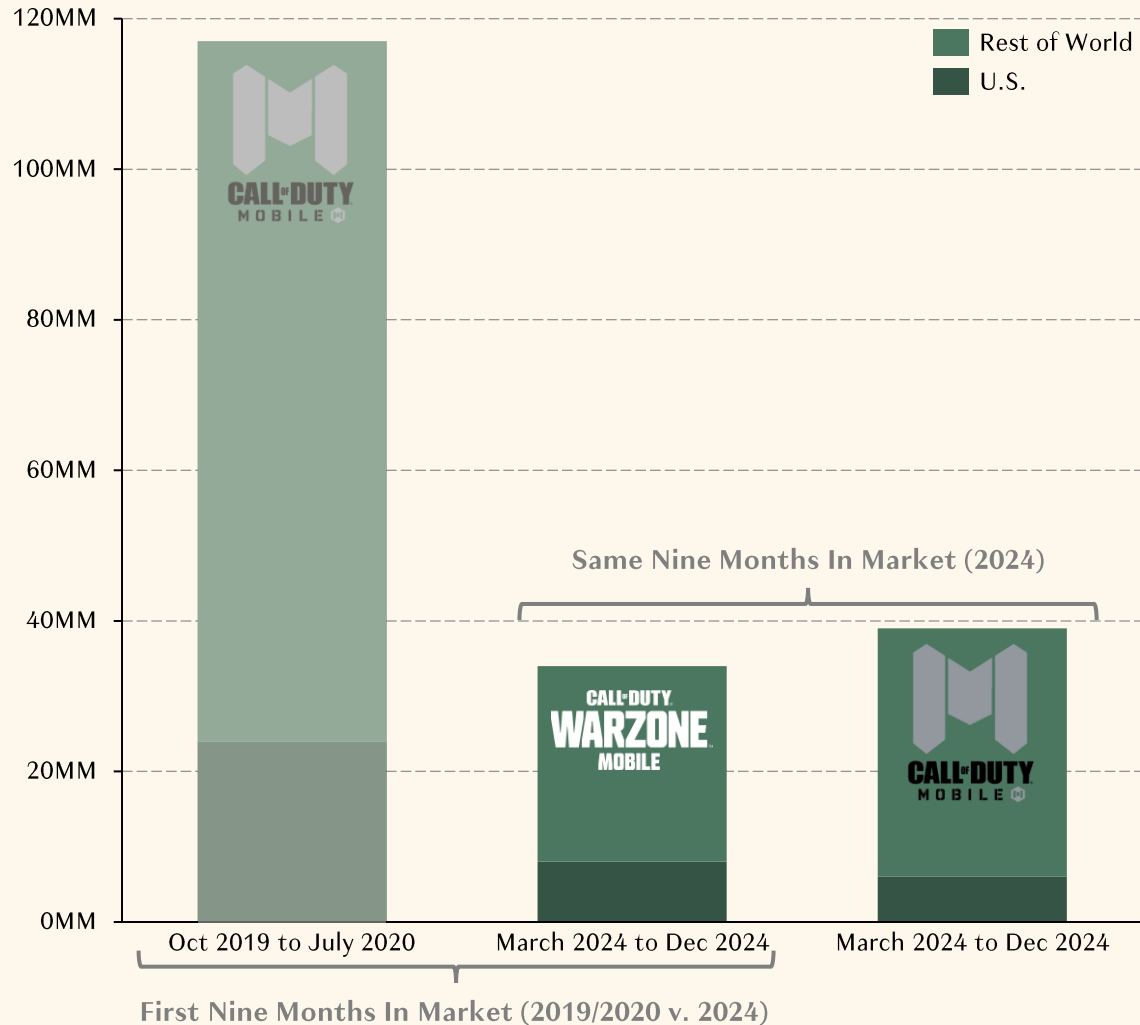


# Fortunately, part of *Call of Duty: Warzone's* challenge is that *Mobile* is still thriving. Yet this exemplifies the stickiness of aged titles versus newer, "better" substitutes



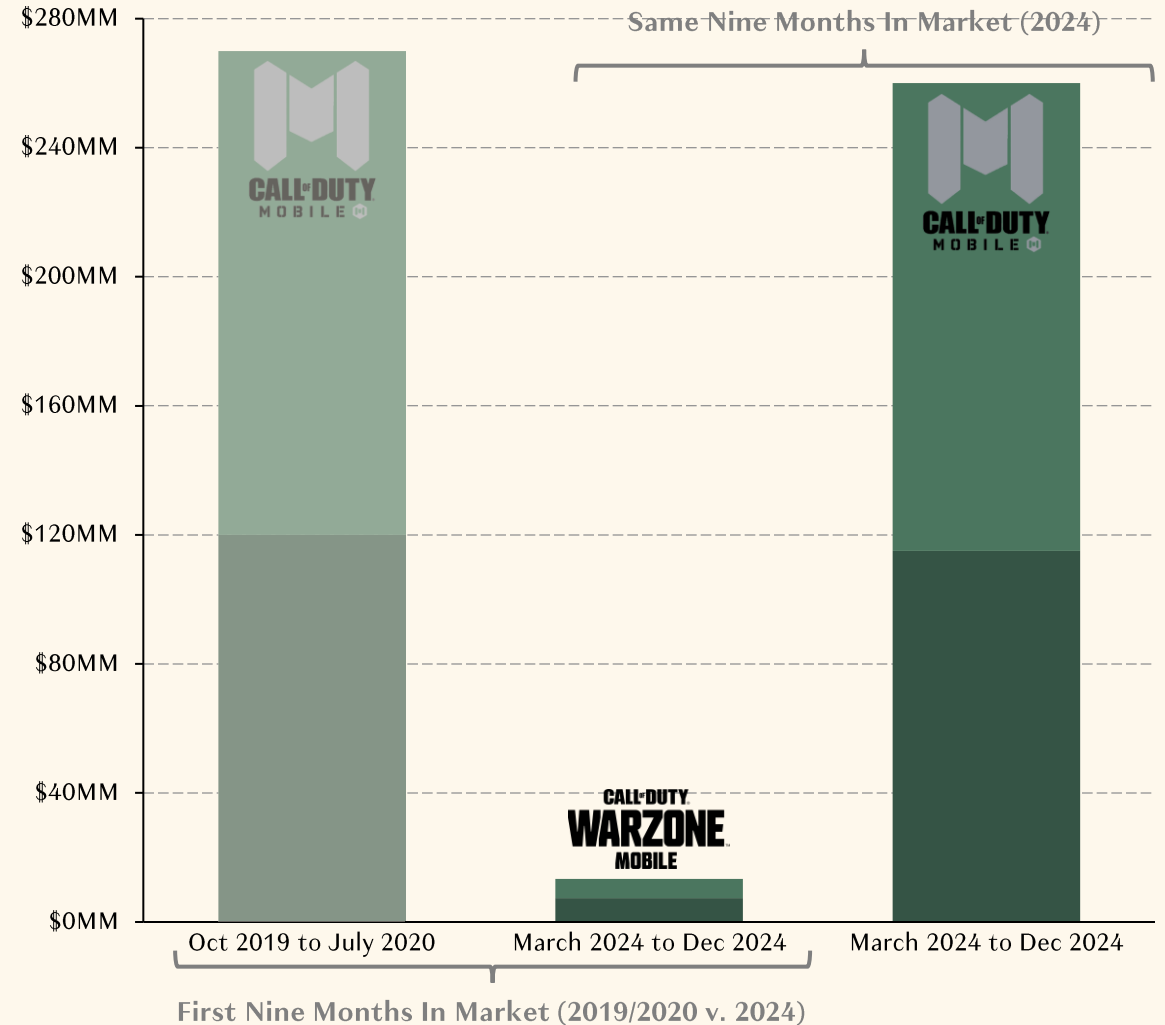
### Worldwide Downloads Over Nine Months

(Sensor Tower Measured Markets and Platforms)



### Worldwide Revenue Over Nine Months

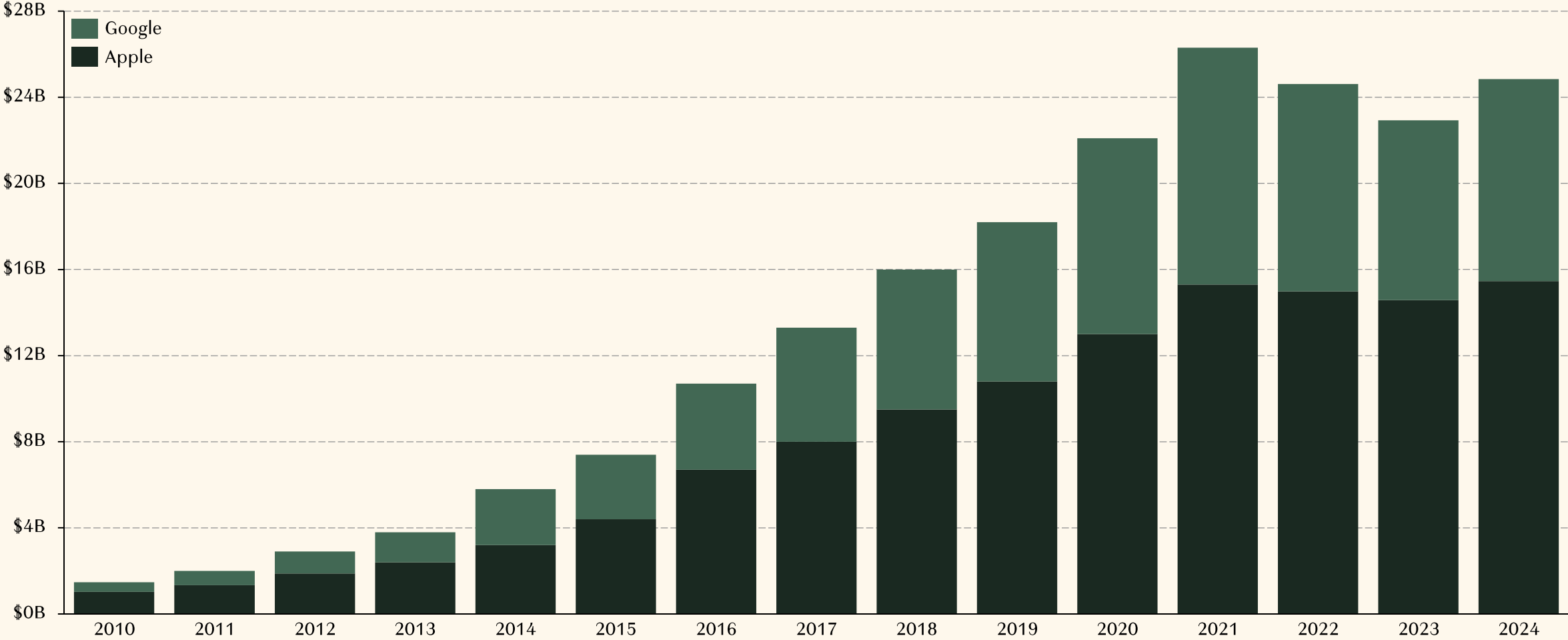
(Sensor Tower Measured Markets and Platforms)



# With mobile gaming stagnated, app stores, which net \$20B+ per year from mobile game developers, are facing renewed scrutiny over their commissions and policies



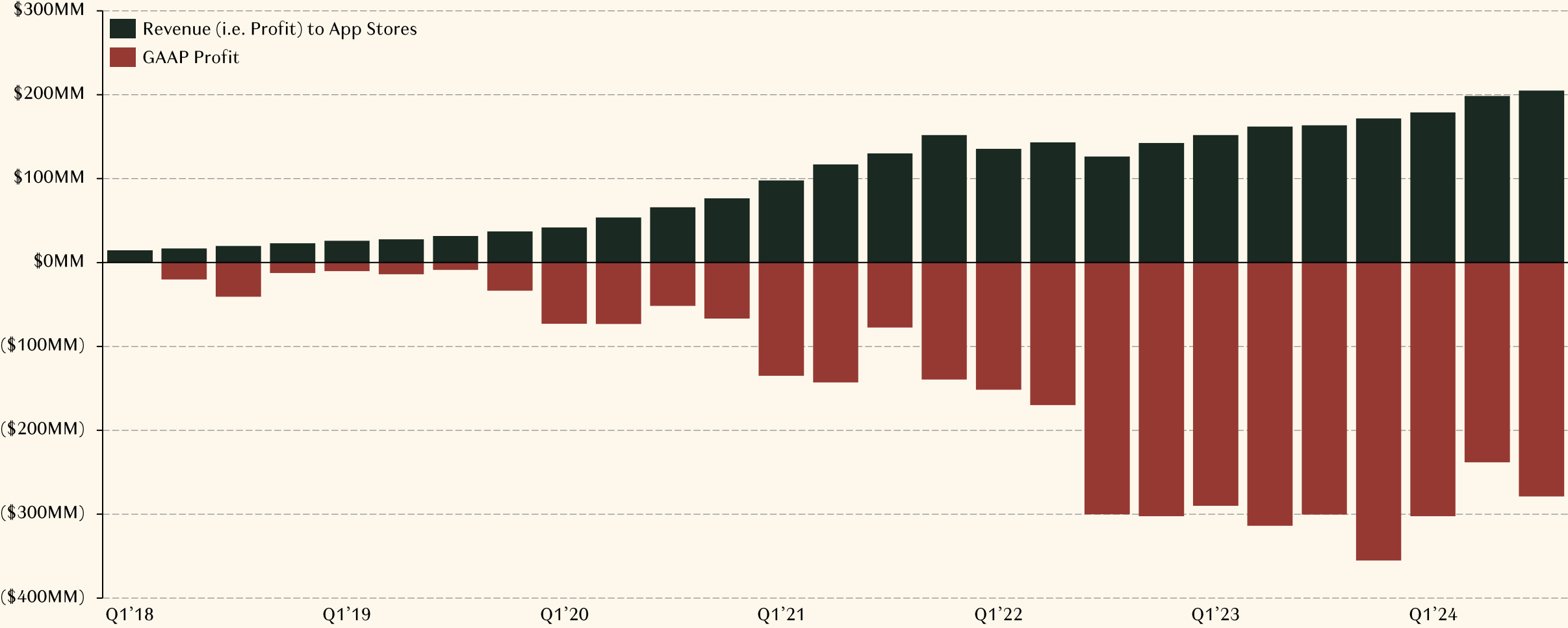
**Total Worldwide App Store Revenue from Video Game Commissions**  
(Nominal Prices; Revenue Typically Estimated at 75–85% Profit Margins)



Take Roblox, the top mobile game *ever*. For every \$100 in player spend, Roblox pays app stores \$22 (a sum that's nearly all profit for Apple/Google) and loses \$35



Roblox Quarterly Payments to App Stores and Losses  
(Blended / Based on Revenues from All Platforms)



# Indeed, Apple and Google likely net more in profit from mobile game sales than all (non-China) mobile and non-mobile publishers and platforms combined



2023 App Store Commissions from Mobile Games vs. Operating Income of 25 Top (Non-China) Video Game Publishers + Platforms  
 (2023; Nominal Prices; Adjusted for Impairment Charges and Other Extraordinary Events)



Sources: Activision Blizzard, Bandai Namco, Capcom, CD Projekt, EA, Embracer, Epic Games, Sea, Konami, Krafton, NCSoft, Netmarble, Nexon, Nintendo, Playtika, Roblox, Sega, Sony, Square Enix, Take-Two, Ubisoft, Unity, Valve, Warner Bros. Discovery, Newzoo, Pelham Smithers / Bloomberg Sensor Tower, The Verge, E.U. Commission, U.S. Department of Justice, Epyllion analysis



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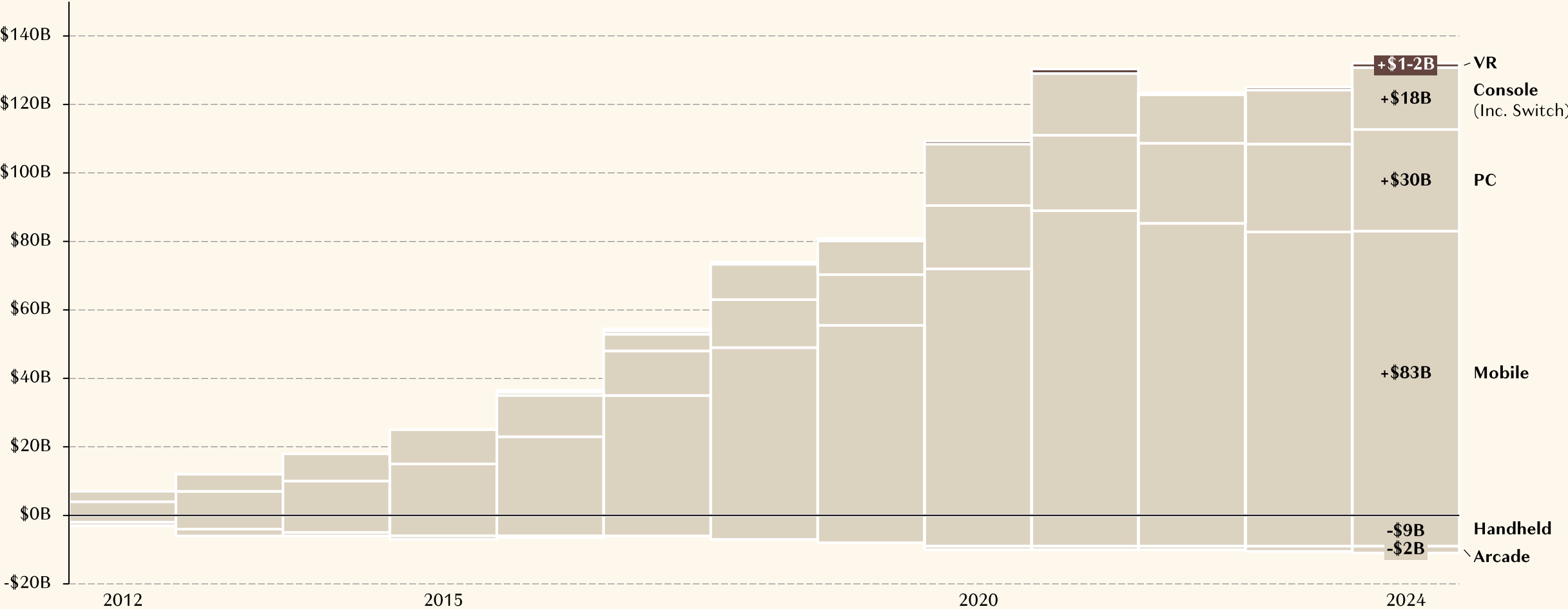


# Annual AR/VR content spend is up from \$0 in 2011 to about \$1–2B today, but this sum remains too small (and stagnant) to attract much gamemaker investment



### Share of Growth in Worldwide Consumer Spending on Video Game Content Since 2011

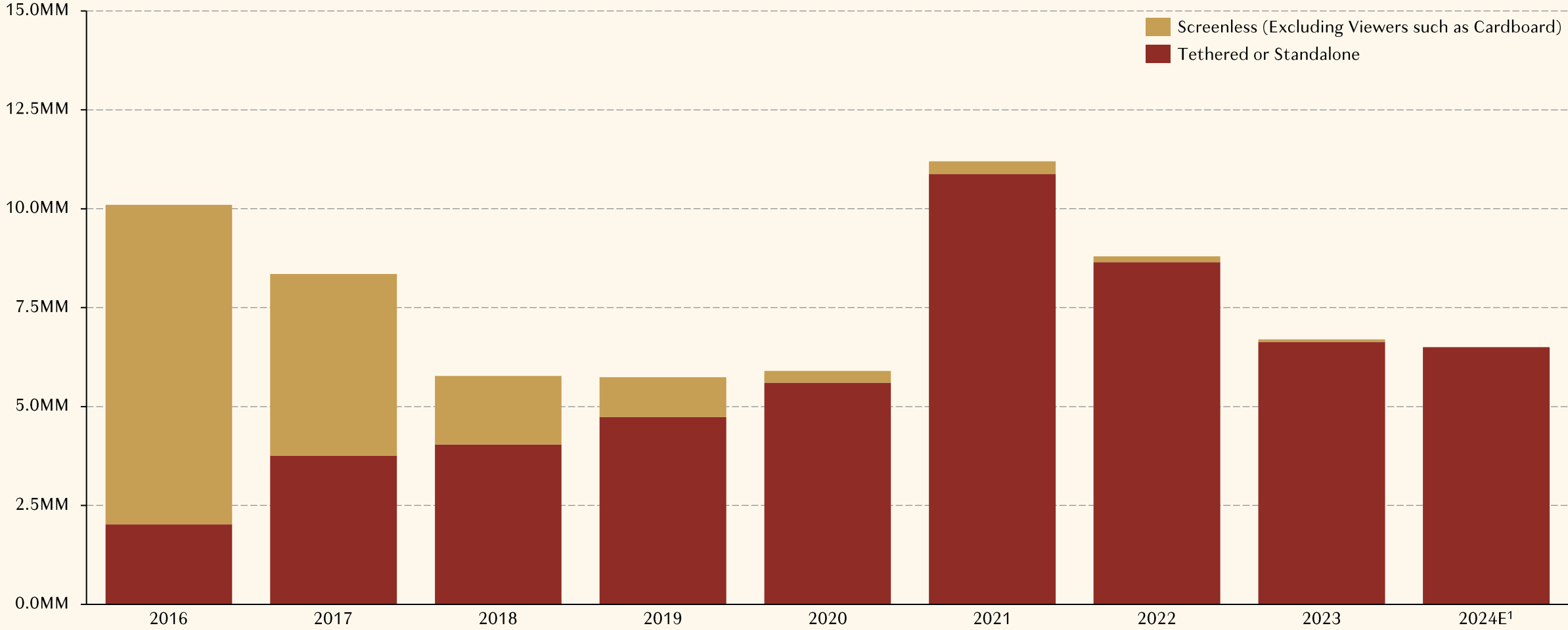
(Nominal Prices; Arcade + Console + PC + Mobile + VR + Web; Excludes Hardware & Accessories; Excludes Web3/NFT)



# And though AR/VR devices have improved substantially in performance and form factor, sales are down-to-flat (especially after accounting for periodic upgrades)



### Annual AR/VR Headset Shipments, Actuals and Forecasts by Year (Worldwide)



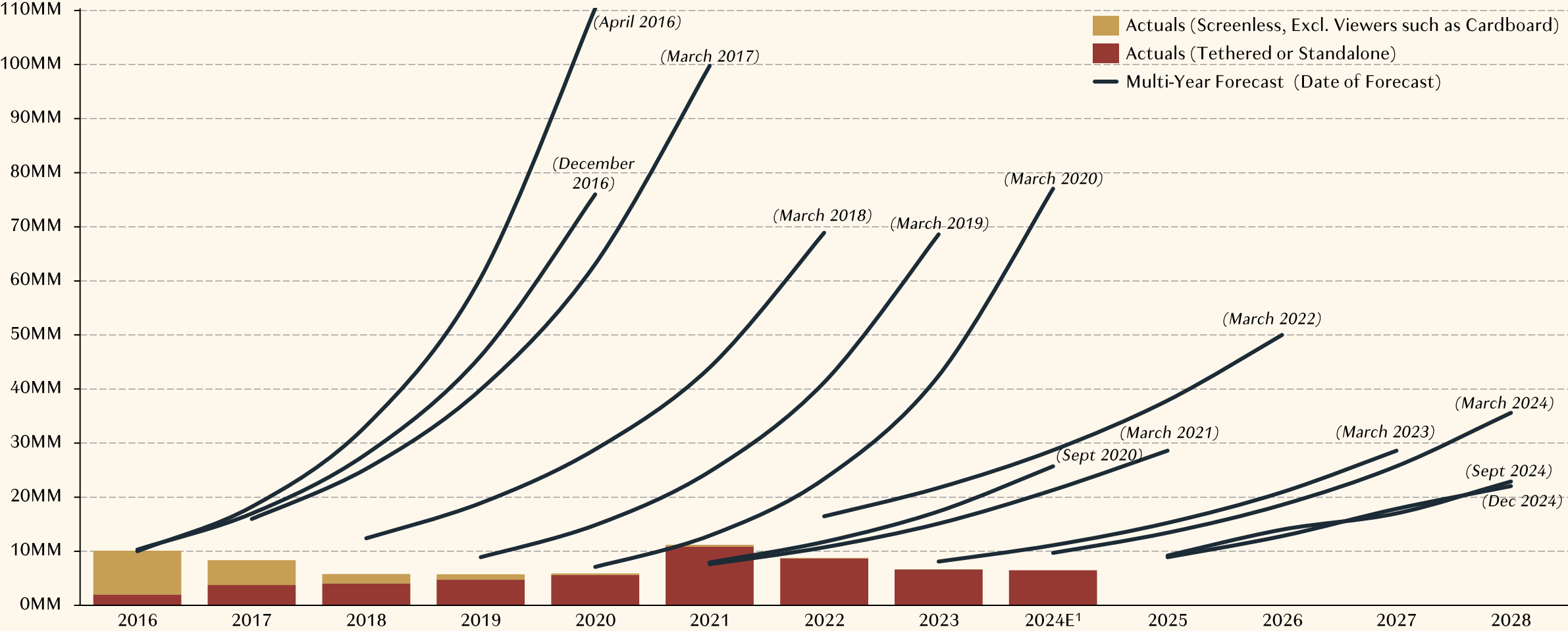
v.1/18/2025 Notes: <sup>1</sup>Full year estimate as of December 2024

Source: IDC

# AR/VR sales are also way behind forecasts. IDC now estimates 6-7MM headsets sold in 2024. Only a few years ago, IDC predicted 6-7MM per quarter (if not *month*)



**Annual AR/VR Headset Shipments According to IDC, Actuals and Forecasts by Year**  
(Worldwide, Including MR and XR)



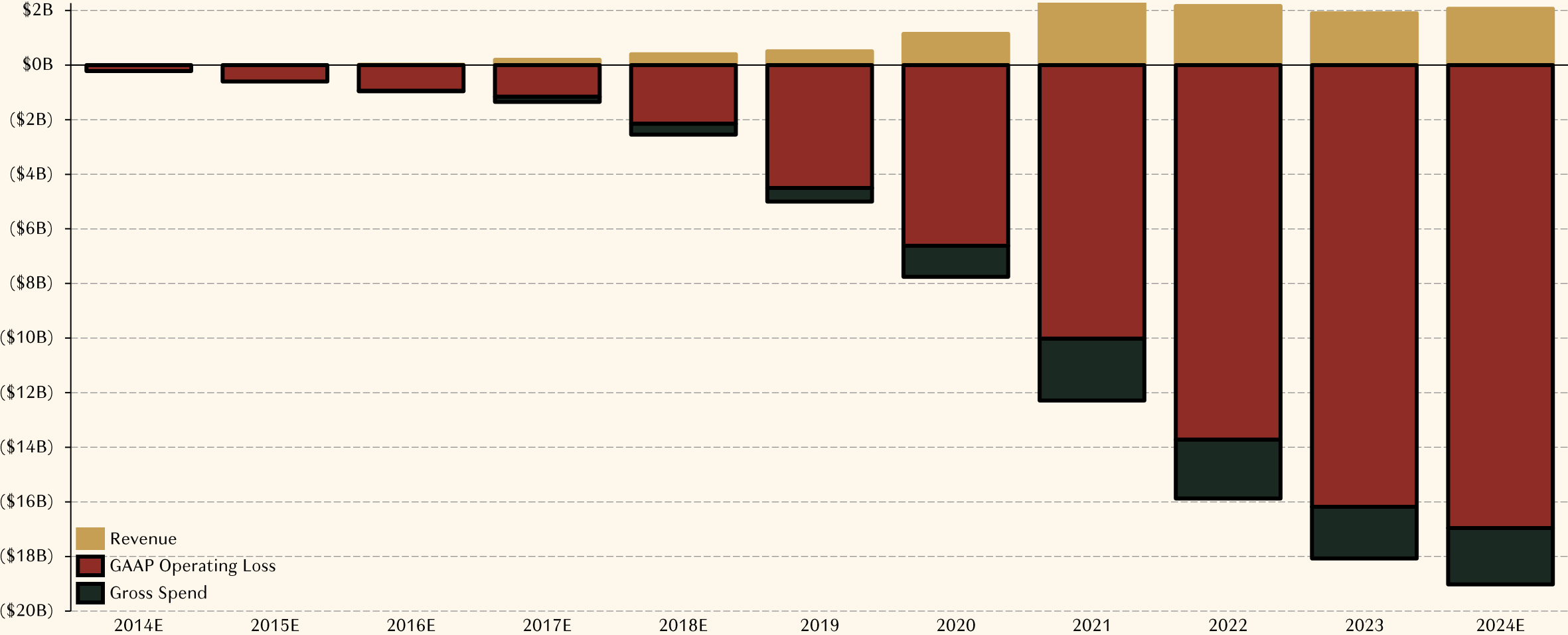
v.1/18/2025 Notes: <sup>1</sup>Full year estimate as of December 2024

Sources: IDC, Epyllion analysis

# Though focused on building a general-purpose computing platforms (vs a gaming console), Meta's Reality Labs has now spent ~\$84B on AR/VR, with ~\$74B in losses



Annual Meta Reality Labs Annual GAAP P&L<sup>1</sup>  
(Worldwide)



v.1/18/2025 Notes: <sup>1</sup>The total figures exceed the commonly-reported totals as Meta has only disclosed the P&L as of 2019 and on, rather than from its establishment in 2014

Source: Meta, Epyllion analysis



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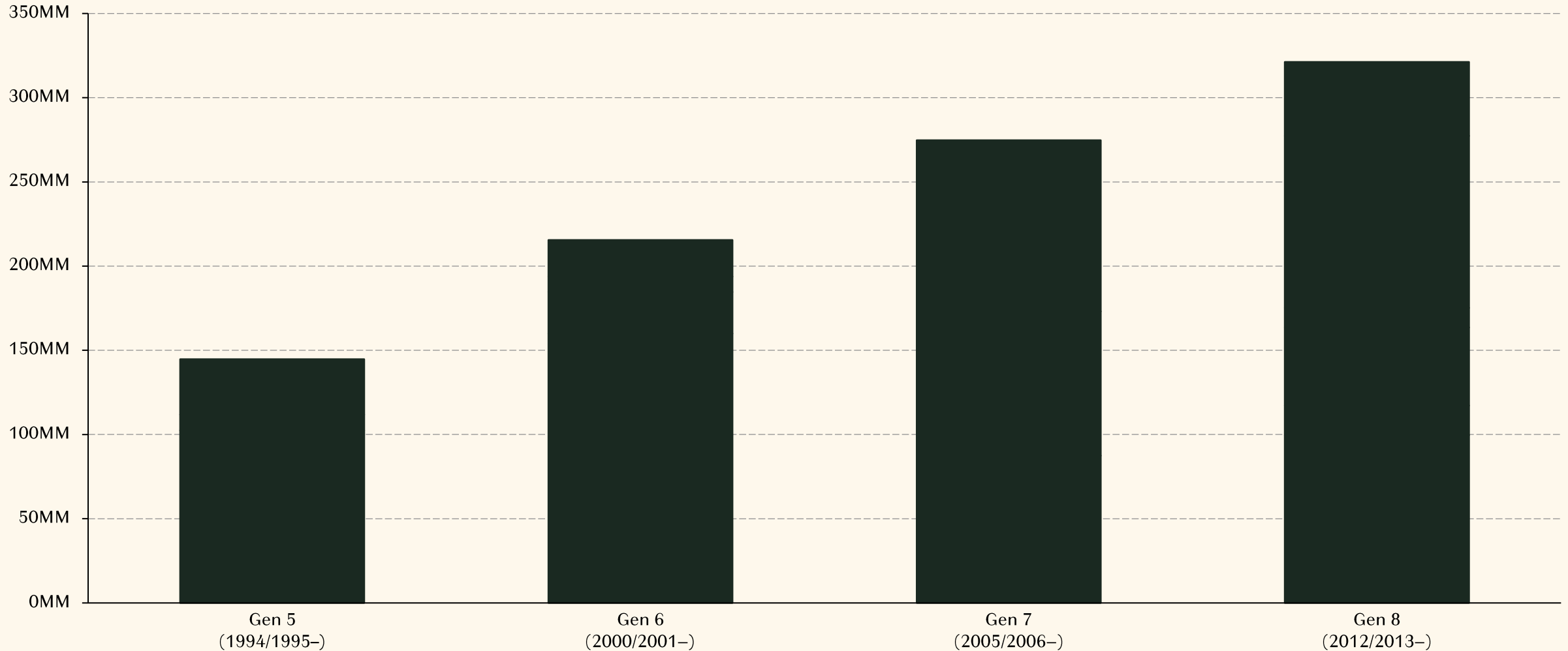
The Hostility of the Modern Console/PC Content Marketplace

How Player, Playtime, and Player Spend Might Return to Growth

# The billions spent on each console generation on R&D, subsidies, content, etc., do seem to be growing penetration. Gen 8 outsold Gen 6 by over 50%



**Worldwide Console Sales by Platform by Generation**  
(Not Deduplicated; Includes Replacement Devices and Mid-Cycle Upgrades; As of 15 December 2024)

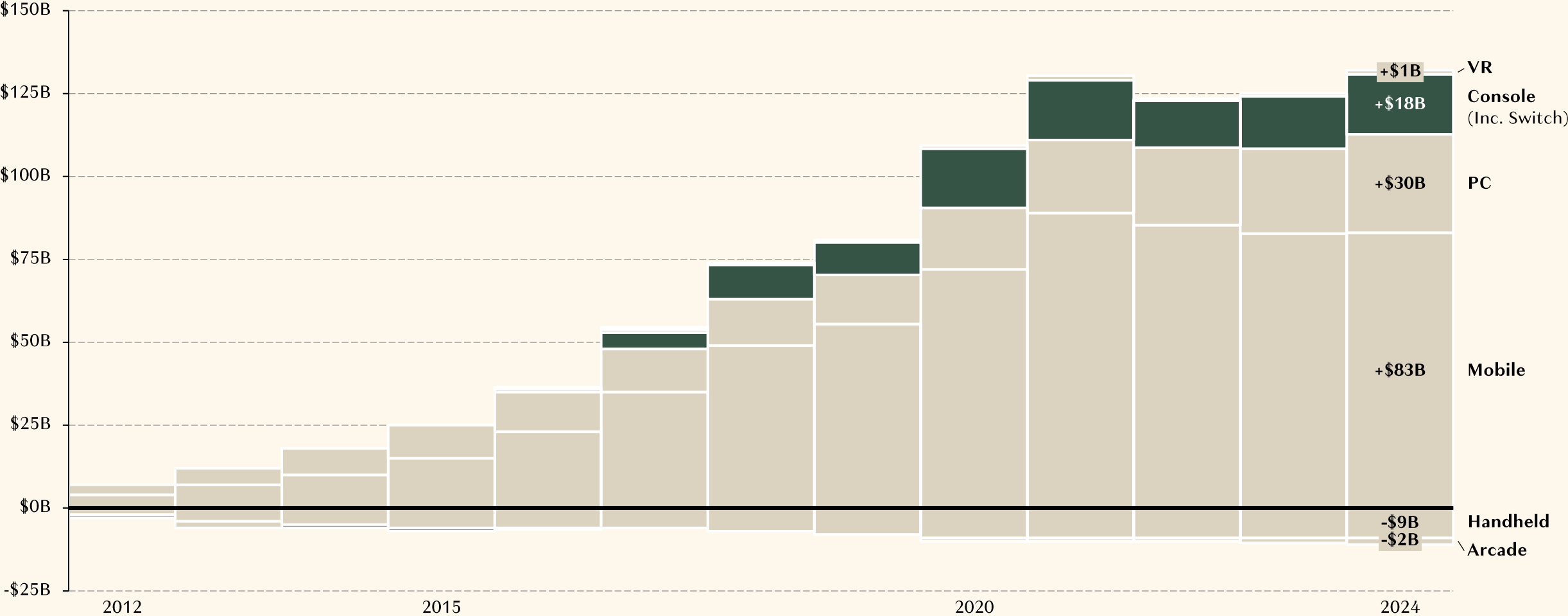


And total console content spend is also \$18B higher in 2024 than it was in 2011, a roughly 75% increase



Share of Growth in Worldwide Consumer Spending on Video Game Content Since 2011

(Nominal Prices; Arcade + Console + PC + Mobile + VR + Web; Excludes Hardware & Accessories; Excludes Web3/NFT)

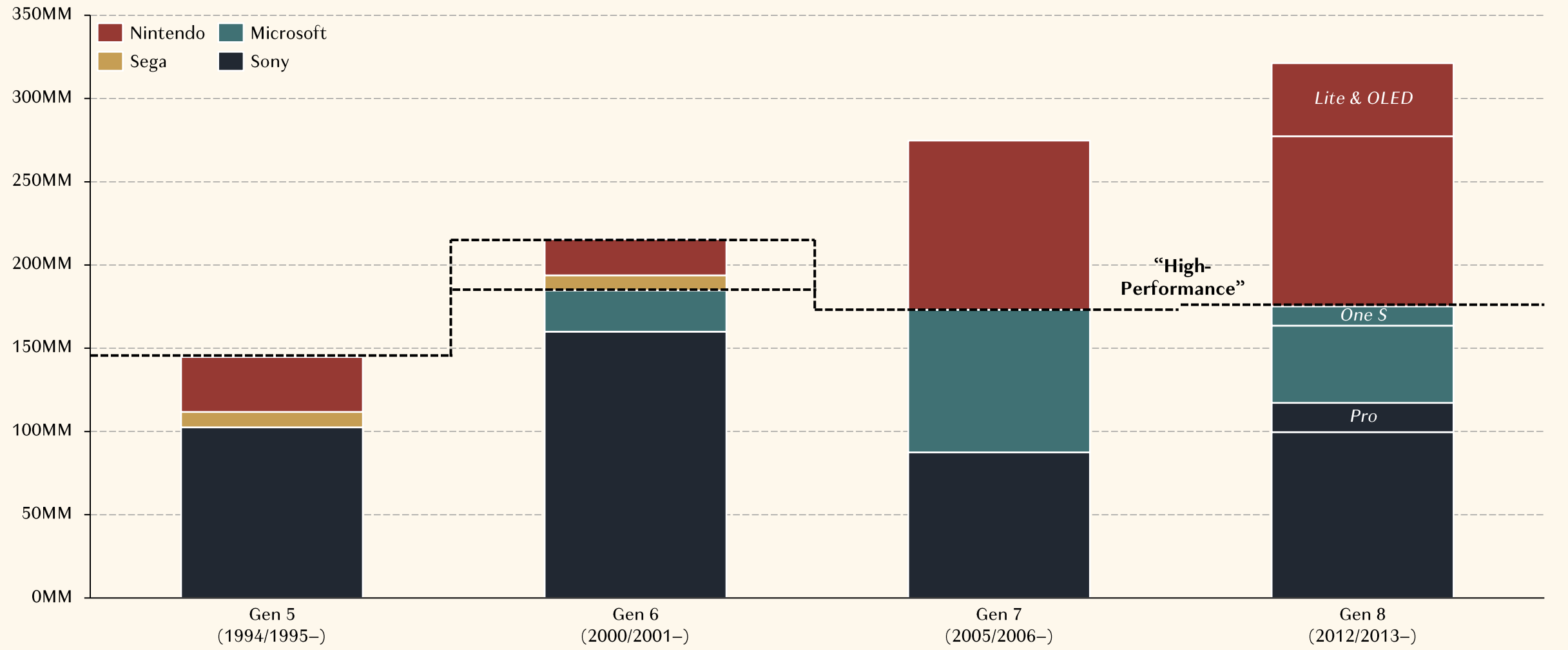




# Yet all Gen 7+8 growth is Nintendo. Gen 7+8 sales were also boosted by a lengthier cycle (more replacements + household growth) and Gen 8 from mid-gen upgrades



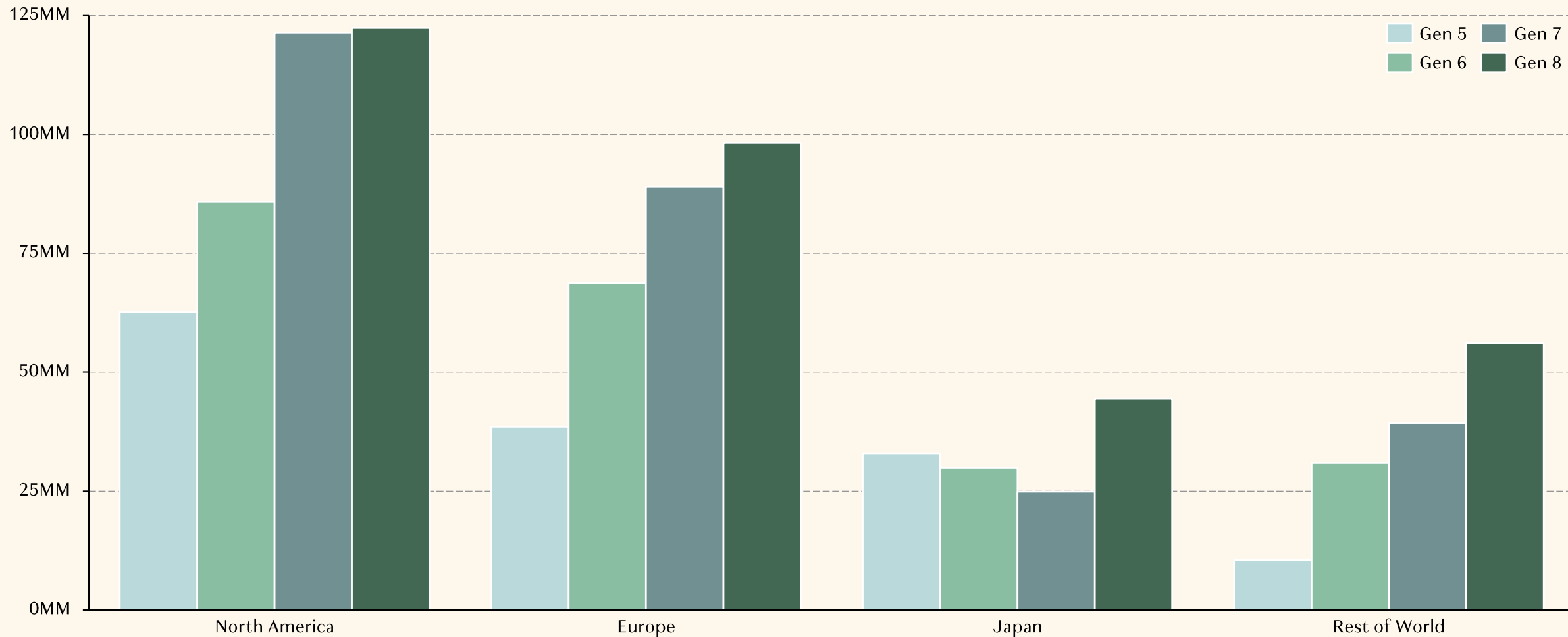
**Worldwide Console Sales by Platform by Generation**  
 (Not Deduplicated; Includes Replacement Devices and Mid-Cycle Upgrades; As of 15 December 2024)



And even with more upgrades and replacement buys, total American and European console sales are ~flat versus a decade ago. Only Japan and ROW materially grew



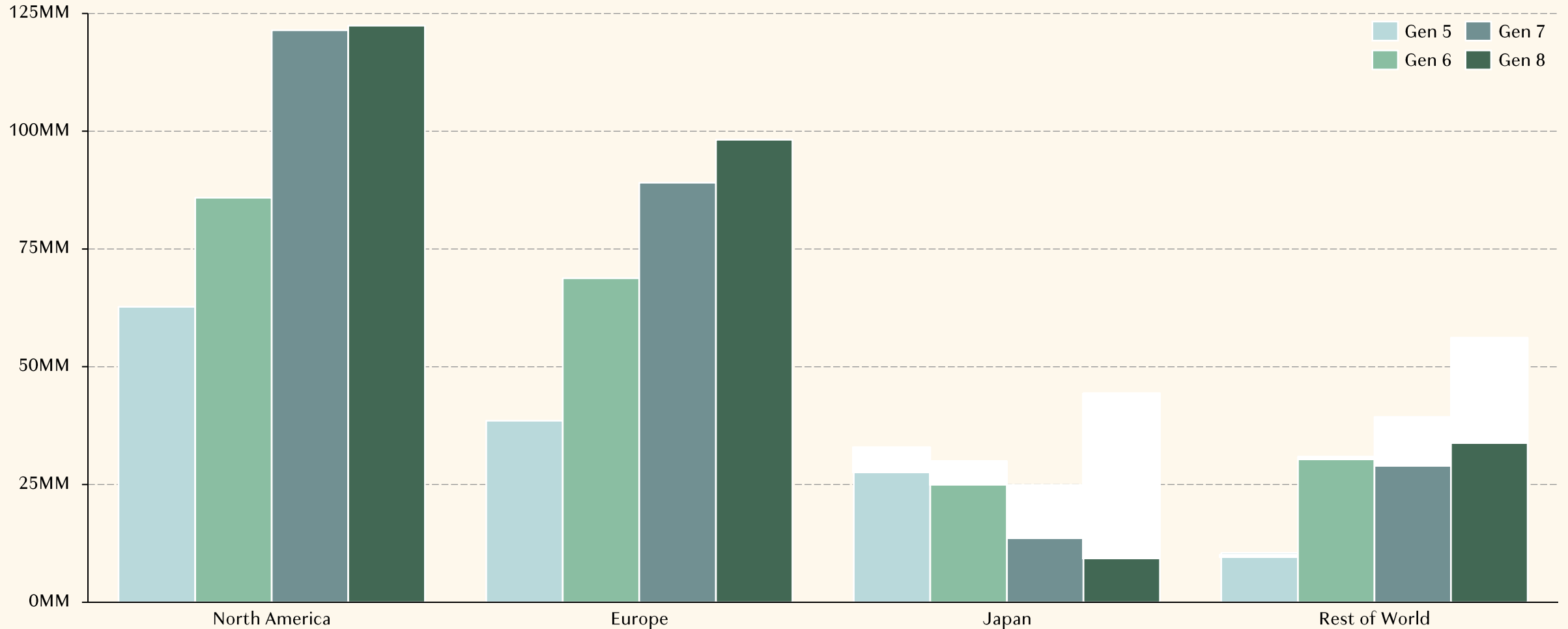
**Regional Console Sales by Platform by Generation**  
(Not Deduplicated; Includes Replacement Devices and Mid-Cycle Upgrades; As of 15 December 2024)



# ...But the entirety of Gen 6–8 console growth in Japan and ROW is Nintendo. And in Japan, both PlayStation and Xbox declined in Gen 8



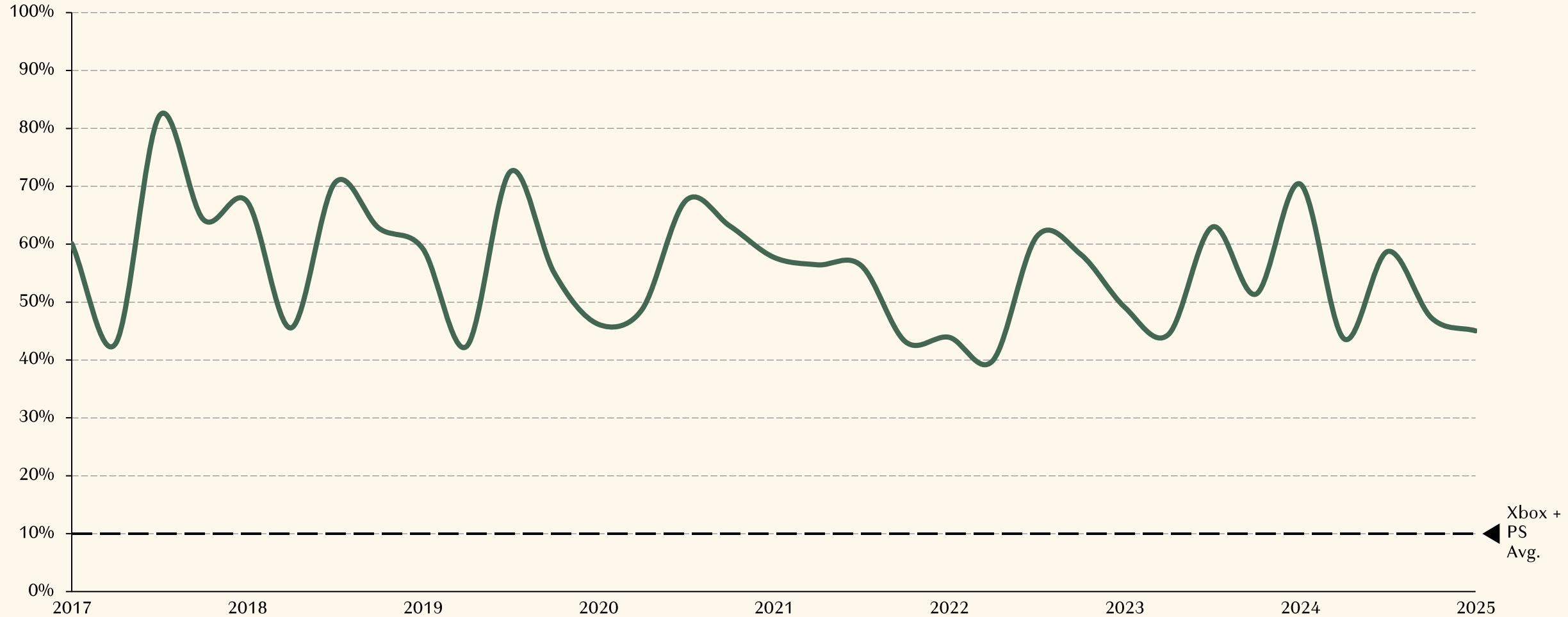
**Regional Console Sales by Platform by Generation**  
(Not Deduplicated; Includes Replacement Devices and Mid-Cycle Upgrades; As of 15 December 2024)



# And Switch mostly benefits Nintendo. Switch users buy 25–33% fewer games than PS/Xbox owners, and over half of sales are Nintendo's games (vs. 10% on PS/Xbox)



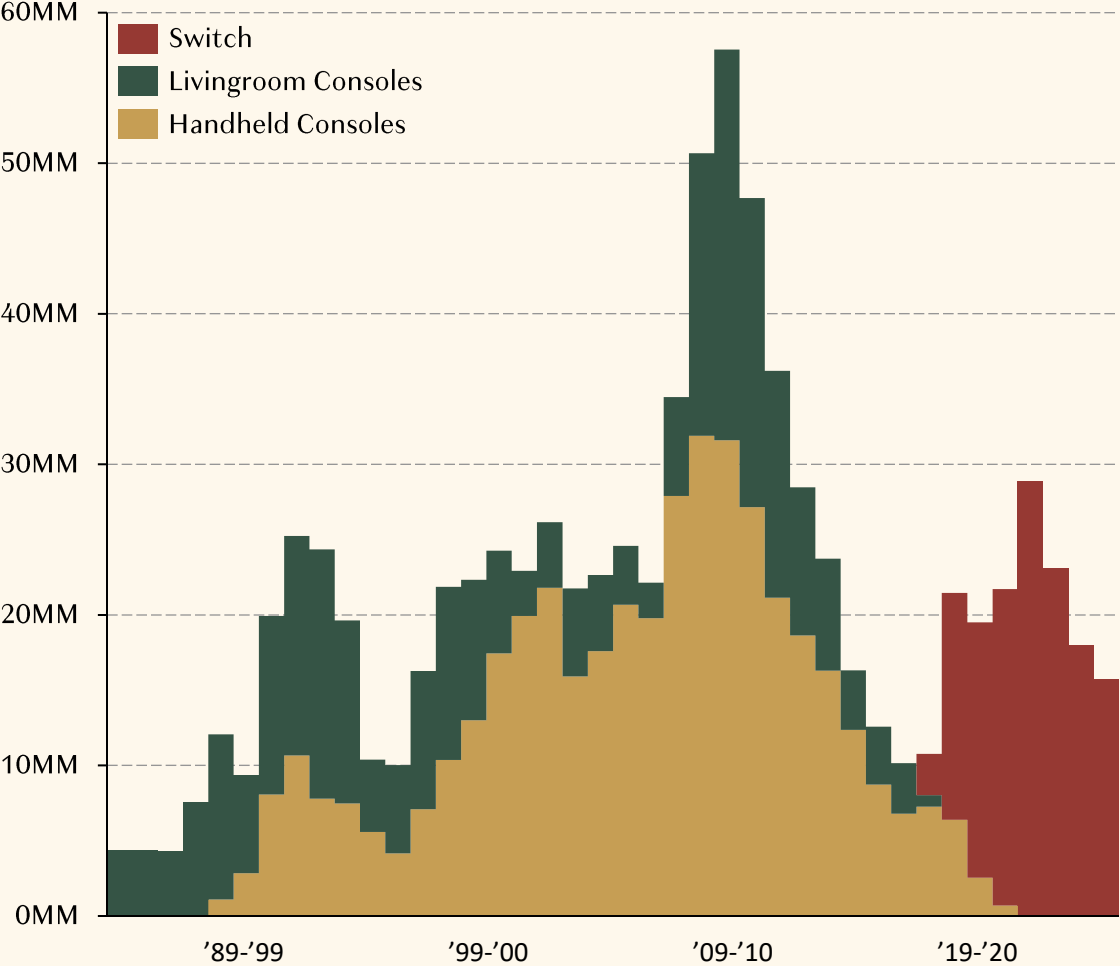
Proportion of Gross Software (“Content”) Sales on the Nintendo Switch that are 1st-Party (i.e. Nintendo) Titles  
(By Fiscal Year)



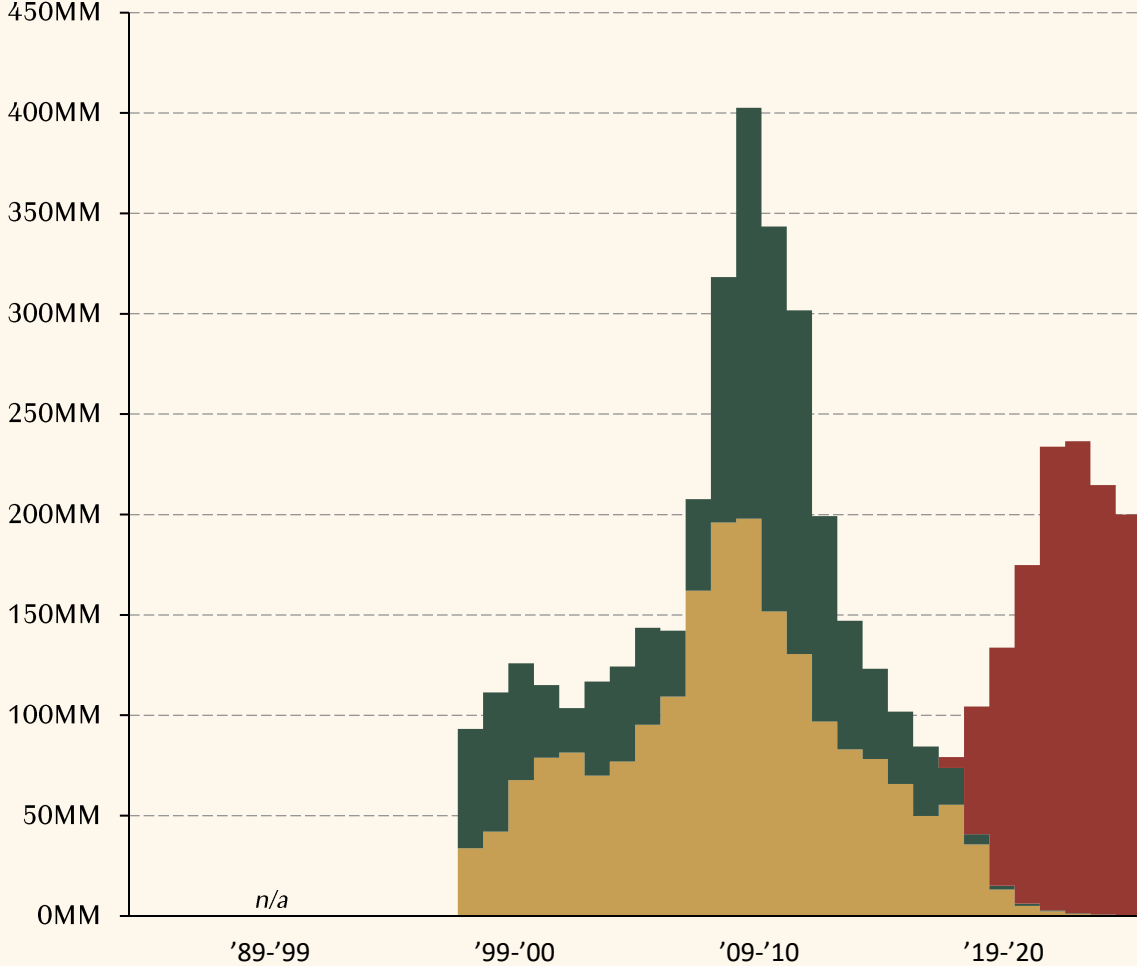
# Switch's extraordinary sales are, for the most part, not from net new players but from the cannibalization of two console form factors (livingroom and handheld)



Nintendo's Annual Hardware Sales by Platform Type  
(Worldwide)



Nintendo Annual Software Unit Sales by Platform Type  
(Worldwide)

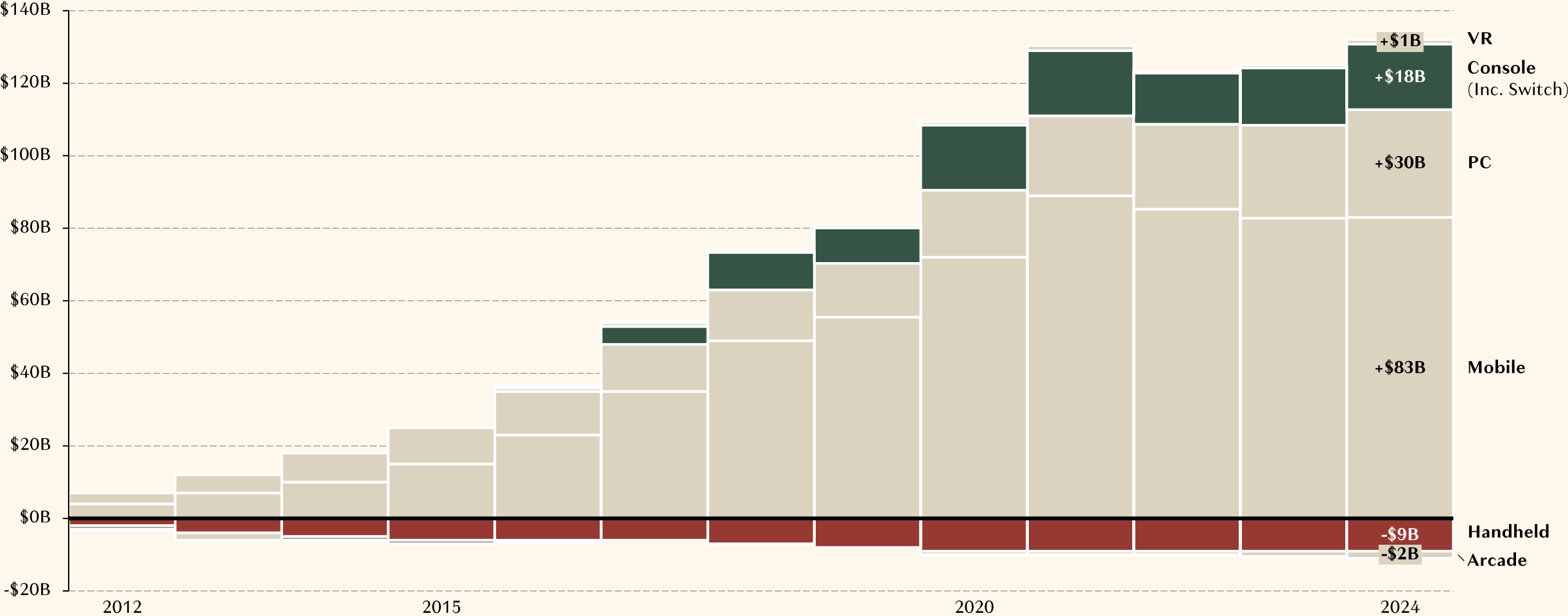


# The decline of handheld revenues (-\$9B since 2011) also offsets roughly half livingroom growth (\$18B). Combined console is up a more modest \$9B, or 28%



Share of Growth in Worldwide Consumer Spending on Video Game Content Since 2011

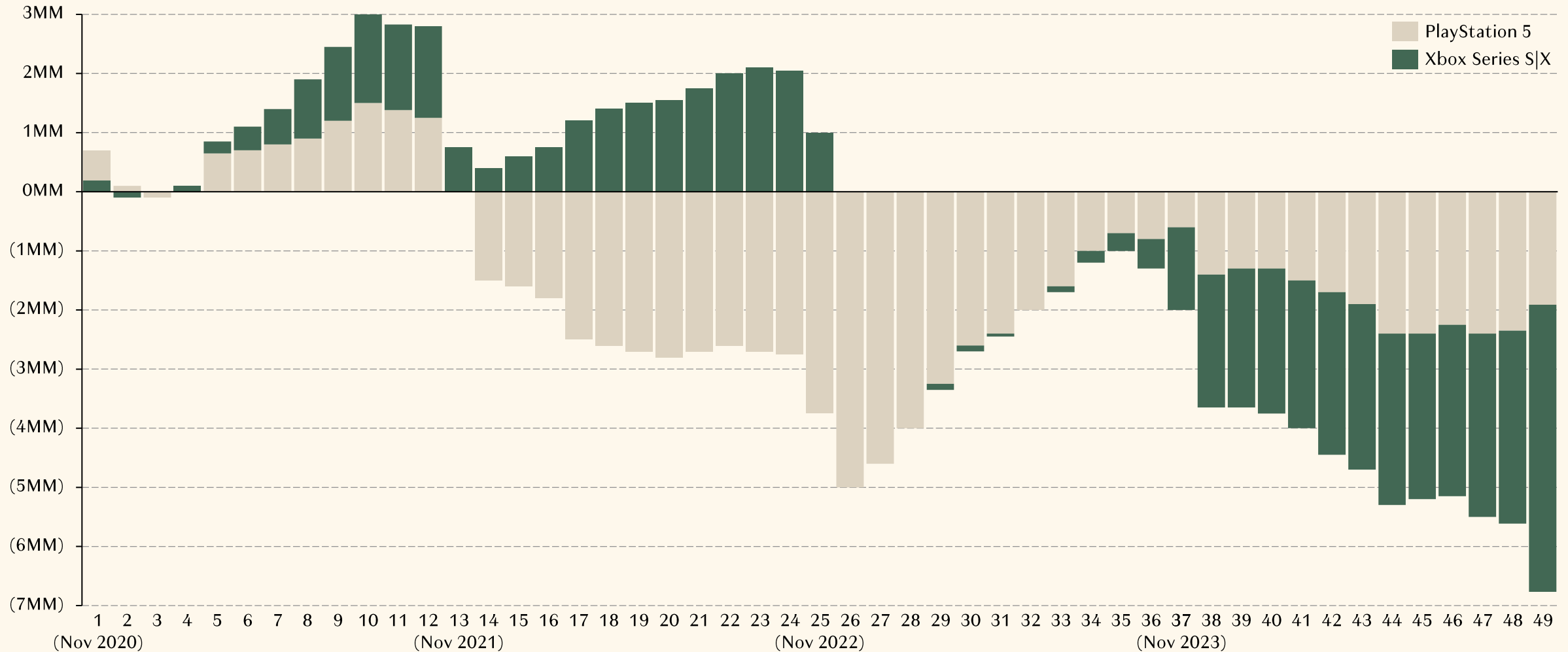
(Nominal Prices; Arcade + Console + PC + Mobile + VR + Web; Excludes Hardware & Accessories; Excludes Web3/NFT)



# And while Switch 2 is a likely mega-hit, Gen 9 PlayStation & Xbox sales are both down versus Gen 8 after 49 months — now a combined 6.8MM shortfall (or -6.4%)



Net Sales Delta of Generation 9 Platform Console Sales Compared to Generation 8 by Month Since Release  
(Worldwide)



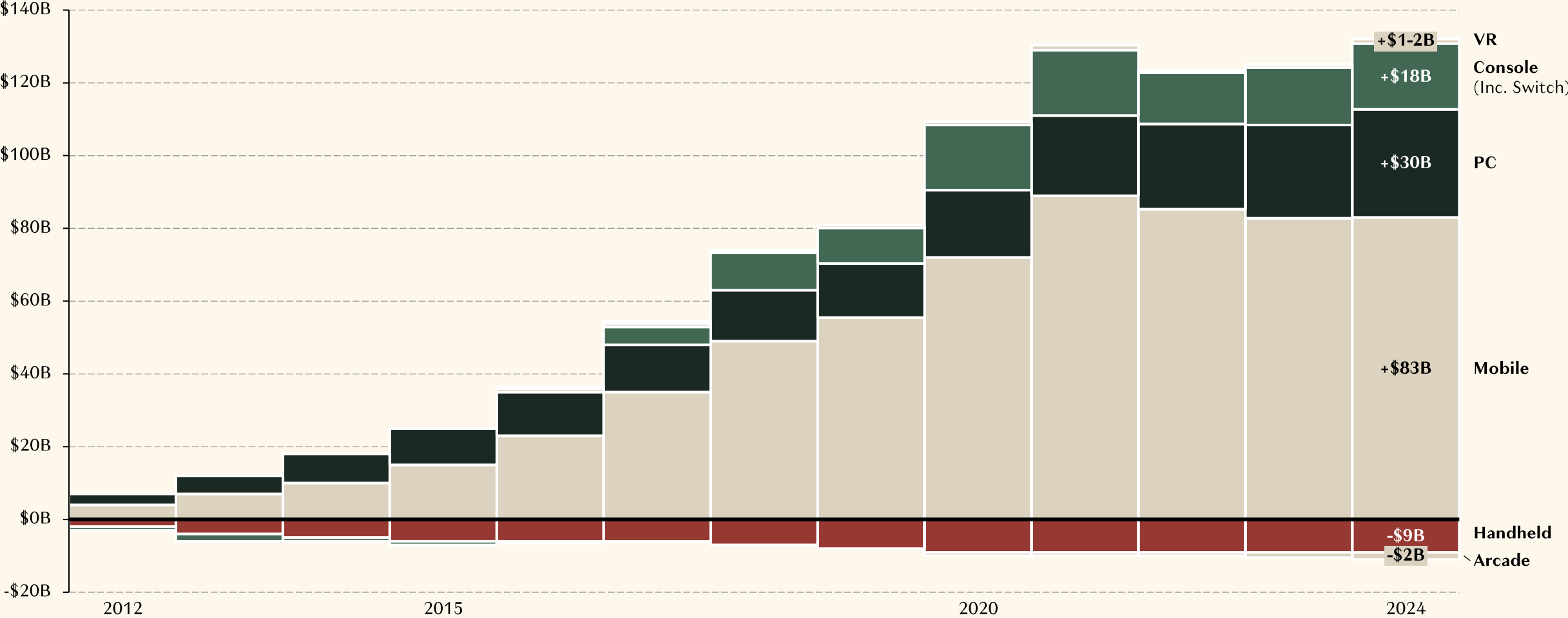


# PC is a big bright spot, adding 65% more content spend than livingroom console since 2011 and 225% more than combined console, or \$30B in total



### Share of Growth in Worldwide Consumer Spending on Video Game Content Since 2011

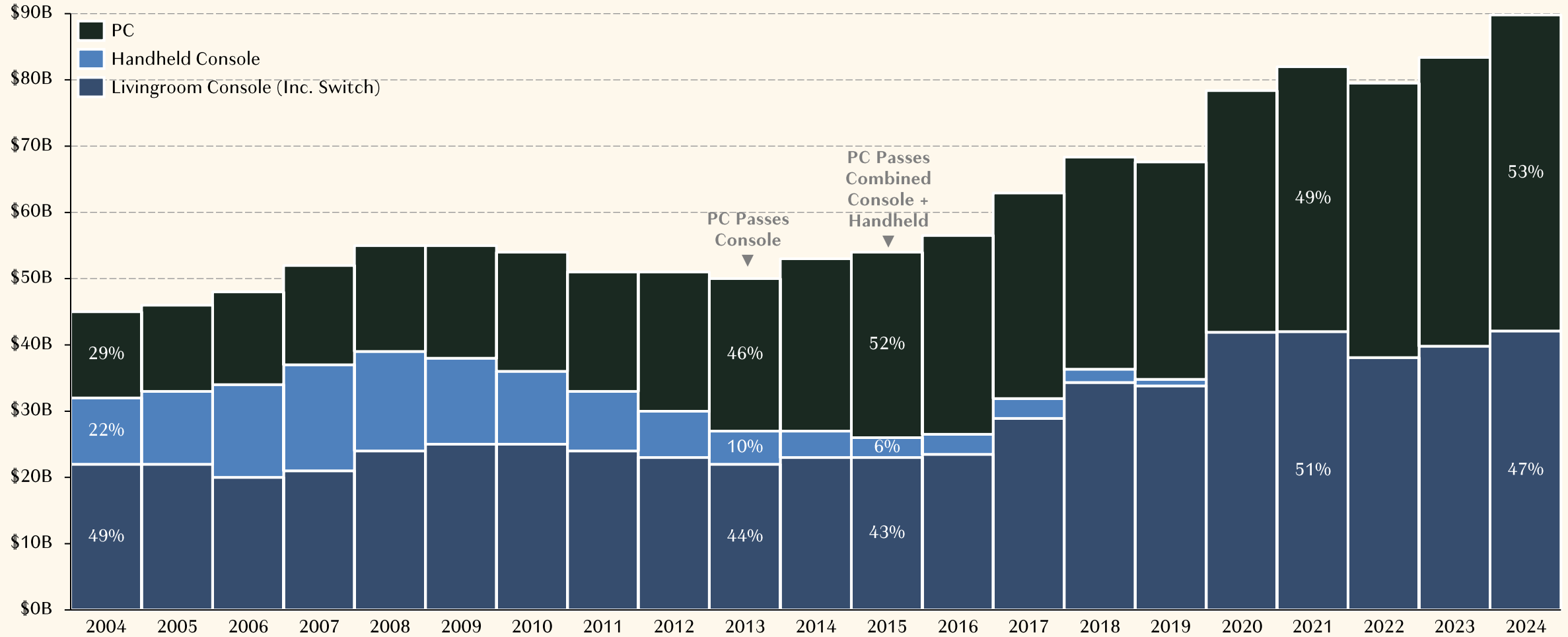
(Nominal Prices; Arcade + Console + PC + Mobile + VR + Web; Excludes Hardware & Accessories; Excludes Web3/NFT)



Twenty years ago, PC's share of non-mobile content spend was 29%. It's now ~53%. And while console has stagnated since 2021, PC has grown 20%



Worldwide Non-Mobile Video Game Content Spend  
(Excludes Web3/NFT)



# The PC ecosystem benefits from many compounding advantages over the console ecosystem — and its momentum is still growing



## Existing PC Advantages

- Much larger library than any one console (or all consoles combined), and with near full backwards compatibility
- Much larger social graph than any one console (and often reaching into consoles)
- Ability to multi-task (e.g. Alt-Tab to YouTube for tips and tricks, read Game Guides, use WhatsApp, etc.), run full Discord natively, livestream with full OBS/editing suites, etc.
- Lower entry price point than consoles and higher top-range of performance than high-performance consoles
- Greater competitive capability (i.e. keyboard/mouse)
- Ability to play nearly every Early Access title in “Early Access”

## Intensifying PC Advantages

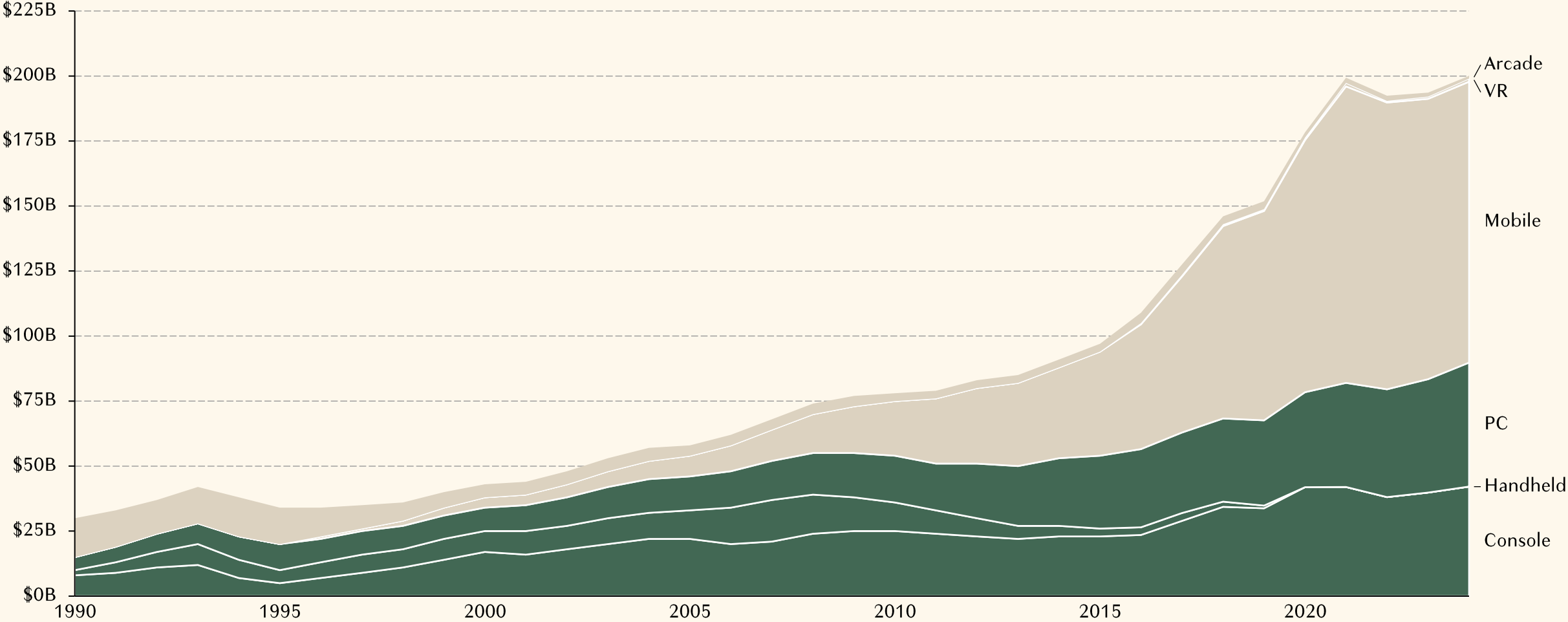
- More annual game releases (thus a compounding library advantage)
- PlayStation now releases its “exclusives” on PC (albeit in second window), as Xbox now does with all titles
- Premium Roblox games can only be bought on PC
- Hundreds of millions of children growing up on Roblox are unlikely to ask for a \$500 console to play AAA games
- Portable Windows-based gaming devices are growing in popularity and have access to full Steam/PC catalogues and entitlements

# Even with the 2021 to 2024 stall, Console/PC spend grew 4.4% annually — short of mobile's 12%, which was powered by *billions* of new players — but still healthy



## Worldwide Consumer Spending on Video Game Content

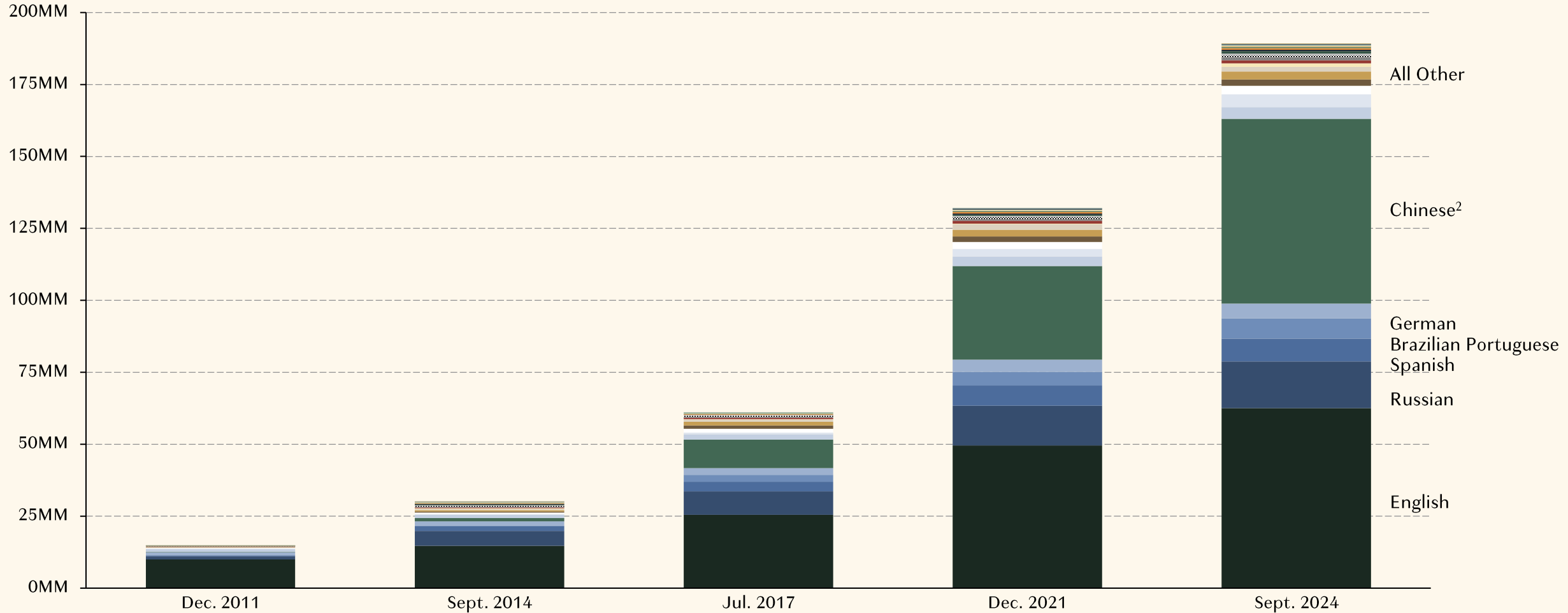
(Nominal Prices; Arcade + Console + PC + Mobile + VR + Web; Excludes Hardware & Accessories; Excludes Web3/NFT)



# But Steam's consolidation of the PC gamers provides insight into who is driving the category growth. In 2024, Steam's APAC MAU exceeds its total MAU in 2017



Steam Monthly Active Users By Client Language<sup>1</sup>  
(Worldwide; Based on Trailing 90 Days)



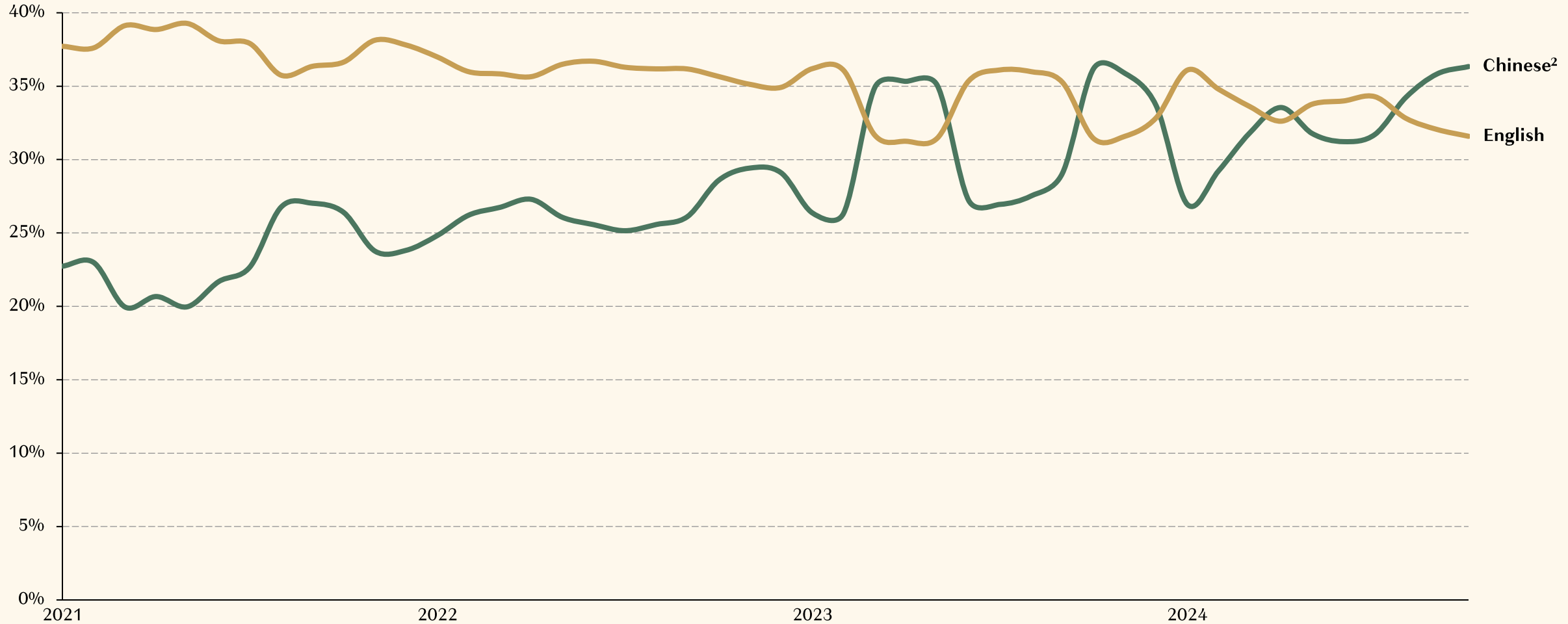
Notes: <sup>1</sup>Valve's hardware survey collects data based on the language the user has set their Steam client to, rather than the user's first or preferred language. As such, it's likely that, as an example, many Chinese users choose to use Steam in English, thereby exaggerating English's share; <sup>2</sup>Includes all registered Sinitic languages and dialects

Sources: Valve, Epyllion analysis

# The *largest* share of Steam users now use Chinese as their default client language (which probably *underrepresents* China's total share of Steam users)



Top Two User Languages on Steam<sup>1</sup>  
(Worldwide; Trailing 90 Days)

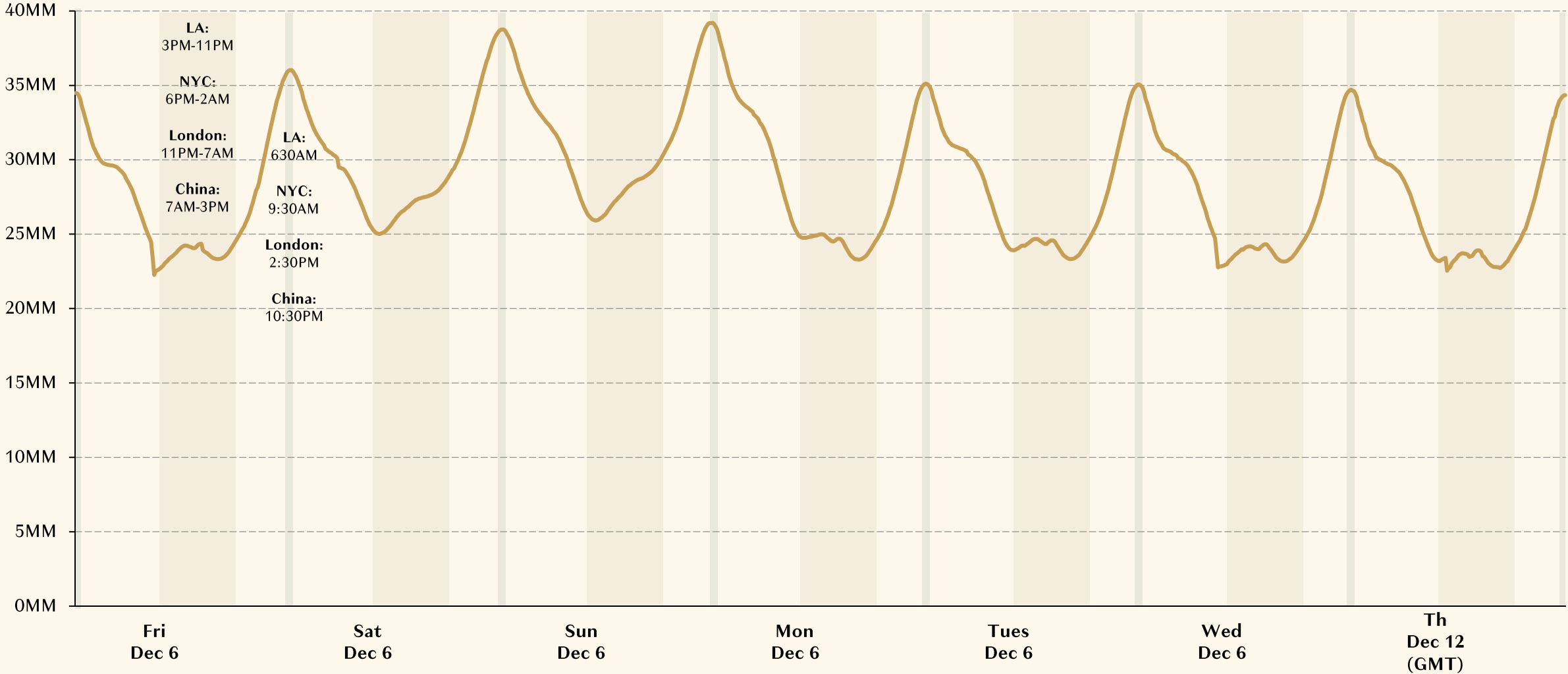


Notes: <sup>1</sup> Valve's hardware survey collects data based on the language the user has set their Steam client to, rather than the user's first or preferred language. As such, it's likely that, as an example, many Chinese users choose to use Steam in English, thereby exaggerating English's share; <sup>2</sup> Includes all registered Sinitic languages and dialects

# CCUs affirm APAC's role in Steam user growth: CCUs peak when America sleeps and China gets home and bottom when America is off work but China is *at* work



Steam Concurrent Users (CCUs) by 10-Minute Intervals from 5 December 2024 to 12 December 2024  
(Worldwide; GMT Dateline)





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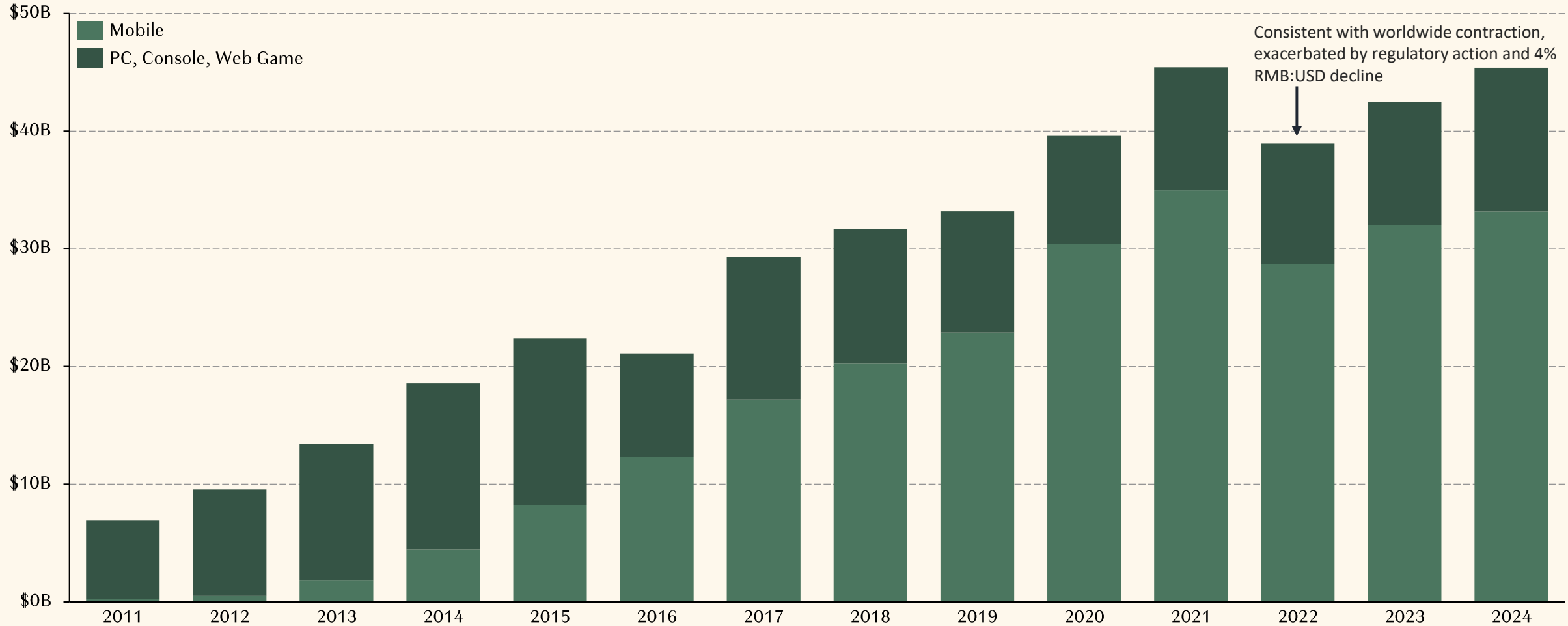


Since 2011, consumer video game spend in China has grown by \$39B — roughly a third of global growth (and to 22% of the total market)



### Consumer Spending on Video Game Content in China

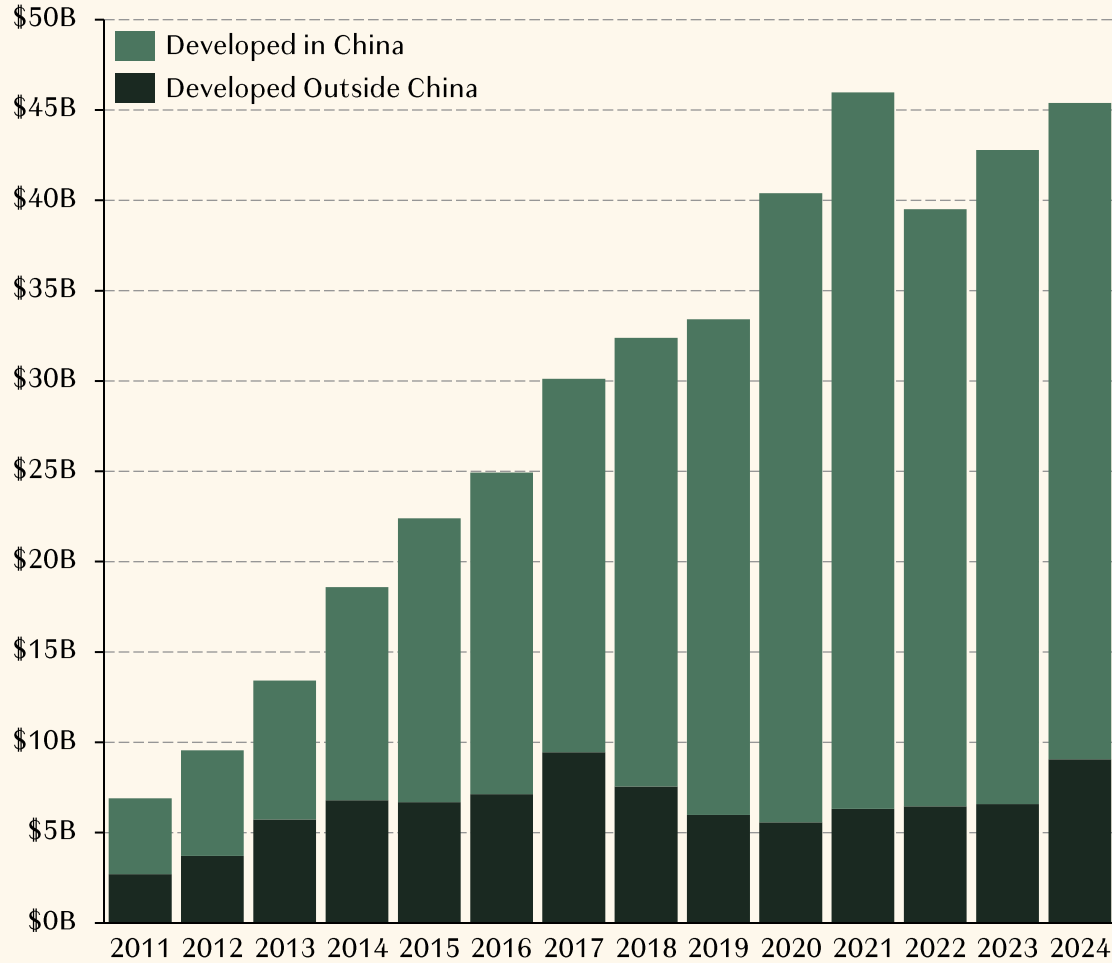
(Nominal Prices; Arcade + Console + PC + Mobile + VR + Web; Excludes Hardware & Accessories; Excludes Web3/NFT)



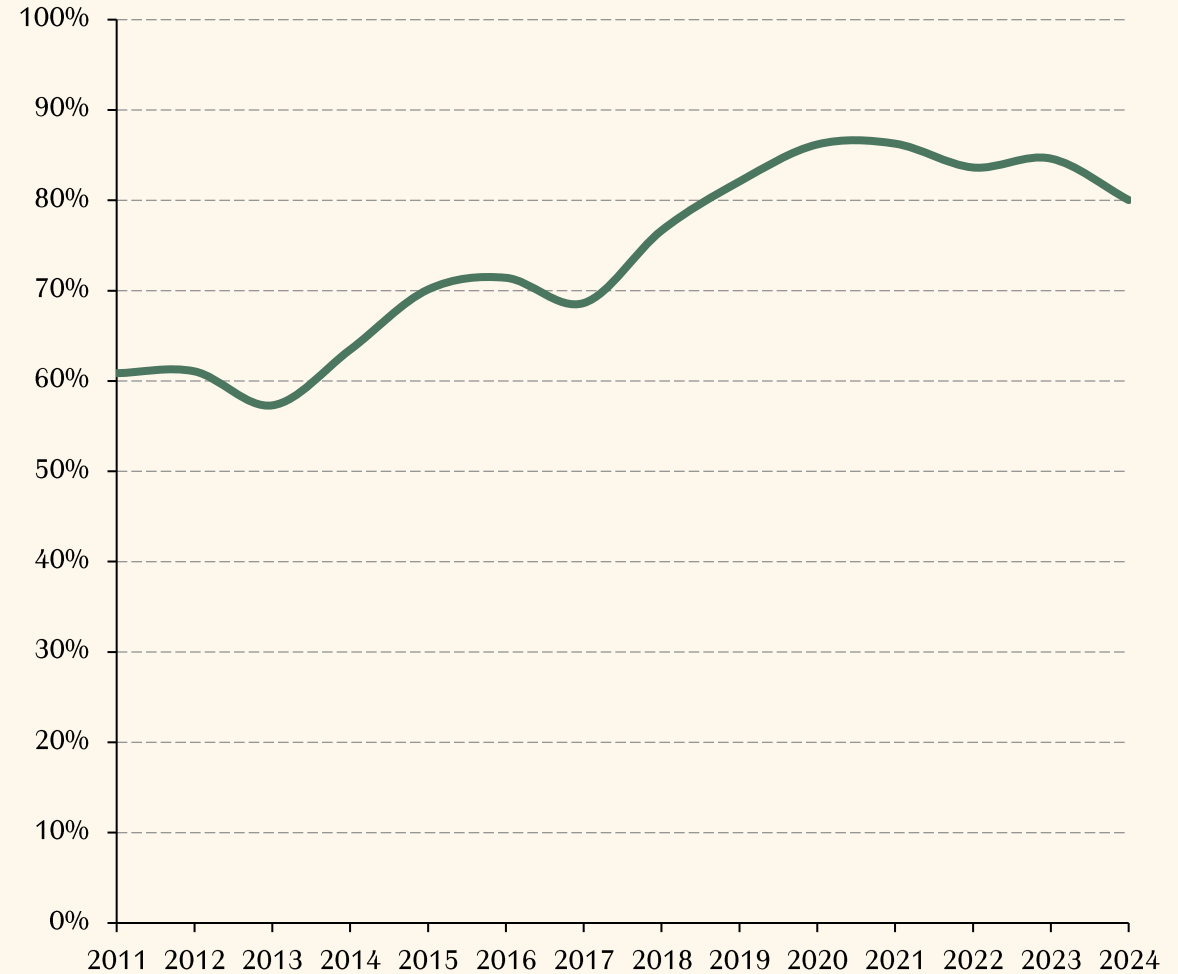
**But only 20% of China's domestic spend goes to foreign titles (many of which are banned). Total spend is up 50% since 2017 alone, yet imported spend is down 5%**



**China Spend on Video Game Content by Country of Origin**  
 (USD; Console + PC + Mobile + VR + Web; Excludes Hardware, Excludes Web3/NFT)

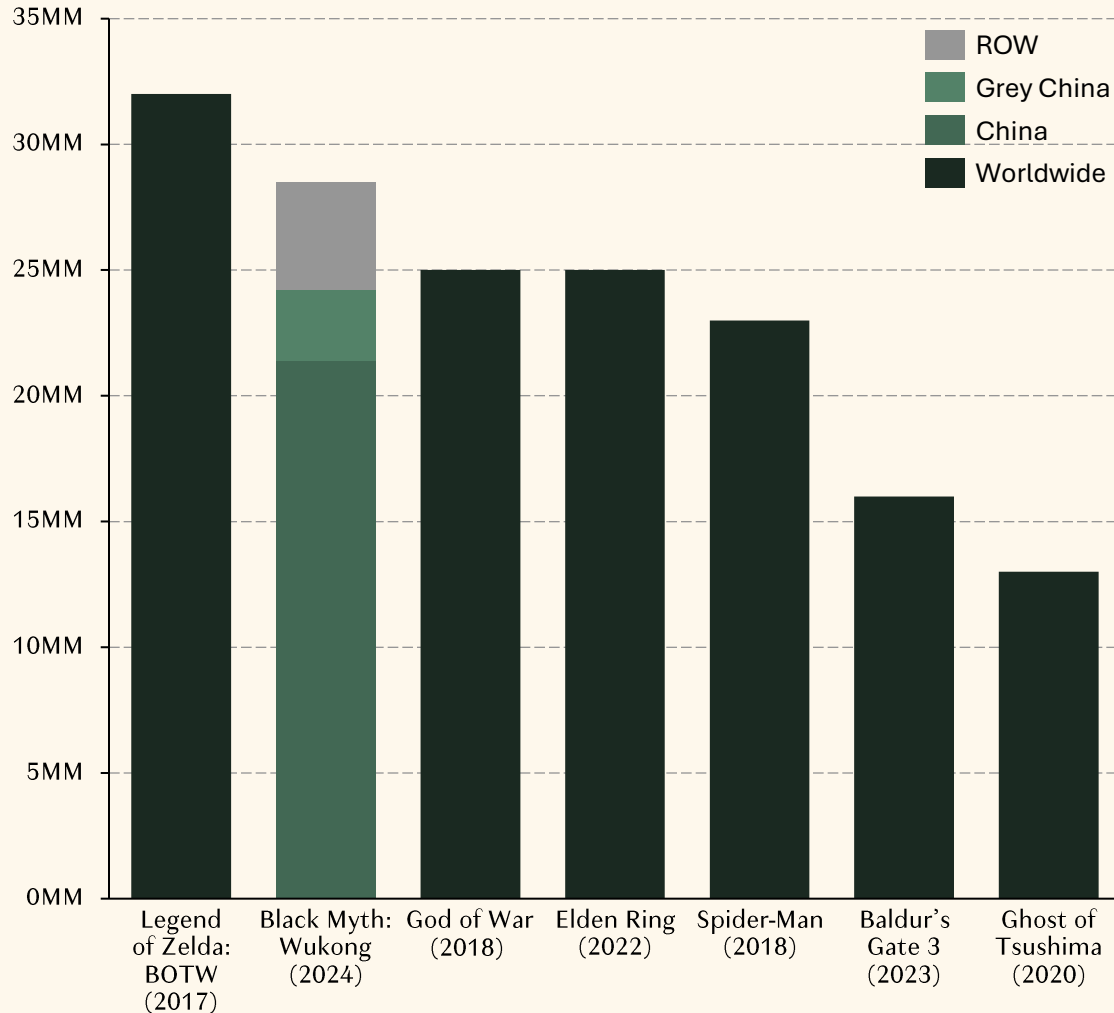


**China-Made Games' Share of China Video Game Content Spend**  
 (Console + PC + Mobile + VR + Web; Excludes Hardware, Excludes Web3/NFT)



# And AAA games from China and for China are now achieving sales figures *in* China that challenge the *worldwide* sales of the most acclaimed Western AAA titles

Unit Sales for Major 1P AAA Titles  
(Worldwide)



*Black Myth: Wukong*, made by Chinese developer Game Science, is based on the 16th-century Chinese folktale of the Monkey King Wukong, and is set a world of gods from the Chinese pantheon, intermixed with famous real-world Chinese landmarks and locations.



- Winner: Best Action Game
- Winner: Game of the Year (Players' Voice)
- Nominee: Game of the Year
- Nominee: Best Direction
- Nominee: Best Art Direction



- Winner: Game of the Year
- Winner: Best Visual Design



- Winner: Grand Award
- Winner: Best Visual Design



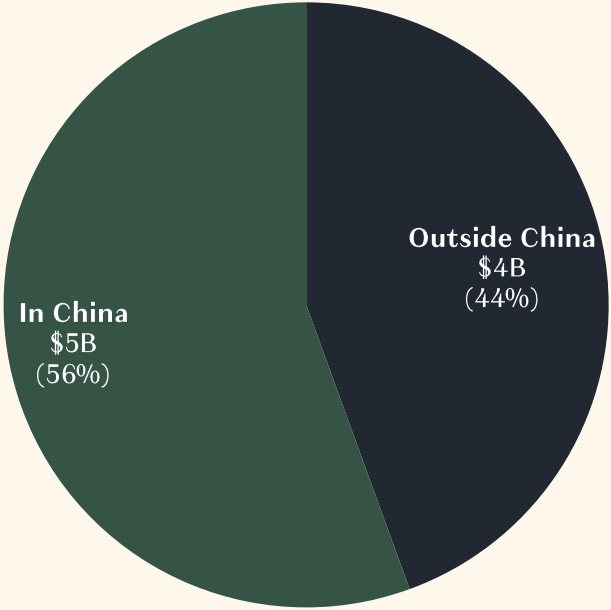
## STEAM AWARDS

- Winner: Game of the Year
- Winner: Best Game You Suck At
- Winner: Best Story-Rich Game

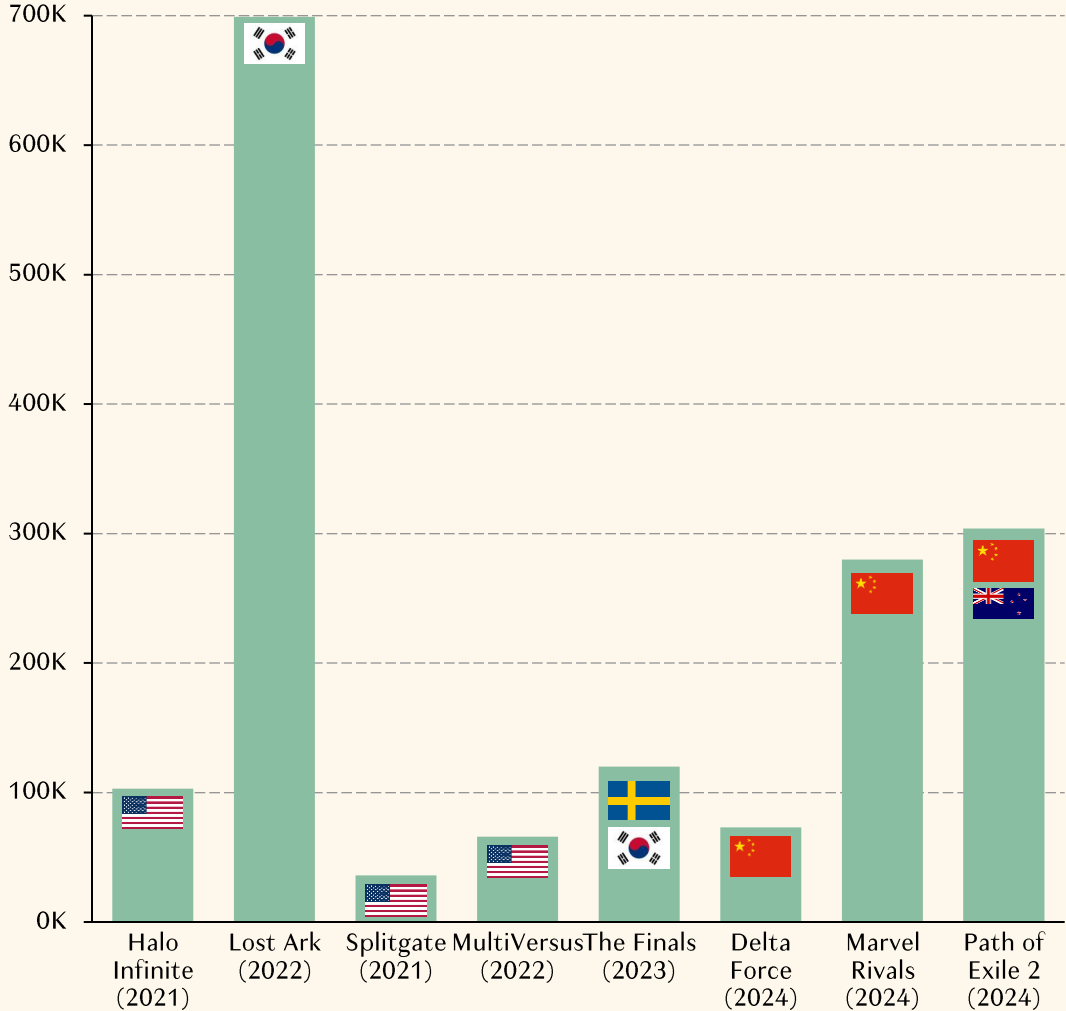
# China's exports are soaring, too. *Genshin* is one of few titles to gross over \$9B — almost half was *outside* China; *Marvel Rivals* is one of the biggest releases in years



**Consumer Spend on *Genshin Impact***  
(Worldwide through September 2024)



**Debut Avg. Steam CCUs, Select FTP Multiplayer Titles**  
(Does not reflect all players, only Steam players, which has an unequal effect per title)



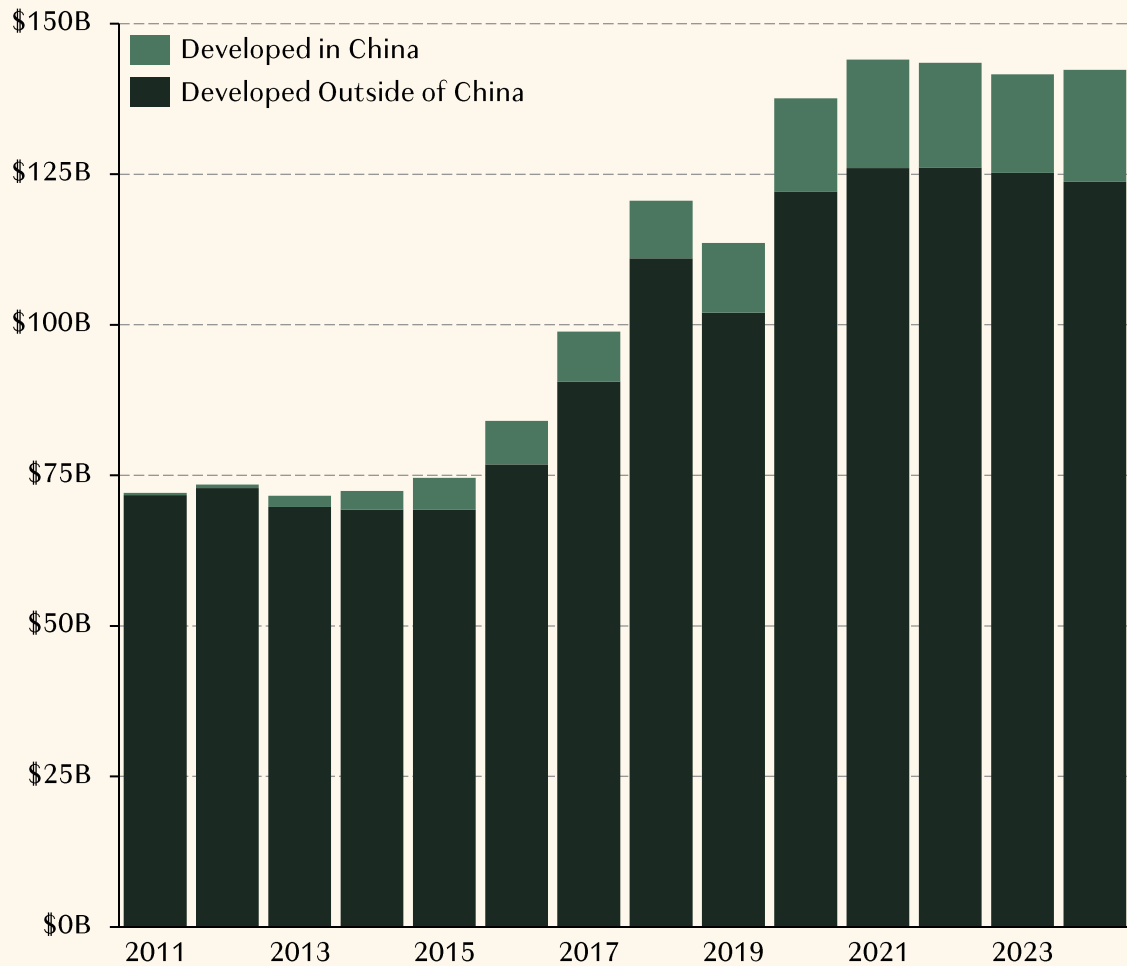
Sources: Niko Partners, Steam Charts, Epyllion analysis

# Altogether, China's developers have grown their share of *non-China* content spend from 0.5% to 13% in 13 years, or from \$360MM a year to \$19B



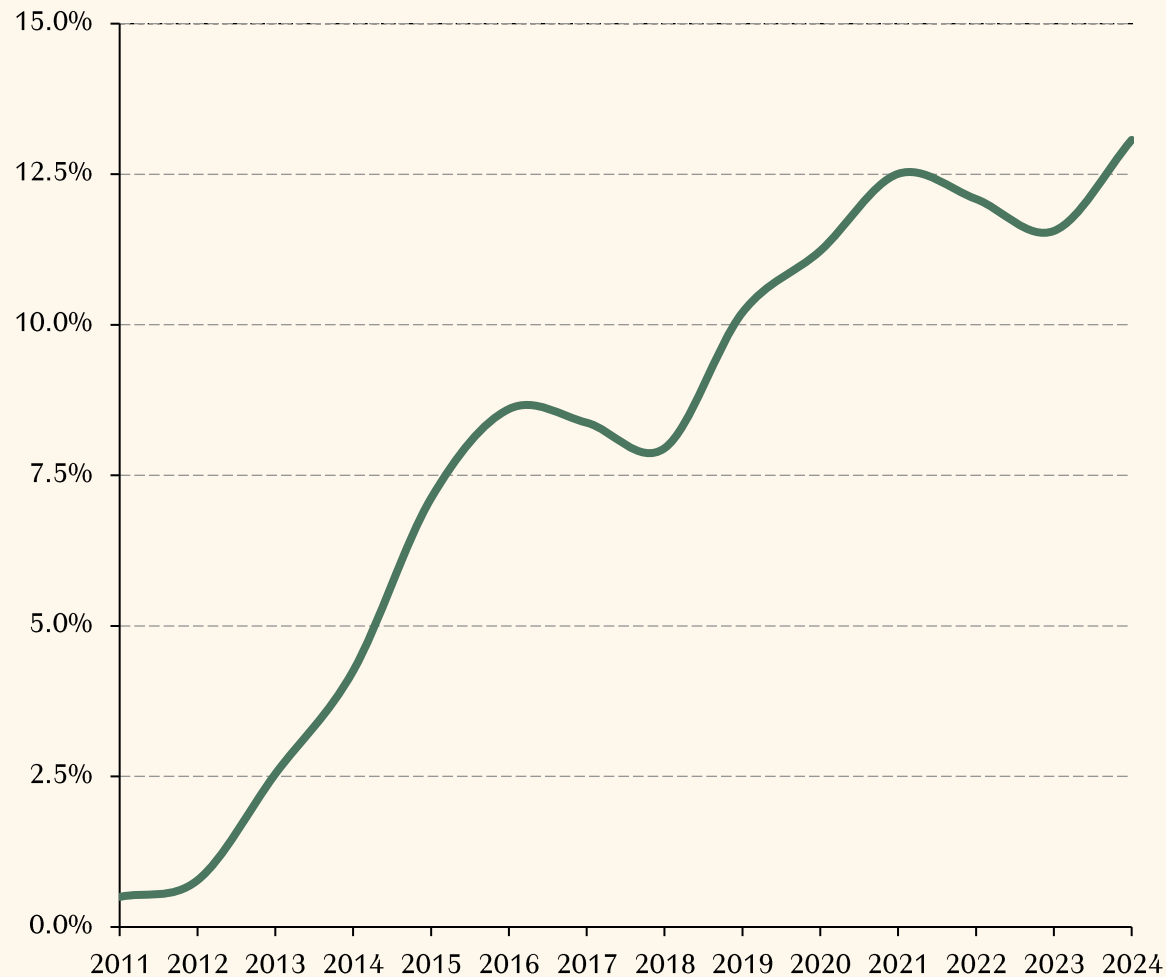
## Total Video Game Content Spending Outside of China

(USD; Console + PC + Mobile + VR + Web; Excludes Hardware, Excludes Web3/NFT)



## Chinese Video Games' Share of Non-China Content Spend

(USD; Console + PC + Mobile + VR + Web; Excludes Hardware, Excludes Web3/NFT)

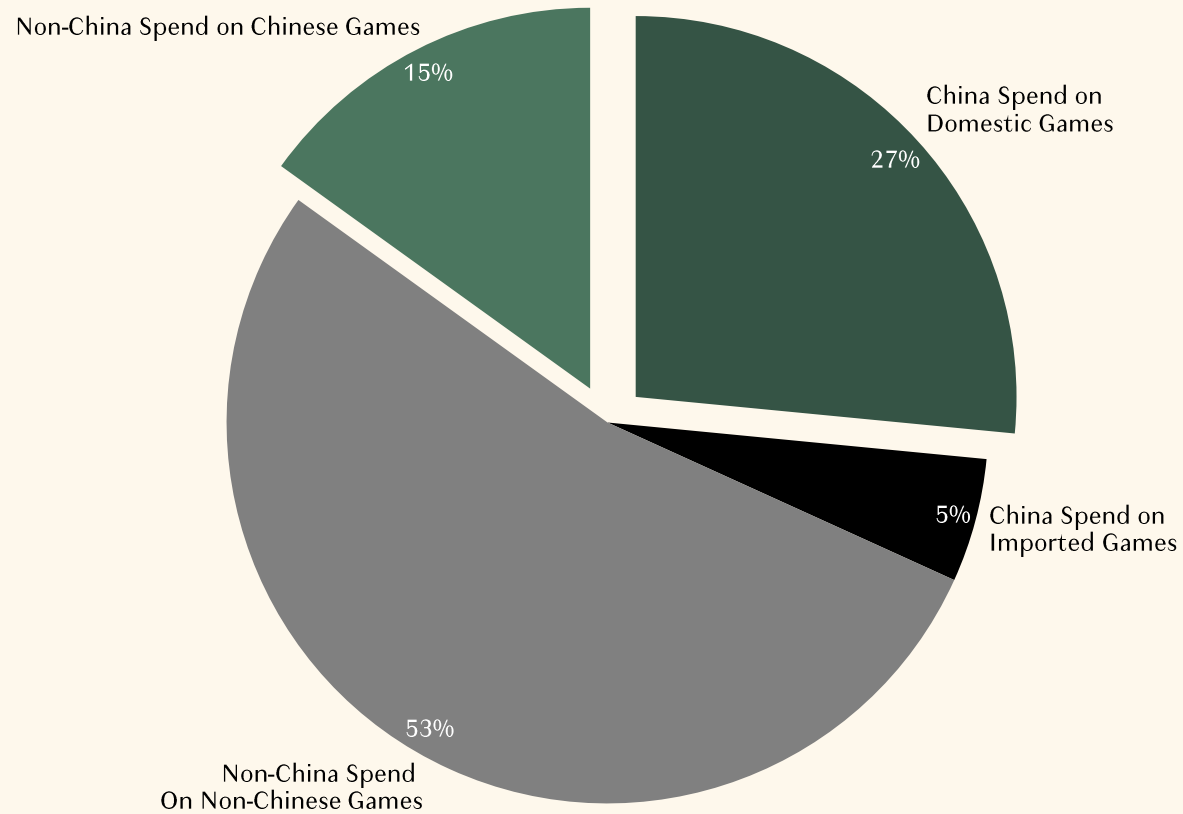


# In total, 42% of worldwide consumer spending growth since 2011 went to Chinese developers (split 2:1 on domestic spend on Chinese titles v. exports of them)



## Worldwide Consumer Spending on Video Game Content

(Nominal Prices; Arcade + Console + PC + Mobile + VR + Web; Excludes Hardware & Accessories; Excludes Web3/NFT)

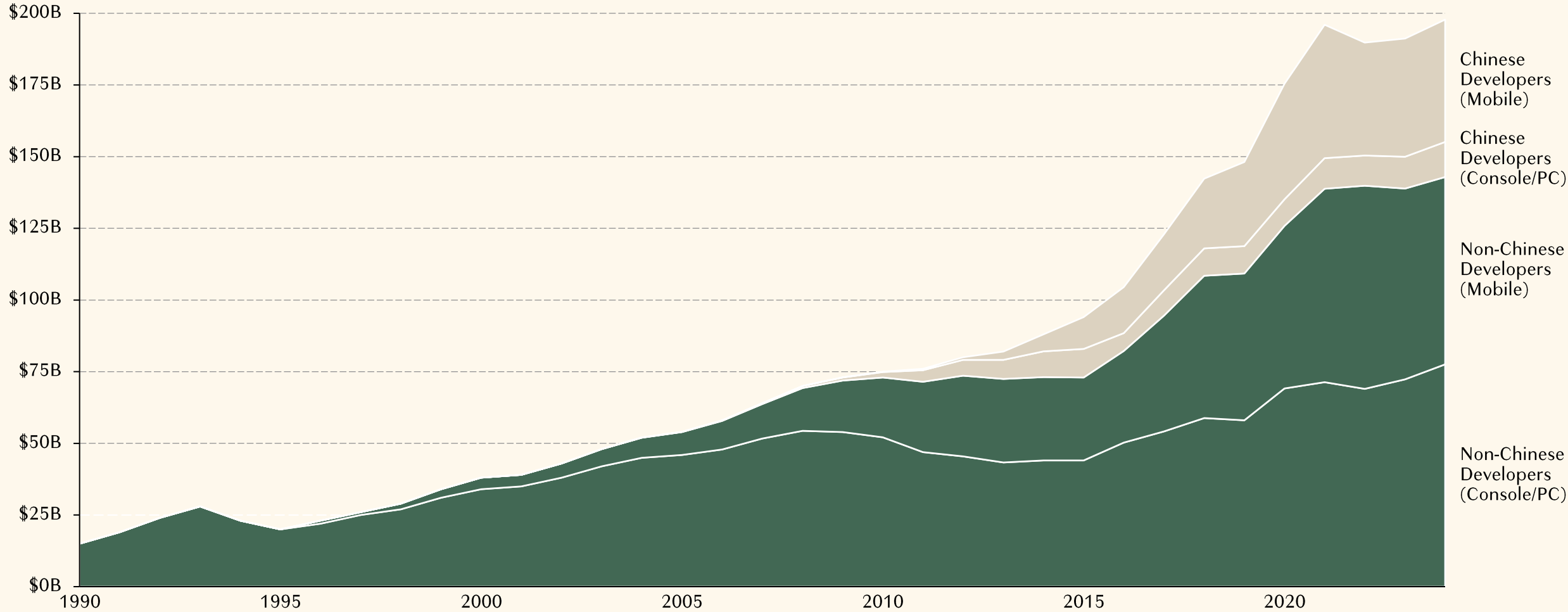


And so total growth for non-Chinese developers since 2011 is less than headlines suggest. Mobile added \$41B (not \$83B), while Console/PC grew \$31B (not \$39B)



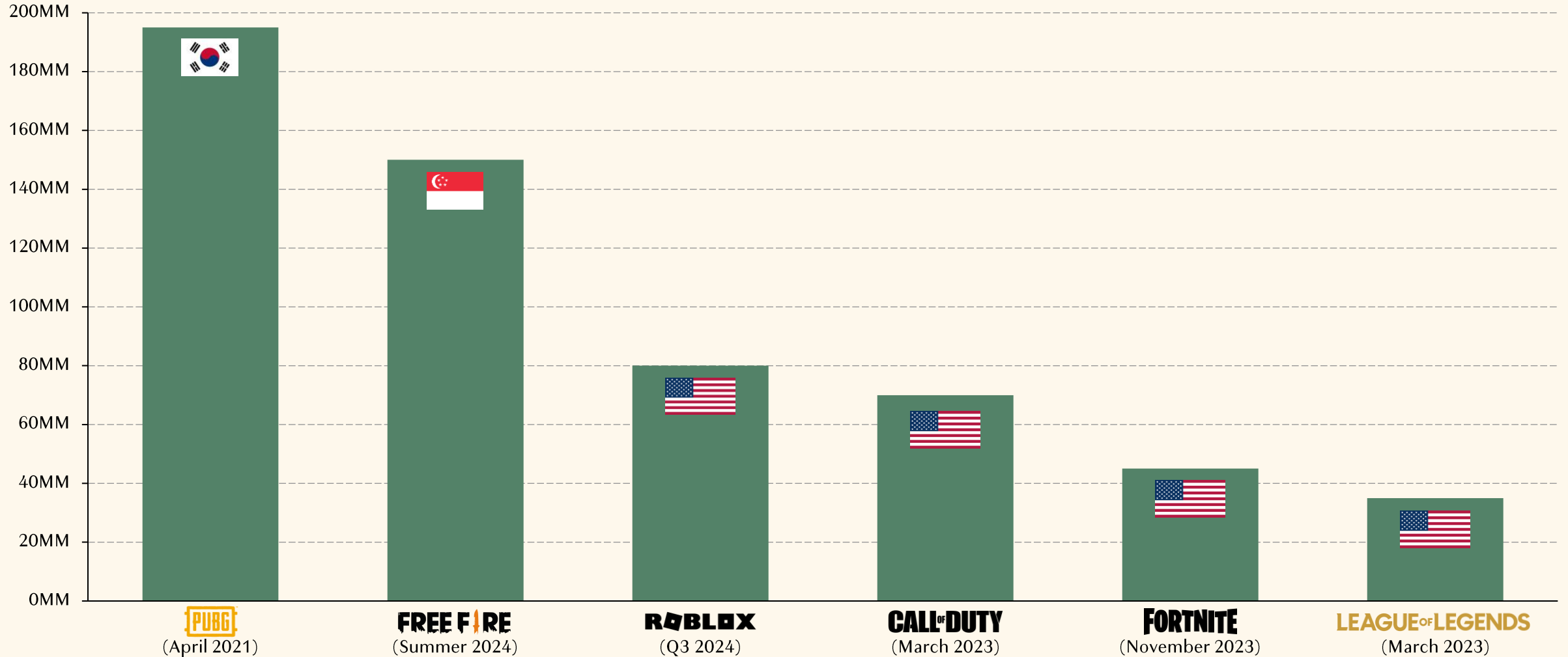
### Worldwide Consumer Spending on Video Game Content

(Nominal Prices; Arcade + Console + PC + Mobile + VR + Web; Excludes Hardware & Accessories; Excludes Web3/NFT)



And while China is the largest, most mature, and regulated non-Western market, it's no outlier. The most played AAA titles worldwide are Korean and Singaporean

Total Peak DAUs for Select AAA Franchises  
(Worldwide)



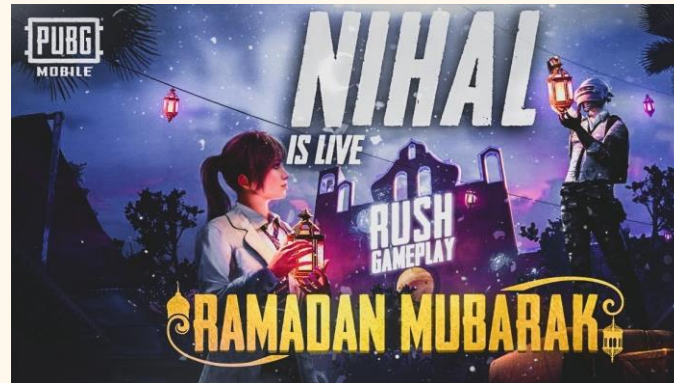


# These non-Western titles thrive partly by focusing on lower device specifications, but also by investing in and *prioritizing* different cultural events and tones

## Fortnite Battle Royale Events (Selection)



## PUBG Battle Royale Events (Selection)



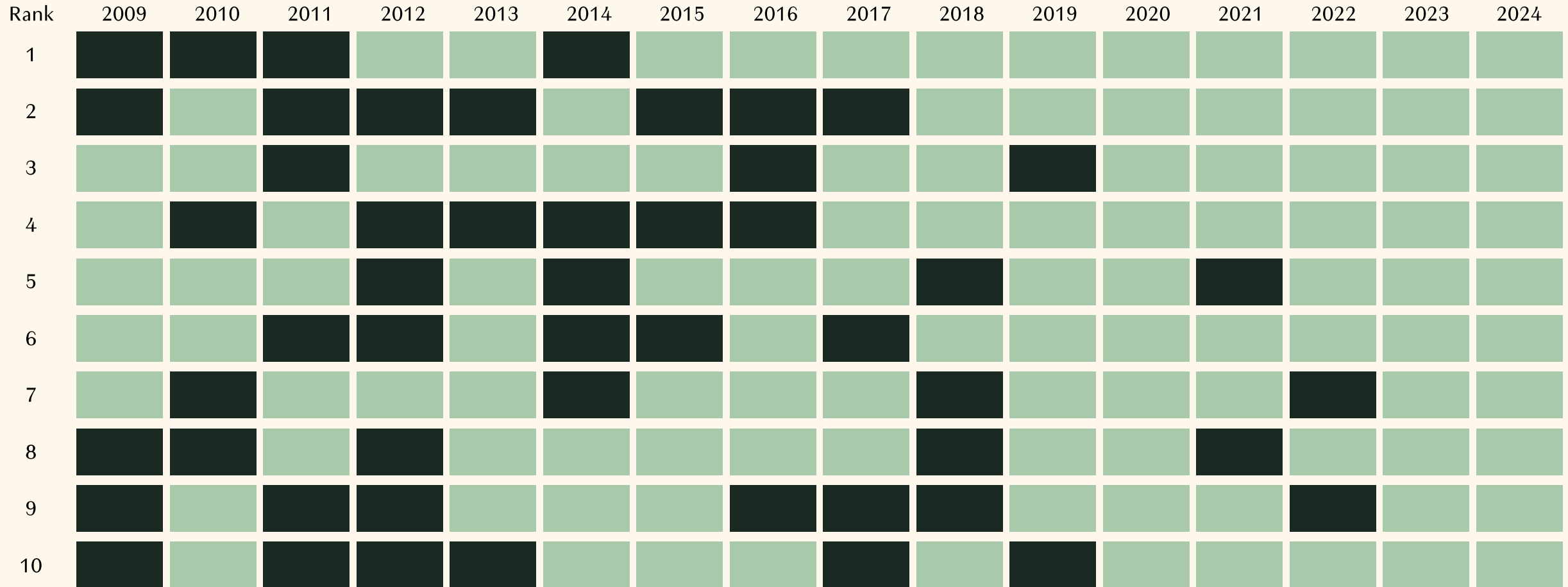
## Free Fire Battle Royale Events (Selection)



# As foreign markets grow, their domestic production capabilities and supply grow, too, and this always results in national preferences then shifting to local product



10 Highest-Grossing Films in China per Year by Country of Origin



United States China

Sources: Box Office Mojo, New York Times, Epyllion analysis



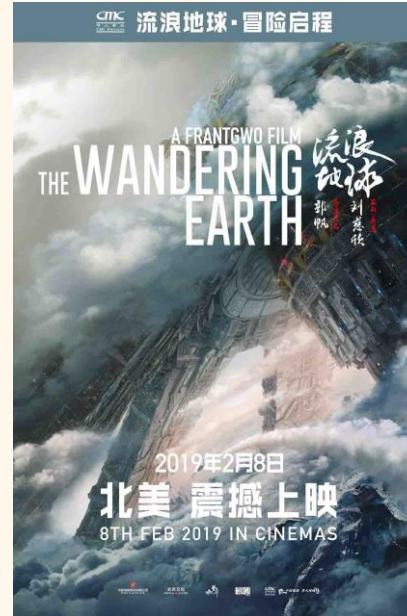
# The films that now top the Chinese box office are not just “made in China” — they are fundamentally *of China* and *for Chinese* audiences

**Wolf Warrior II**  
(2017, \$875MM)



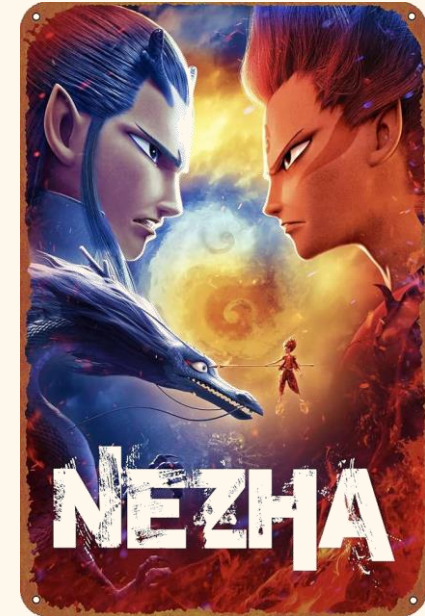
A *Rambo*-style action film in which the muscled and jaded Chinese hero rescues Africa from American imperialism and bioterror. The bad guy is played by New York-born Frank Grillo (previously an evil mercenary in *Captain America*) and is scolded by the hero for America’s role in the slave trade. The hero also announces Chinese frailty to be a thing of the past, while asserting its role as global protector

**Wandering Earth**  
(2019, \$700MM)



A metaphor for climate change in which Chinese scientists leading the nations of the world — with the notable absence of the U.S. — to save the planet, which will soon be engulfed by the sun. The film takes the virtues of collectivism as self-evident and is sharply critical of selfishness.

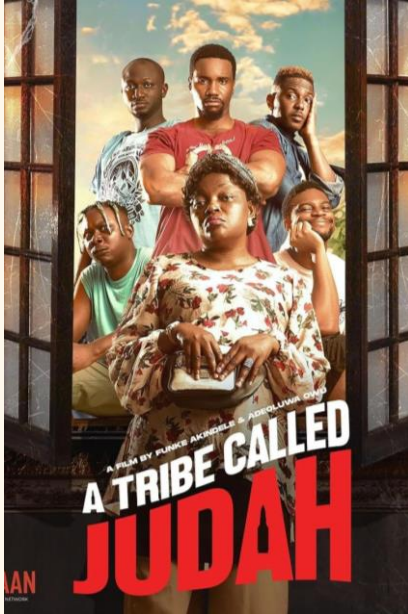
**Ne Zha**  
(2019, \$743MM)



A family-oriented film that resembles animated Disney hits, particularly *Frozen*. Like *Wukong*, *Ne Zha* focuses on 16th-century Chinese folklore about a mischievous but misunderstood boy born from a powerful spirit pearl. *Ne Zha* is a rousing story in the shenmo (gods and demons) genre, with humor that is decidedly non-Western

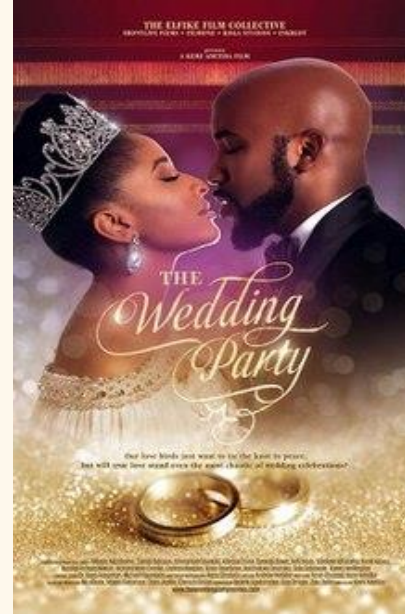
# As Nollywood has developed, Nigerian-made films (including those released during COVID!) toppled former chart toppers like *Avengers: Endgame* and *Avatar*

## A Tribe Called Judah (2023, 1.2x *Avengers: Endgame*)



Centers on Jedidah Judah, a single mother of five sons from different fathers and tribes. Facing financial strain due to her chronic kidney disease, her sons plan a heist to fund her treatment, leading to unforeseen complications.

## The Wedding Party (2016, 1.1x *Avengers: Endgame*)



Classic “romcom” focused on the extravagant and chaotic wedding of Dumni and Dozie as they navigate meddling families, uninvited exes, and unexpected drama.

## Omo Ghetto 2: The Saga (2019, 1.1x *Avengers: Endgame*)

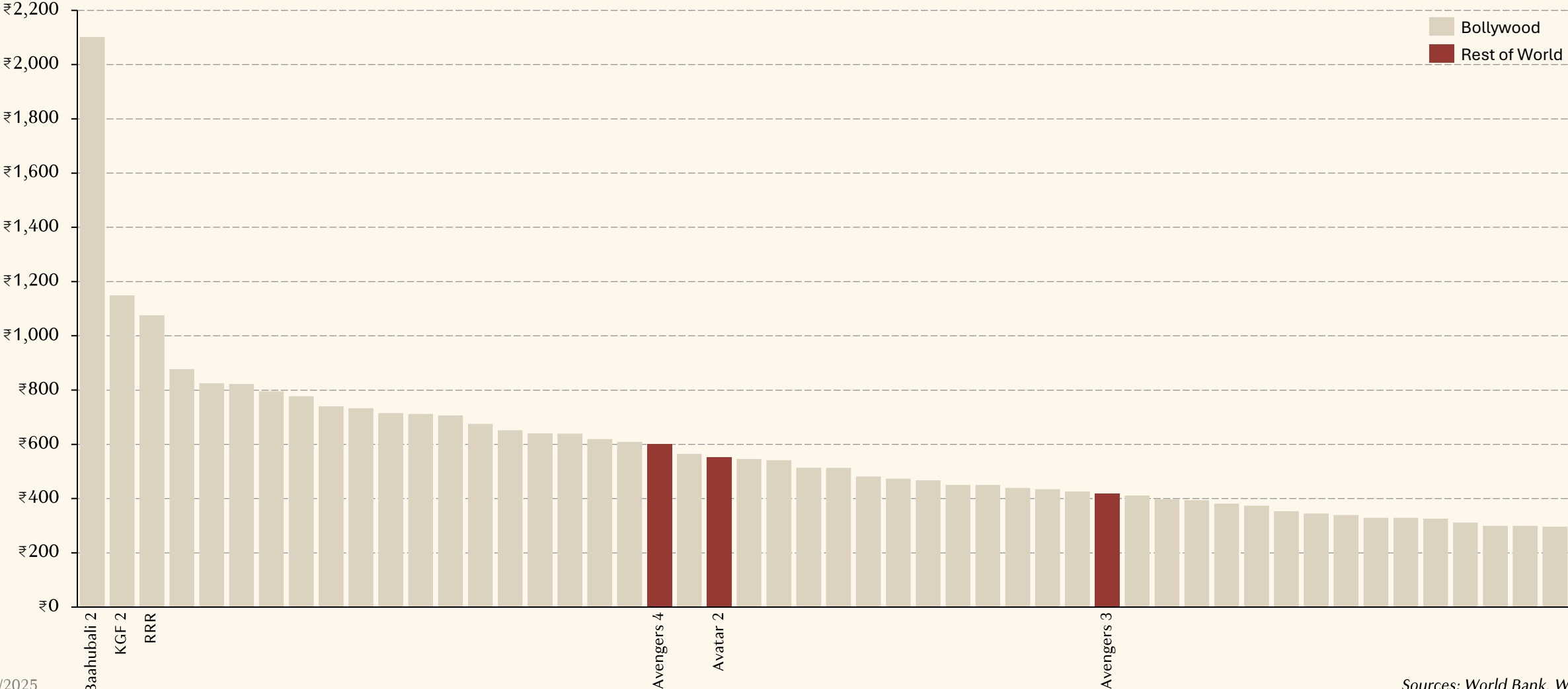


A gangster comedy that focuses on a tough ghetto leader caught between her gangster crew and her affluent family. Chaos ensues when a heist goes wrong, putting Lefty (the protagonist) in-between law enforcement and rival gangs, while forcing her to confront her complex identity and loyalties.

# India has always had a strong domestic film industry. As a result, only 3 of the 50 highest-grossing films of all time come from outside Bollywood



**Top 50 Highest-Ever Grossing Films at the Indian Box Office by Home Market**  
 (Crore; Inflation Adjusted to 2024 Prices; All Films from 2013 to 2024)

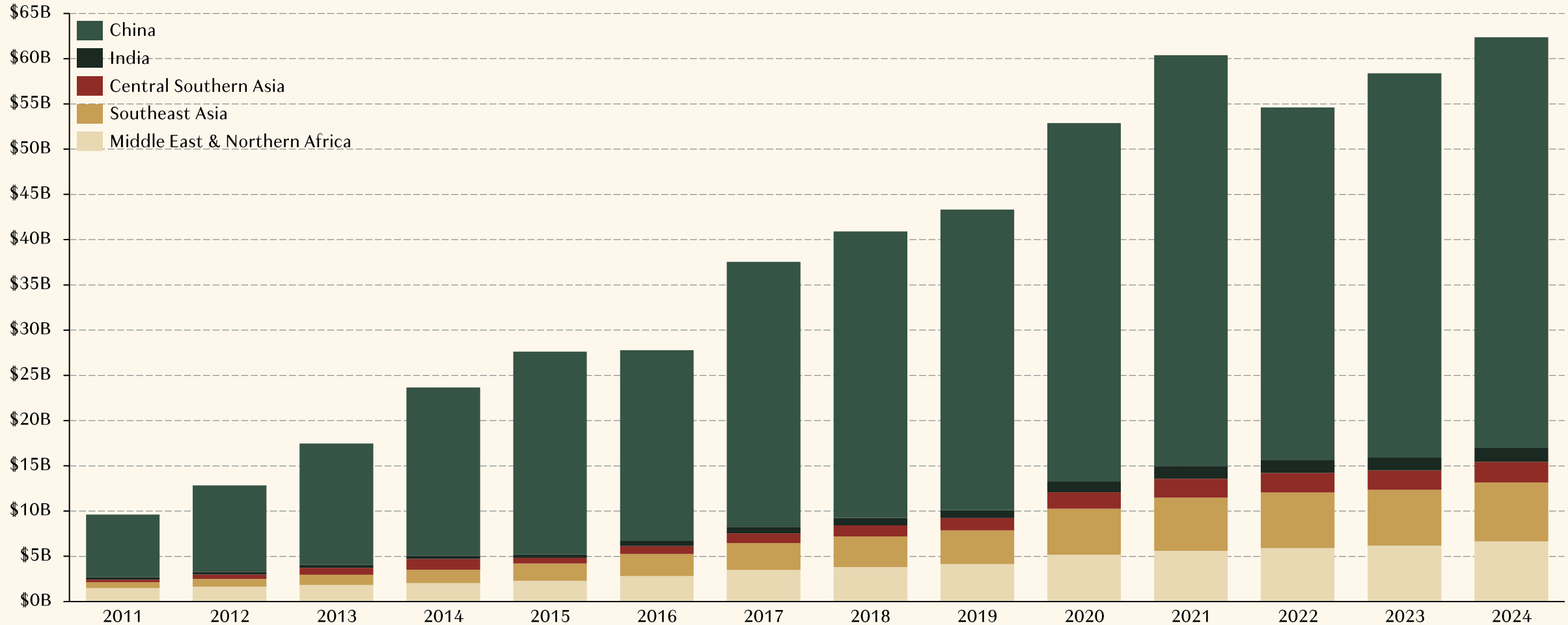


# And so, as Console/PC continue to grow primary through APAC/ROW, there will be more Garenas, Game Sciences, MiHoYos — and they'll take share in the West, too



## Consumer Spending on Video Game Content in Major Foreign Markets and Regions

(Nominal Prices; Arcade + Console + PC + Mobile + VR + Web; Excludes Hardware & Accessories; Excludes Web3/NFT)





A Rough Three Years and the End of the 2011-2021 Growth Wave

The Mobile Marketplace in 2025

A (Brief) Review of AR/VR Forecasts and Disappointments

How Much (and Where) Console/PC Has Grown

The Relevance of China (and Other Emerging Markets)

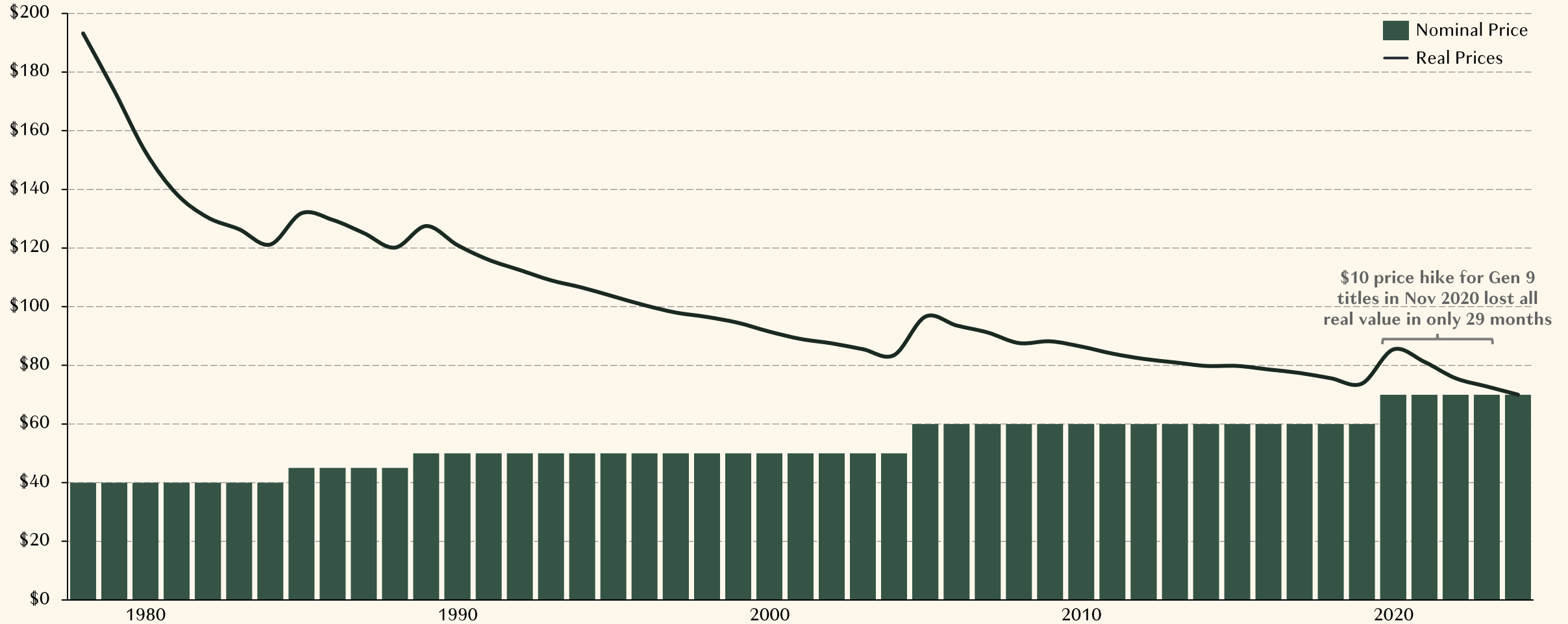
**The Hostility of the Modern Console/PC Content Marketplace**

How Player, Playtime, and Player Spend Might Return to Growth

# Without many new players, Console/PC growth relies on pricing — yet publishers struggles to keep them. Each decade, packaged prices fall 10–20% in real terms



Standard U.S. Prices for Packaged Video Games, Initial Release



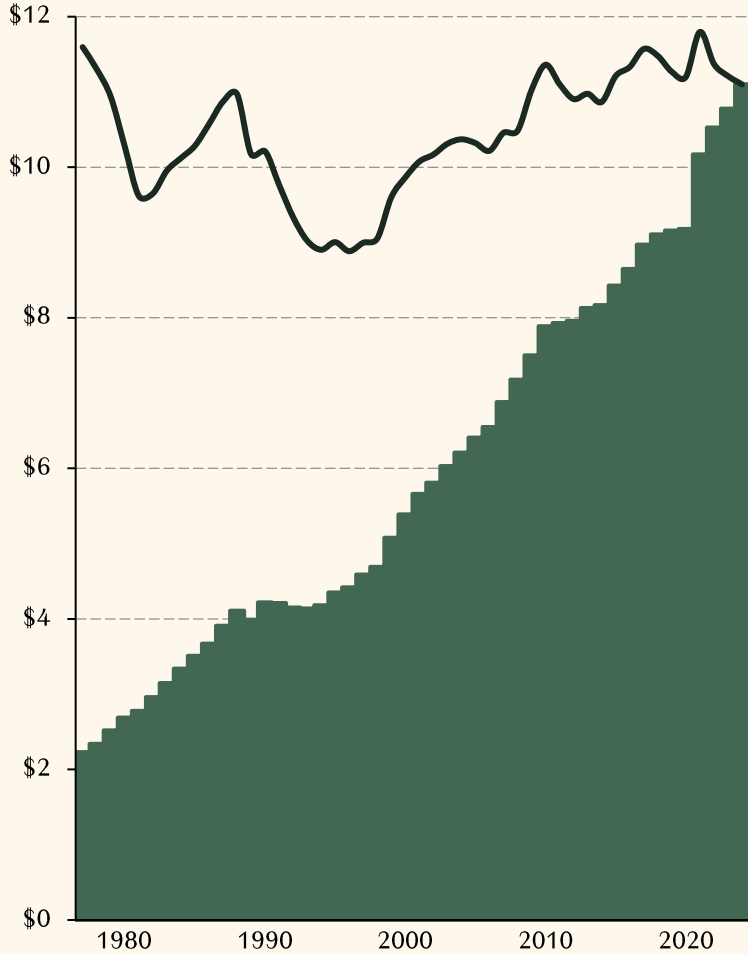
\$10 price hike for Gen 9 titles in Nov 2020 lost all real value in only 29 months



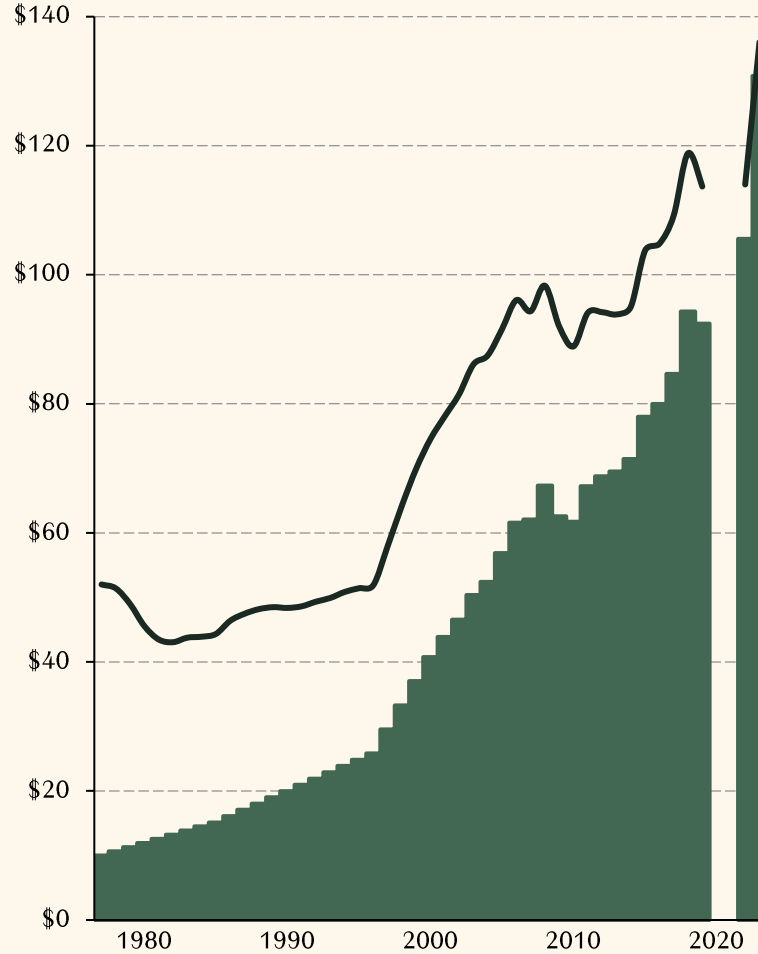
# In nearly all media categories, consumers expect (and digest) annual inflation adjustments. Several categories have massively *increased* real pricing over time



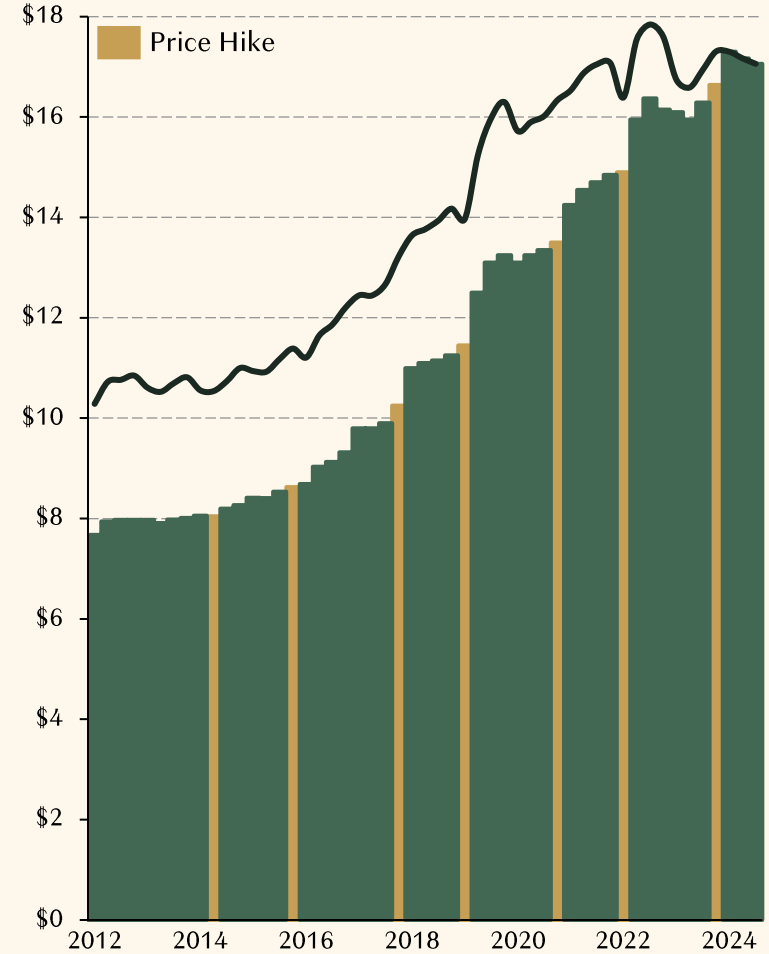
Average Movie Ticket Price  
(US Only)



Average Concert Ticket Price  
(US Only; Top 100 Tours)



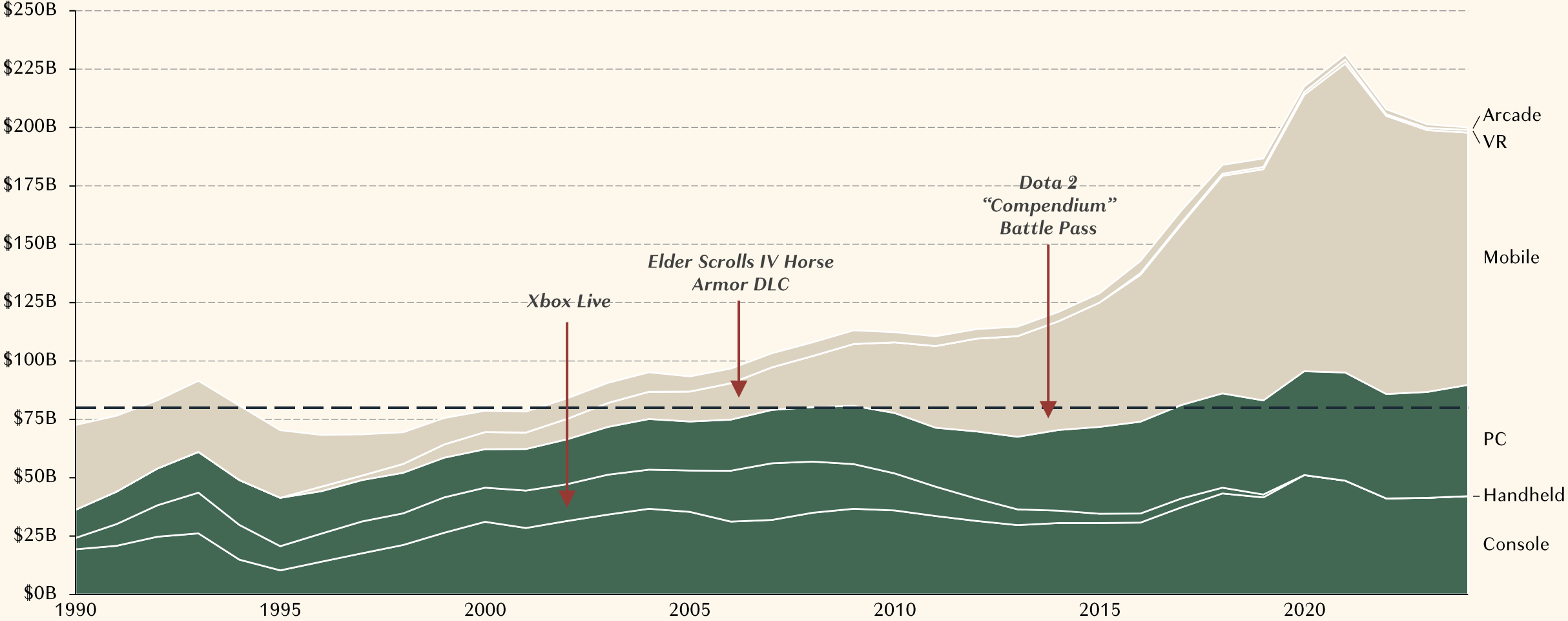
Netflix APRU  
(US Only)



# Packaged prices matter less given DLC/MTX/Live Services, which raise the spend ceiling. Yet *real* spending has grown only modestly despite these innovations



**Worldwide Consumer Real Spending on Video Game Content**  
 (2024 Prices; Arcade + Console + PC + Mobile + VR + Web; Excludes Hardware & Accessories; Excludes Web3/NFT)



# There are a few explanations for video gaming's inability to maintain inflation-adjusted prices, let alone grow them — and many are unique to the category



## Challenge #1: Anchored Expectations

After forty years with \$10 increases every other generation (~15 years), game prices (and customer expectations for them) are quite “sticky” and heavily scrutinized.

## Challenge #2: Grey Market & Piracy

Publishers lose billions annually in private game trades, sales, and piracy – and know that any price hike on packaged sales will spark more of this behavior, thereby cannibalizing the benefit of the price hike

## Challenge #3: Free-to-Play Dynamics

The most popular and profitable games globally are typically free-to-play. This makes it difficult for rival games to push up pricing, while reducing the incentives of the market leaders (which have the most pricing power) to do the same. FTP also constrains consumer perceptions on what a great game should cost

## Challenge #4: Maximizing DLC Funnels

DLC tends to have far better economics than the “base game,” but requires upfront sales first. As such, publishers are reluctant to hike the “base games” price. Yet the price of DLC, which tends to offer fewer player hours than the base game, is also affected by the price of the base game

## Challenge #5: Sale-Only Buyers

Reports suggest that between 33-50% AAA gamers (skewing to PC gamers) wait until games are on sale before purchasing, offsetting the benefit of price increases and constraining value perceptions

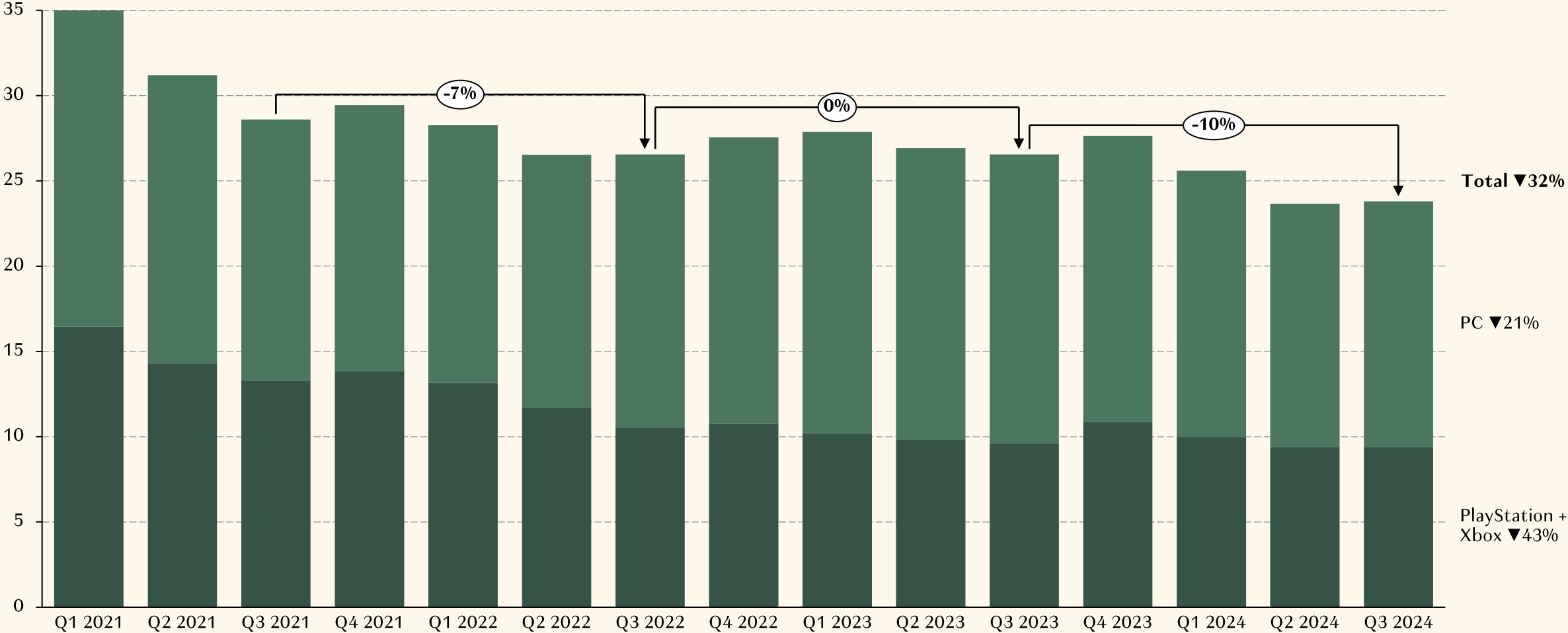
## Challenge #6: Strategic Underpricing

While movies, albums, books, TV series, et al, do not have variable pricing by title or budget, many games do release at \$20-50 (versus \$60-70) to help drive sales, which again constrains the size of the market

# Worse, Console + PC is experiencing ongoing engagement decreases; even so-called “hardcore” gamers are increasingly shifting time to other forms of leisure



**Billions of Hours Played Per Quarter Among Adult PC, PlayStation, and Xbox Users**  
 (Worldwide; 37 Markets Total and Excludes India and China; Excludes Nintendo Switch)



The AA/AAA segment's player, playtime, and pricing struggles are a surprise. Who wouldn't have bet on high-fidelity gaming if they'd seen the games of 2024 in 1994?

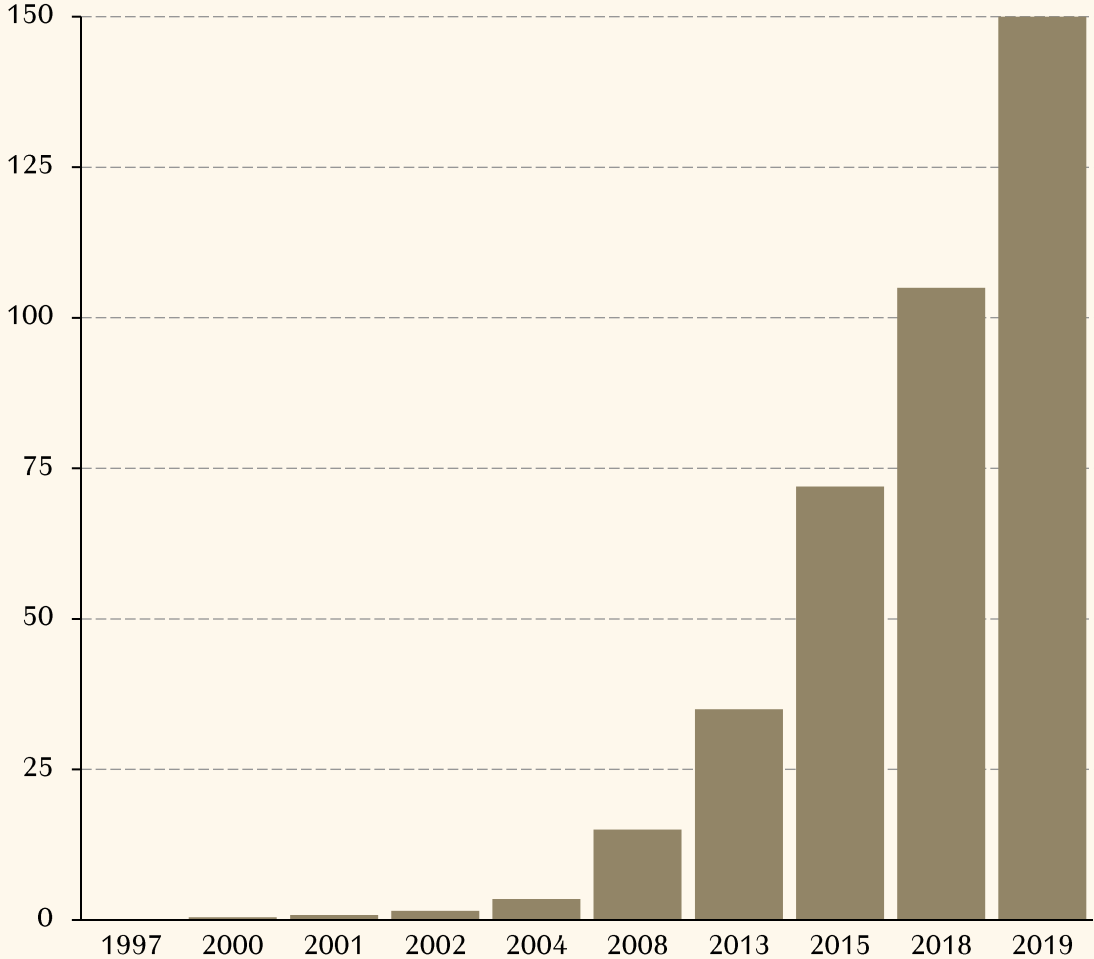


WATCH: <https://www.youtube.com/watch?v=WU0gvPcc3jQ> or <https://tinyurl.com/StateofVideoGaming2025-Matrix>

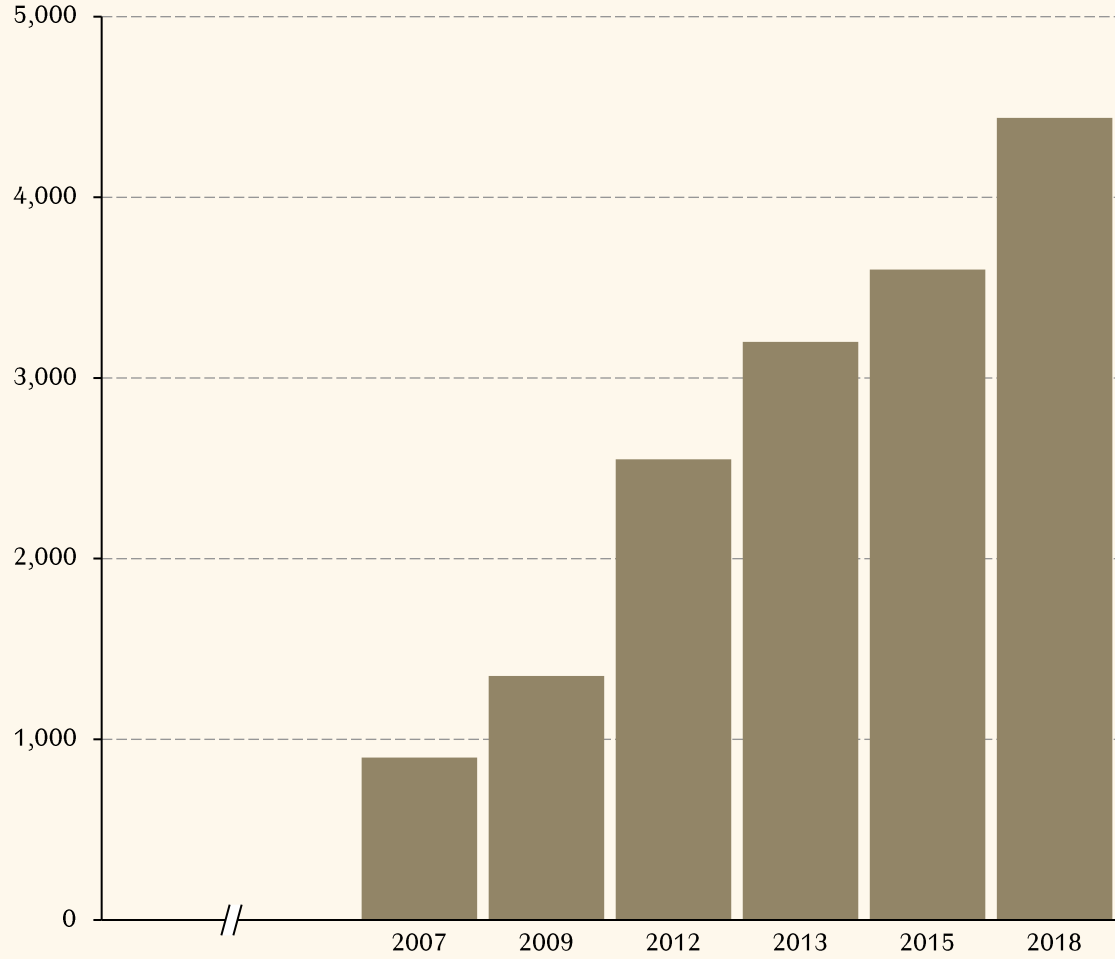
# Unfortunately, improvements in game fidelity, scale, and capability have led to a massive increase in the resources required to build such a game



### Avg. Filesize per AAA Open World Action Game (GB)



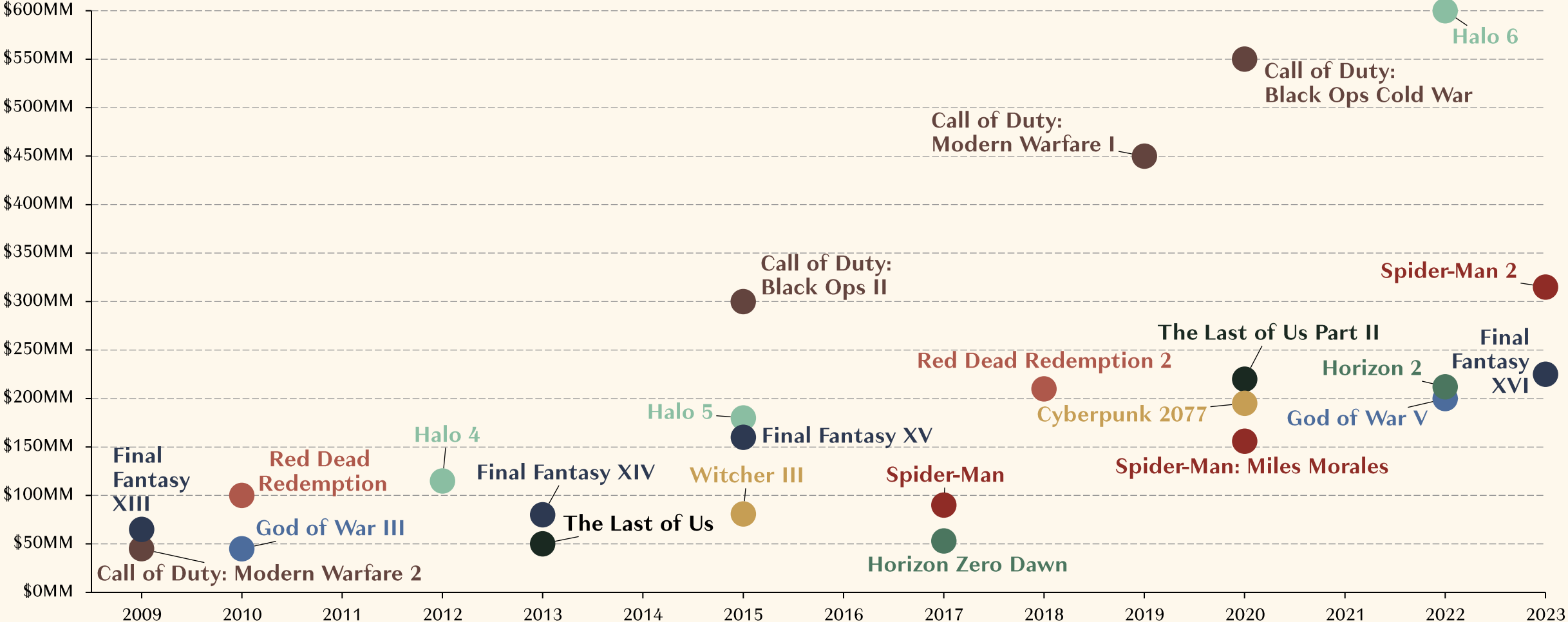
### Avg. Credits per AAA Open World Action Game (Does Not Include Uncredited Staff or Support)



# Franchises that cost \$50 million per title only 15 years ago, now run \$200–\$500 million or more to develop — and costs are still growing



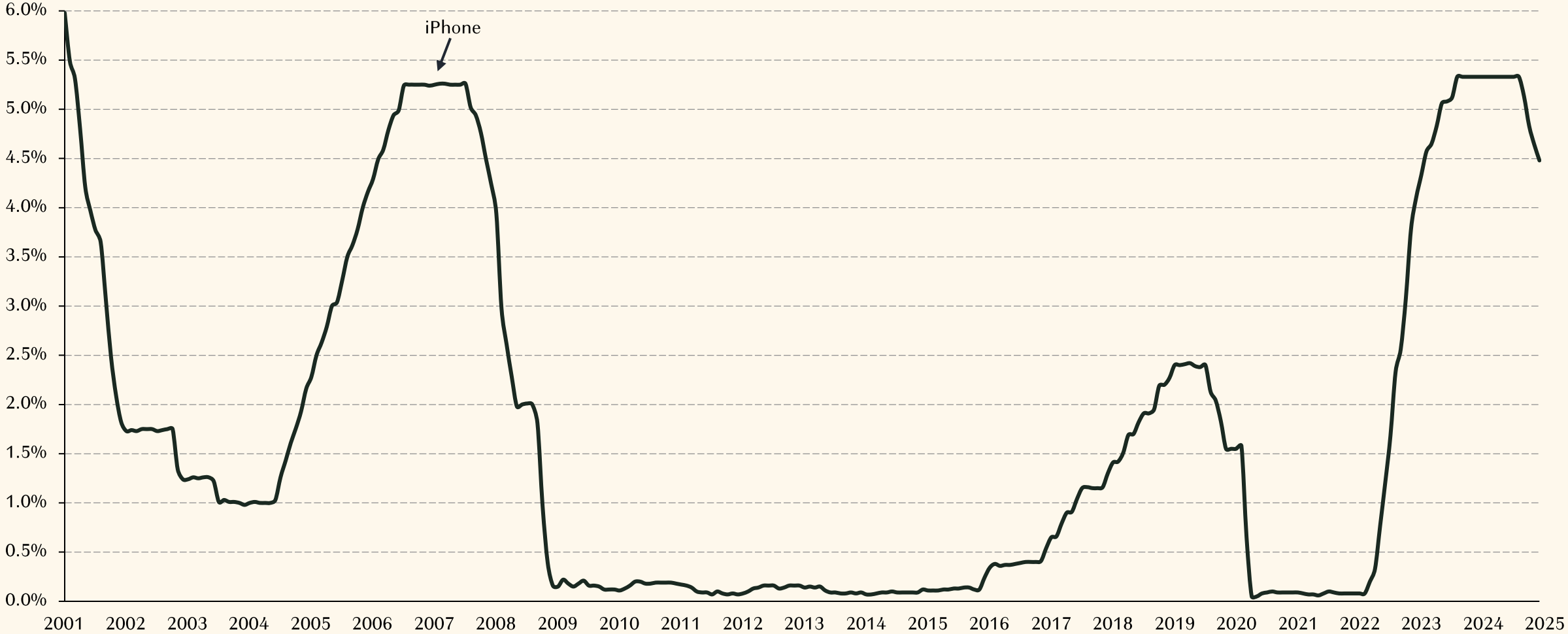
Confirmed and Independently Reported Production Budgets for Select Franchise Releases, Excluding Live Service Content/Support  
(USD, Excludes Marketing and Publishing Costs)



**Inflation also hit 20+ year highs and surged at a pace not seen in 40+ years, leading to unanticipated debt costs and COLAs that have grown budgets another 10%+**



**U.S. Federal Funds Effective Rate**  
(Monthly Average)



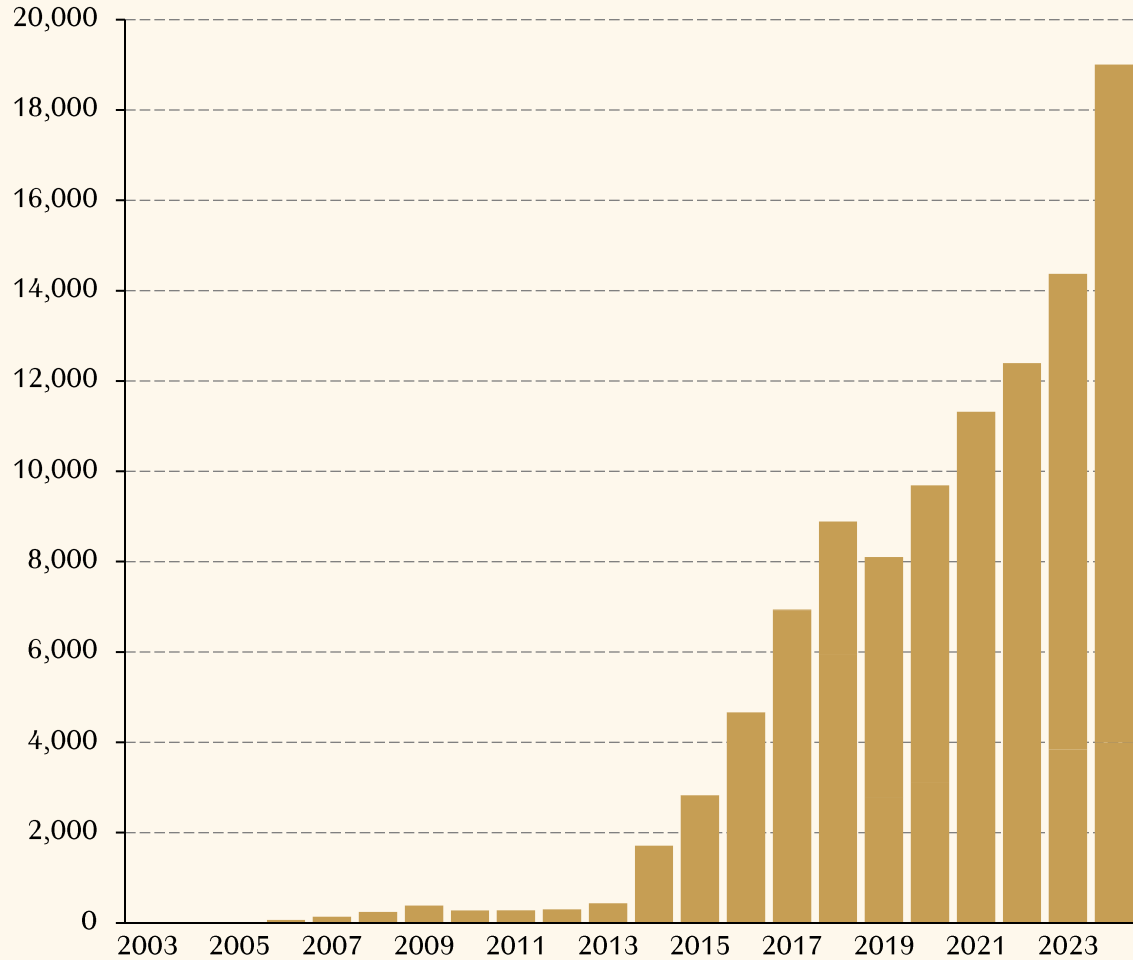


# What else has grown far faster than gamers or spend? The supply of games. In 2024, Steam released nearly as many games per *month* as it did in 2014 *overall*



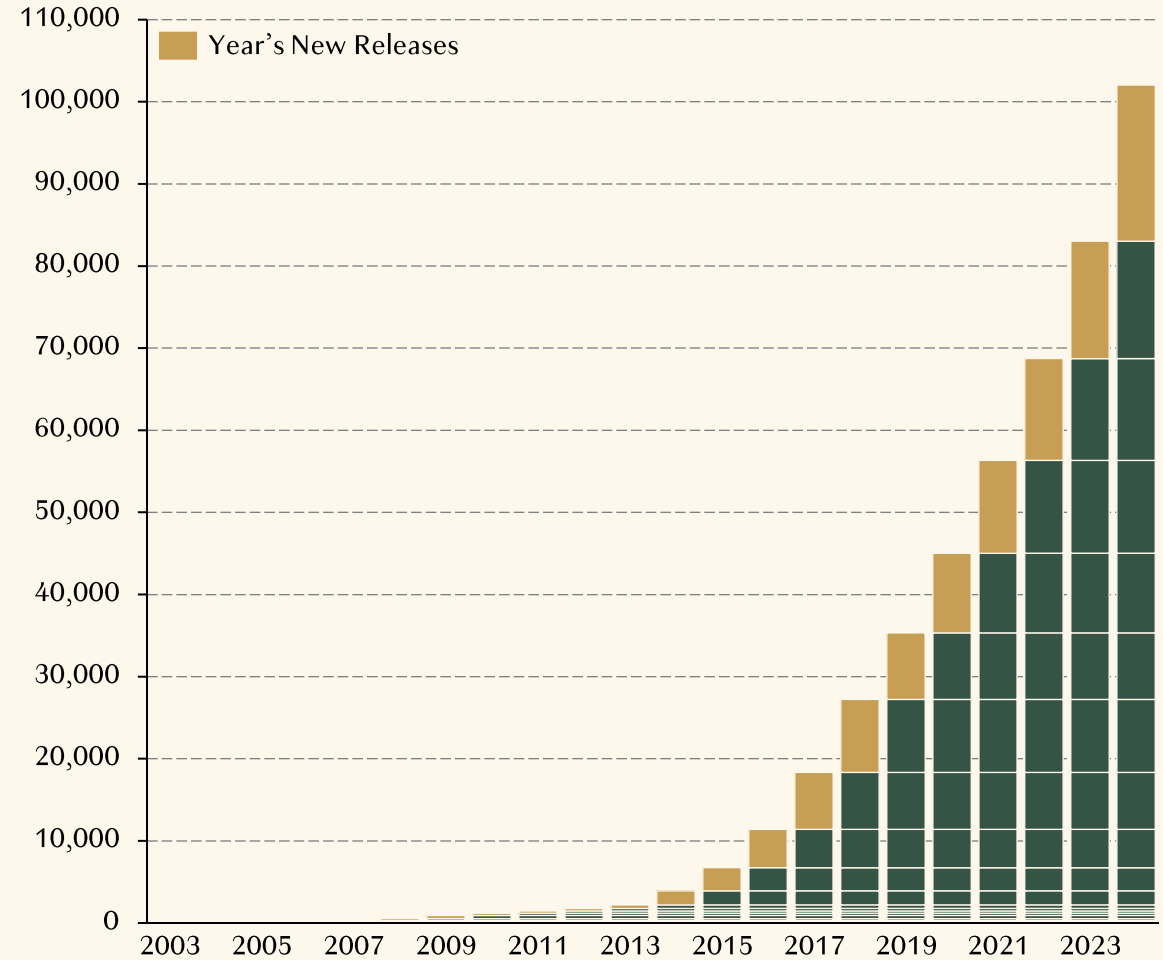
### Steam Game Releases by Year

(Released in At Least One Market)



### Life-to-Date Games on Steam

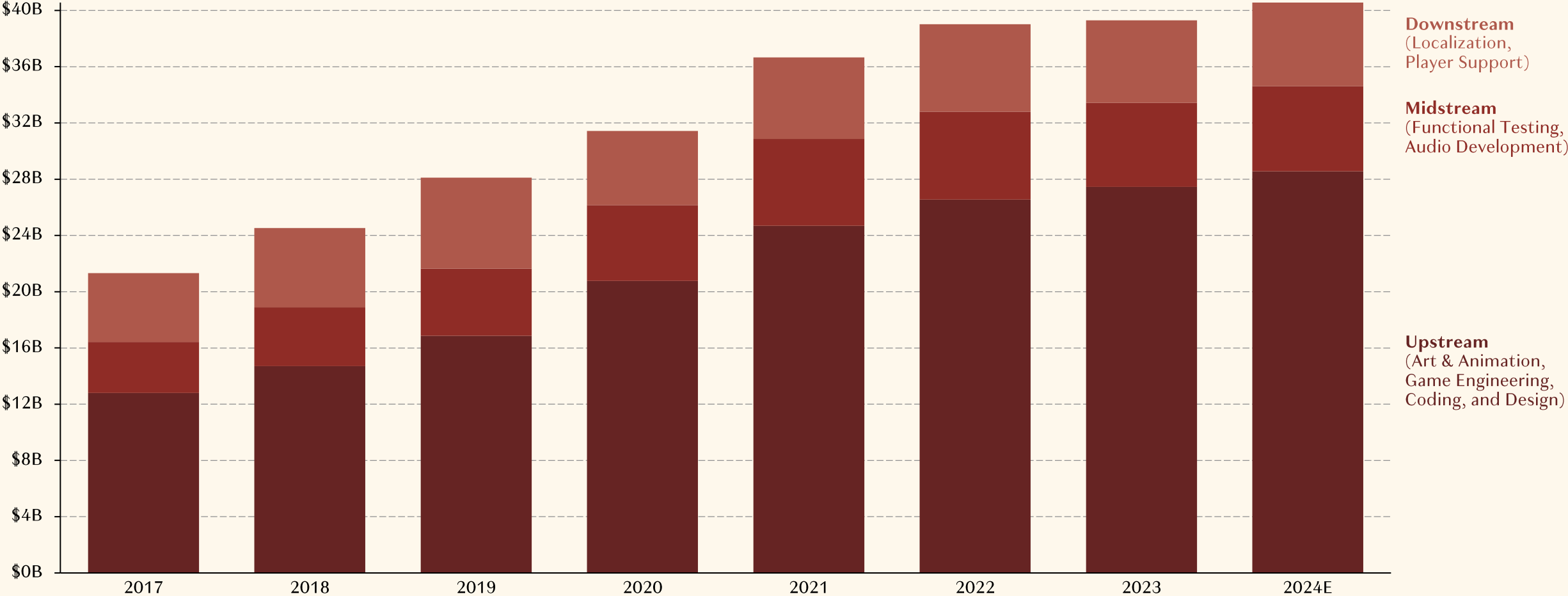
(Nearly All, Though Not Literally All, Are Still Available to Buy)



# In total, industry-wide content development spend has surged 90% since 2017 — 1.6x the rate of consumer spend growth (and 2.1x that of Console/PC)



### Total Video Game Content Development Spend (Worldwide)



With higher budgets and more competition, yet few new players, dollars, or hours, competition has become more zero-sum than ever — and breakevens even rarer

Major Packaged AAA Video Game Releases Targeting Roughly the Same Player



# And of course, new releases exist in a market where many of the top games release annual or even quarterly updates

## Major Packaged AAA Video Game Releases Targeting Roughly the Same Player, Including Top Annual Releases and DLC/Updates



# And the top games in a given year? Well, they're almost always the top games in any given year



## Best-Selling Packaged Games by Year by Packaged Sale Revenues (US Only; Excludes Revenues From DLC and Microtransactions)

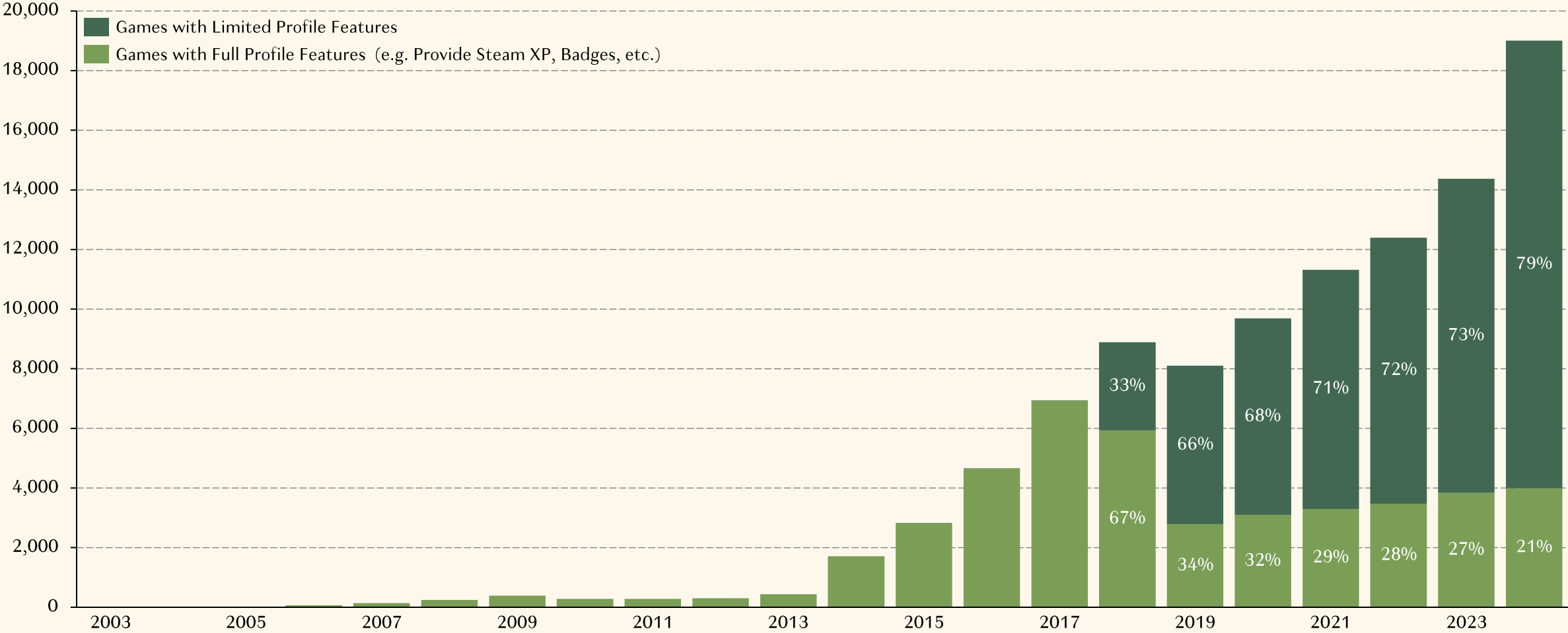
Rank	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024E
1	Call of Duty: Modern Warfare 3	Call of Duty: Black Ops II	Grand Theft Auto V	Call of Duty: Advanced Warfare	Call of Duty: Black Ops III	Call of Duty: Infinite Warfare	Call of Duty: WWII	Red Dead Redemption II	Call of Duty: Modern Warfare	Call of Duty: Black Ops: Cold War	Call of Duty: Vanguard	Call of Duty: Modern Warfare 2	Hogwarts Legacy	EA Sports College Football 25
2	The Elder Scrolls V: Skyrim	Halo 4	Call of Duty: Ghosts	Destiny	Fallout 4	Battlefield 1	NBA 2K18	Call of Duty: Black Ops 4	NBA 2K20	Call of Duty: Modern Warfare	NBA 2K22	Elden Ring	Call of Duty: Modern Warfare III	Call of Duty: Black Ops 6
3	Madden NFL 12	Madden NFL 13	Madden NFL 25: 1989 – 2014	Grand Theft Auto V	Grand Theft Auto V	Tom Clancy's The Division	Destiny 2	NBA 2K19	Madden NFL 20	NBA 2K21	Call of Duty: Black Ops: Cold War	NBA 2K23	Madden NFL 24	Helldivers II
4	Battlefield 3	Assassin's Creed III	Battlefield 4	Madden NFL 15	Star Wars: Battlefront	NBA 2K17	Madden NFL 18	Super Smash Bros. Ultimate	Pokémon: Sword/Shield	Animal Crossing: New Horizons	Madden NFL 22	Madden NFL 23	Marvel's Spider-Man 2	Dragon Ball: Sparking! Zero
5	Call of Duty: Black Ops	Borderlands 2	Assassin's Creed IV: Black Flag	Watch Dogs	Madden NFL 16	Madden NFL 17	Legend of Zelda: Breath of the Wild	Madden NFL 19	Borderlands 3	Madden NFL 21	Pokémon: Brilliant Diamond /Shining Pearl	God of War: Ragnarök	NBA 2K24	Call of Duty III: Modern Warfare III
6	Just Dance 3	NBA 2K13	NBA 2K14	NBA 2K15	NBA 2K16	Grand Theft Auto V	Grand Theft Auto V	Marvel's Spider-Man	Mortal Kombat	Assassin's Creed: Valhalla	Battlefield 2042	LEGO Star Wars: The Skywalker Saga	The Legend of Zelda: Tears of the Kingdom	Madden NFL 25
7	Gears of War 3	Call of Duty: Modern Warfare 3	Call of Duty: Black Ops II	Super Smash Bros.	Mortal Kombat X	Pokémon: Sun/Moon	Tom Clancy's Ghost Recon: Wildlands	Far Cry 5	Star Wars: Jedi: Fallen Order	The Last of Us: Part II	Marvel's Spider-Man: Miles Morales	Pokémon: Scarlet/Violet	Diablo IV	EA Sports FC 25
8	Batman: Arkham City	Just Dance 4	Pokémon X/Y	Titanfall	Destiny	Overwatch	Star Wars: Battlefront II	God of War	Super Smash Bros. Ultimate	Grand Theft Auto V	Mario Kart 8	FIFA 23	Call of Duty: Modern Warfare 2	EA Sports MVP Bundle
9	Pokémon Black/White	Mass Effect 3	Disney Infinity	FIFA 15	Halo 5: Guardians	The Elder Scrolls V: Skyrim	Super Mario Odyssey	Monster Hunter: World	Kingdom Hearts III	Ghost of Tsushima	Grand Theft Auto V	Pokémon Legends: Arceus	Mortal Kombat 1	Elden Ring
10	Assassin's Creed: Revelations	Skylanders: Giants	Bioshock: Infinite	Minecraft	Batman: Arkham Knight	Call of Duty: Black Ops III	Mario Kart 8	hon: Let's Go	Tom Clancy's The Division 2	Doom Eternal	Resident Evil: Village	Horizon II: Forbidden West	Star Wars: Jedi: Survivor	Dragons Dogma
11	Mortal Kombat	The Elder Scrolls V: Skyrim	FIFA 14	Far Cry 4	Battlefield: Hardline	FIFA 17	Assassin's Creed: Origins	Grand Theft Auto V	Mario Kart 8	Mario Kart 8	MLB: The Show 21	Grand Theft Auto V	EA Sports FC 24	MLB: The Show 24
12	NBA 2K12	FIFA Soccer 13	Skylanders: Swap Force	Call of Duty: Ghosts	FIFA 16	Final Fantasy XV	FIFA 18	Assassin's Creed: Odyssey	Grand Theft Auto V	Super Mario 3D All-Stars	Far Cry 6	WWE 2K22	Starfield	WWE 2K24



# Steam is best-in-class for game discovery. Still, 80% of 2024's 19,000 releases didn't qualify for Steam's full social feature functionality (~\$5K in sales in 2024)



**Steam Game Releases by Year**  
(Released in At Least One Market)

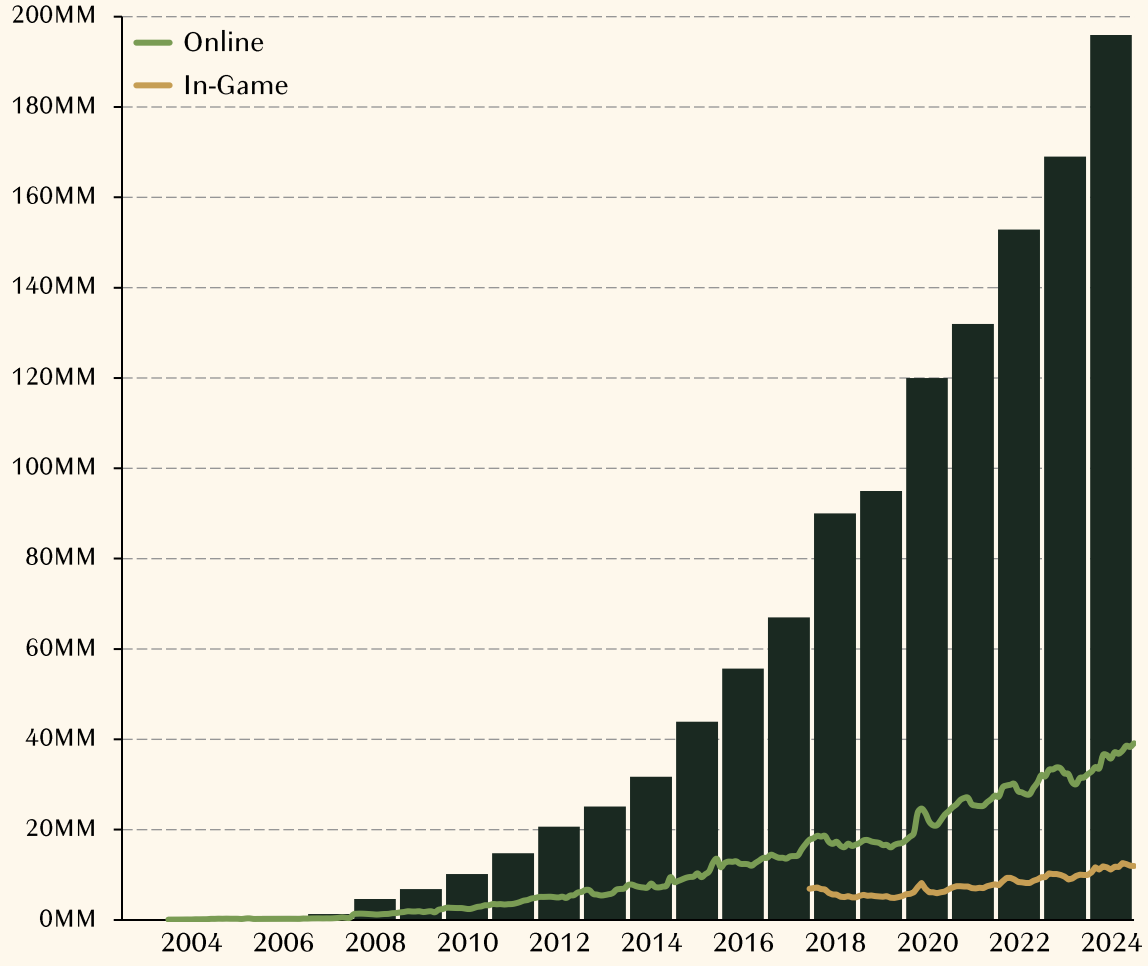




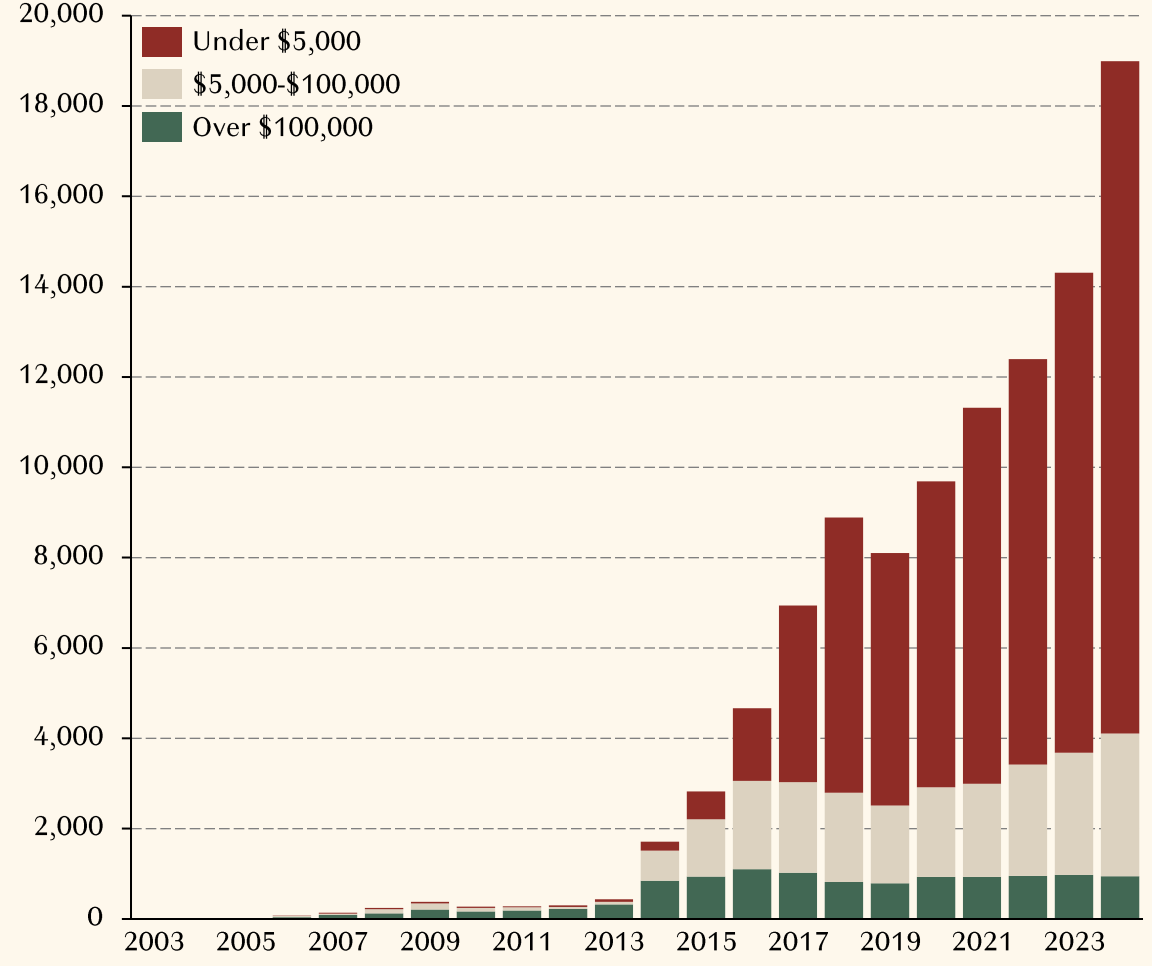
In fact, 150 fewer Steam new releases grossed >\$100,000 in 2024 than in 2016 — even though users are up 250%, new releases over 300%, and user spend up 200%



Estimated Steam MAUs and Peak CCUs by Month  
(Worldwide)



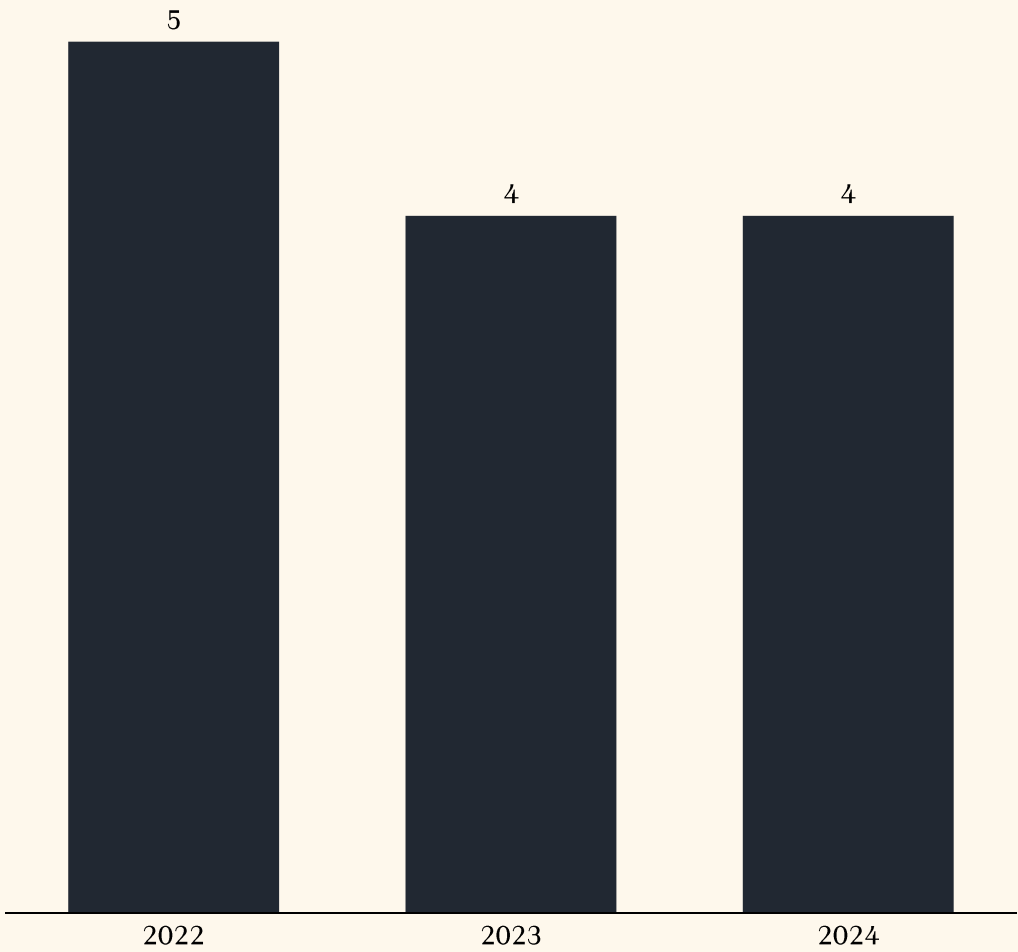
Steam Game Release by Year, First Year Sales  
(Released in At Least One Market, Includes Microtransactions)



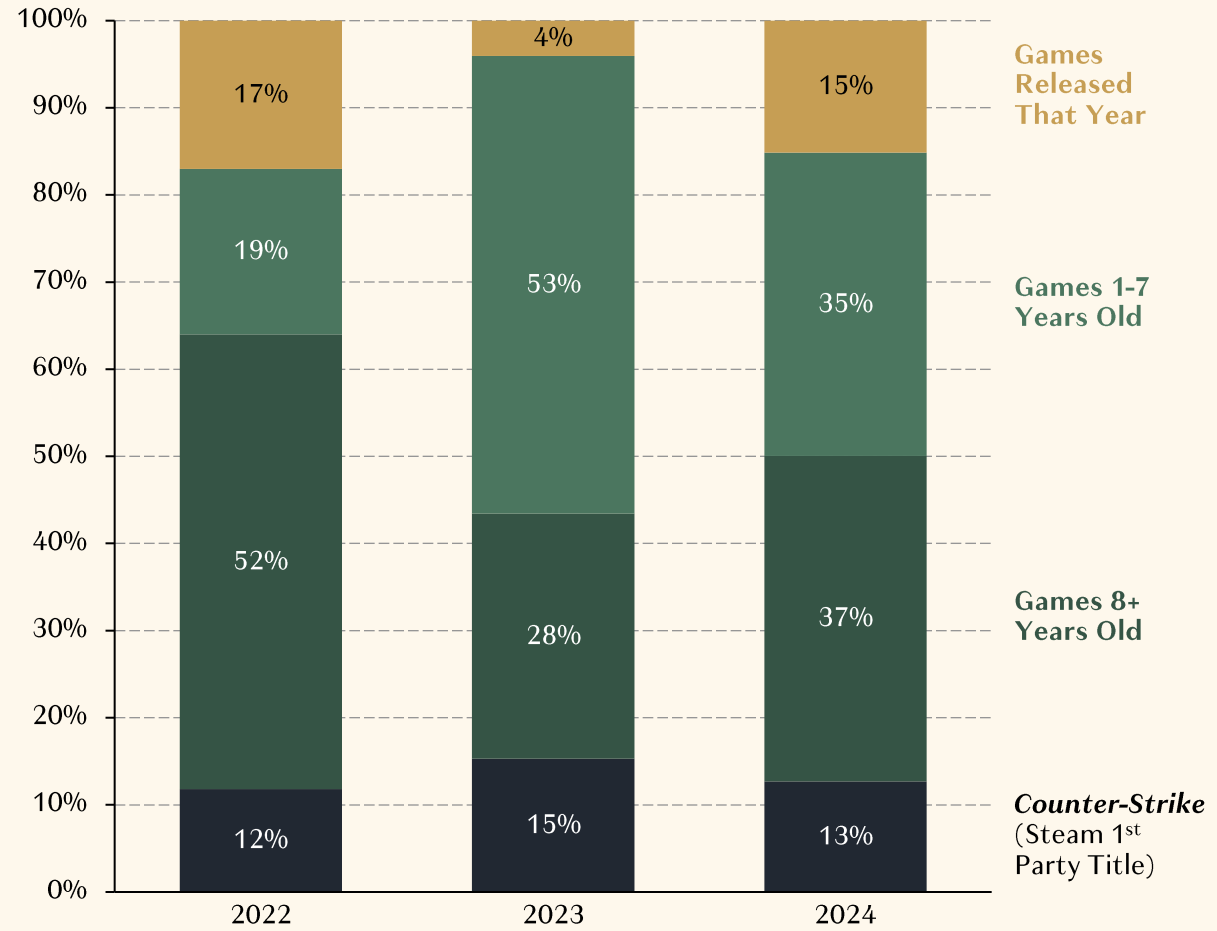
# Steam users play only 4 games a year, with games 8+ years old getting 40% of total playtime and *Counter-Strike* another 13%; the 12-19,000 new releases get only 12%



**Median Games Played per Steam MAU**  
(Worldwide)



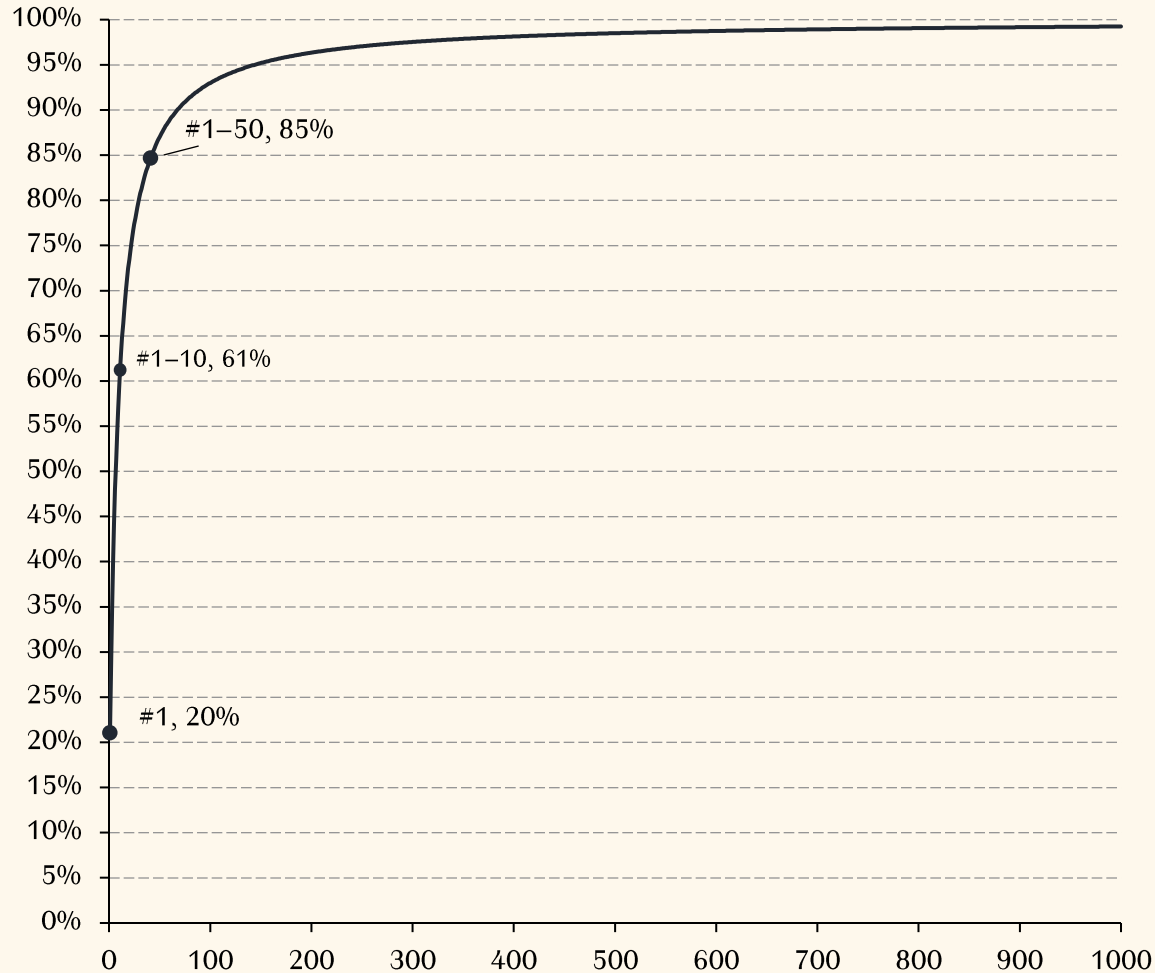
**Playtime on Steam By Year**  
(Released in At Least One Market)



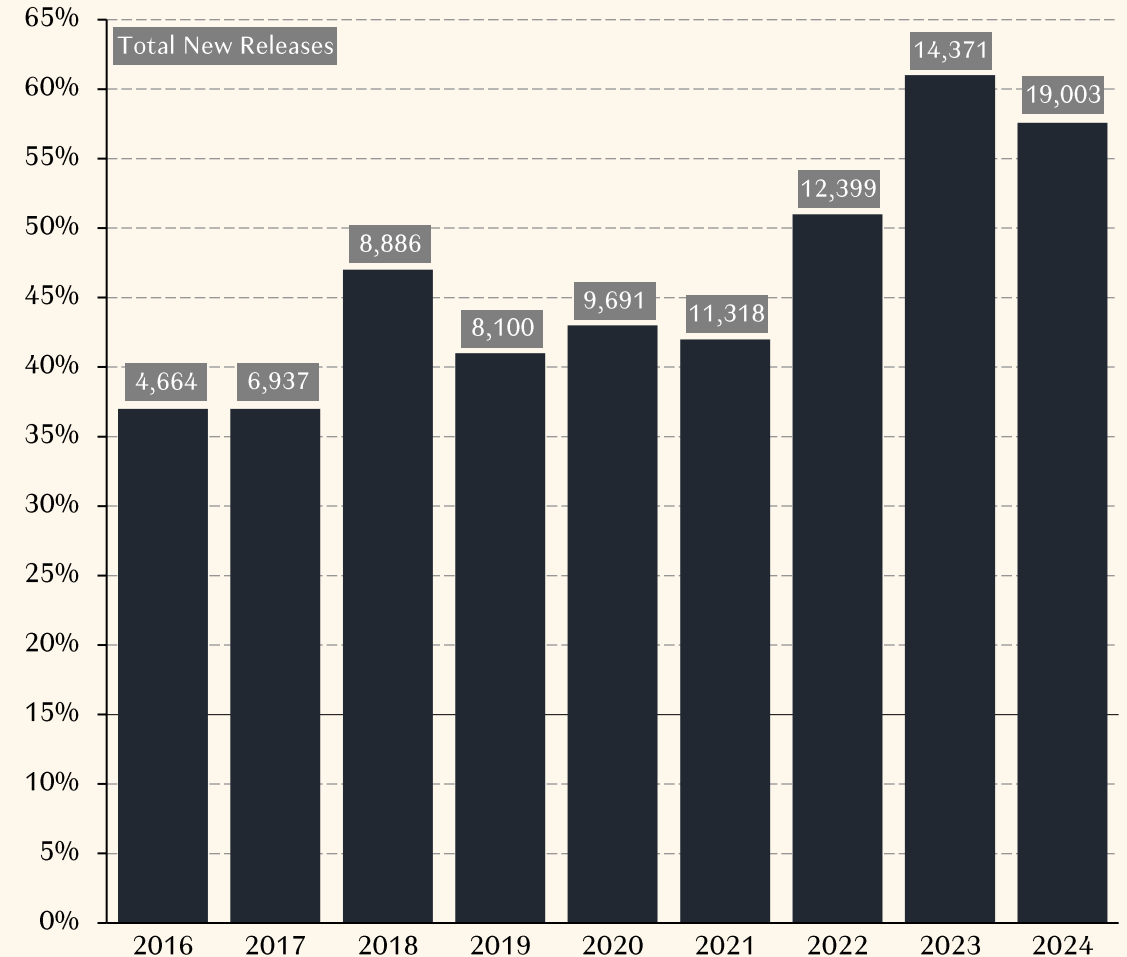


And among the thousands of annual releases fighting for 12% of playtime, #1 gets 20% of sales and #1–10 take 60% (a share that has grown even as output swelled)

Share of Total New Game Sales on Steam, Top N Releases  
(2023; Worldwide)



Share of Total New Game Sales on Steam, Top 10 Releases  
(Worldwide)

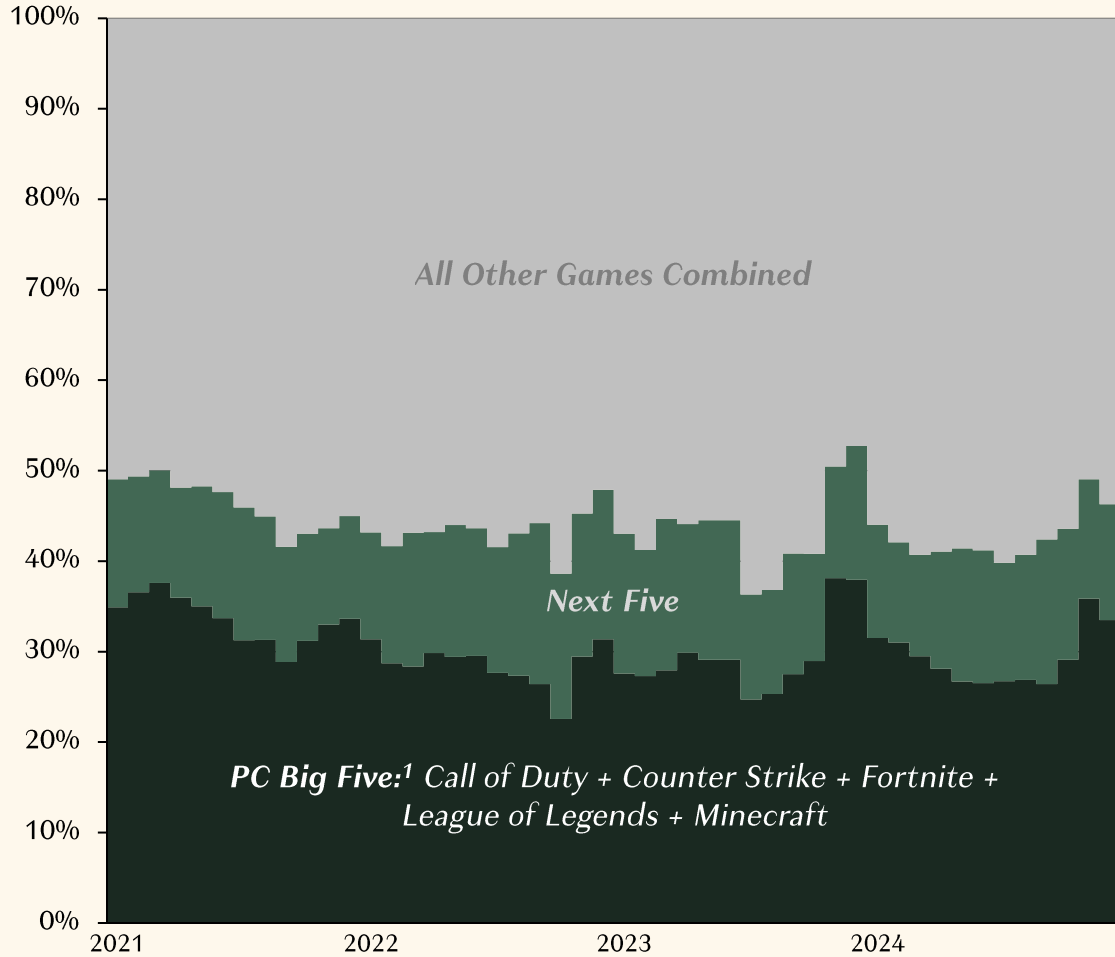


In total, the *same* five franchises on PC (which are 6–22 years old) have averaged 30% of playtime for 4 years straight. On PS/Xbox (7–31 years), it's a stunning 43%!



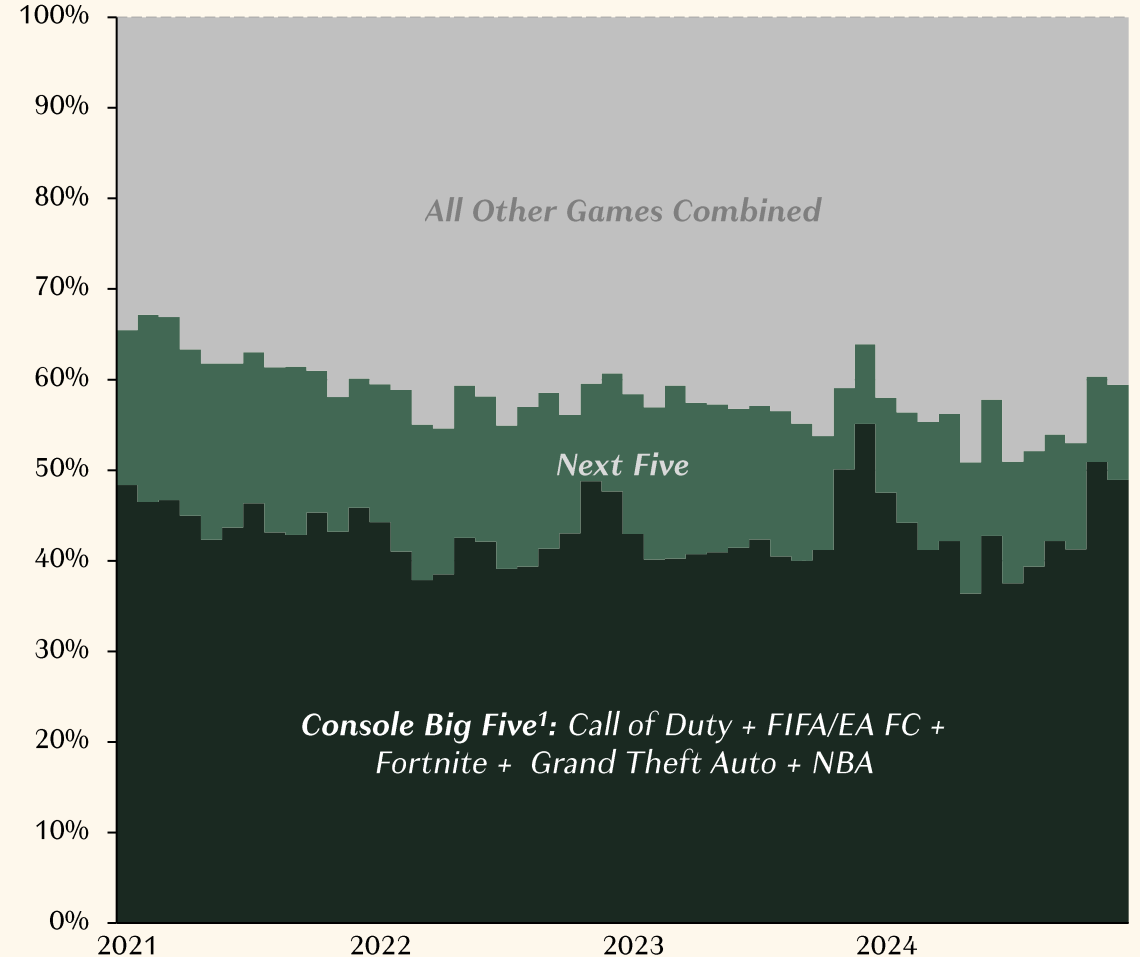
### Share of PC Engagement

(Worldwide; Users 18+; 37 Markets Total and Excludes India and China)



### Share of PlayStation and Xbox Console Engagement

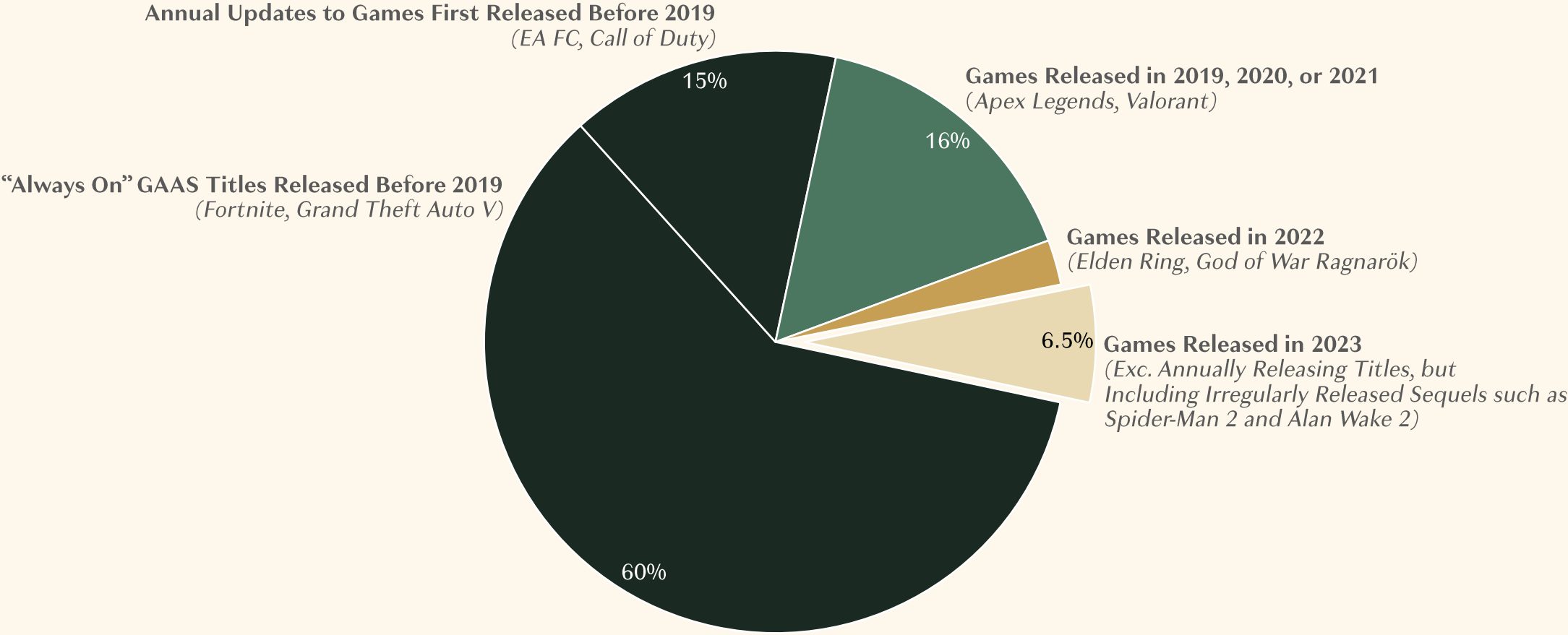
(Worldwide; Users 18+; 37 Markets Total and Excludes India and China)



# Excluding annual releases (*NBA 2K*) but including sequels (*Spider-Man 2*), only 6.5% of gametime in 2023 was for *new* games (a share that was *high* vs. 2021, 2022, 2024)



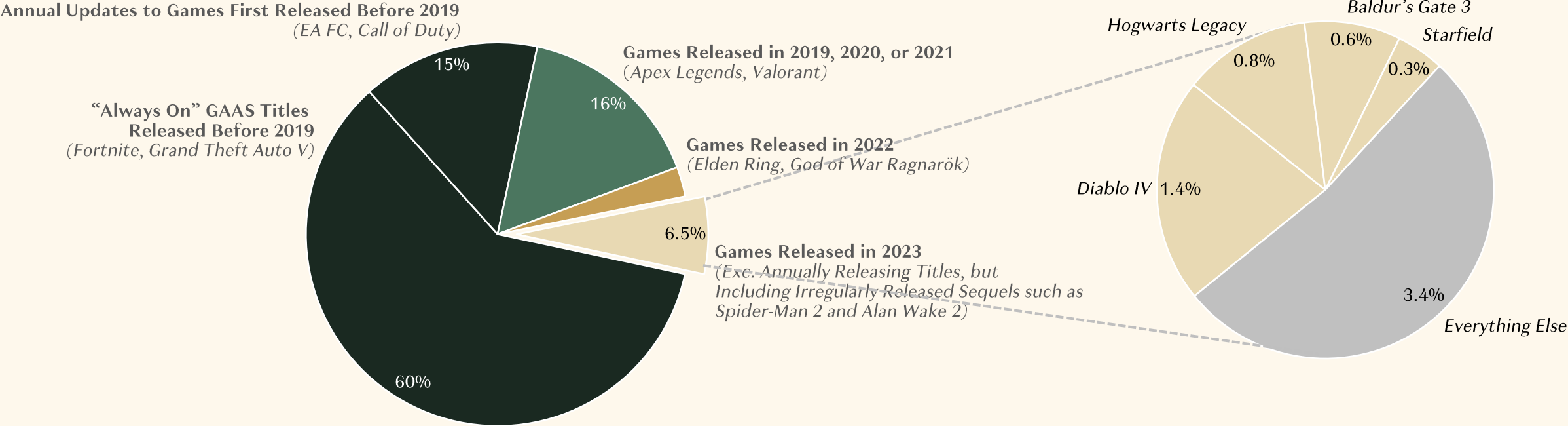
Share of Time Spent Playing PC and PlayStation/Xbox Games in 2023  
(Worldwide; Users 18+; 37 Markets Total and Excludes India and China)



# Tens of billions in development and marketing investment and thousands of games competed for that 6.5% of total player hours (and four titles won half of it)

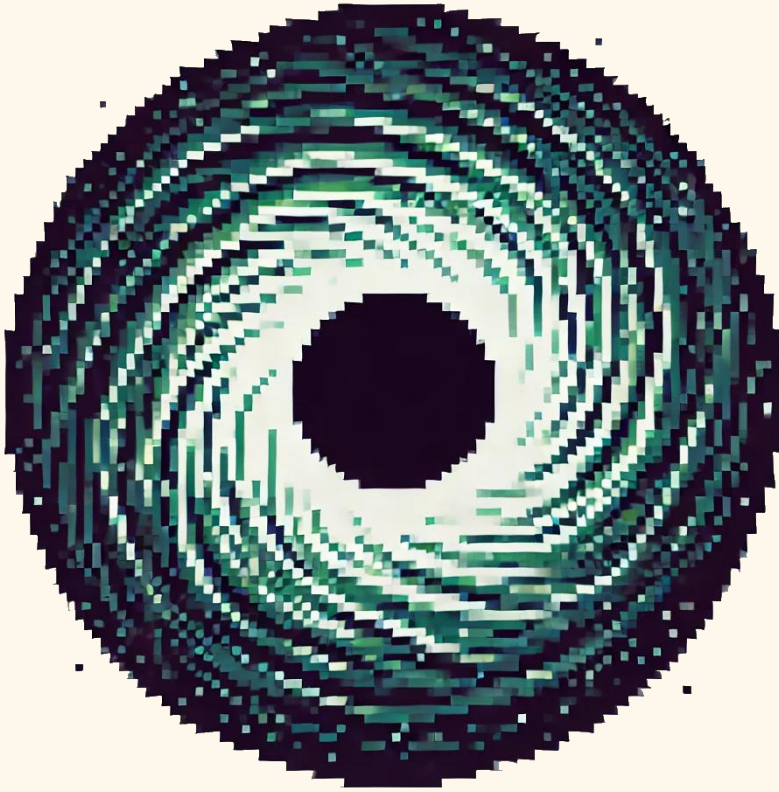


**Share of Time Spent Playing PC and PlayStation/Xbox Games in 2023**  
 (Worldwide; Users 18+; 37 Markets Total and Excludes India and China)



“Black Hole Games” refers to a phenomenon whereby a massive franchise title has such a hold on players that it’s nearly impossible for a new game to pull them away

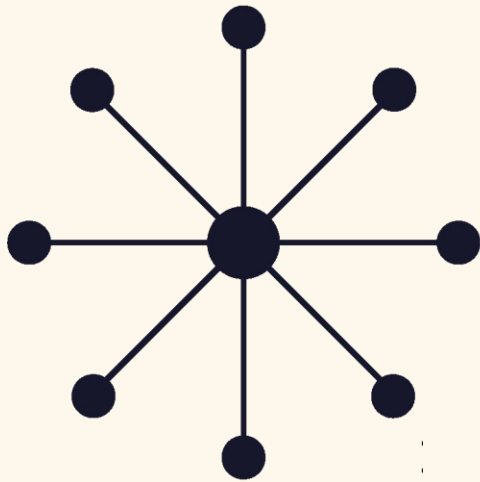
To compete with a Black Hole game, a would-be competitor must offer an experience that can overcome a player’s...



1. Hundreds or thousands of hours achieving skill mastery (and comfort)
  - *800MM+ Fortnite players have probably spent 125B+ hours playing the game*
2. Hundreds or thousands of dollars in purchased entitlements (avatars, outfits, items, skins, etc.), and much more in earned entitlements
  - *Fortnite players have probably spent \$30B on cosmetics and items, much of which is on licensed IP (e.g. Star Wars, Marvel, John Wick, Neymar) that is not available in any other game*
3. Hundreds of millions (or billions) of player connections and playmates, only a fraction of which will be on another game
  - *Epic counts over 6 billion player connections across Fortnite, Rocket League, and Epic Games Store*
4. Hundreds of millions of hours and investment dollars (if not billions) in ecosystem development
  - *Creators have launched over 150,000 UEFN games on Fortnite, with Epic paying \$500MM to these creators since March 2023*
5. Confidence that their scarce time, money, effort, and social signaling will be durably rewarded

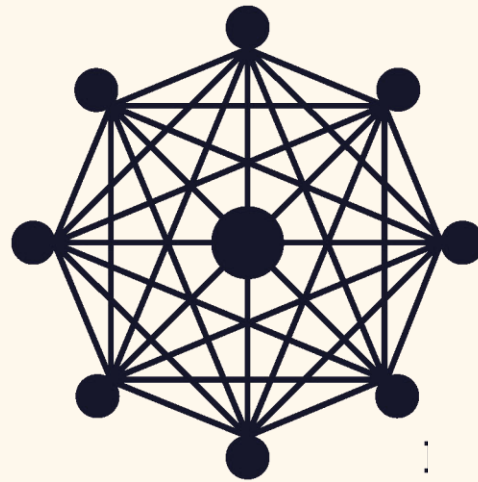
Behind “Black Hole” games is not just Metcalfe’s Law (the value of a network is a quadratic function) but the stronger Reed’s Law (it is an exponential function)

### Sarnoff’s Law



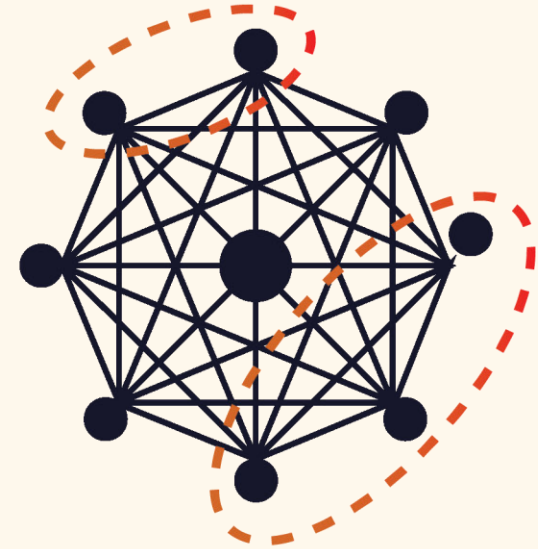
$$V=n$$

### Metcalfe’s Law



$$V=n^2$$

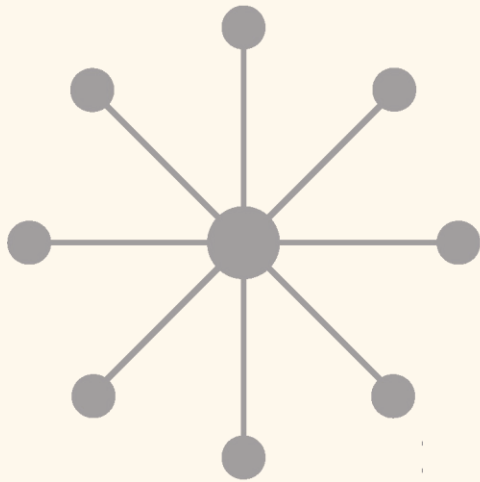
### Reed’s Law



$$V=2^n$$

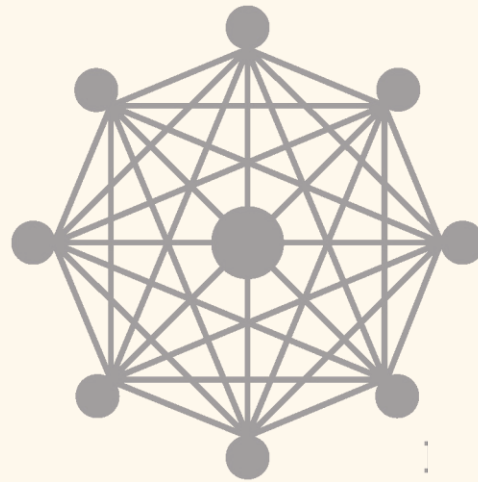
Reed's Law observes network strength on network size, as well as group and subgroup formation. An A+ game that lacks a player's squad is no A+ game.

### Sarnoff's Law



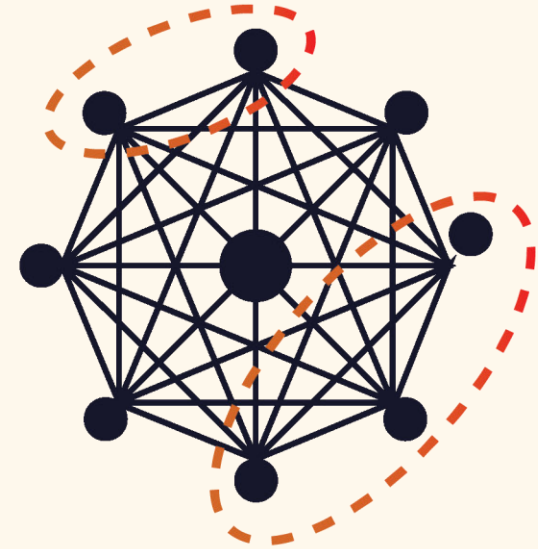
$$V=n$$

### Metcalfe's Law



$$V=n^2$$

### Reed's Law



$$V=2^n$$

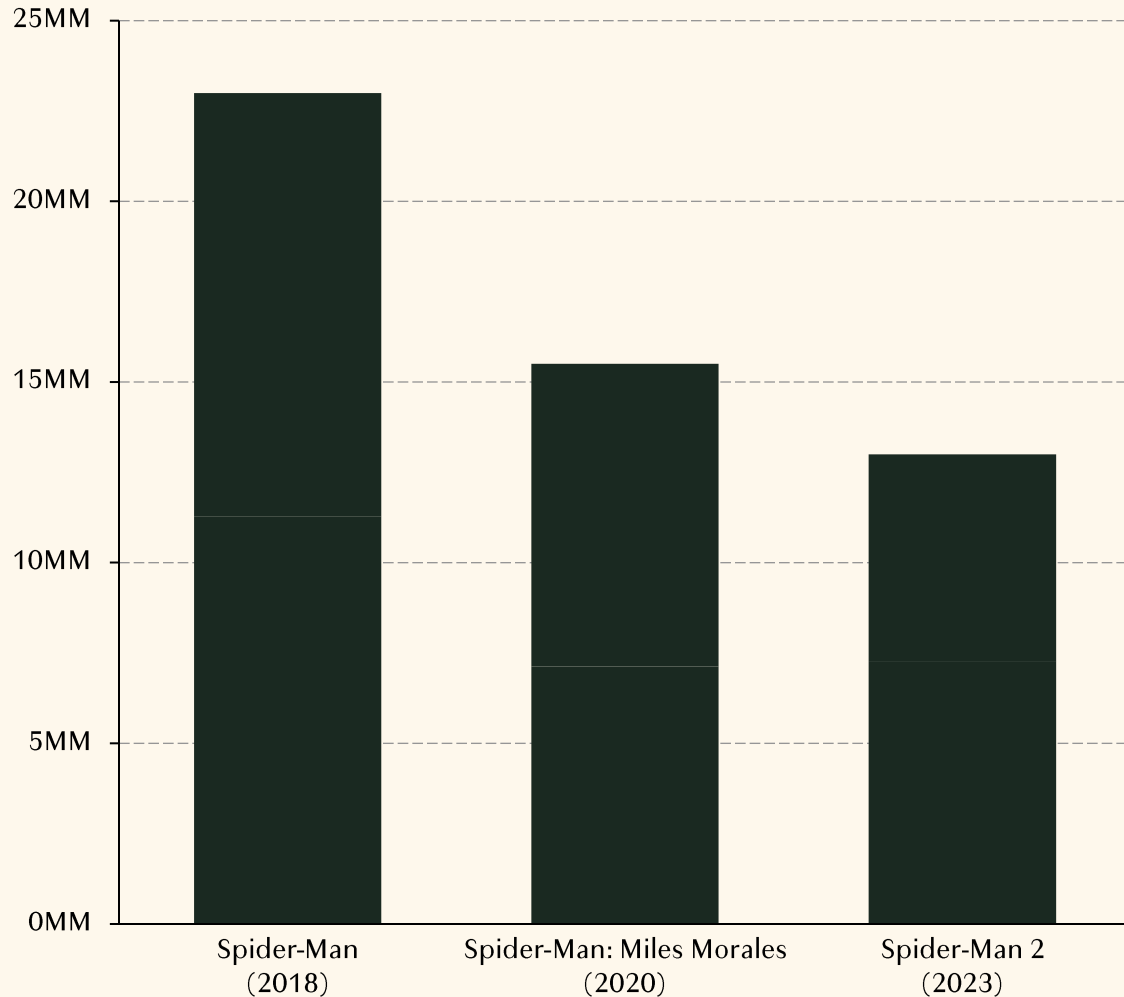


# As “Black Holes” strengthen, supply grows, but players stagnate, even the best franchises often face falling sales but higher budgets across successive releases



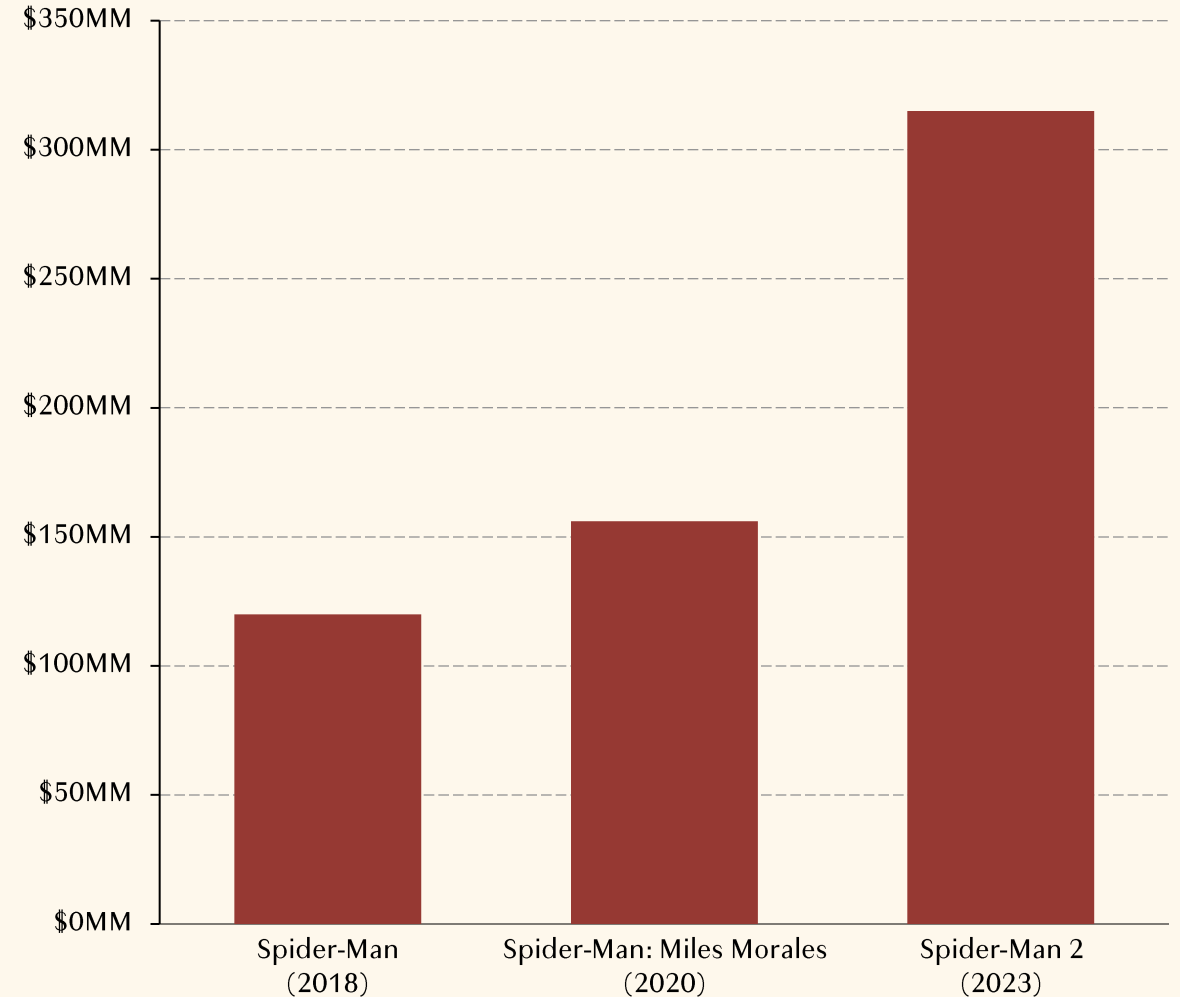
### Life-to-Date Unit Sales for Insomniac’s Spider-Man Series

(Worldwide; Earlier Releases Benefit from More Years Available For Sale)



### Production Budget for Insomniac’s Spider-Man Series

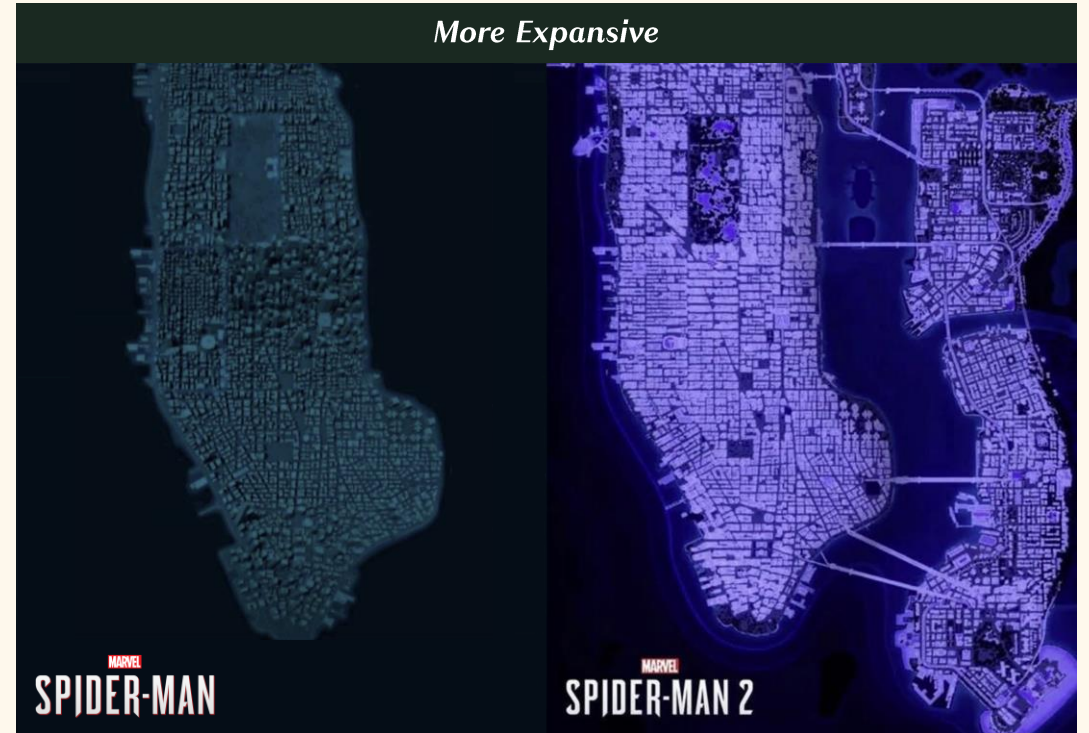
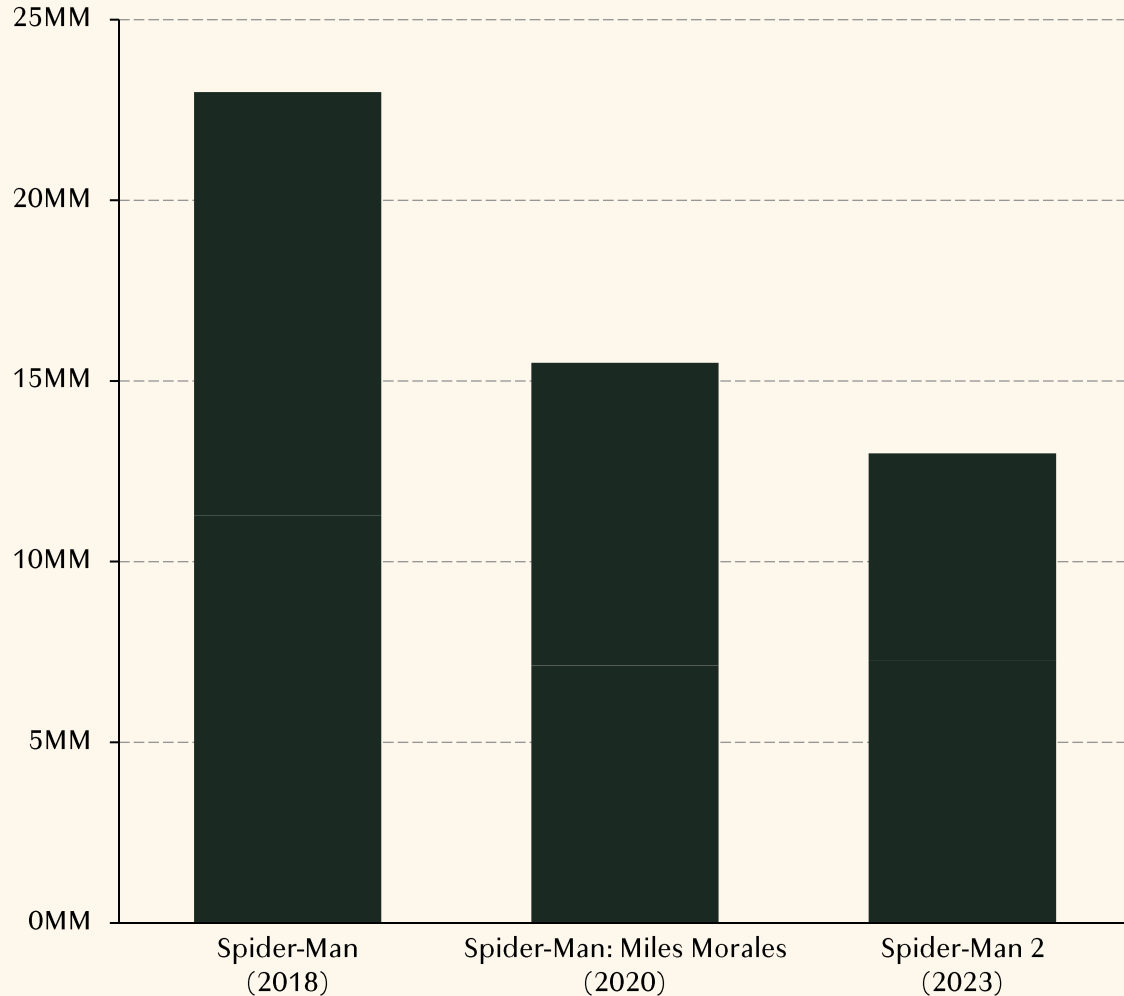
(USD; Nominal Prices)





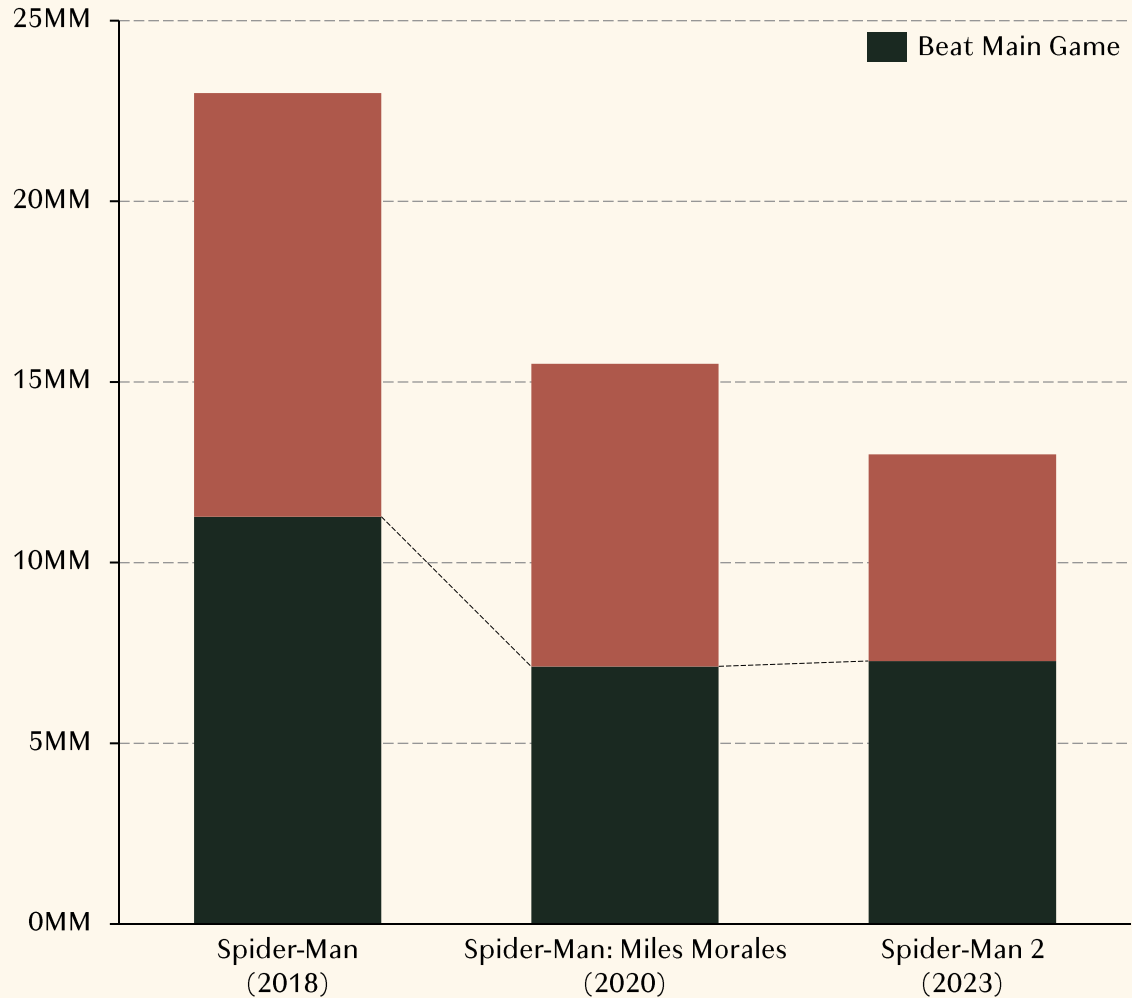
# It's easy to argue that sequel budgets should be lower given the uncertainty of matching, let alone growing, the sales of the prior entry...

**Life-to-Date Unit Sales for Insomniac's Spider-Man Series**  
(Worldwide; Earlier Releases Benefit from More Years Available For Sale)



...But it's not easy to convince those who skipped or didn't finish a game to spend \$70 on a sequel — or earn another \$70 and 25 hours from those who did

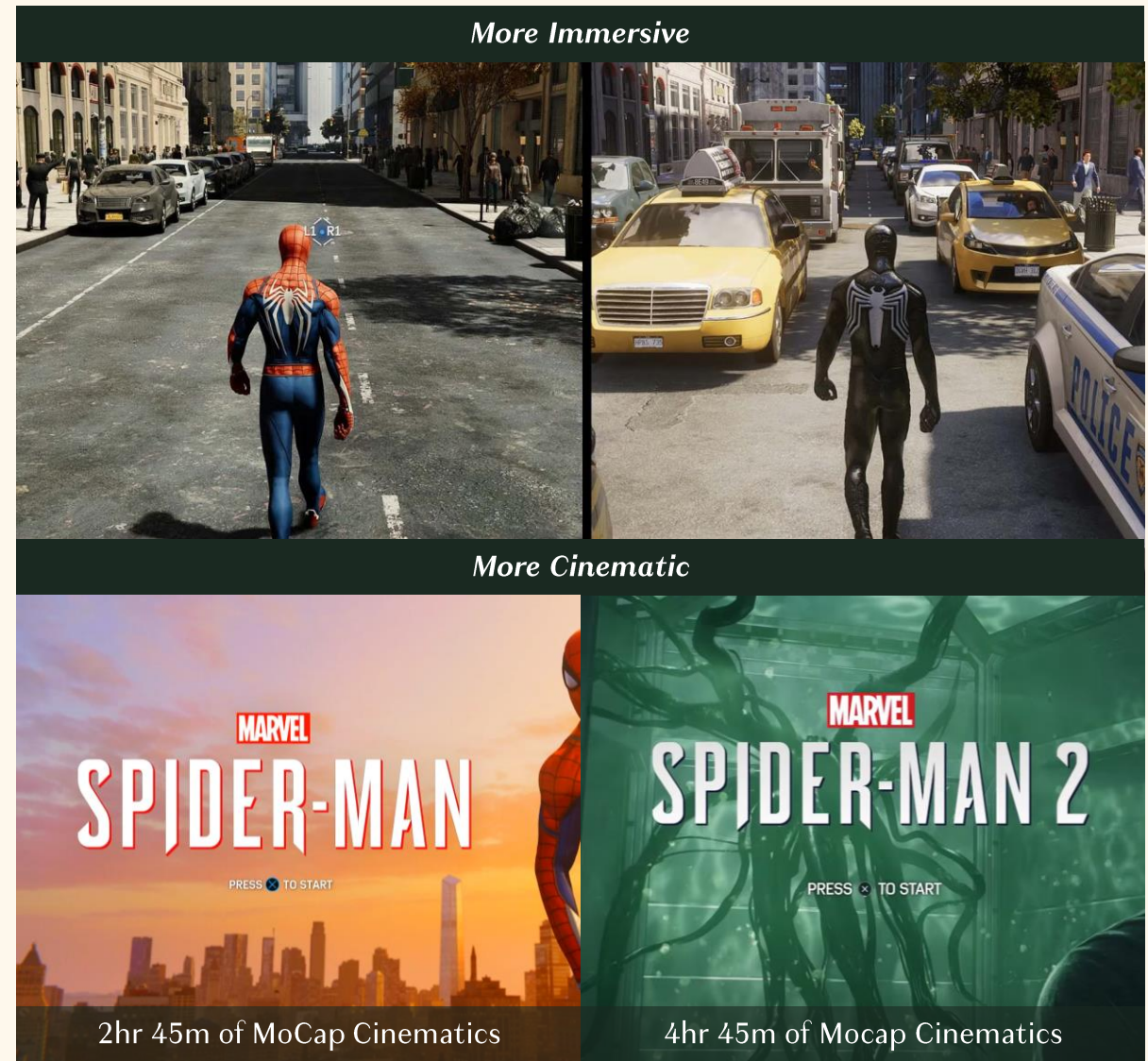
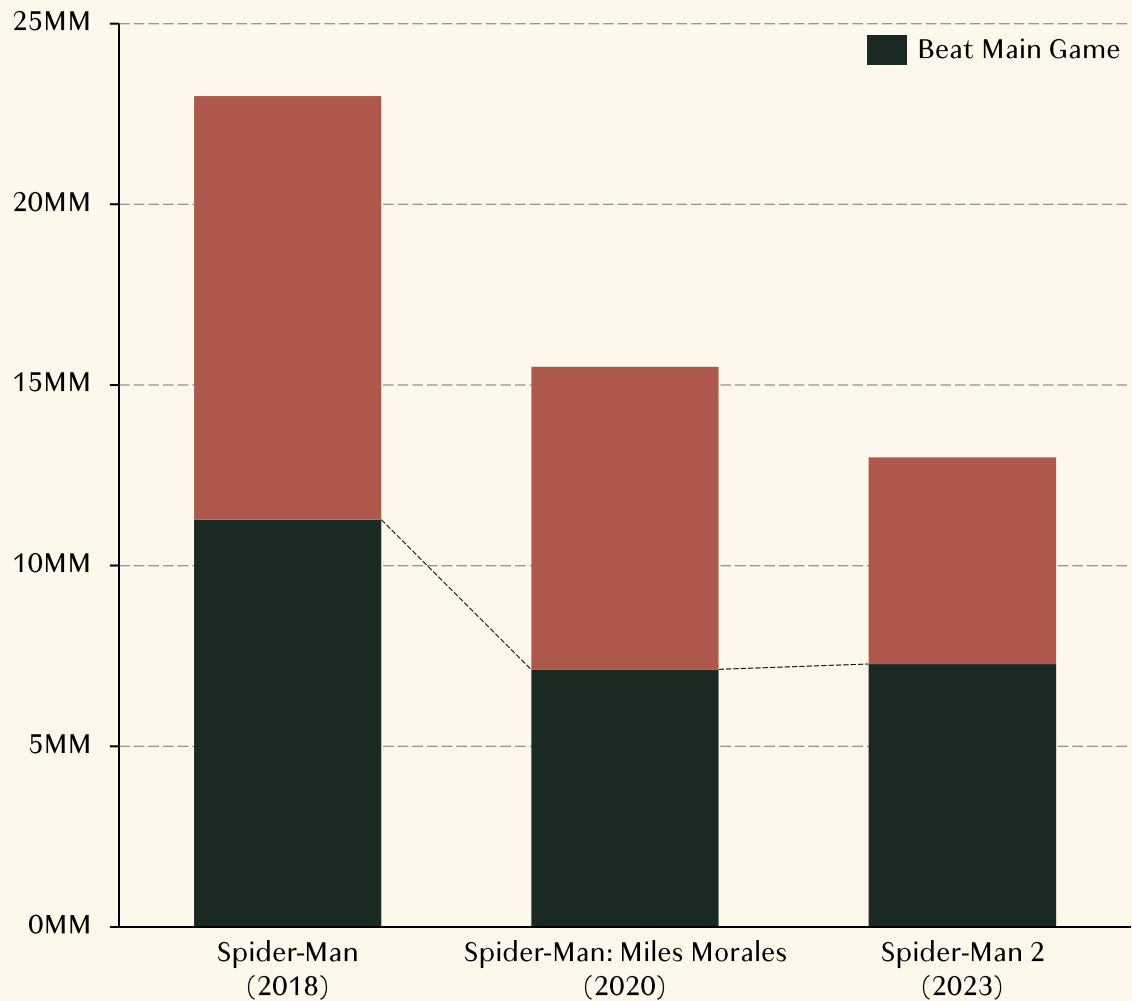
**Life-to-Date Unit Sales for Insomniac's Spider-Man Series**  
(Worldwide; Earlier Releases Benefit from More Years Available For Sale)





# ...And building a richer, deeper, and more expansive game is a natural response to a market that competes for increasingly scarce players, time, and spend

**Life-to-Date Unit Sales for Insomniac's Spider-Man Series**  
(Worldwide; Earlier Releases Benefit from More Years Available For Sale)

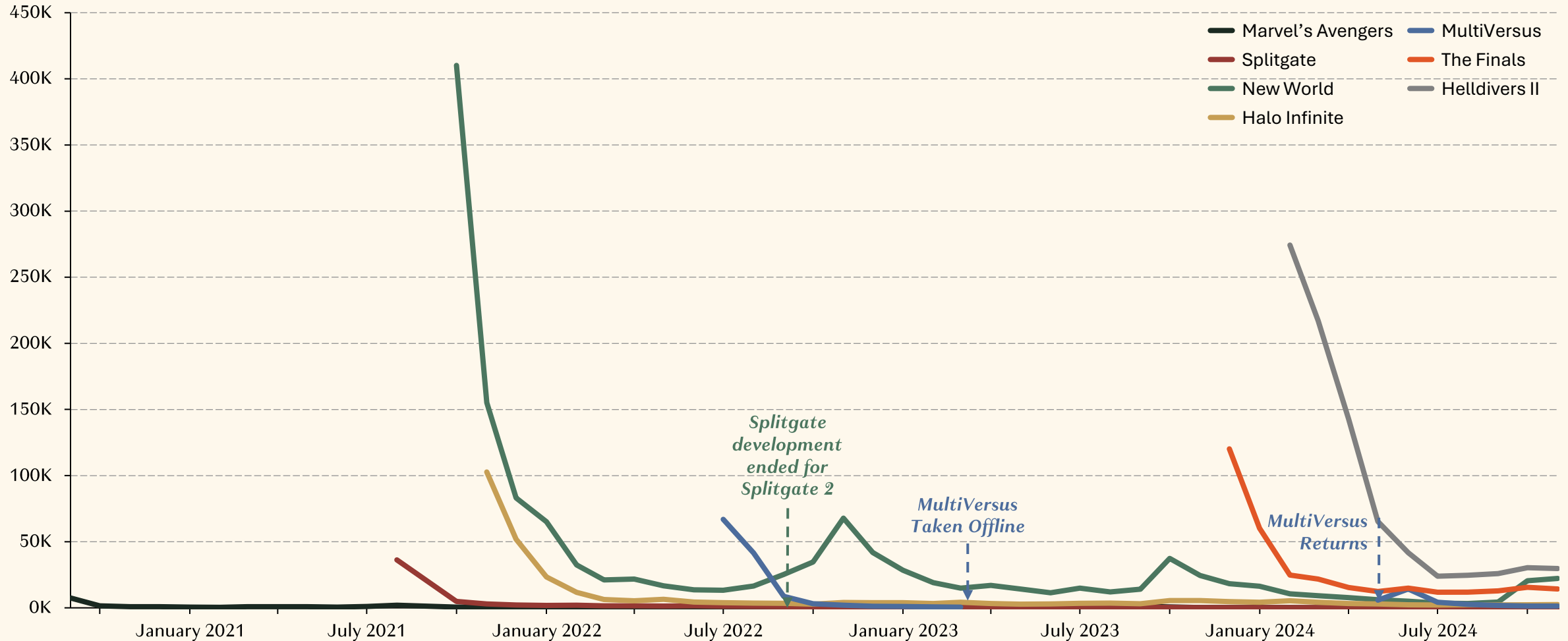


# To endure, live services titles need to *replace* a user's existing weekly-to-daily habit — which makes a feature/content-light launch an even greater challenge



### Average Concurrent Players on Steam by Month

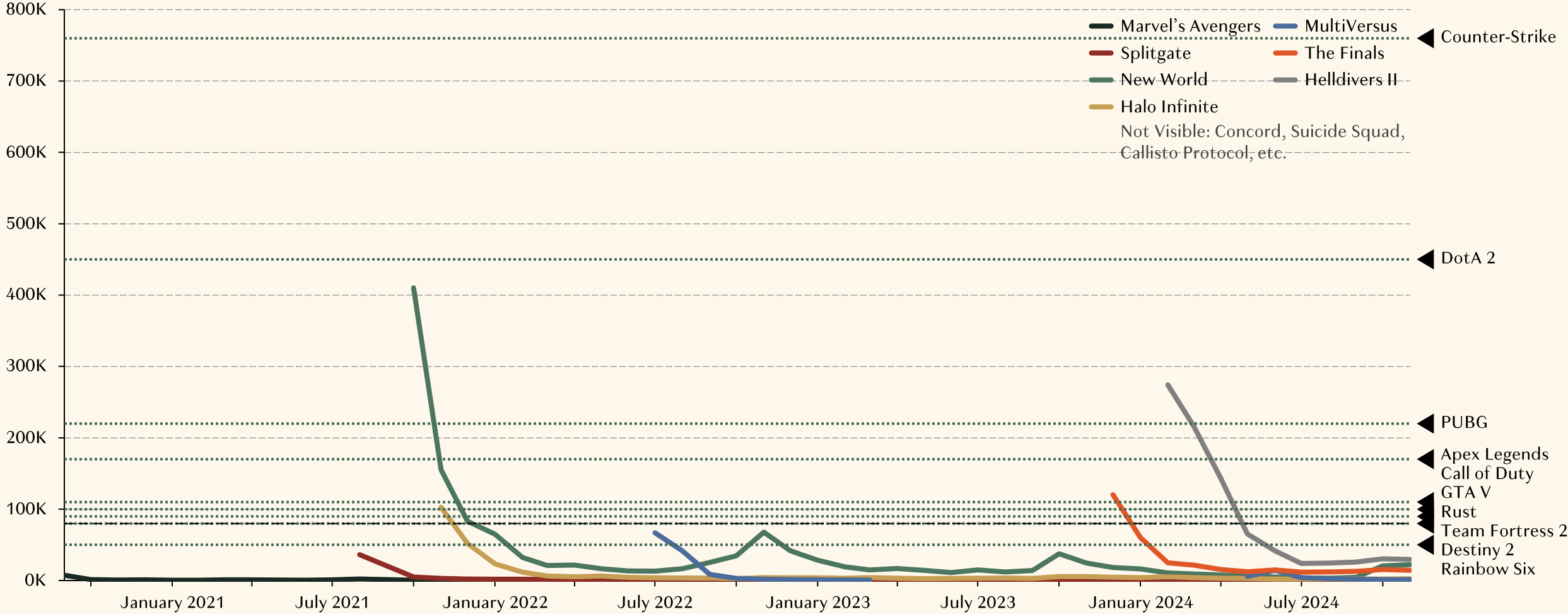
(Not All Titles Have the Same Player Concentration on Steam)



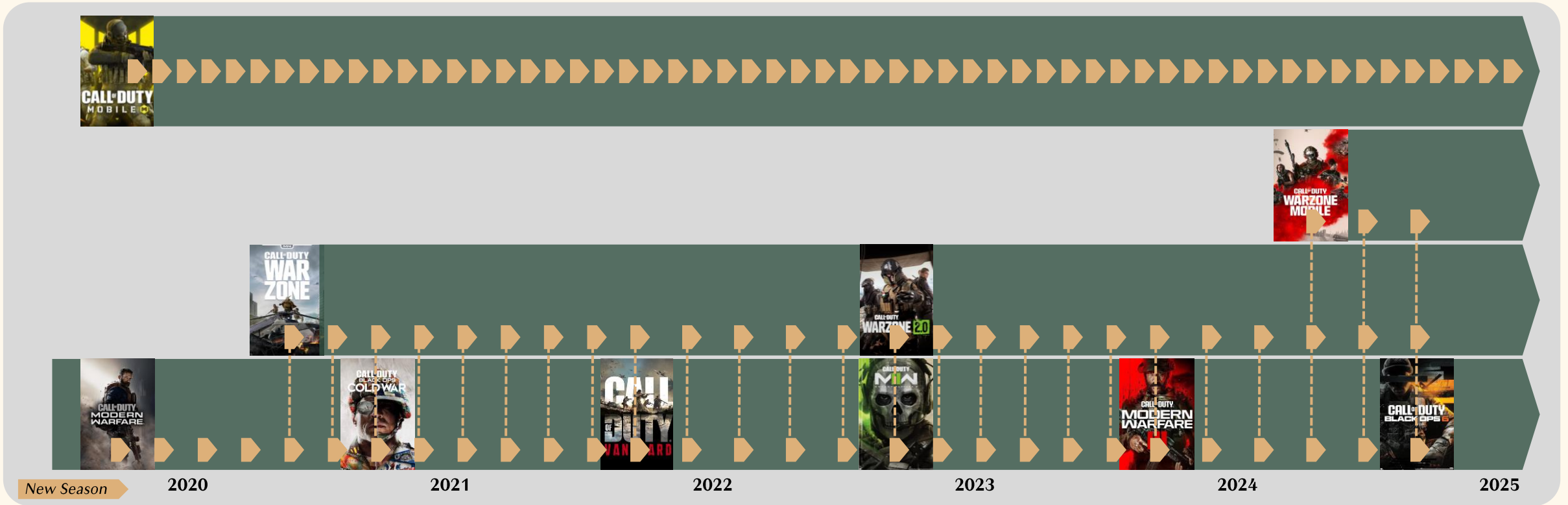
# Even at their cultural peak, many would-be GAAS leaders have fewer players than long-running GAAS leaders *averaged over four-plus years*



**Average Concurrent Players on Steam by Month**  
 (Not All Titles Have the Same Player Concentration on Steam)



And *after* a hit launch, a new title must sustain against market leaders powered by extraordinarily effective, profitable, and substantial releases and infrastructure



3,000+ People Across 15+ Activision-Owned Studios & Units

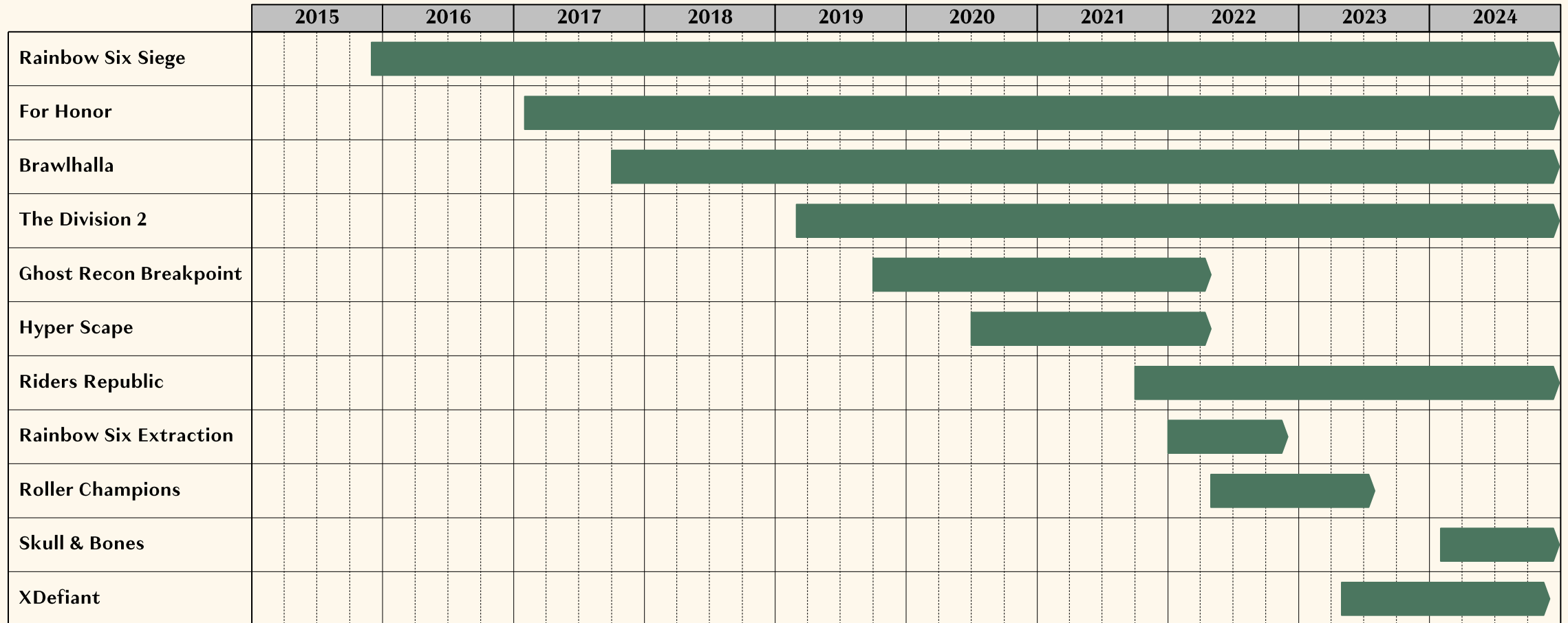


Outside Co/Ex-Dev, Localization, and QA

# With rising costs of support, shrinking playerbases, and strengthening Black Holes, new live service titles are forced to call it quits earlier than ever



Ongoing Development Timeline for Ubisoft Live Services Titles  
(Launches Since Q4 2015)





**So, What's Going On... In a Sentence?**





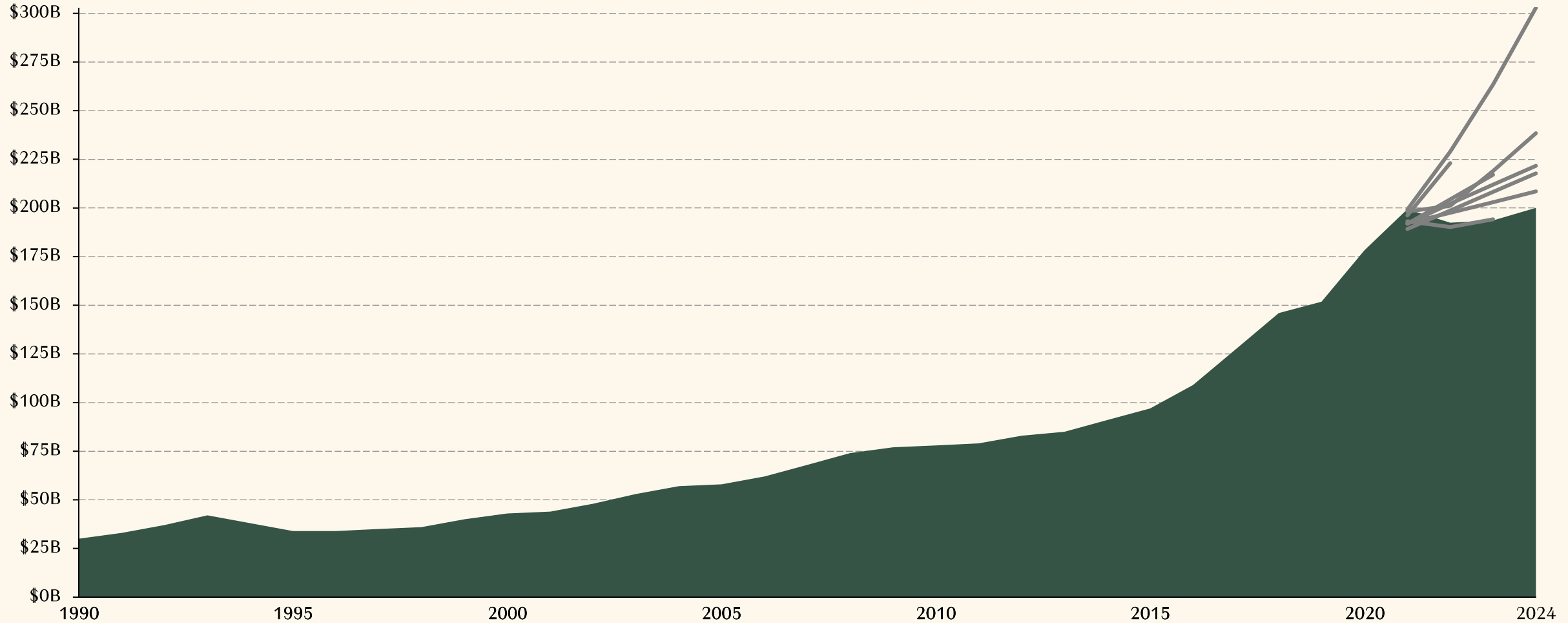
## So, What's Going On... In a Sentence?

The exhaustion of decade-plus growth drivers that grew players, playtime, and spend... coincided with evolving user behaviors, changing monetization models, and growing “lock-in” effects... that exacerbated long-running competitive and budgetary escalations... while growth concentrated in foreign markets that shifted to local productions (and then took share abroad)... and occurred alongside acute macroeconomic financial events and epidemics... were worsened by microeconomic platform policy shifts... as well as the emergence of new and hyper-viral substitutes... and foreign-based competition... alongside too many would-be new growth drivers that have yet to deliver growth

# This confluence of factors explains why the market stagnated, not just fell so very short of external *and* (not publicly available) internal forecasts



**Worldwide Consumer Spending on Video Game Content, Plus Select External Forecasts For Growth<sup>1</sup>**  
(Nominal Prices; Arcade + Console + PC + Mobile + VR + Web; Excludes Hardware & Accessories; Excludes Web3/NFT)

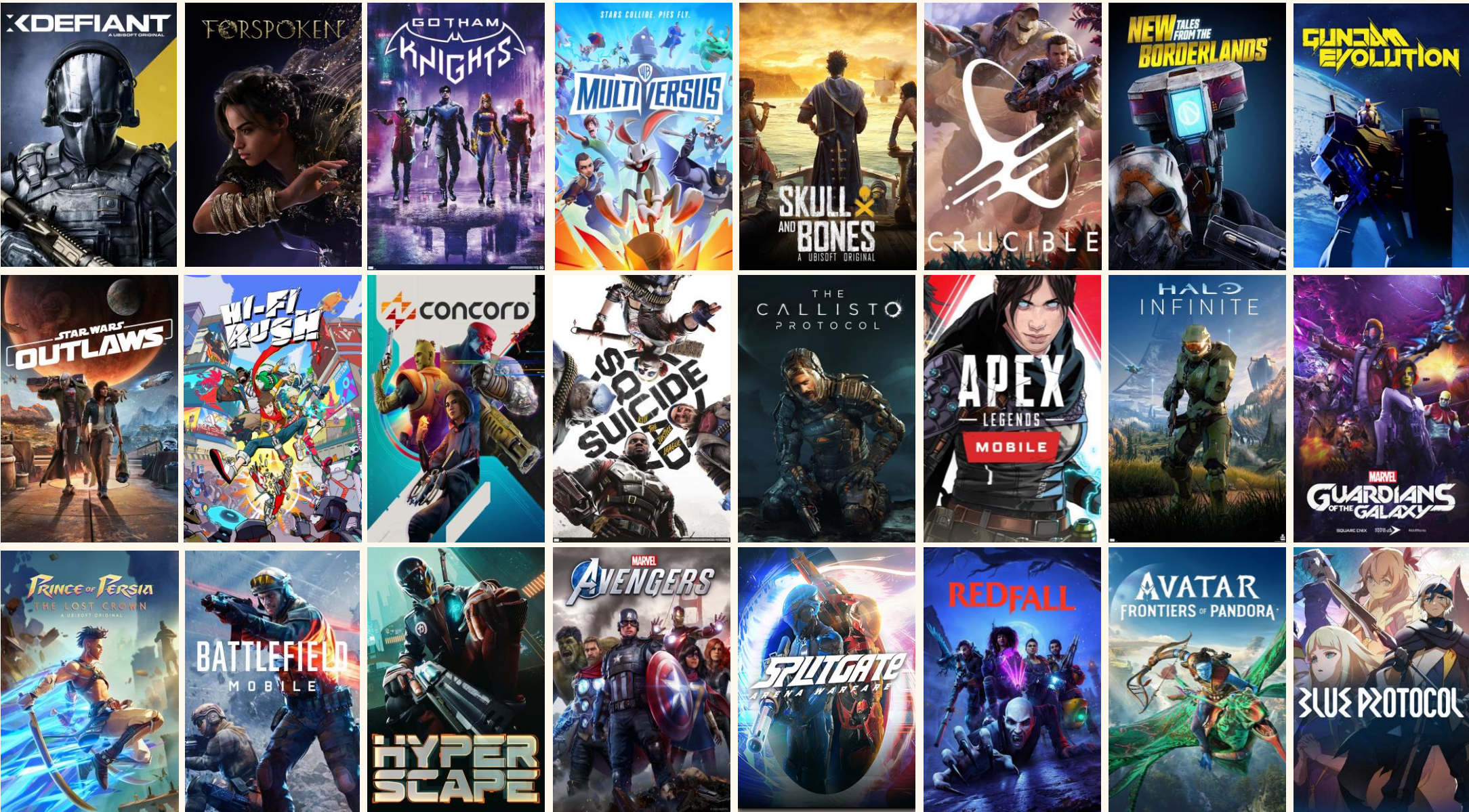


Notes: <sup>1</sup>Forecasts that did not include AR/VR or arcade are normalized; different starting values in 2021 reflects different estimates for 2021 at the time of forecast

Sources: Pelham Smithers / Bloomberg, IDG, Newzoo, Meta, IDC, ARK, Bain, Google, E&Y, Ampere, Epyllion analysis



# ...And why so many titles have missed internal expectations (or even their production costs)





...And why so many gamemakers re-evaluated their development pipelines and, more often than not, cancelled scores of titles to instead refocus on existing hits



## Naughty Dog cancels its *The Last of Us* multiplayer game

The Last of Us Online scrapped after years of development

## Take-Two says cancelled games weren't 'core franchise' titles

THE PUBLISHER'S RELEASE SLATE HAS DROPPED BY 12 TITLES, FOLLOWING GAME CANCELLATIONS

## Take-Two sells Private Division and almost all its games

## New *Deus Ex* Game Reportedly Canceled By \*That\* Gaming Company

Swedish holdings company Embracer Group has seemingly canceled an in-development *Deus Ex* game at Eidos-Montréal

## Bandai Namco Reveals It Canceled at Least Five In-Development Games

11 Bit Studios lays off unknown number of staff, cancels Project 8 console game

Studio president said title was "conceived under very different market conditions"

## Bungie's Canceled Project Payback Was A Third-Person Spinoff Set In *Destiny* Universe

The project was canceled two months ago, with most of Bungie now reportedly working on *Marathon*.

People Can Fly lays off more than 120 employees as it cuts back on in-development games: 'We need to tailor our plans to our financial capacity'

## Epic says *Fortnite's* Rocket Racing is ending 'themed updates'

THE PSYONIX-DEVELOPED GAME LAUNCHED LESS THAN A YEAR AGO

## Ubisoft Cancels *The Division Heartland*

The company will move resources to "bigger opportunities" such as *XDefiant* and *Rainbow Six*

## Microsoft Cancels New *Blizzard* Video Game After Six Years of Development

Paradox cancels life sim *Life by You*, CEO says they gave the studio 'a fair shot' but now 'believe it is better to stop'

Paradox says "the road leading to a release that we felt confident about was far too long and uncertain" to continue.

Sony cancels two live service projects including *God of War* title

Niantic lays off 230 employees, cancels *NBA* and *Marvel* games

## EA Cancels Respawn *Star Wars* Shooter Amid Mass Layoff

The game was announced in 2022 as part of a larger partnership between EA and Lucasfilm

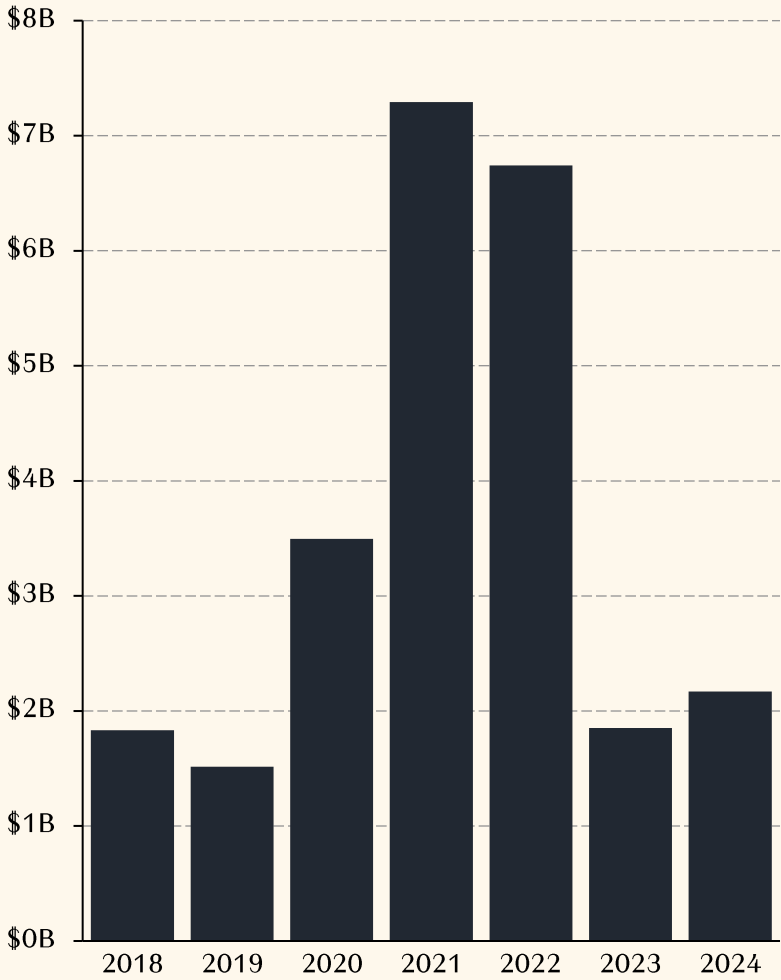
*Battlefield Mobile* canceled to better deliver on "vision" for the franchise

*XDefiant* is being shut down, developer closed

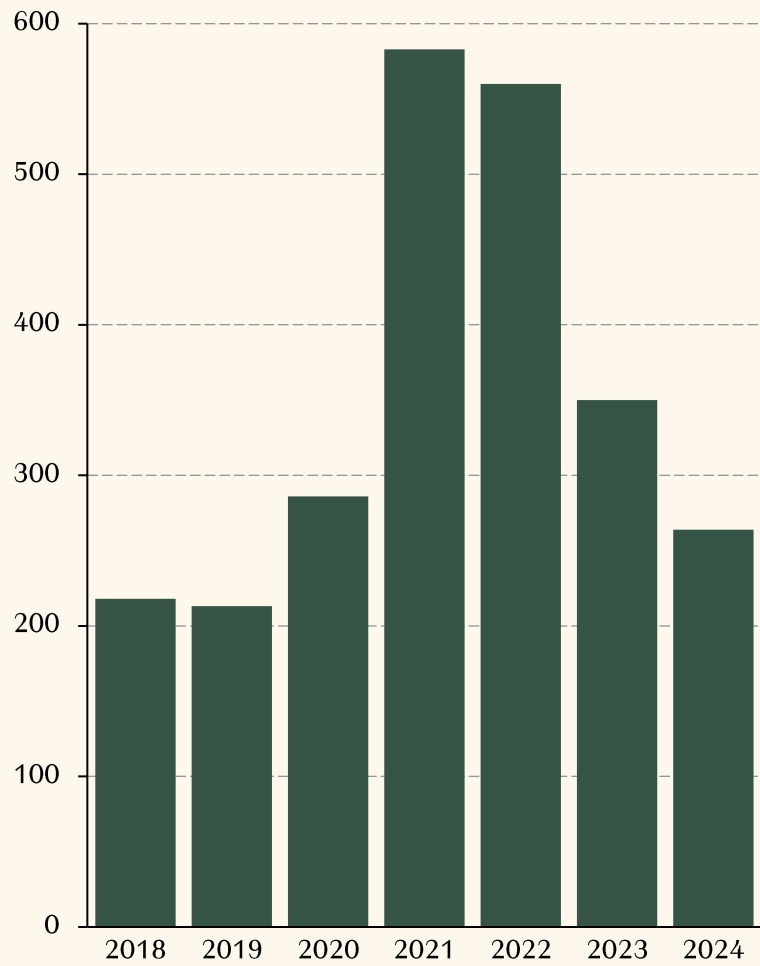
# ...And why venture capitalists have retreated to 2018–2019 investment levels, even though worldwide spend is up 34% or \$51B



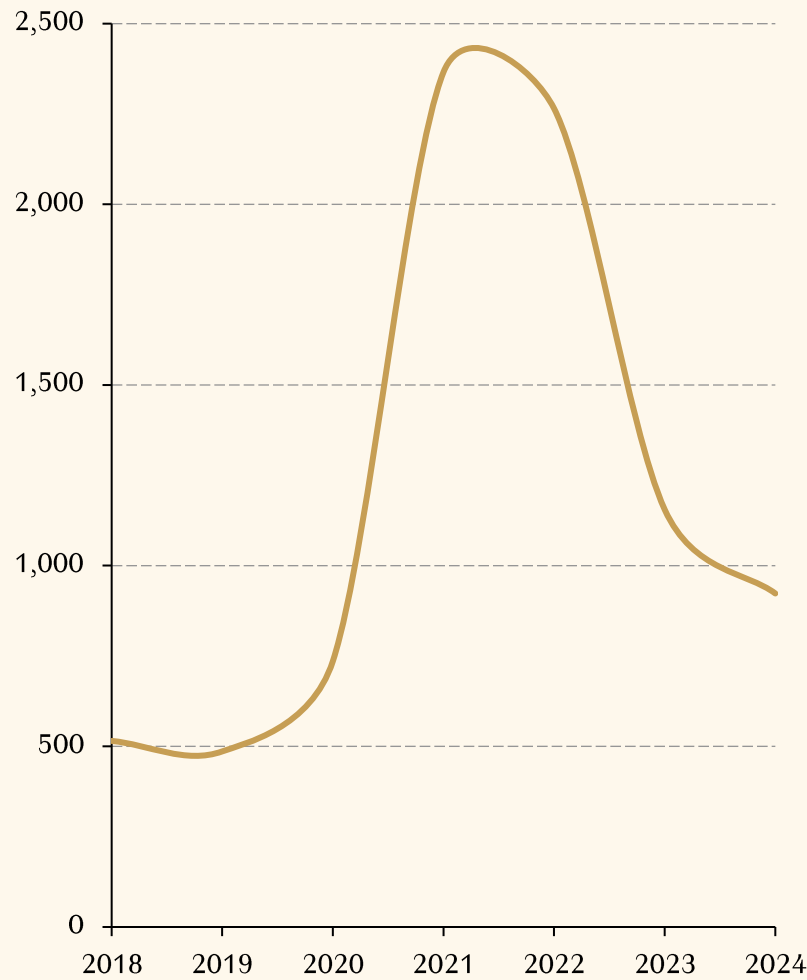
### VC Funding in Video Game Content Start-Ups (Worldwide)



### VC Deals in Video Game Content Start-Ups (Worldwide)



### Active VC Investors in Video Gaming (Worldwide; At Least One Deal in Year)

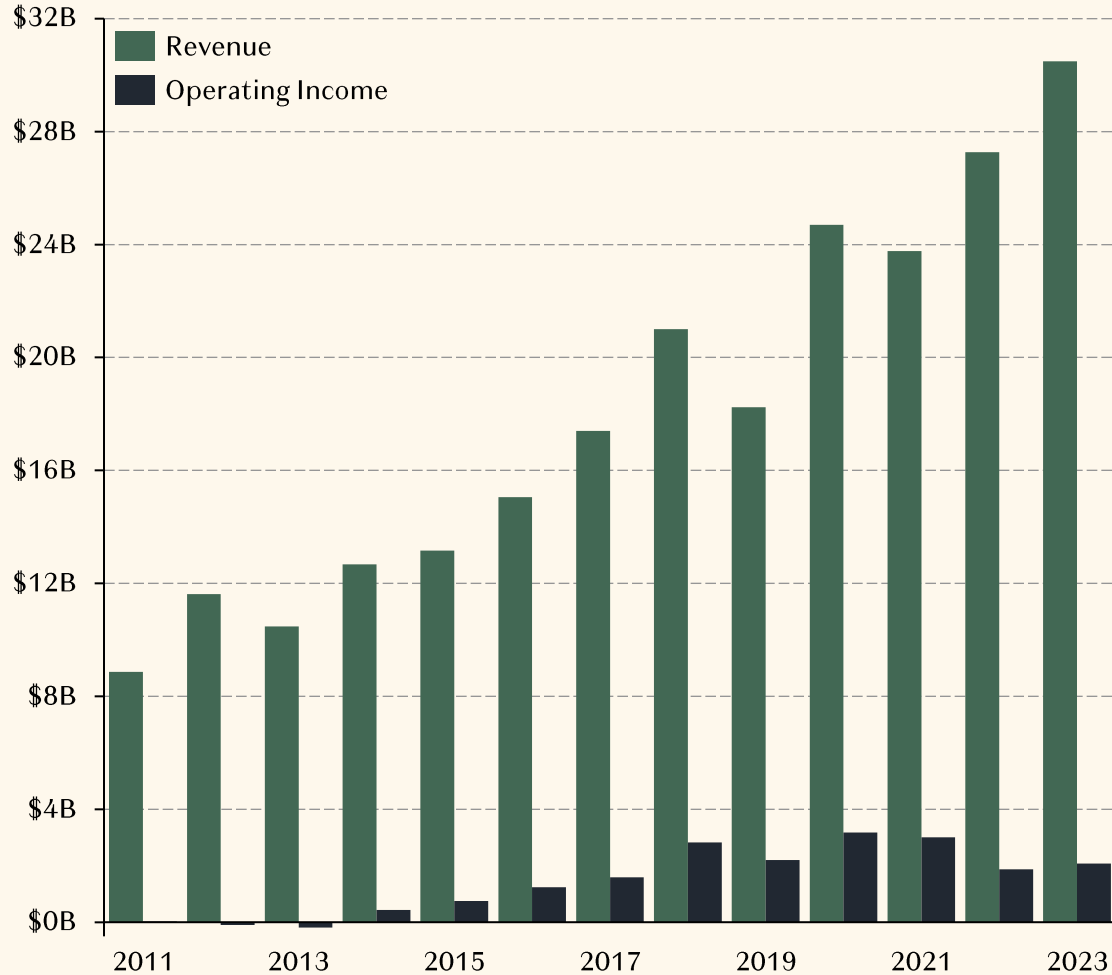


# ...Why PlayStation, a platform with 100MM MAU and \$30B in revenue, has seen revenues grow 67% since 2019 but profits fall by 6% (and to a 7% income margin)

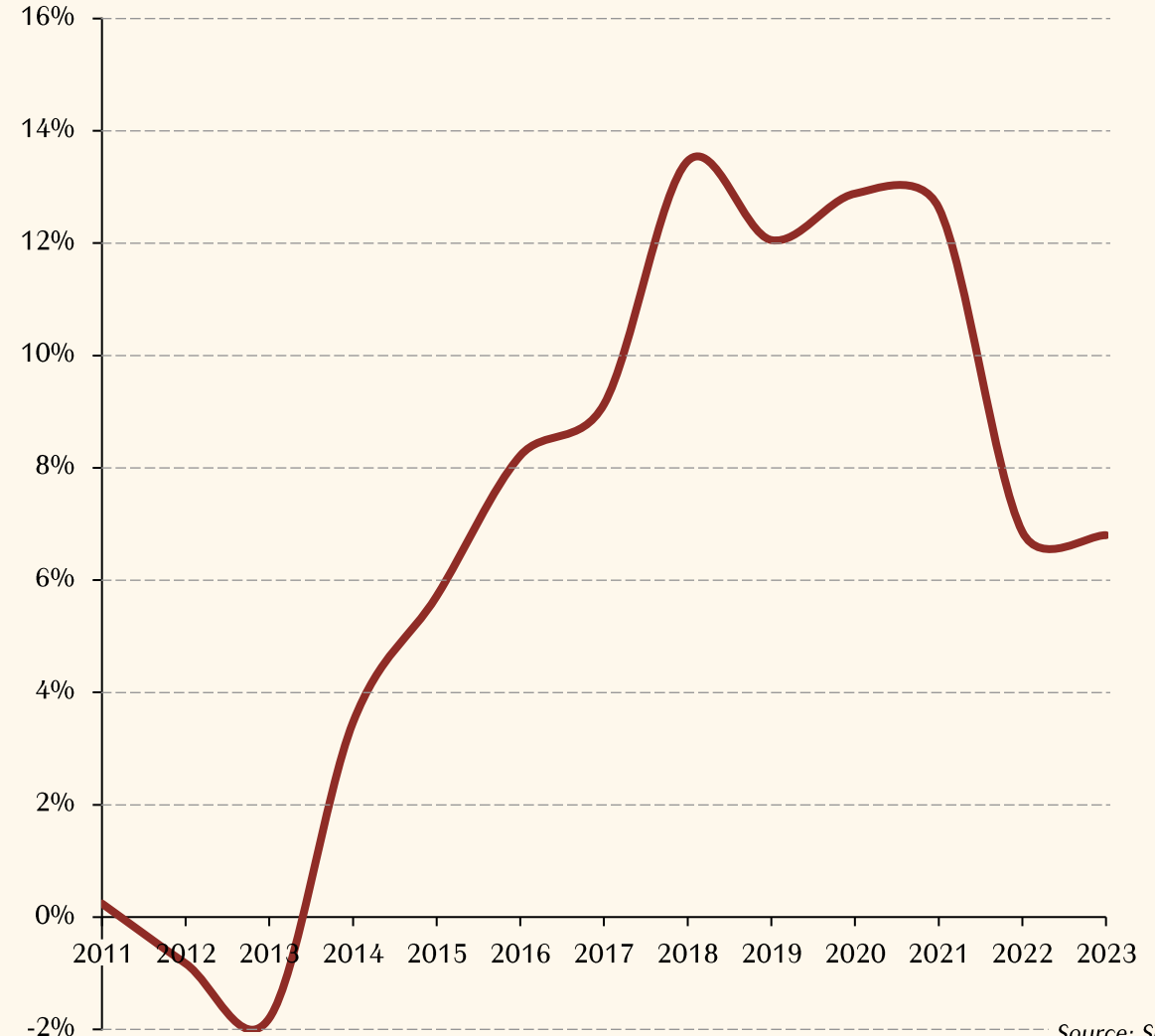


### PlayStation P&L

(USD; Nominal Prices)



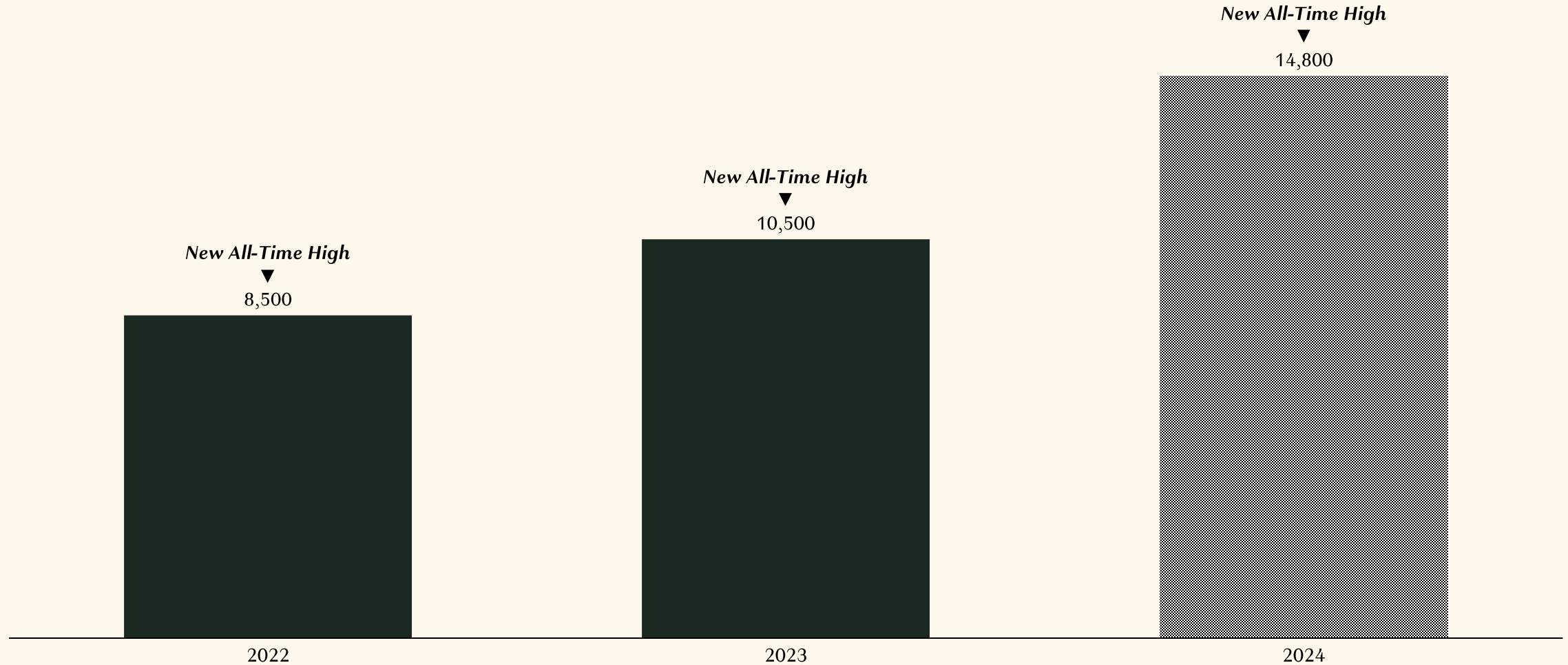
### PlayStation Operating Income Margin



# ...And employees suffered three straight years of record layoffs — 35,000 total before counting unreported layoffs and those without specified headcount



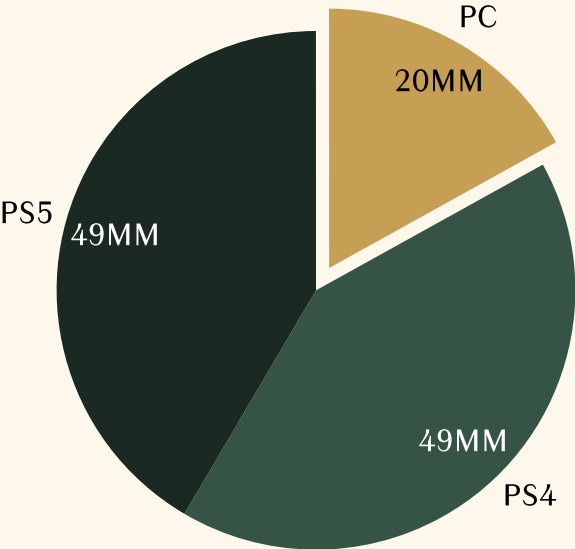
**Annual Gross Reported Layoffs in the Video Game Industry**  
(Excludes Unreported Layoffs and Layoffs Where the Approximate Headcount Is Not Known; Not Net of Hiring)



# ...Prompting nearly every platform and publisher to start “aggressively” pursuing customers *on every channel*



### 2024 PlayStation Network MAUs (April 2024)



### 2024 Xbox Platform Strategy



### 2024 Square Enix Content Strategy

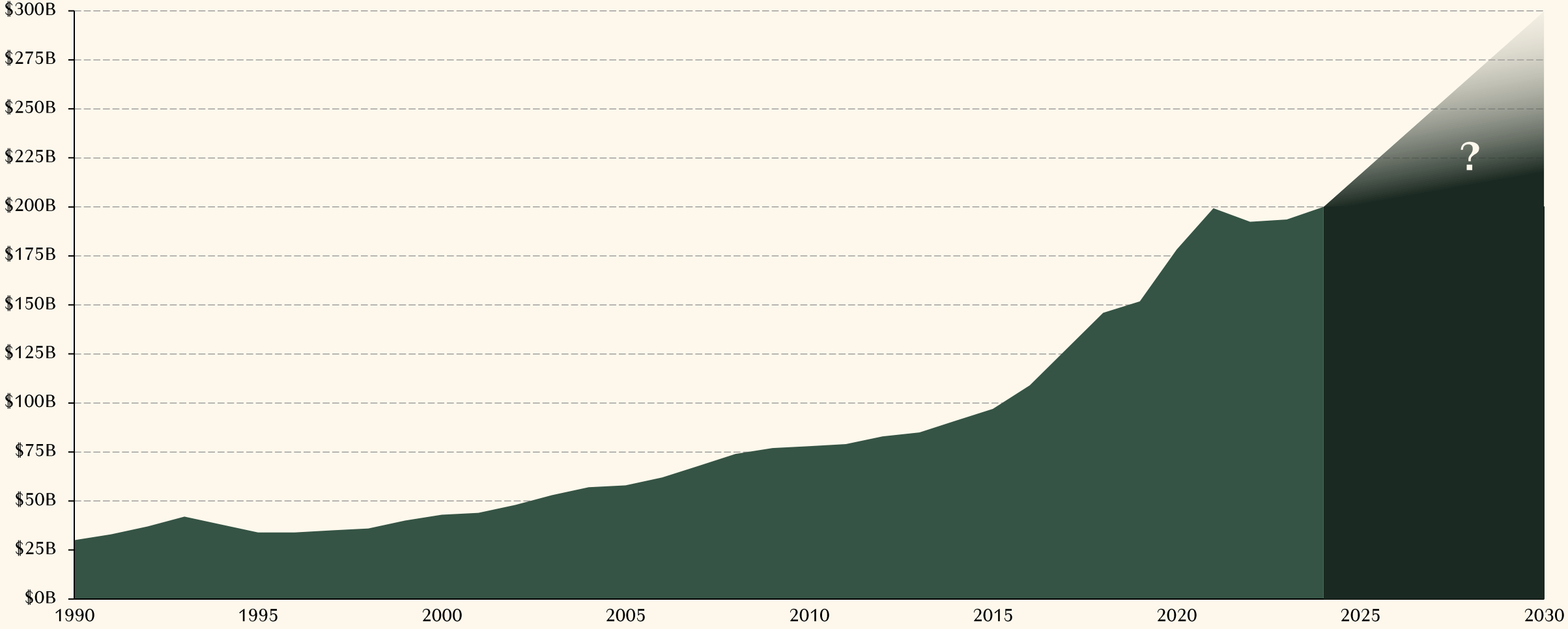




# But how can the video game industry return to growth, rather than just fight over the same players, hours, and spend (and at ever higher costs)?



**Worldwide Consumer Spending on Video Game Content**  
(Nominal Prices; Arcade + Console + PC + Mobile + VR + Web; Excludes Hardware & Accessories; Excludes Web3/NFT)



# Without new growth engines, the video gaming market is stuck in a vicious cycle





A Rough Three Years and the End of the 2011-2021 Growth Wave

The Mobile Marketplace in 2025

A (Brief) Review of AR/VR Forecasts and Disappointments

How Much (and Where) Console/PC Has Grown

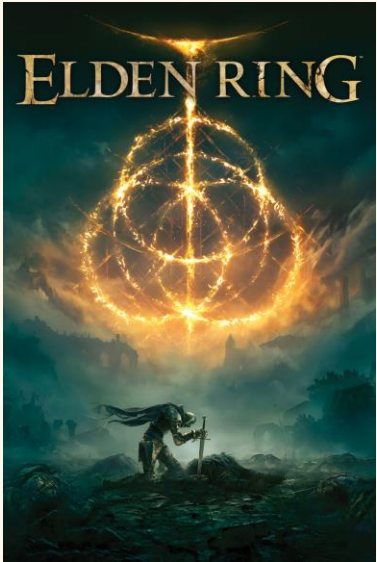
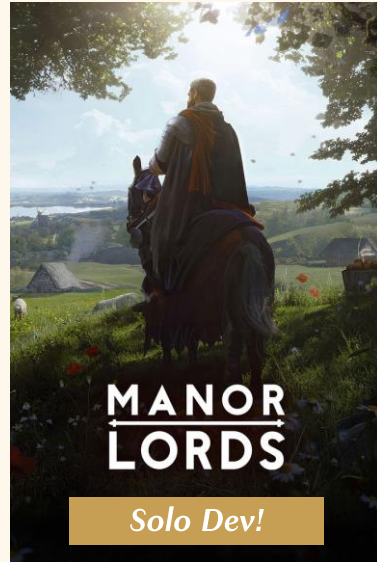
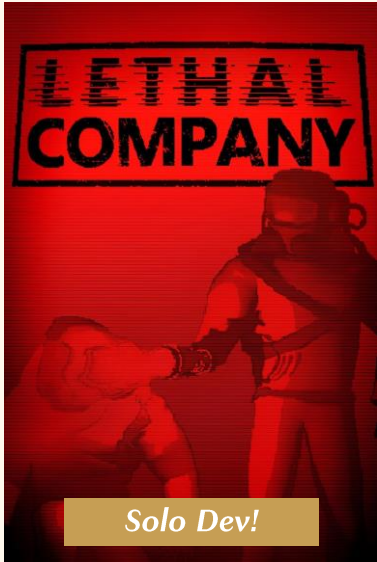
The Relevance of China (and Other Emerging Markets)

The Hostility of the Modern Console/PC Content Marketplace

**How Player, Playtime, and Player Spend Might Return to Growth**

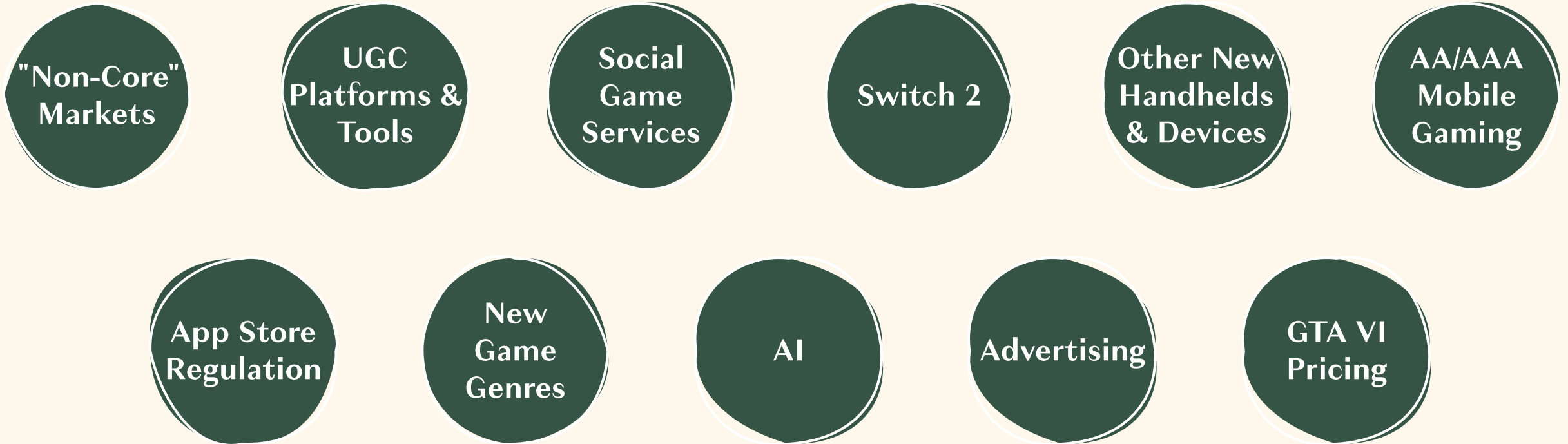


First, it's important to recognize that while low growth is a challenge for everyone — especially the largest players — new studios and franchises are emerging

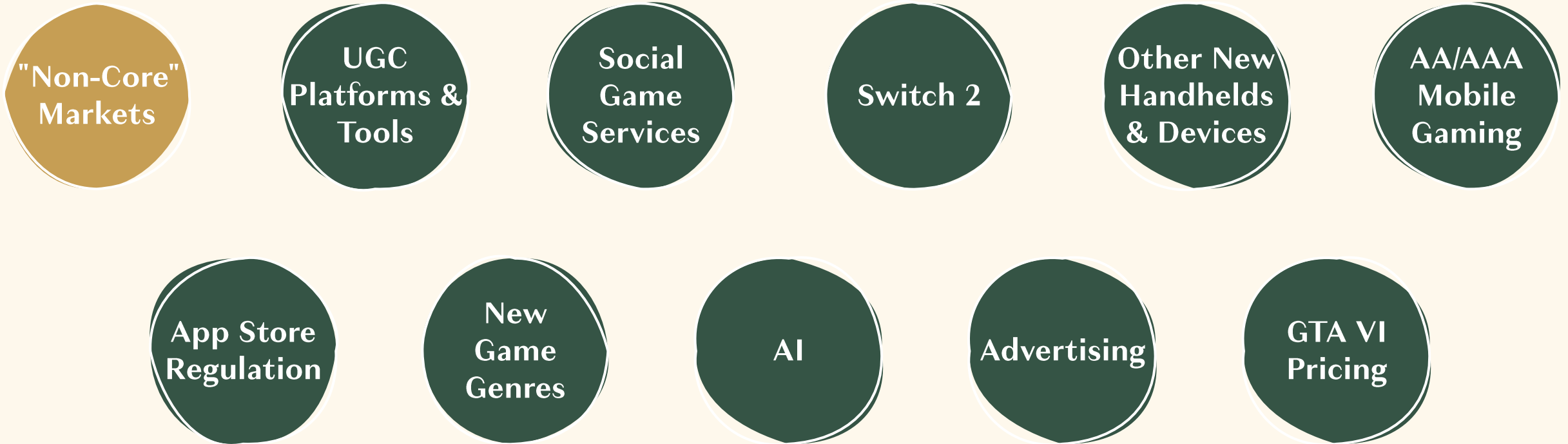




# Second, there are a few potential “Growth Engines” that are argued and in sight<sup>1,2</sup>



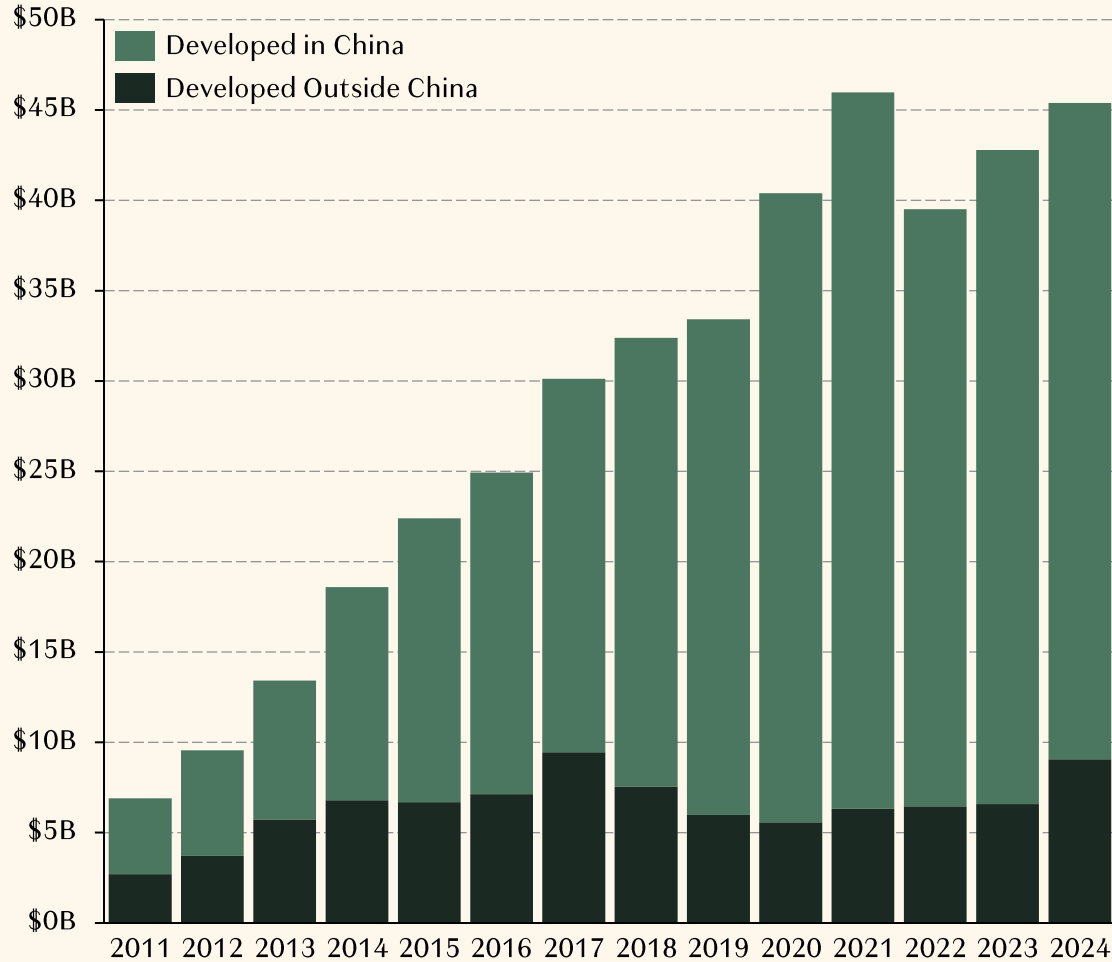
# Reviewing Potential New “Growth Engines”<sup>1</sup>



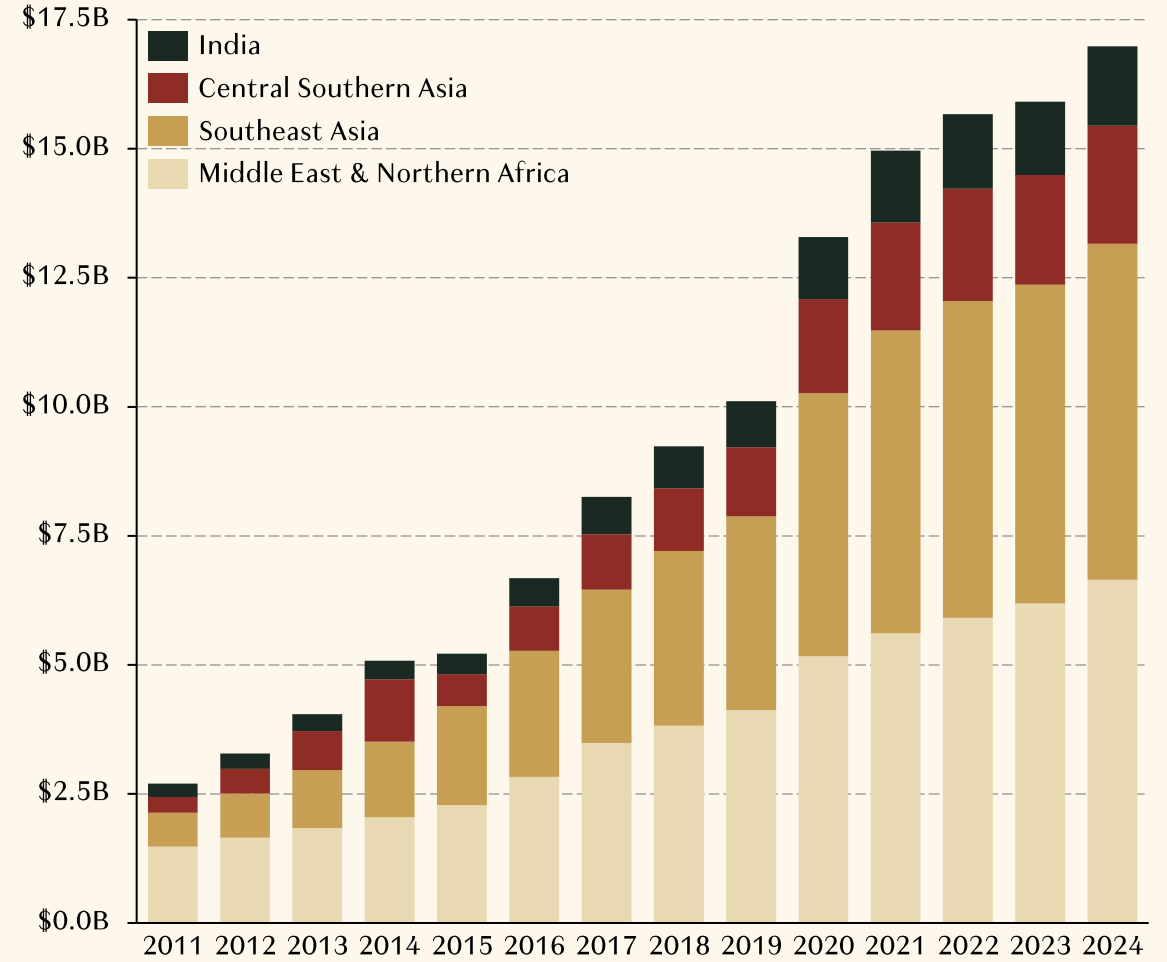
# As was the case in China, the global maturation of local/regional content studios is likely to (substantially) accelerate spending growth in those same markets



**China Spend on Video Game Content by Country of Origin**  
 (USD; Console + PC + Mobile + VR + Web; Excludes Hardware, Excludes Web3/NFT)



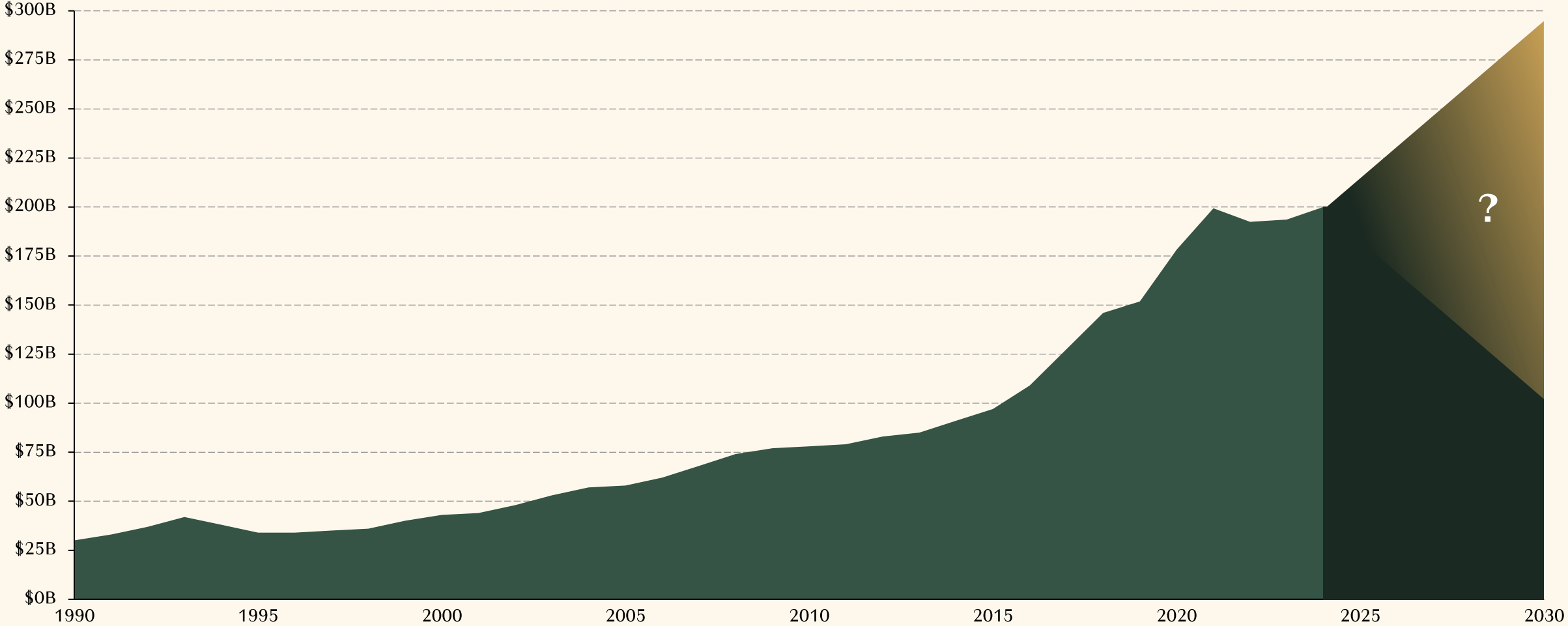
**Consumer Spending on Video Game Content**  
 (USD; Console + PC + Mobile + VR + Web; Excludes Hardware, Web3/NFT)



# But with growing national support, plus far (*far*) lower production costs, emerging market developers may take most of future growth — and more of *current* spend



**Worldwide Consumer Spending on Video Game Content**  
(Nominal Prices; Arcade + Console + PC + Mobile + VR + Web; Excludes Hardware & Accessories; Excludes Web3/NFT)





# Reviewing Potential New “Growth Engines”<sup>1</sup>



"Non-Core"  
Markets

UGC  
Platforms &  
Tools

Social  
Game  
Services

Switch 2

Other New  
Handhelds  
& Devices

AA/AAA  
Mobile  
Gaming

App Store  
Regulation

New  
Game  
Genres

AI

Advertising

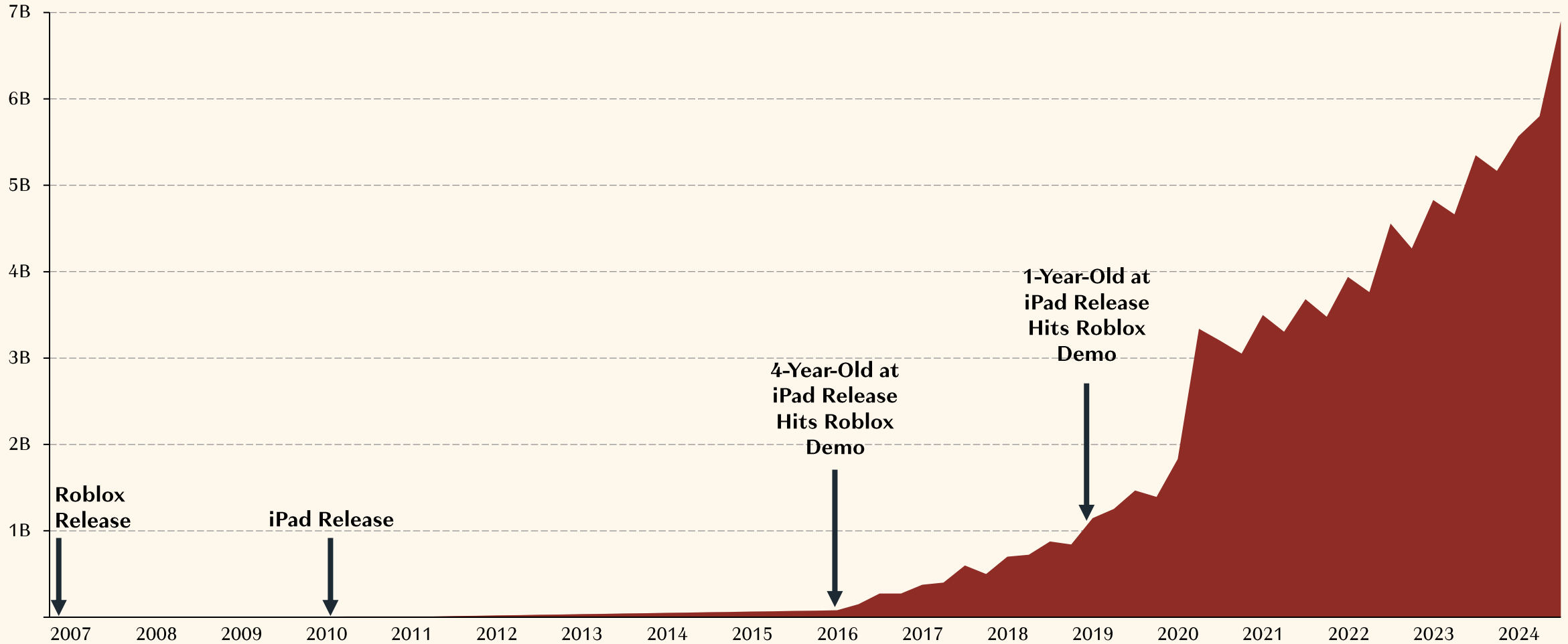
GTA VI  
Pricing

v.1/18/2025 Notes: <sup>1</sup>Ordered logically, rather than in order of monetary value, significance, timing, etc.; <sup>2</sup>This isn't to say I believe in each one, let alone to the degree sometimes argued, but I do think each is worth arguing

# Although video gaming faces declining players and playtime, Roblox's growth is accelerating — benefiting from 140MM kids turning each of 8, 9, 10, etc., annually



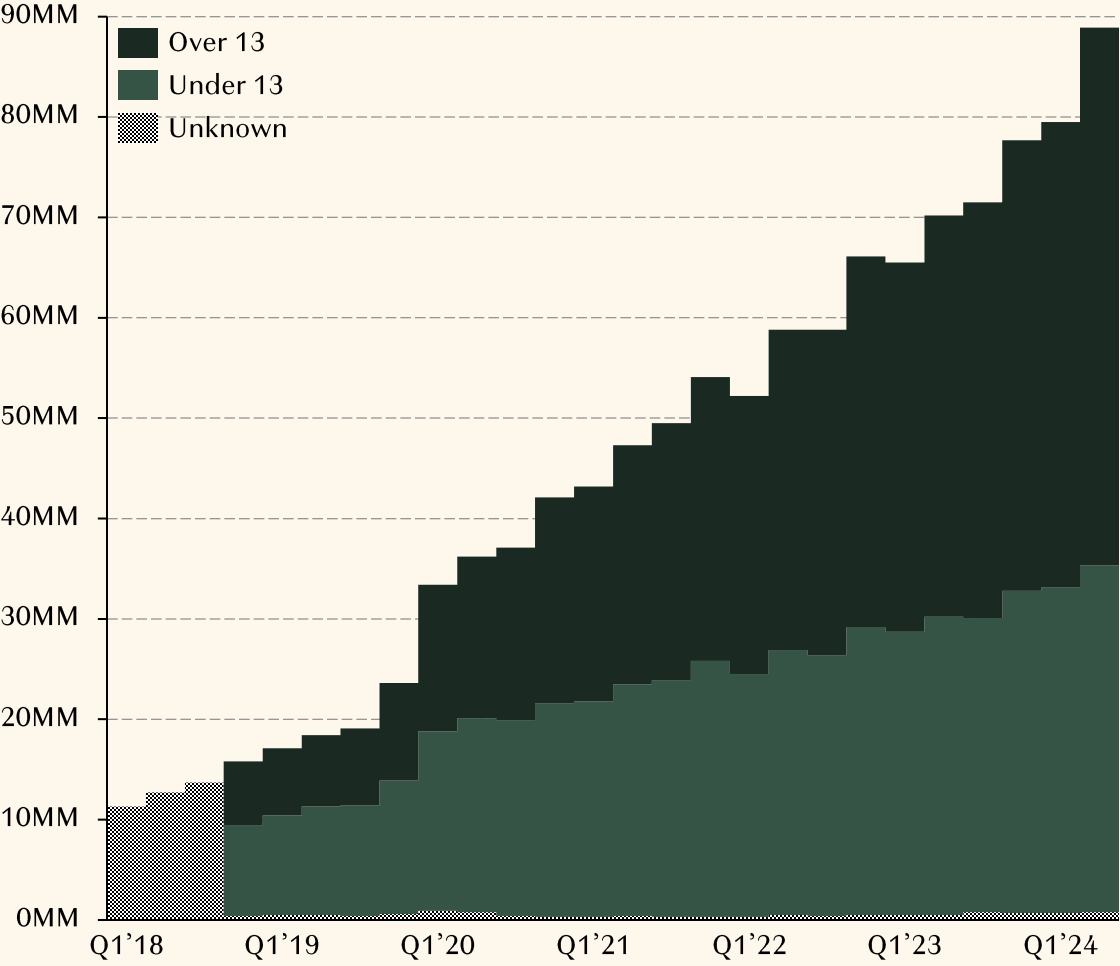
**Roblox Avg. Monthly Hours of Engagement**  
(Launch to Date; Excludes Off-Platform Engagement such as YouTube and Twitch)



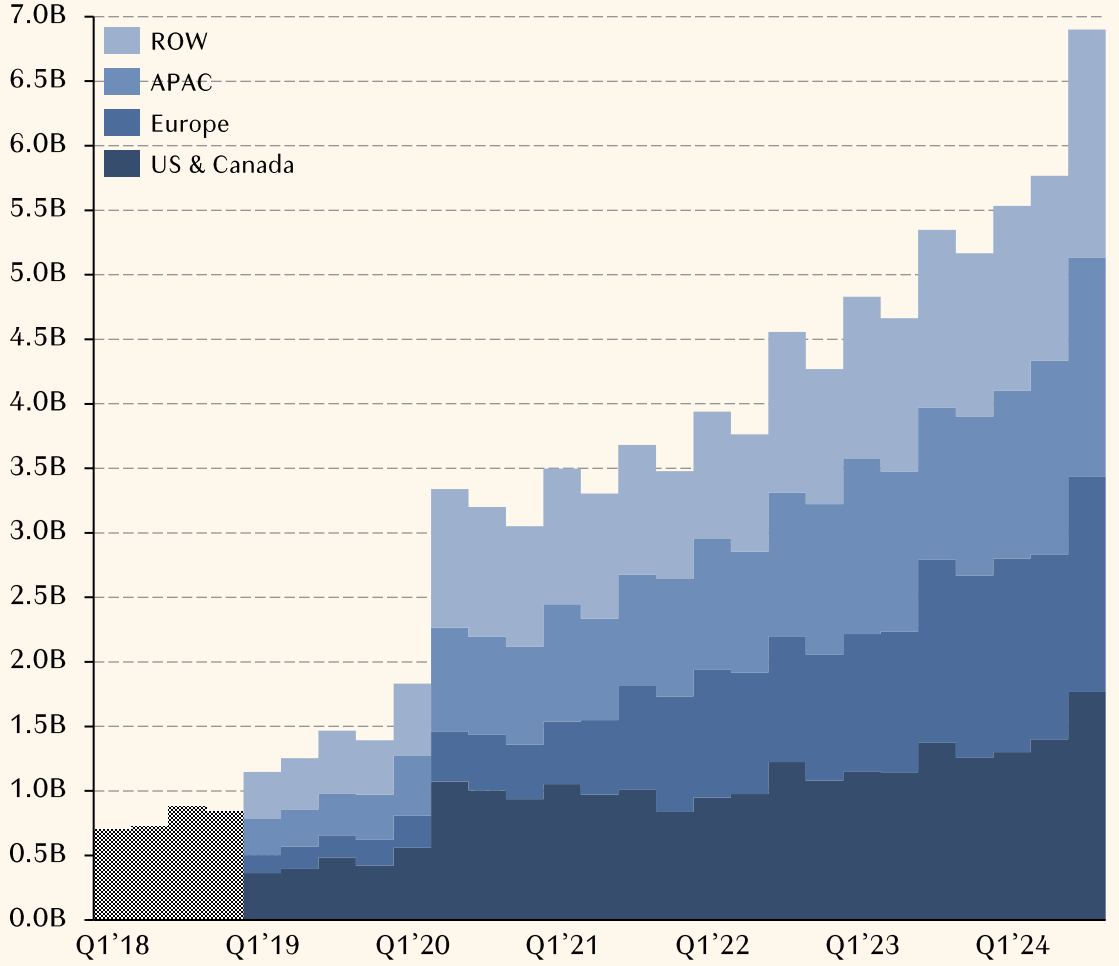
# Yet Roblox's growth is also heavily diversified. 60% of users are now over 13 and playtime (and growth) is split roughly evenly across all major regions



Roblox Average DAUs by Age by Quarter  
(Worldwide)



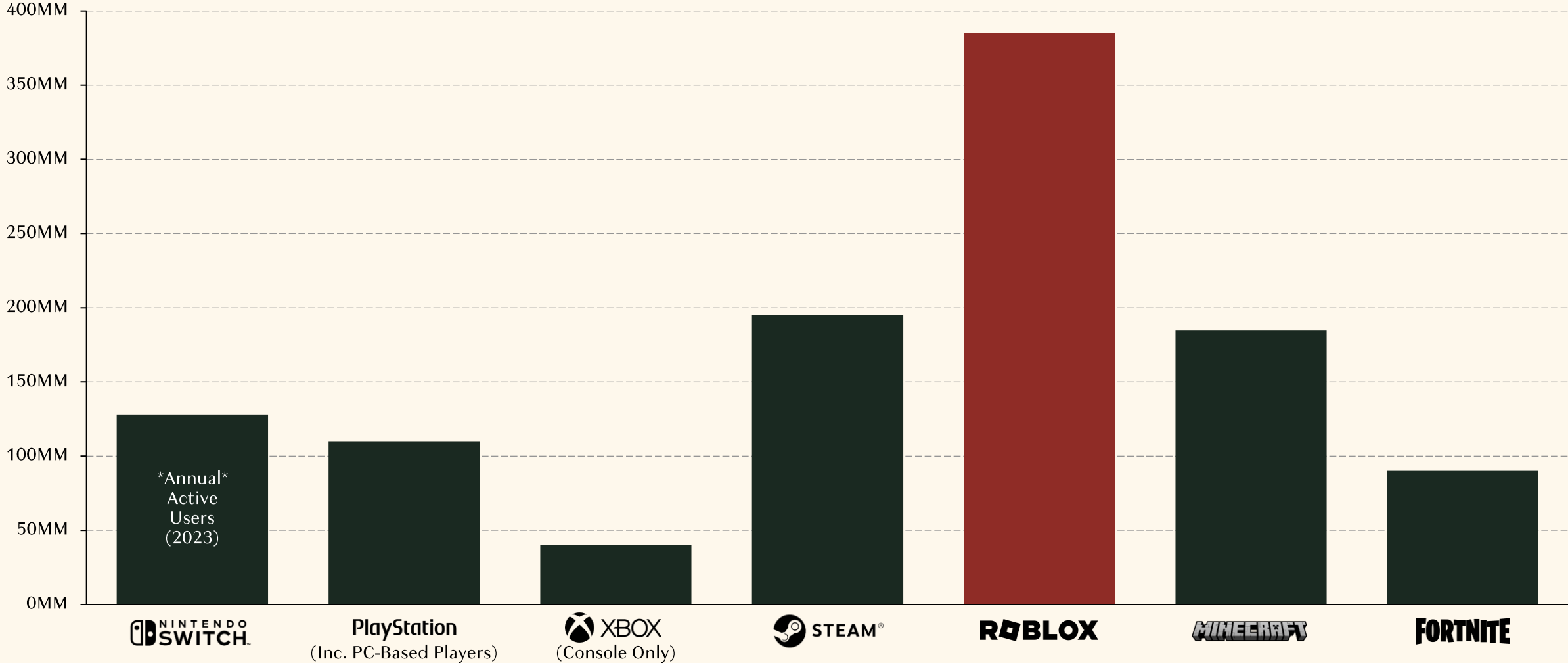
Roblox Avg. Monthly Hours by Region  
(Worldwide)



# With 350–400 million monthly active users, Roblox already rivals the size of the entire AAA ecosystem and towers over core competitors



**Reported and Estimated Monthly Active Users in 2024**  
(Sums Are Not Deduplicated; Many Users Use or Play Multiple Platforms and Titles)

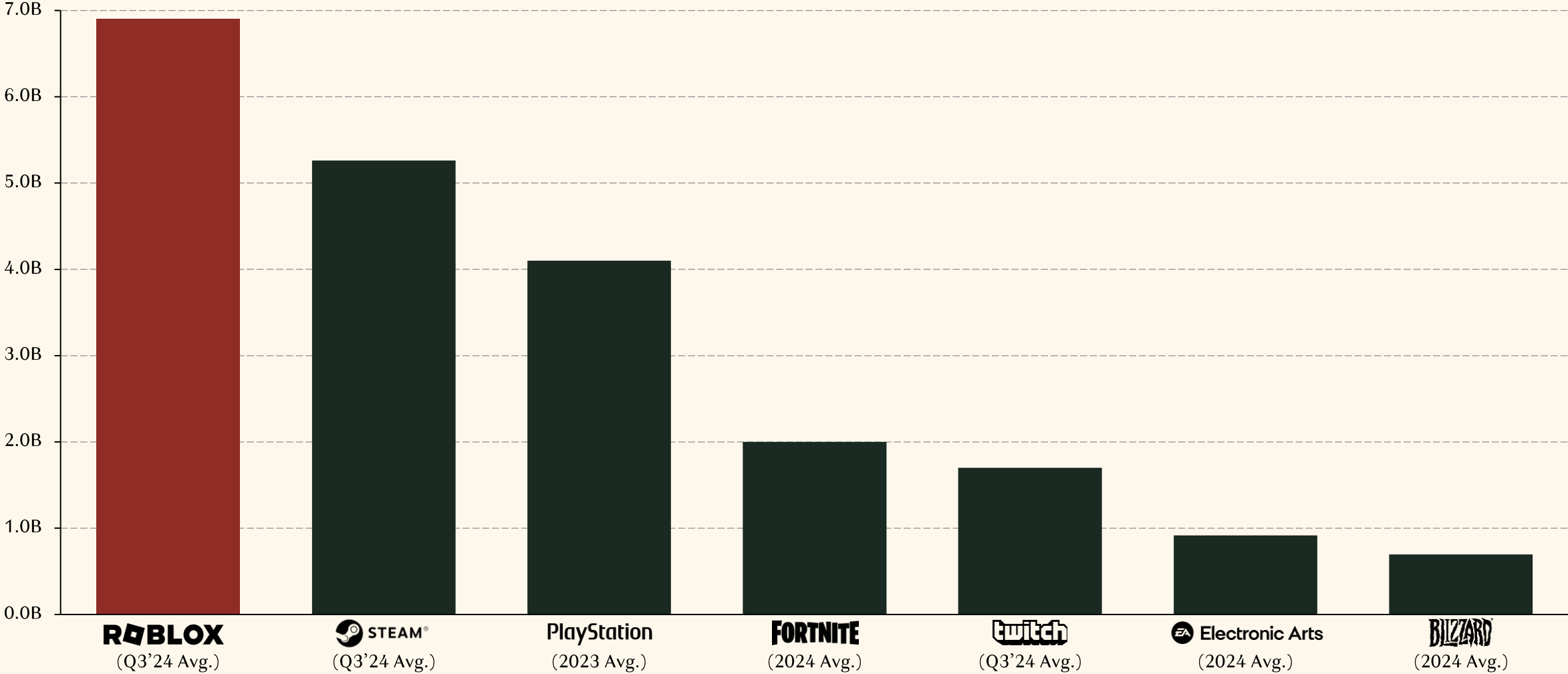


# And though children game less than adults, Roblox now has more hours of direct monthly engagement than every gaming-specific console or software platform



## Monthly Hours of Engagement

(Worldwide; Excludes Off-Platform Engagement Such as Watching PlayStation or Fortnite Streams on YouTube, Twitch, TikTok, etc.)

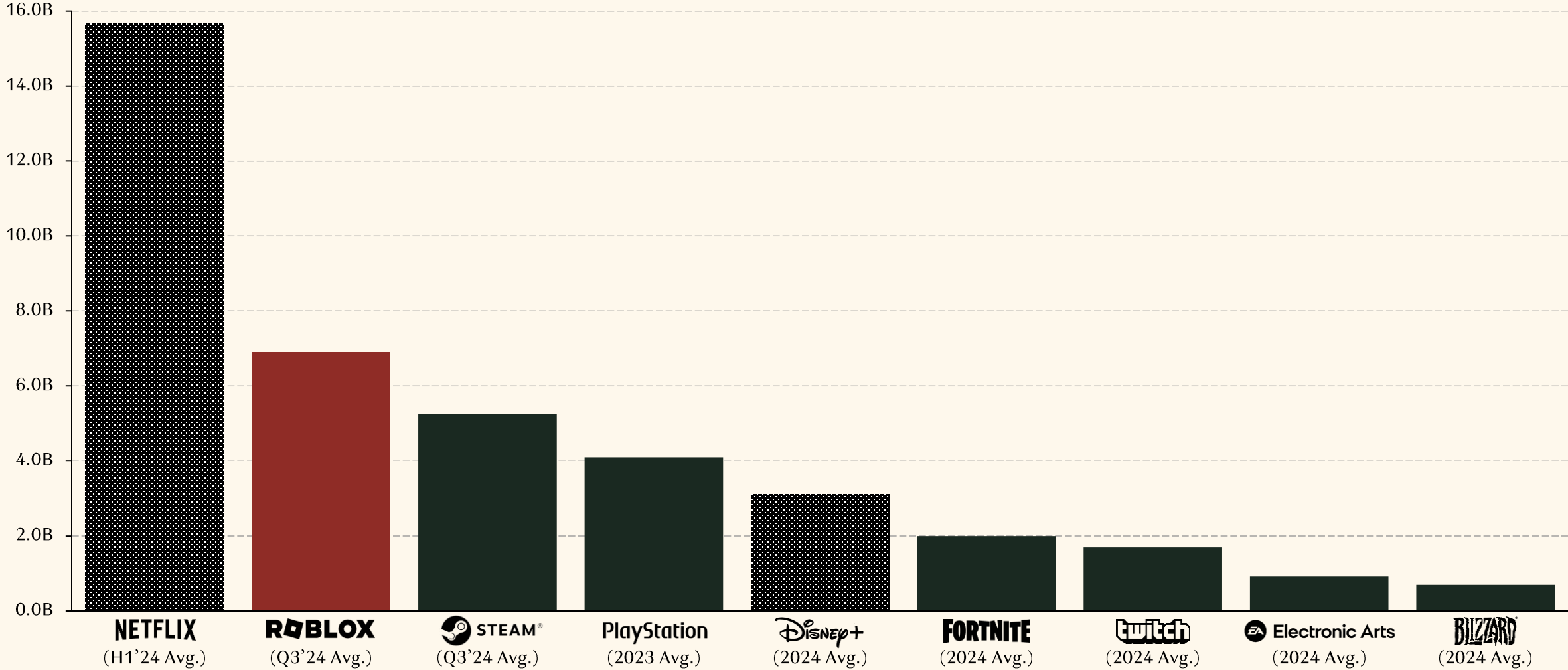


# In fact, Roblox, with half the users of Netflix and about as many as Disney+, has about half the usage of Netflix and twice that of Disney+



## Monthly Hours of Engagement

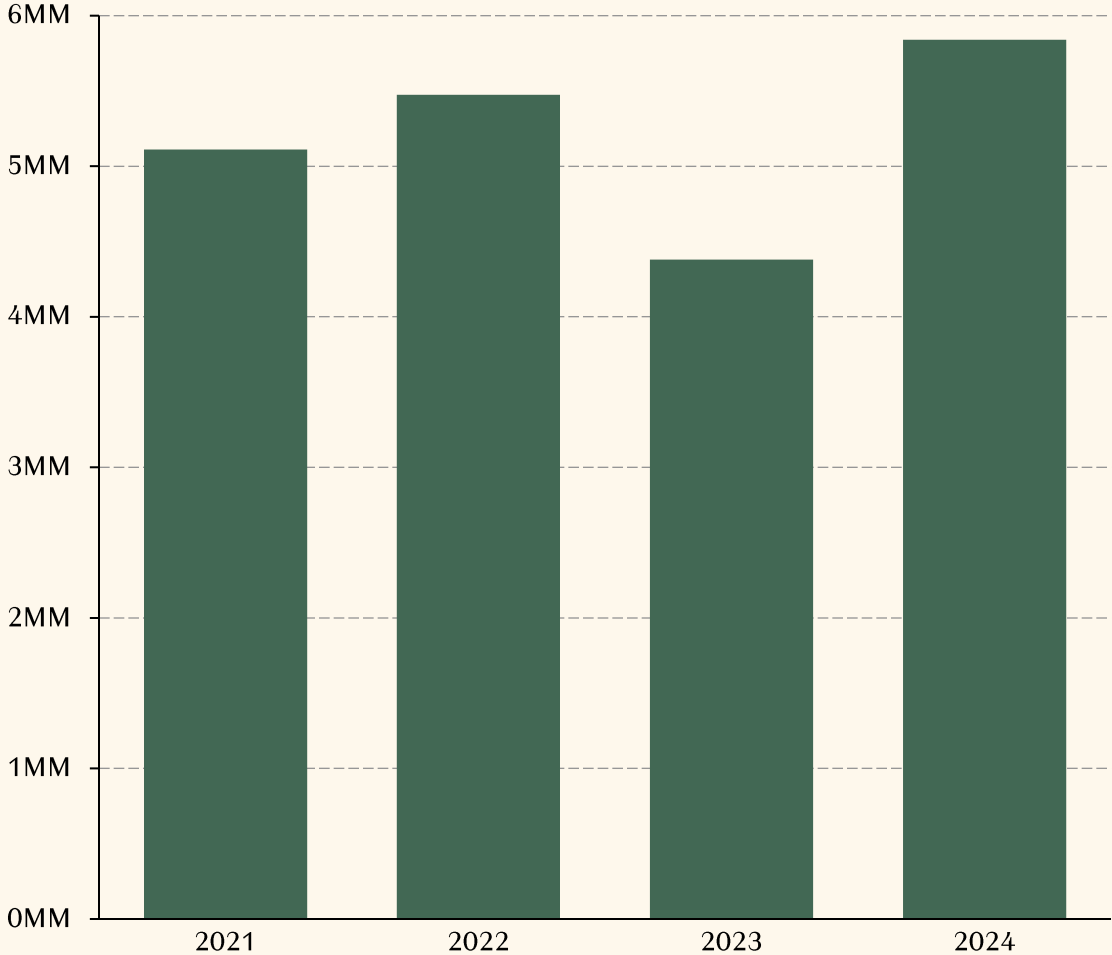
(Worldwide; Excludes Off-Platform Engagement Such as Watching PlayStation or Fortnite Streams on YouTube, Twitch, TikTok, etc.)



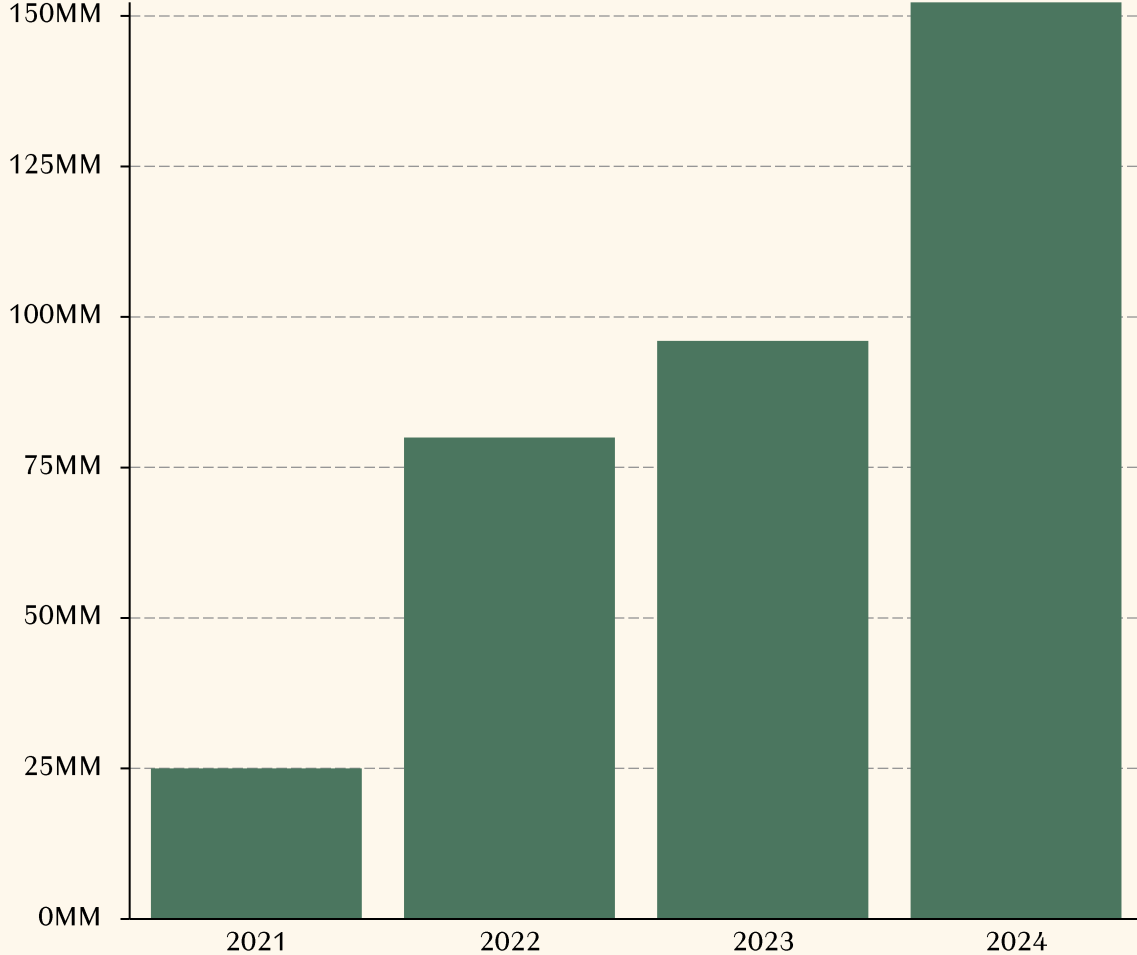
# But Roblox doesn't focus on "game-like" objectives (win, kill, shoot, defeat, score, beat) but non-game-like ones (share, create, express, identify, feel, show)



### Roblox UGC Experiences Made per Year (Worldwide)



### Roblox UGC Cosmetics, Assets or Bundles Made per Year (Counts Bundles as a Single Release)

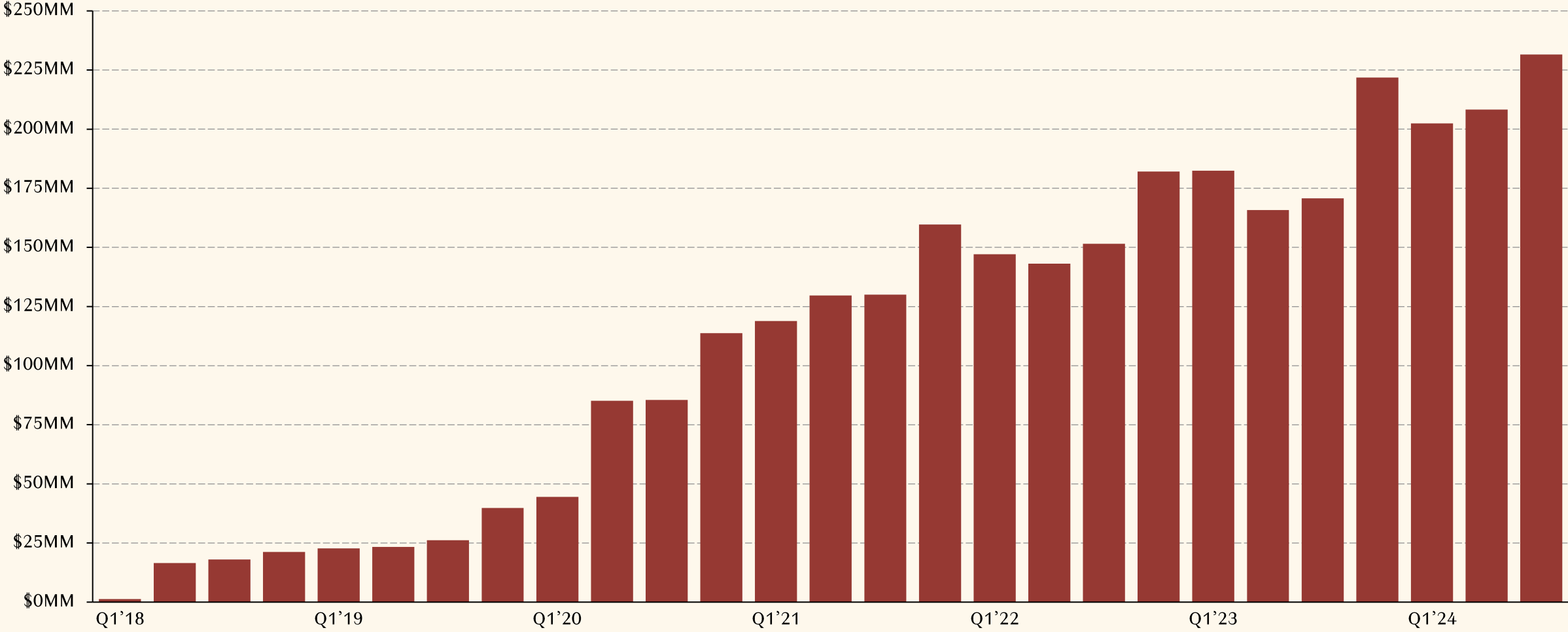




Moreover, Roblox's UGC economy is piping, with over \$3B in payouts to UGC developers since 2006 — and annual run-rate payments now approaching \$1B



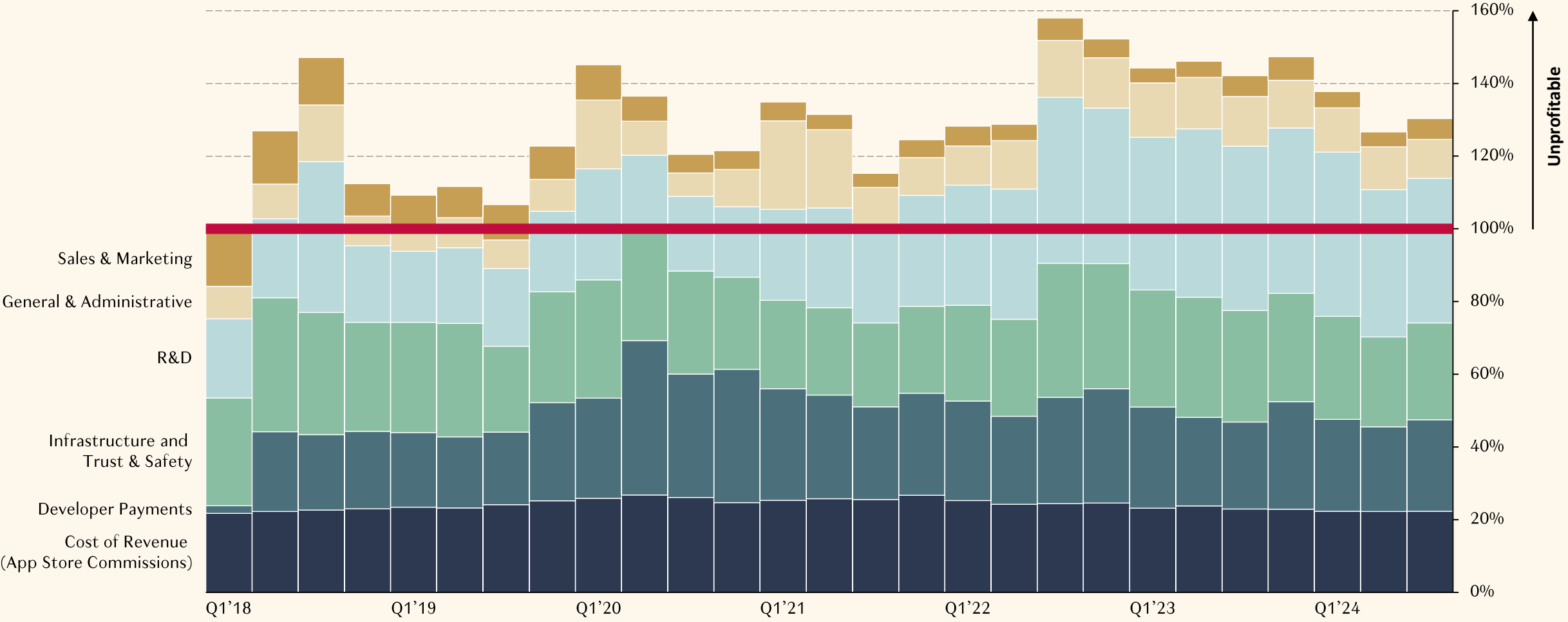
Roblox Quarterly Developer Payments  
(Worldwide)



Yet Roblox also loses roughly \$35 for every \$100 a player spends. After App Store and developer payments, only \$52 is left for the remaining \$87 in costs



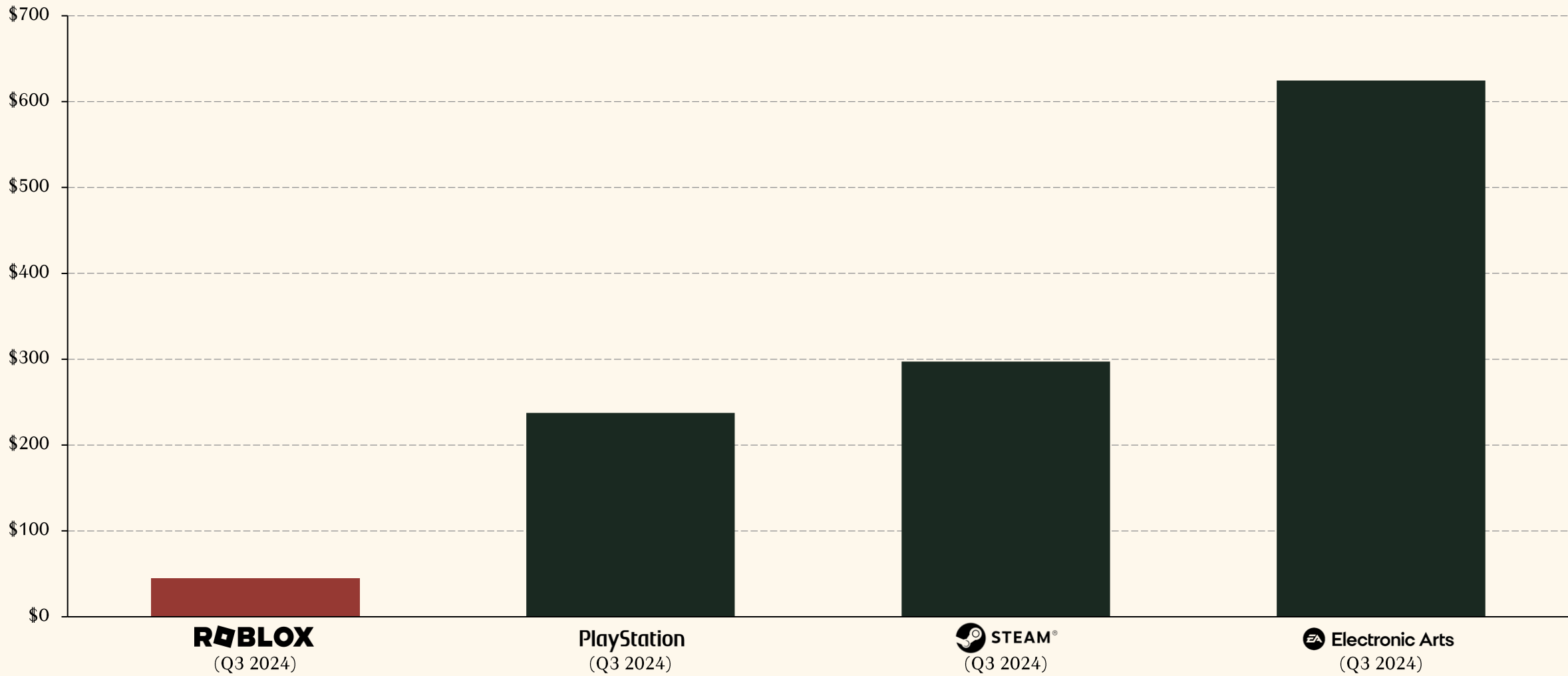
**Roblox Costs as a Percentage of Revenue**  
(Based on GAAP)



# One problem is spend: Roblox generates a fraction of the revenue per hour of rival platforms and publishers (partly due to its sizable pre-teen/teen playerbase)



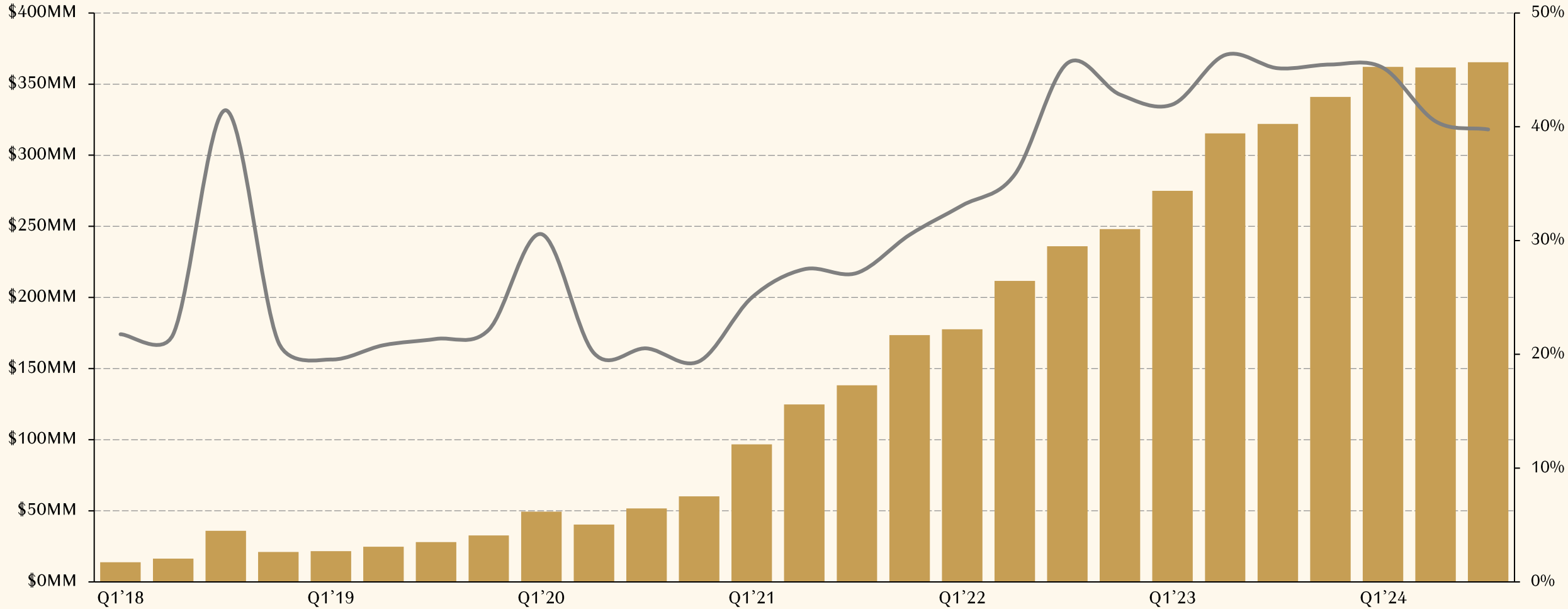
**Content Revenue per Thousand Hours of Player Engagement**  
(Worldwide; Excludes Off-Platform Engagement Such as Watching PlayStation or *Fortnite* Streams on YouTube, Twitch, TikTok, etc.)



Another challenge is the tech/tools platform required for such scale. Roblox now spends \$1.4B annually (45% of revenue) just on R&D (a 13x increase over 5 years)



Roblox Quarterly R&D Expense and R&D Expense as TTM Share of Revenue  
(Based on GAAP)

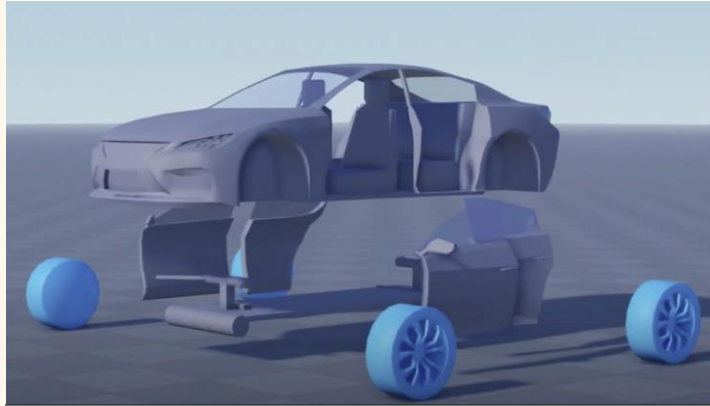


# Roblox's engine and data centers now enable surprisingly high-fidelity games (thus far, developers and users seem mostly uninterested in such experiences)



WATCH: <https://x.com/JoshLu/status/1633506752082894848> or <https://tinyurl.com/StateofVideoGaming2025-Roblox>

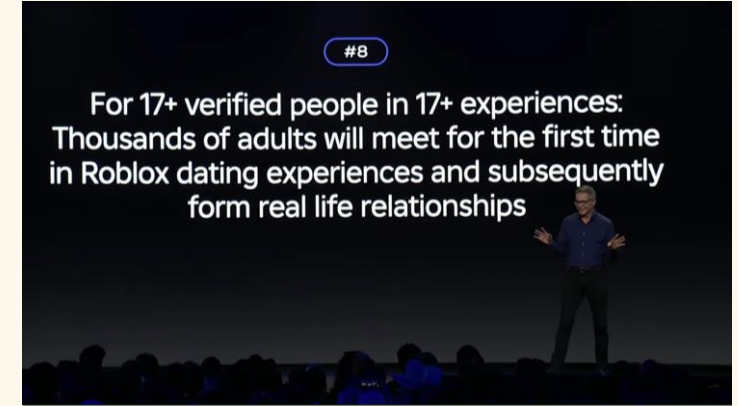
# Roblox's R&D also supports numerous (mostly non-gaming) platform efforts. Few platforms ever reach 400MM MAU — and when they do, opportunities only grow...



Fully Composable GenAI Objects & Worlds



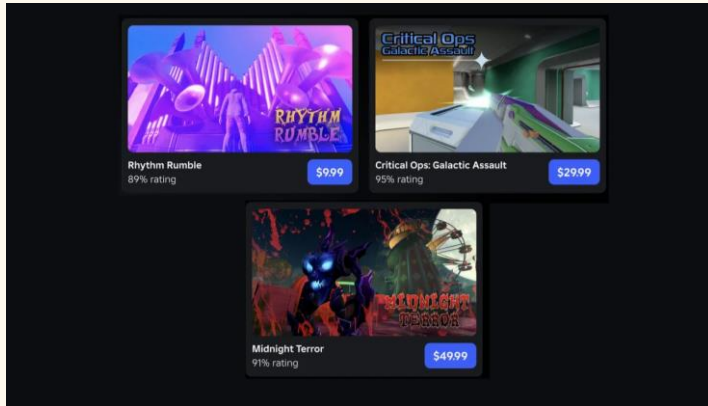
Immersive Ad Network



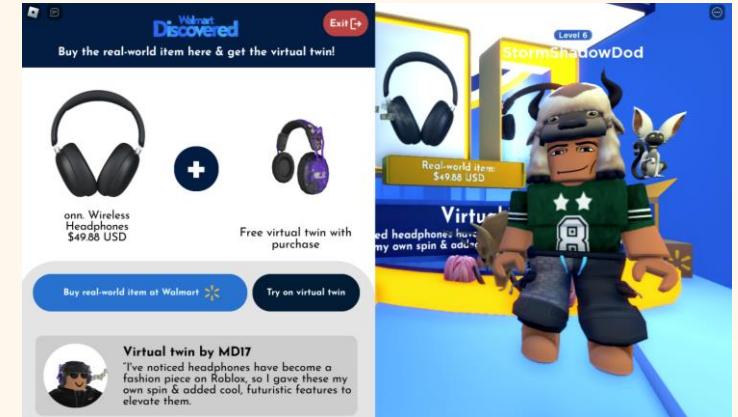
(Rumored) Dating Platform



Social Messaging and Video Calling



Packaged Game Sales (\$10-50 Each)

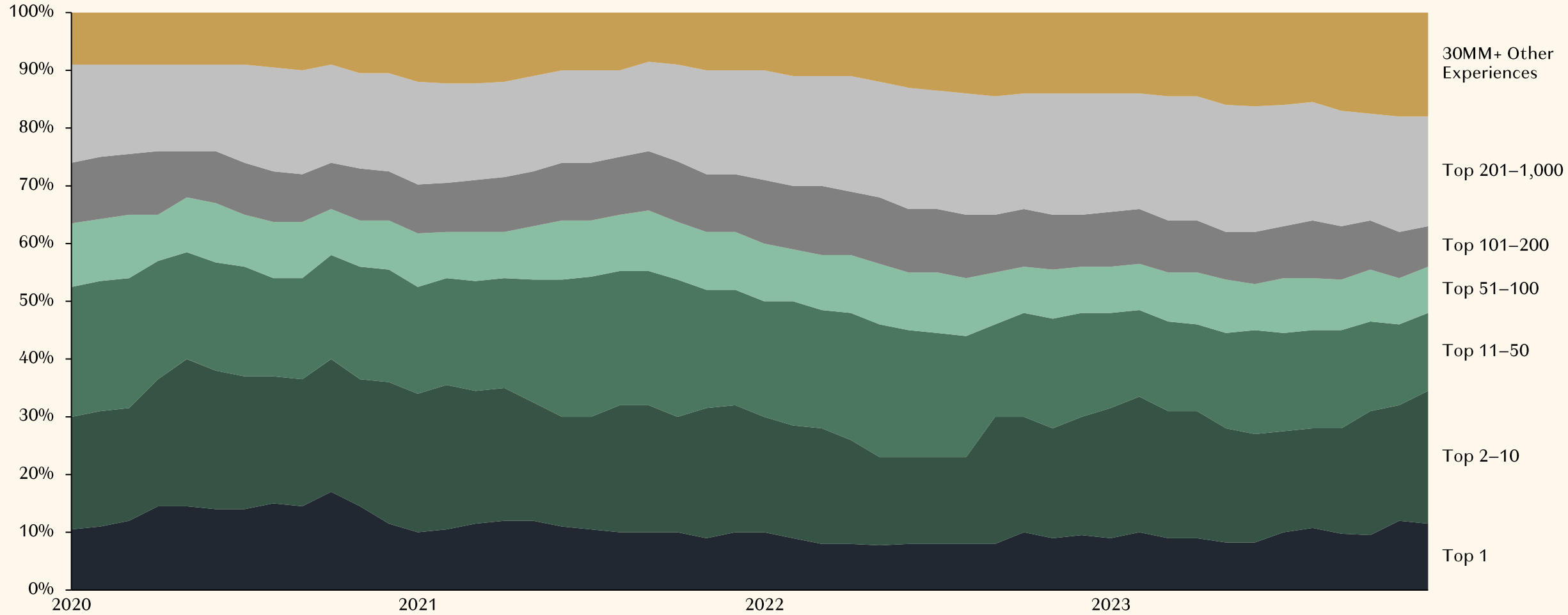


Shoppable Real World Merch

# Yet Roblox has its own discoverability challenges: The most-played experience is 10% of playtime, while the top 10 are 30%, and top 50 of 15MM+ (!) are over half



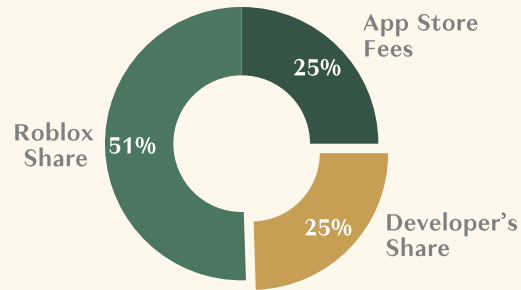
### Distribution of Engagement Across All Roblox Experiences (Monthly-Based Ranks)





# Moreover, Roblox's benefits — while great — come with large financial, technological, and strategic implications for developers

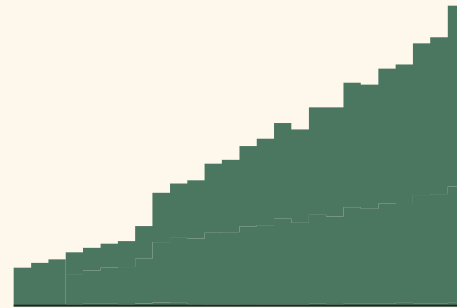
## Economic & Business Model Constraints



Though Roblox's take rates cover many of a developer's operating expenses (e.g. servers, customer service, engine and tools), while also providing developers access to its enormous social graph and userbase, developers receive only ~25% of the revenues they generate versus 70% on mobile/console and up to 100% on PC.

Roblox also controls what business models, prices, and products a developer can deploy — and how

## Platform-Only Players



Roblox has more users than any rival AAA ecosystem — or several of them combined. However, a Roblox developer cannot own, access, contact, or even “share” these players with Roblox as they might when distributing their titles on mobile, console, or PC

Moreover, a Roblox developer's playerbase is partly limited to the players already on Roblox as would-be players cannot “directly” download a Roblox game

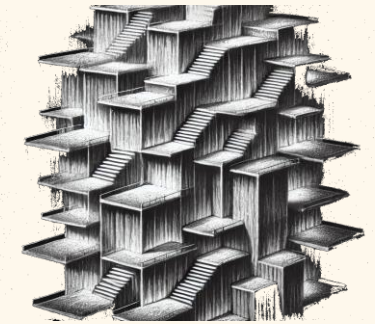
## Platform Tech, Pipeline, & Priorities



Roblox's \$1.5B in annual R&D affords most developers capabilities far beyond what they might develop, let alone quickly — and sometimes beyond what's available through any third-party technology/tools provider

At the same time, Roblox developers are dependent upon Roblox's technical preferences, including which systems, conventions, and bets the company does and doesn't make, as well as which technologies Roblox prioritizes, deprioritizes, delivers on time and at expectation, etc.

## Strategic Platform Dependency

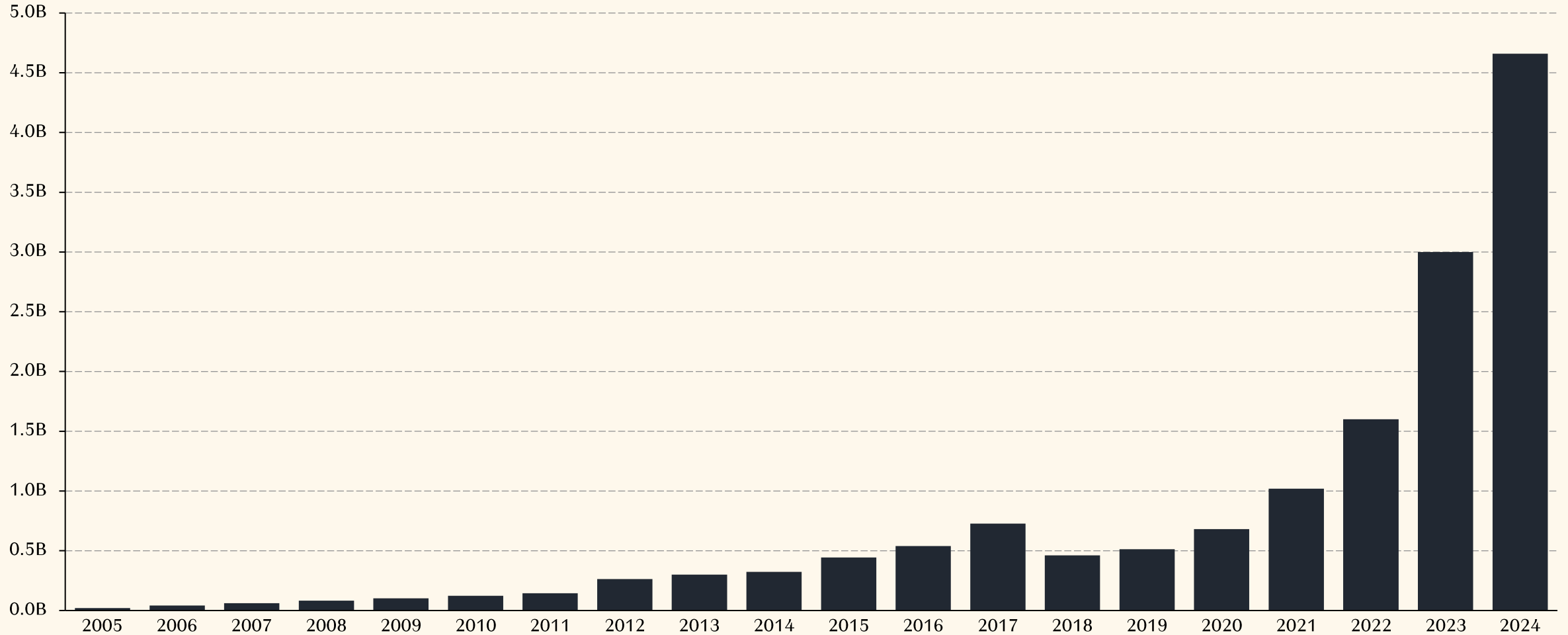


As is the case whenever a developer uses a closed platform managed by a for profit entity, the developer is subject to policy-related and/or commercial changes at Roblox. These may include the platform's approach to monetization and discovery, content and/or moderation rules, payments/royalties and other compensation structures, and so on.

# Like Roblox, usage and creation of UGC mods has substantially outpaced overall video gaming spend and time — all the while enriching gameplay (and publishers)



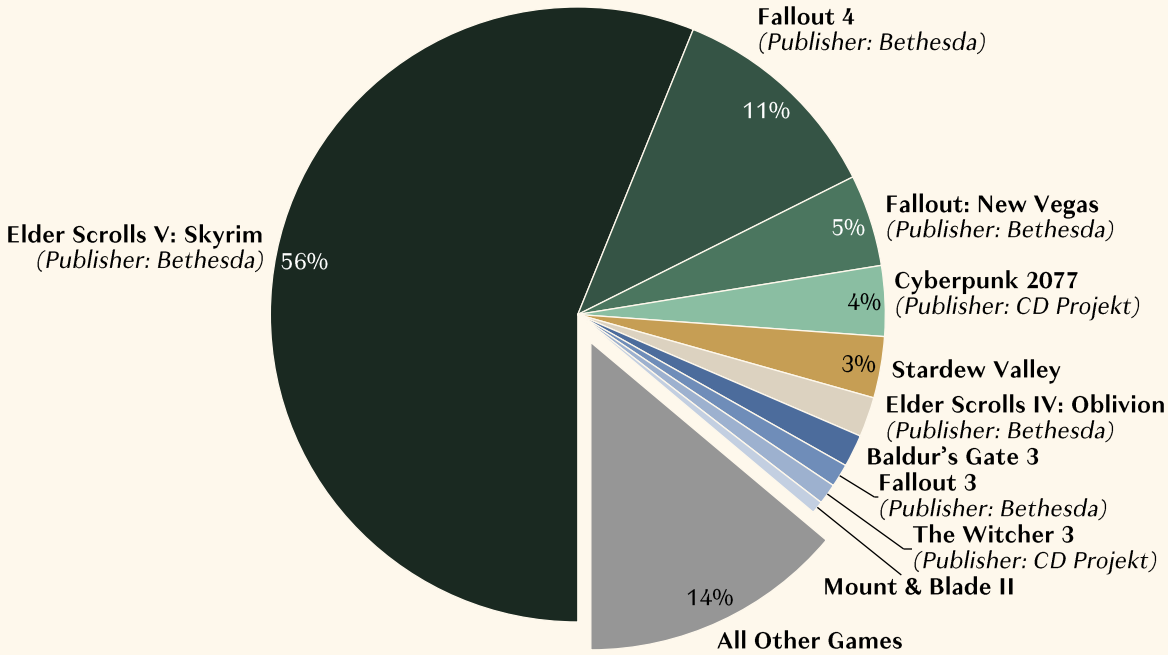
**Annual Mod Downloads on Nexus Mods**  
(Worldwide; Includes Updates; PC Only)



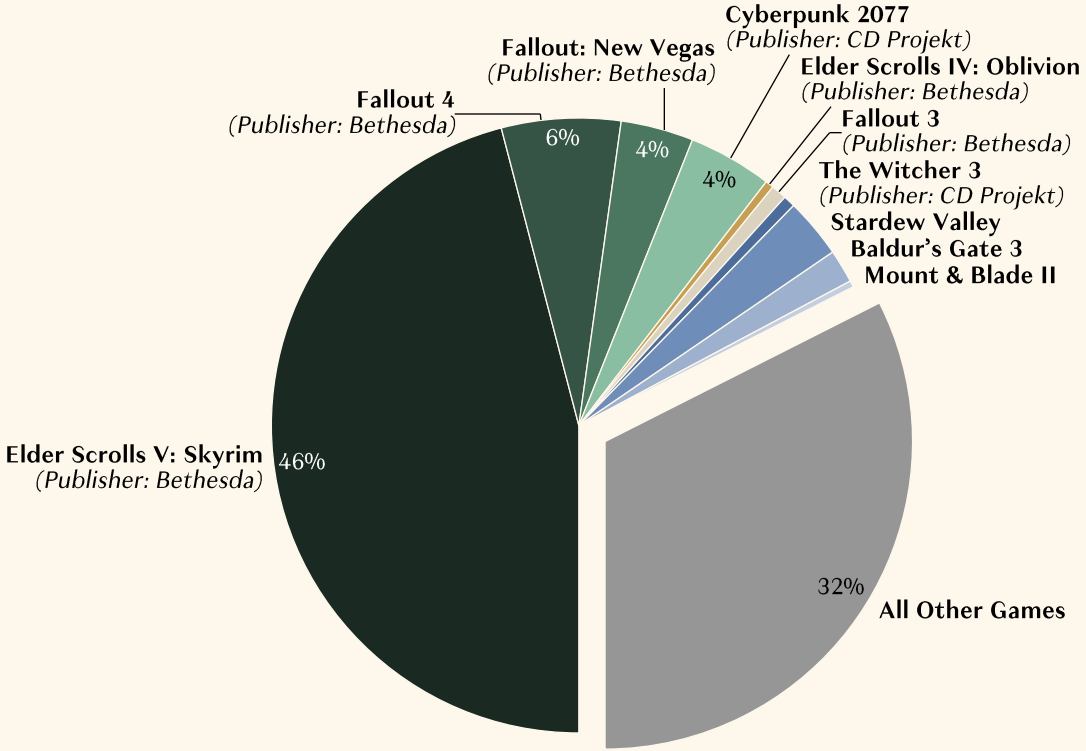
# Unsurprisingly, UGC modding is often hyper-concentrated to top titles — a reflection of which genres are suitable, Metcalfe’s Law, and publisher policies



Share of Nexus Mods’ Life-to-Date 15B Mod Downloads  
(Worldwide; Includes Updates; PC Only)



Share of 2025 Downloads on Nexus Mods  
(Worldwide; Includes Updates; Nexus Mods PC Only)

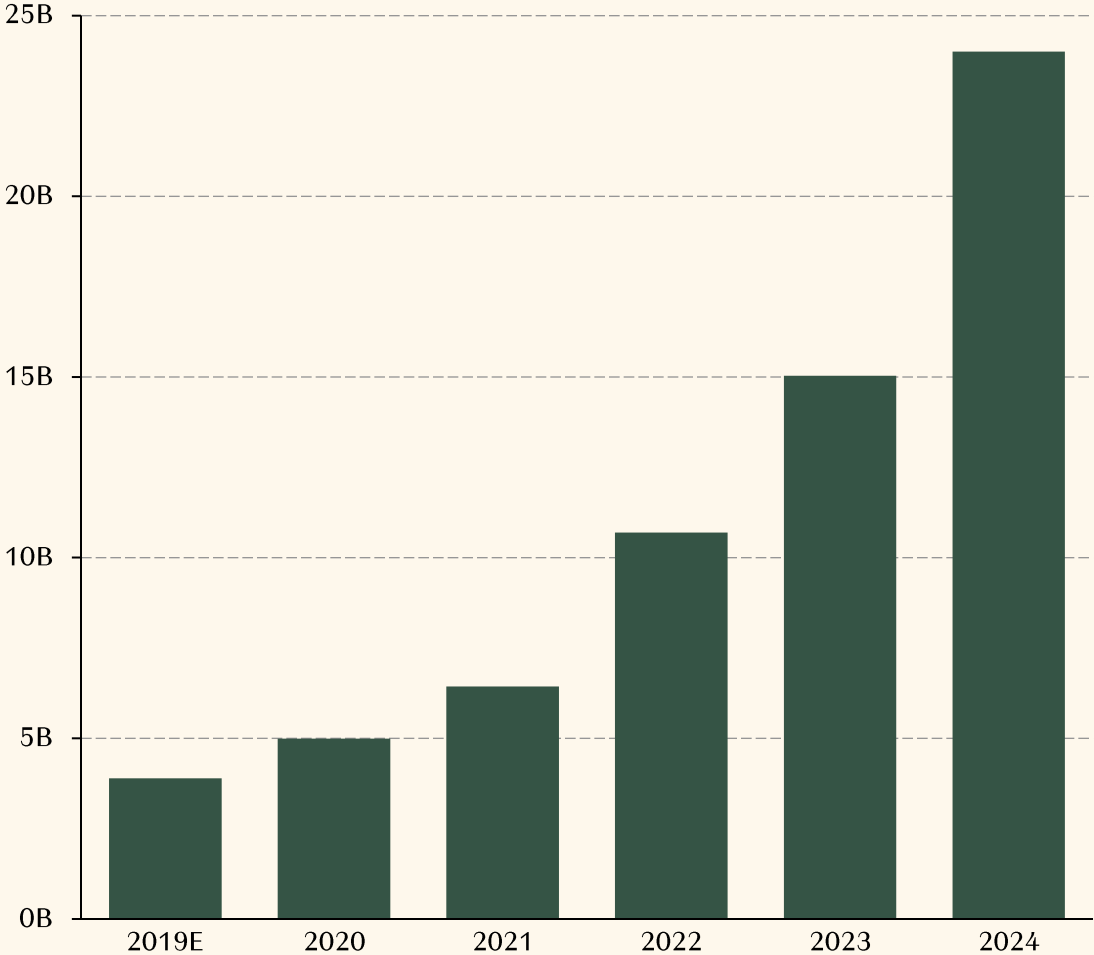


# CurseForge has seen its annual mod downloads increase by more than 6x to 24B — primarily in support of the best-selling game in history, UGC platform Minecraft



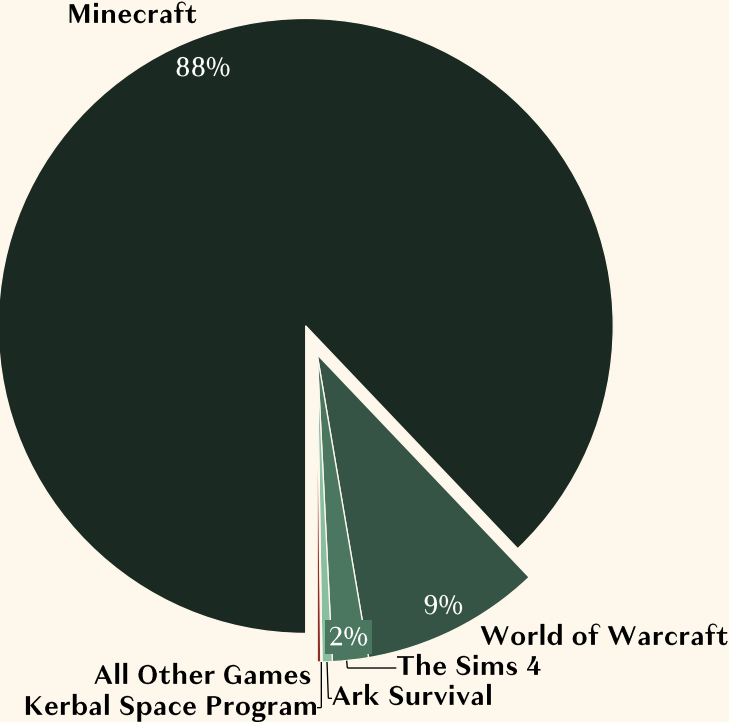
### Annual Mod Downloads on CurseForge

(Worldwide; Includes Updates; PC Only)



### Share of CurseForge's Life-to-Date 79.5B Mod Downloads

(Worldwide; Includes Updates; PC Only)

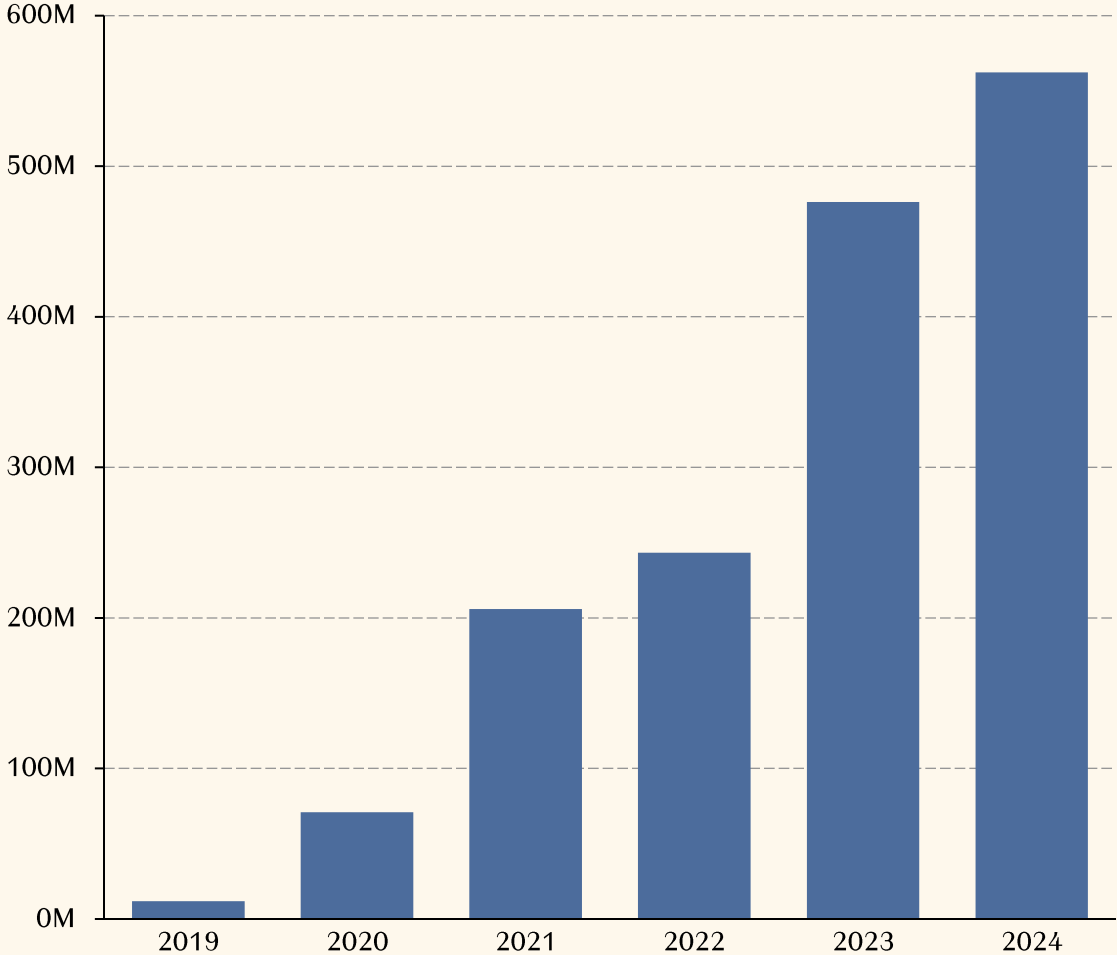


# Mod.io, too, has seen its annual mod downloads surge to over half a billion per year, supporting an average of 15MM MAUs by the end of 2024



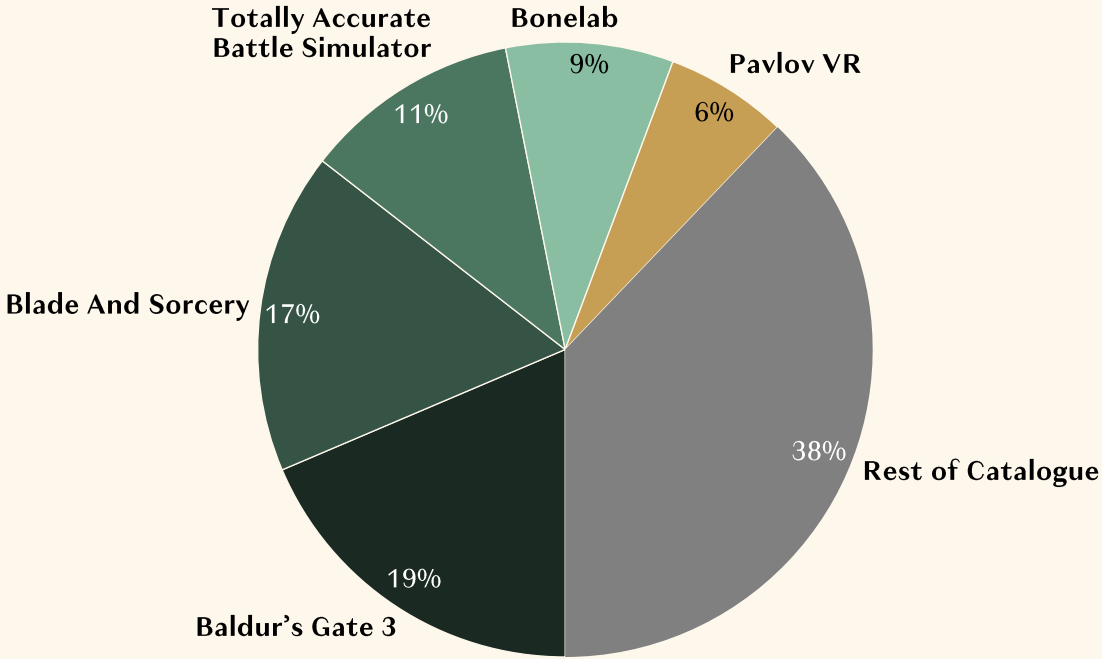
### Annual Mod Downloads from Mod.io

(Worldwide; Includes Updates; PC Only)



### Share of Mod.io's 550MM Mod Downloads in 2024

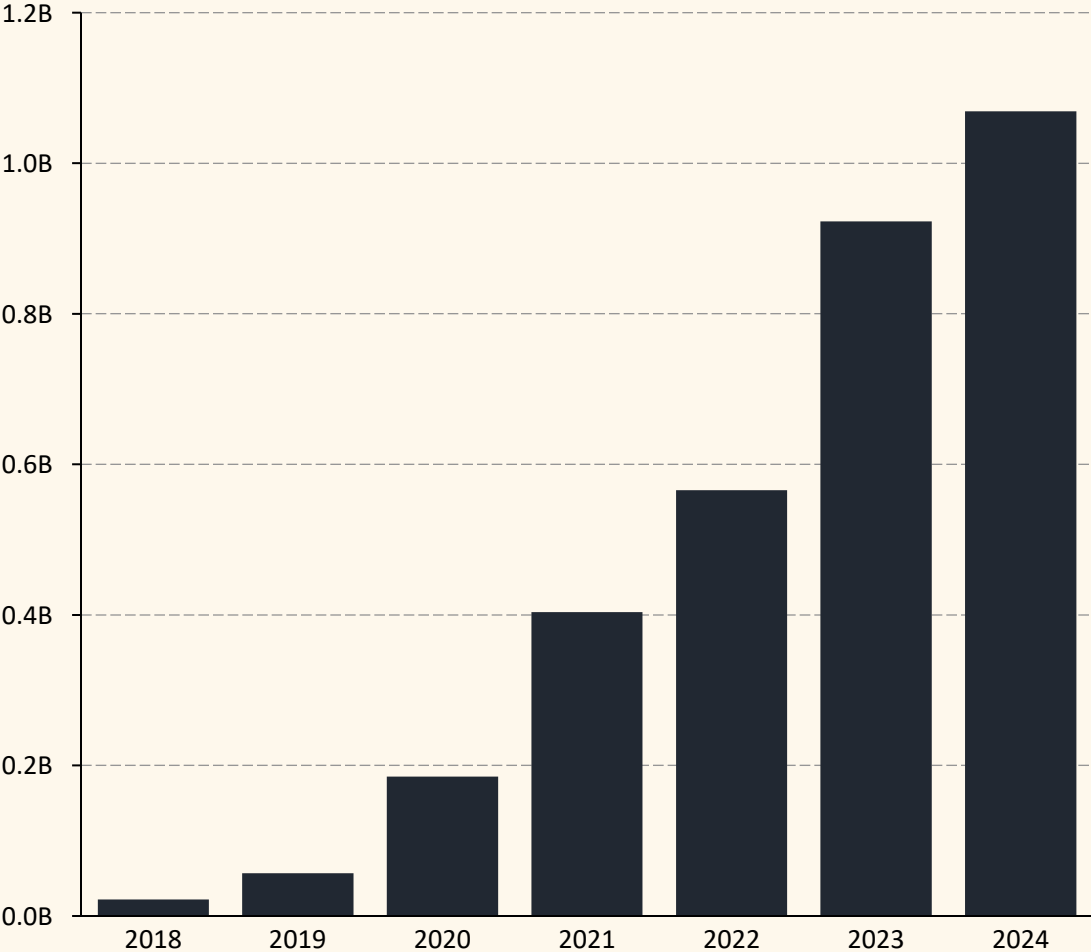
(Worldwide; Includes Updates; PC Only)



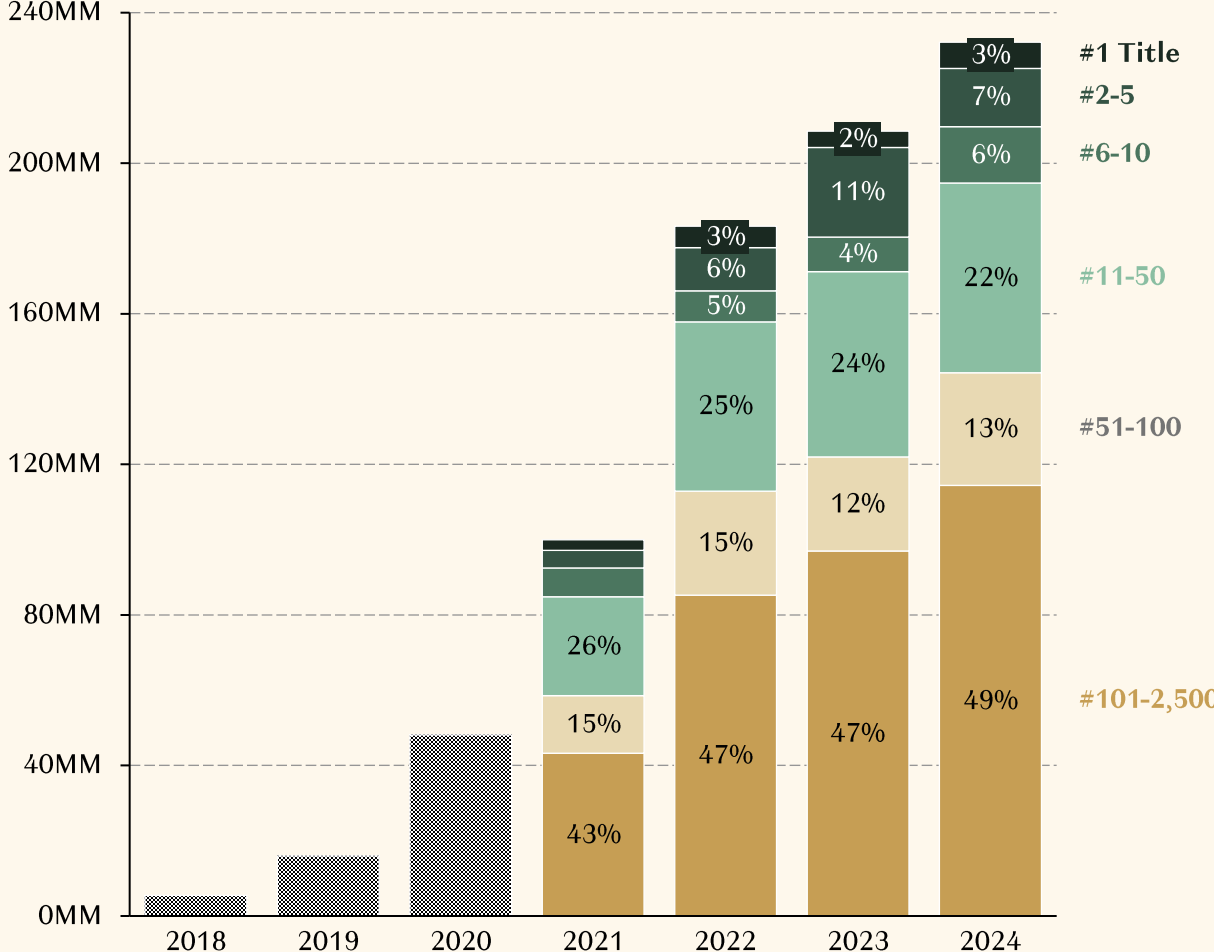
# Through real-time game assist (or challenge) mods for non-competitive games, WeMod is driving hundreds of millions of hours of diverse catalogue engagement



**WeMod Total Mod Activations By Year**  
(Worldwide; PC Only)



**Hours of WeMod Use by Title Popularity in Year**  
(Worldwide; PC Only)



# Reviewing Potential New “Growth Engines”<sup>1</sup>



"Non-Core"  
Markets

UGC  
Platforms &  
Tools

Social  
Game  
Services

Switch 2

Other New  
Handhelds  
& Devices

AA/AAA  
Mobile  
Gaming

App Store  
Regulation

New  
Game  
Genres

AI

Advertising

GTA VI  
Pricing

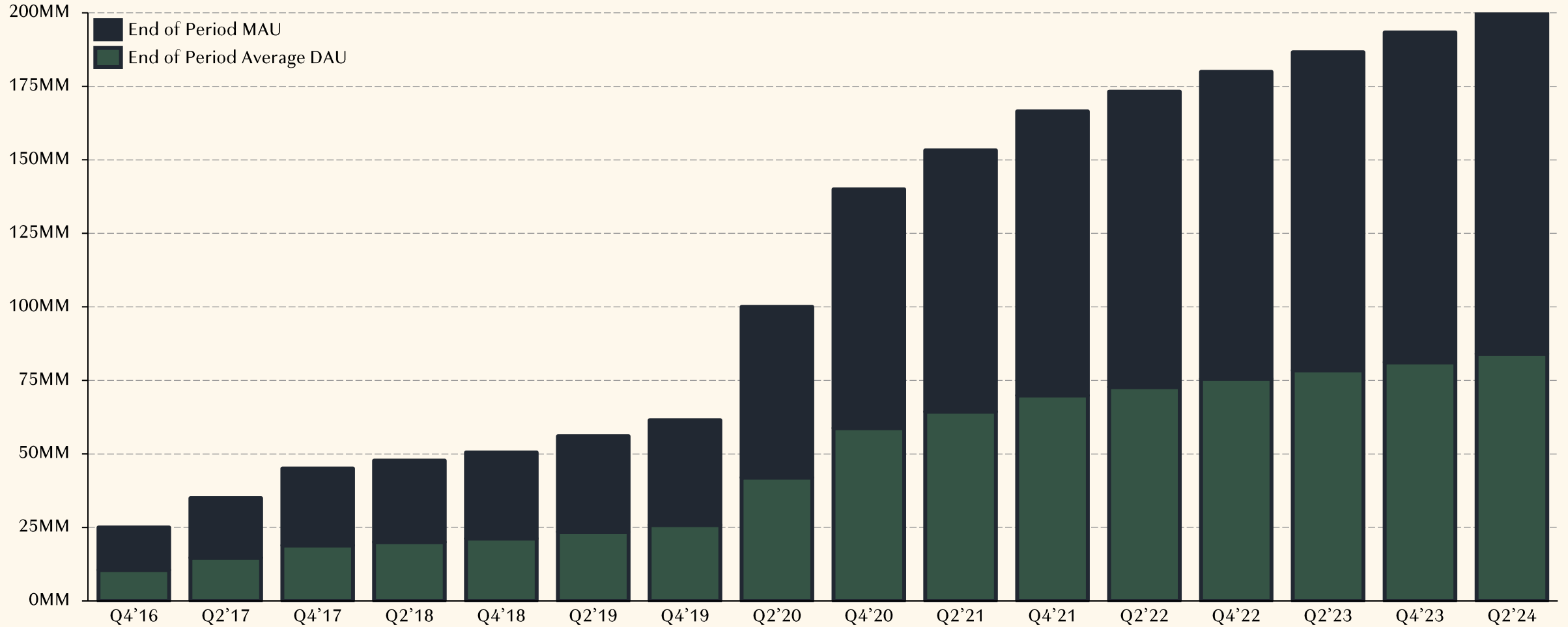
v.1/18/2025 Notes: <sup>1</sup>Ordered logically, rather than in order of monetary value, significance, timing, etc.; <sup>2</sup>This isn't to say I believe in each one, let alone to the degree sometimes argued, but I do think each is worth arguing



# As video game players and playtime stagnated, social gaming services continued to grow both. At Discord, MAU and DAU are up ~20% vs mid-2021



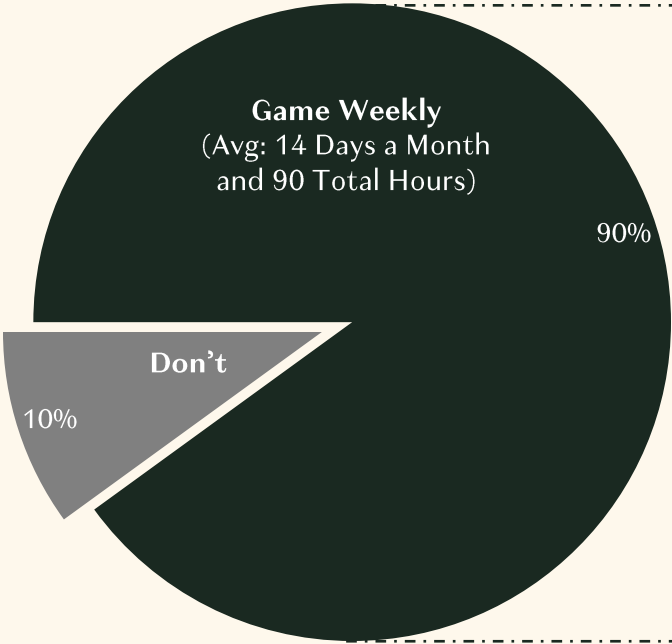
Discord Monthly And Daily Active Users by Quarter End  
(Worldwide)



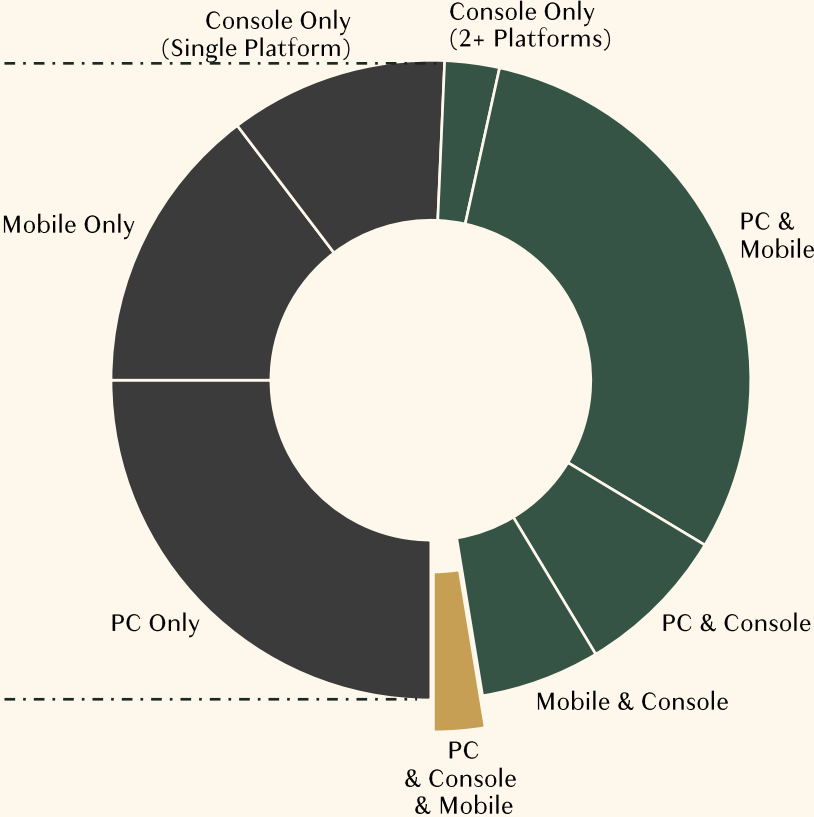
# Though broadly considered a communications platform, Discord is hyper-indexed to gamers — especially high-engagement, social, and multi-platform gamers



### Discord WAU by Gaming Activity (2024)



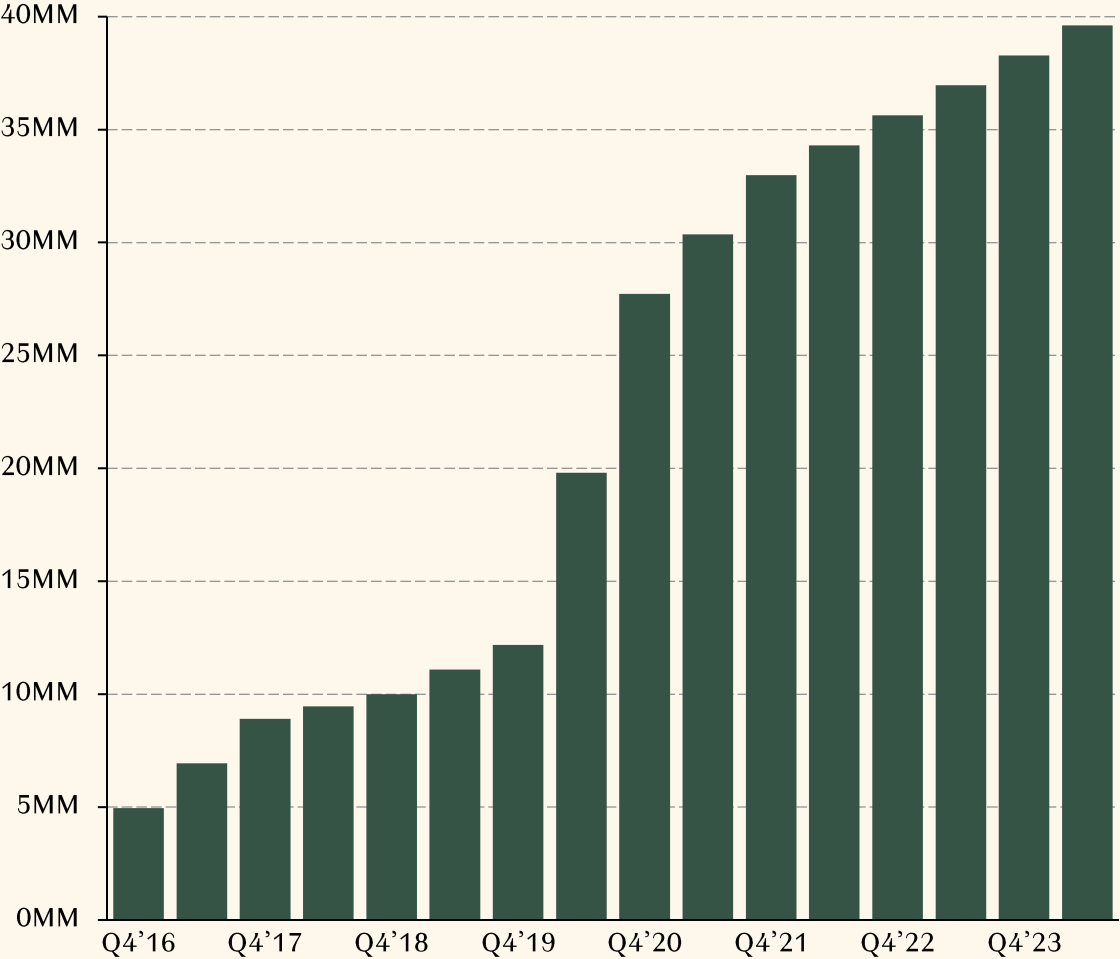
### Discord Video Gaming WAU by Platforms Used in Week (Worldwide)



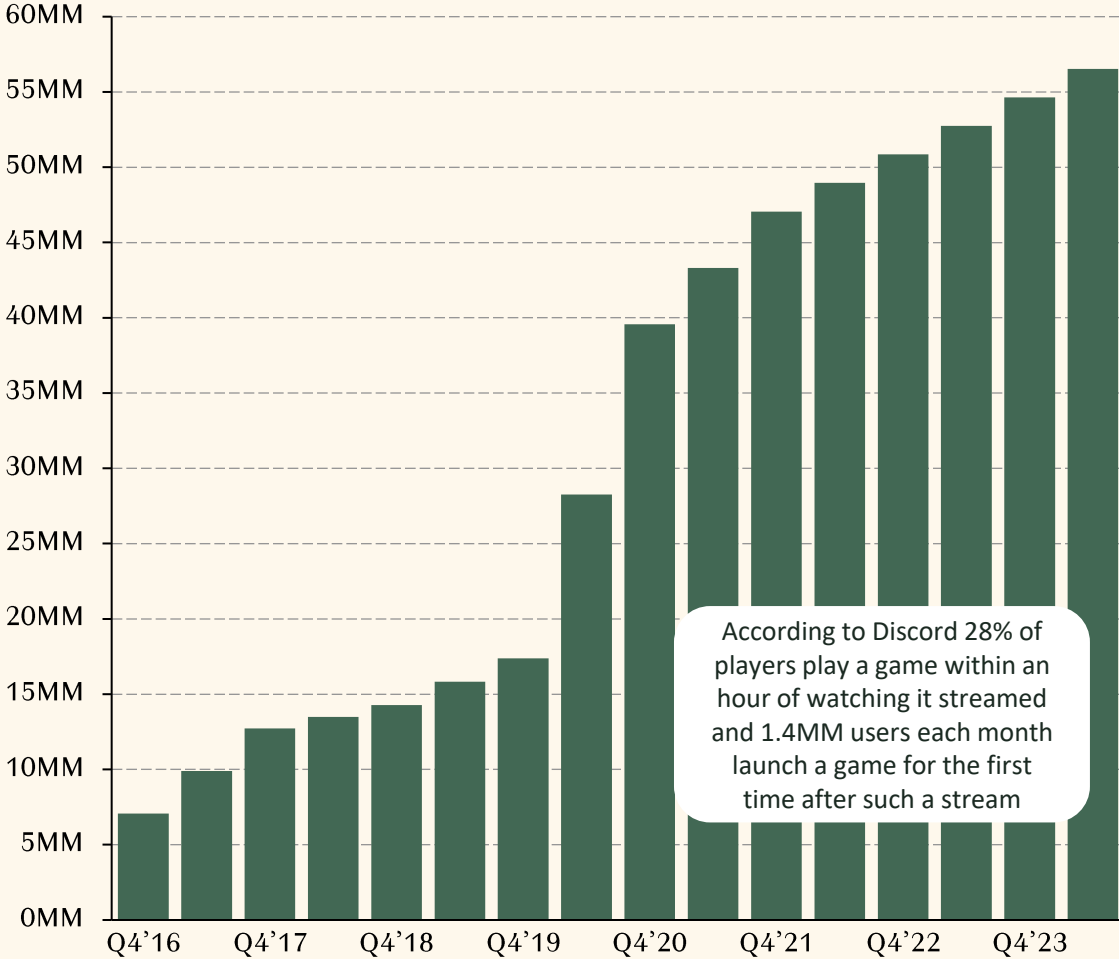
# One in five Discord users (or 40MM total) use the app to stream gameplay to their friends each month — and just under one in three watches monthly



### Avg. Discord Users Who Stream Monthly to Friends (Worldwide)



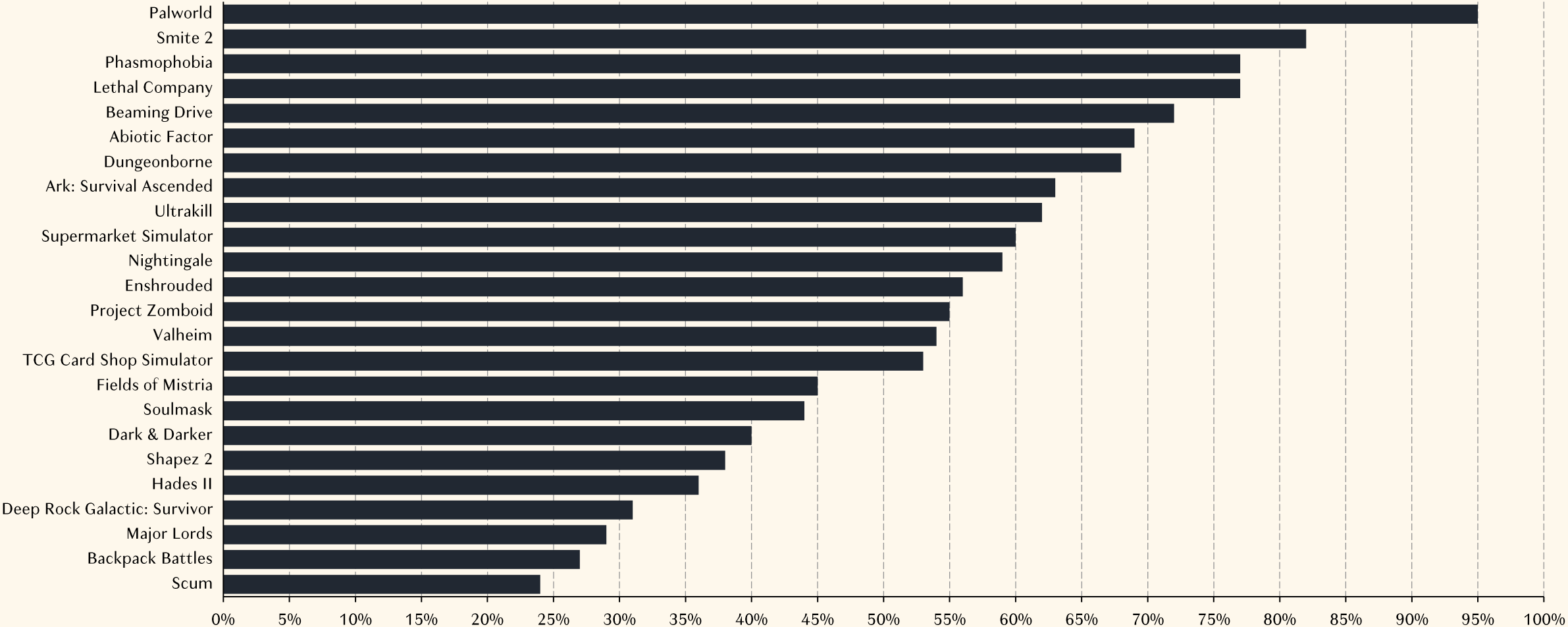
### Avg. Discord Users Watching Friend/Server Stream in Month (Worldwide)



# Discord's group-based communications, organization, and social sharing results in disproportionate game discovery behavior — Reed's Law at work



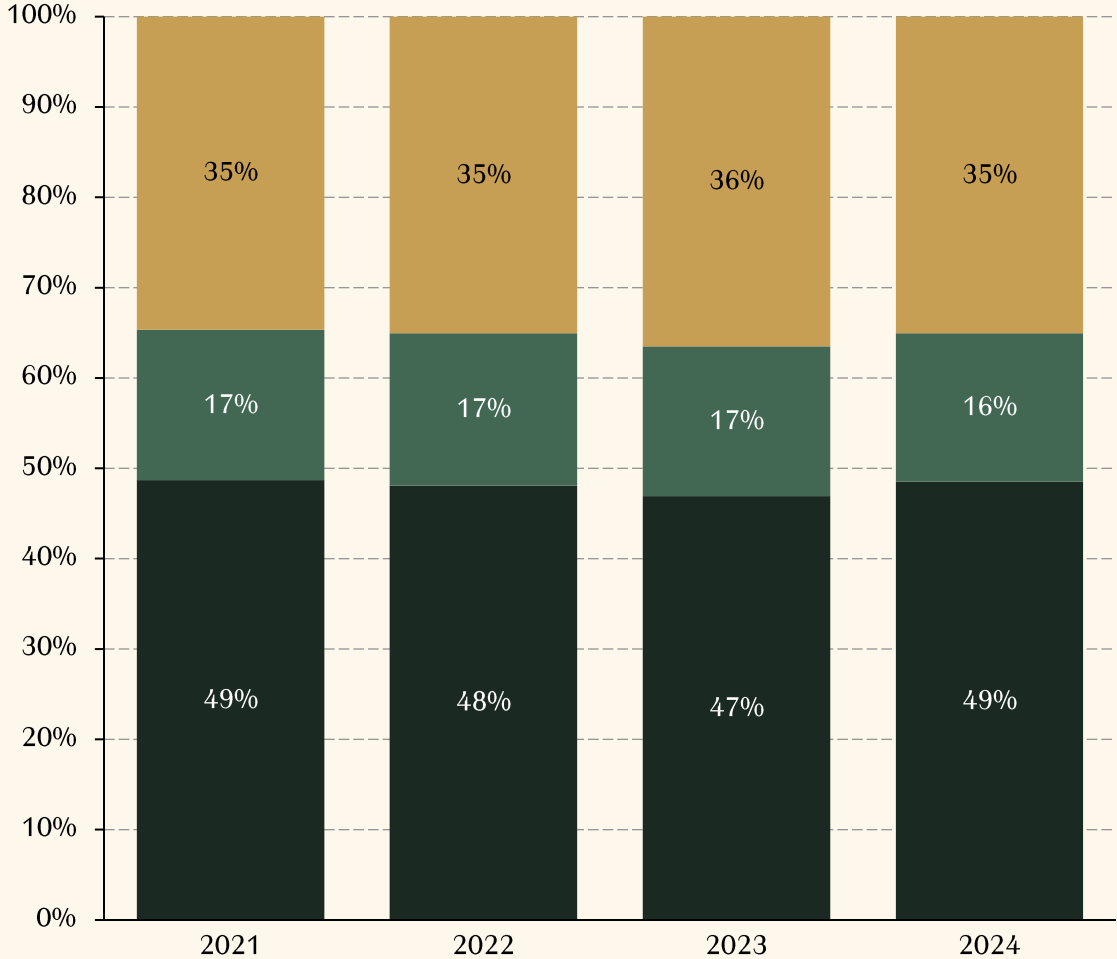
Discord Users Playing Steam Early Access Titles As Share of Total Observed Players  
(Worldwide, PC Only, Q4 30-Day Lookback)



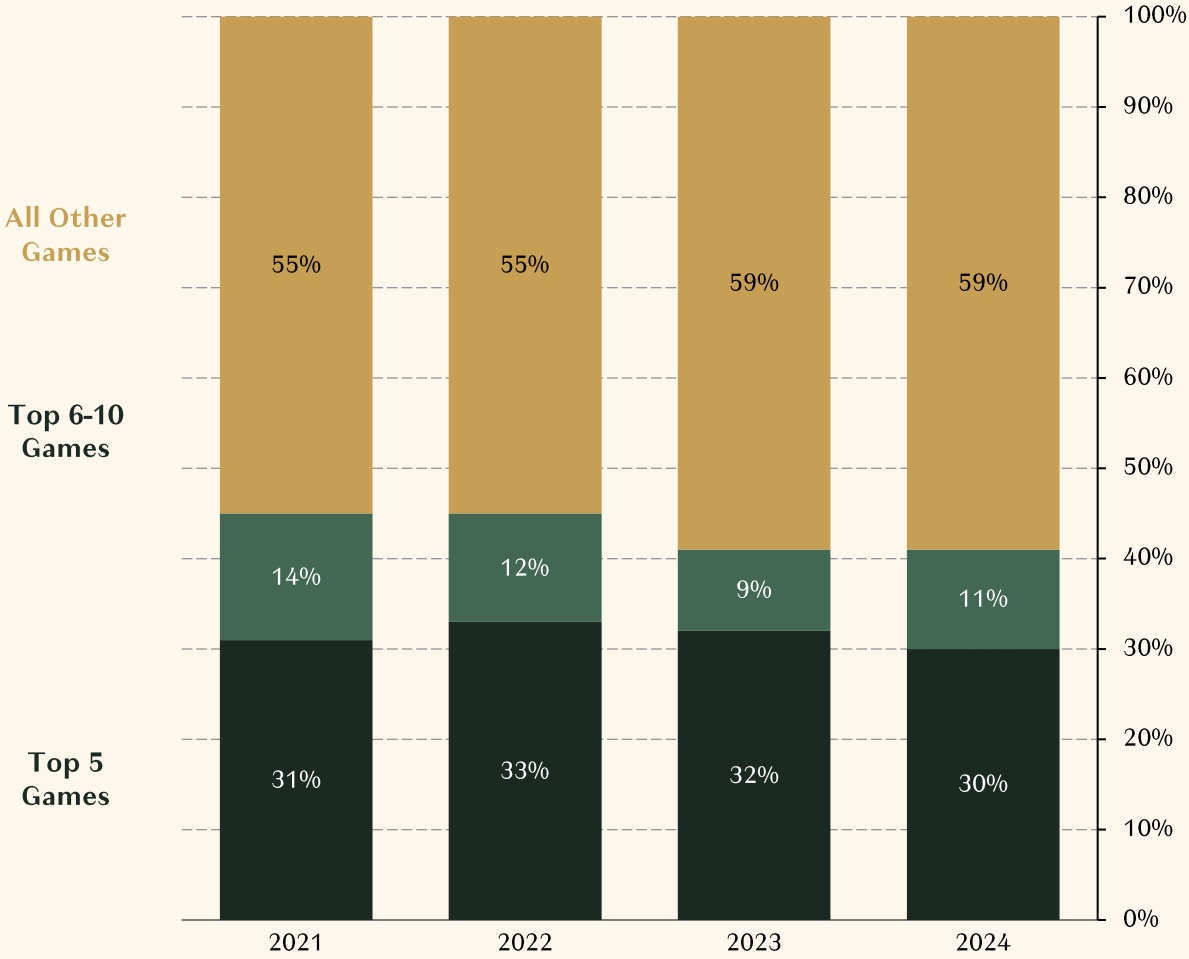
# Unsurprisingly, Discord users have far greater gameplay diversification than typical gamers. Surprisingly, time has *diversified* as users scaled – not reverted to the mean



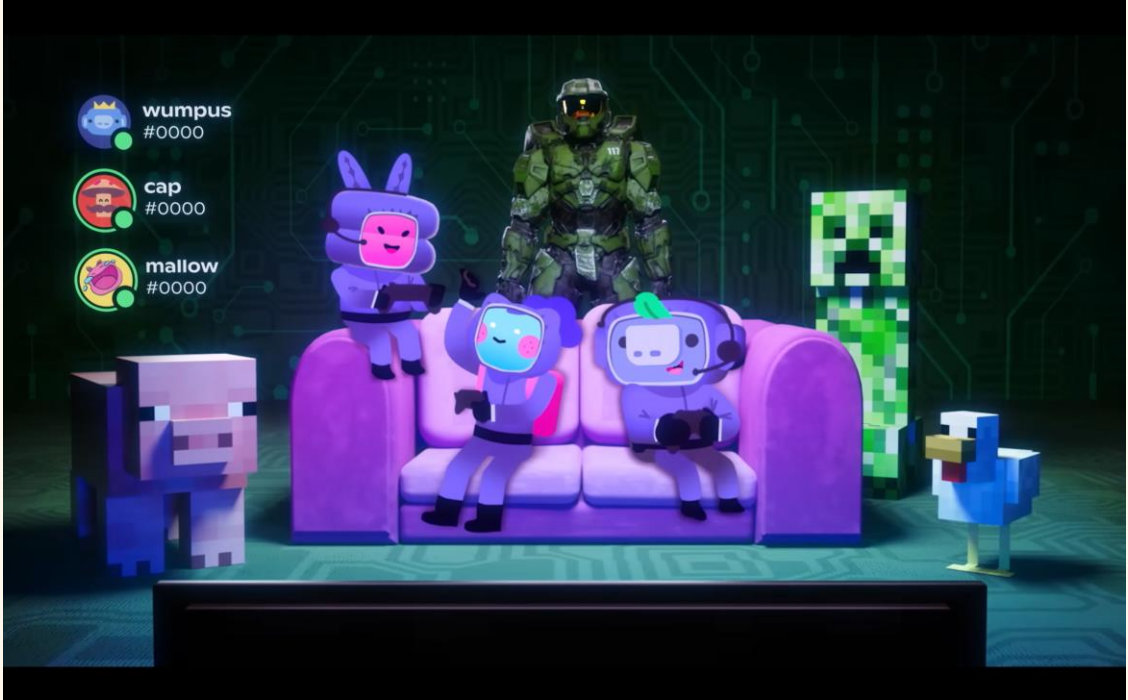
**Distribution of Total PC Playtime by Rank in Year**  
(Worldwide; Users 18+; 37 Markets Total and Excludes India and China)



**Discord Distribution of Total PC Playtime by Rank in Year**  
(Worldwide; All Users)



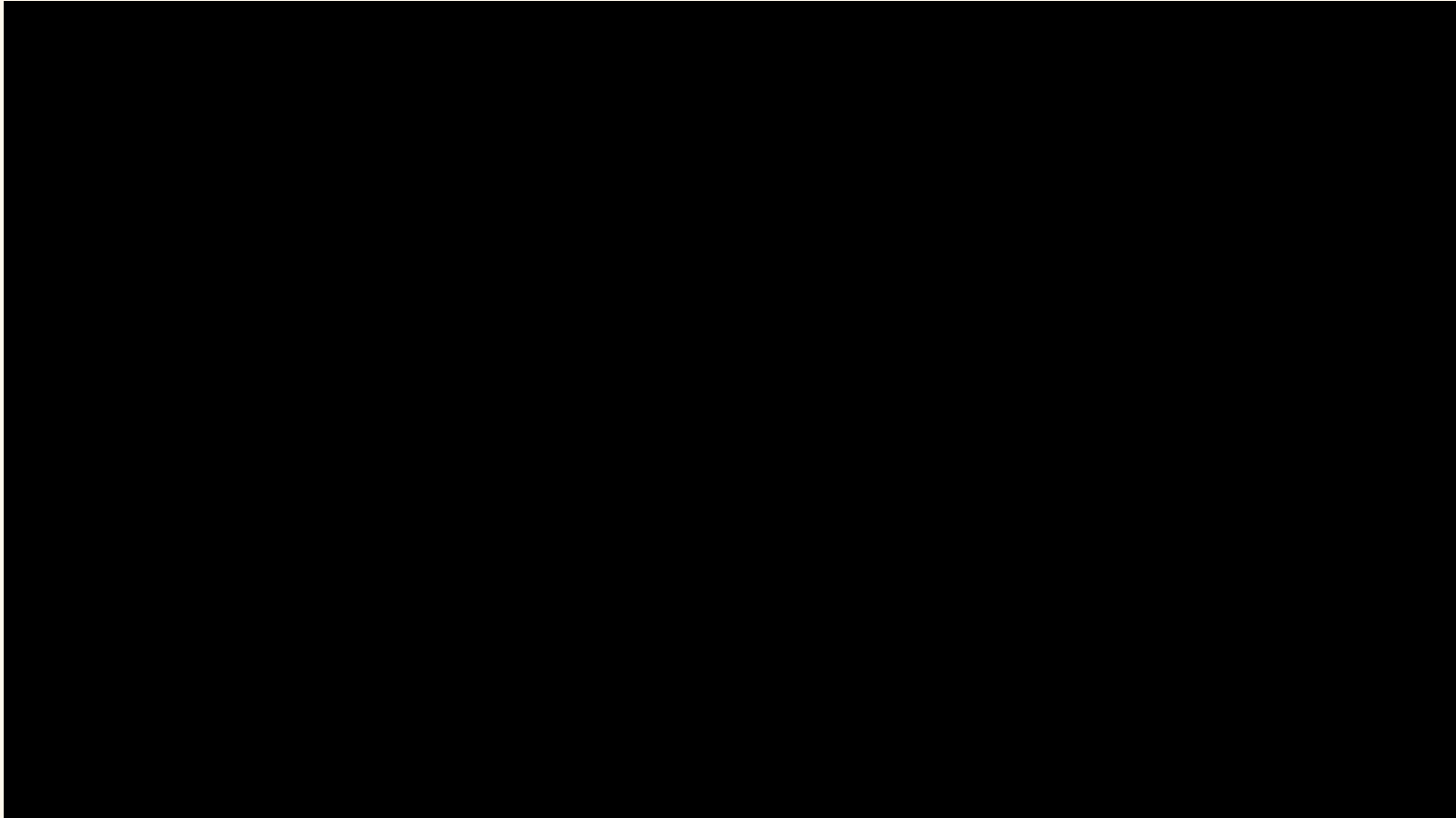
# Discord's scale and influence over game discovery, "squad formation," and cross-platform comms has even led PlayStation & Xbox to integrate Discord *natively*



**Discord's new ad product, Quests, is (naturally) commercial in nature — but it monetizes by (and rewards users for) game-discovery, sharing, and engagement**



### Discord Quests Overview Video



WATCH: <https://youtu.be/k0jPVvT4n0c> and <https://youtu.be/RWLXsSMDSrk>



# Reviewing Potential New “Growth Engines”<sup>1</sup>



"Non-Core"  
Markets

UGC  
Platforms &  
Tools

Social  
Game  
Services

Switch 2

Other New  
Handhelds  
& Devices

AA/AAA  
Mobile  
Gaming

App Store  
Regulation

New  
Game  
Genres

AI

Advertising

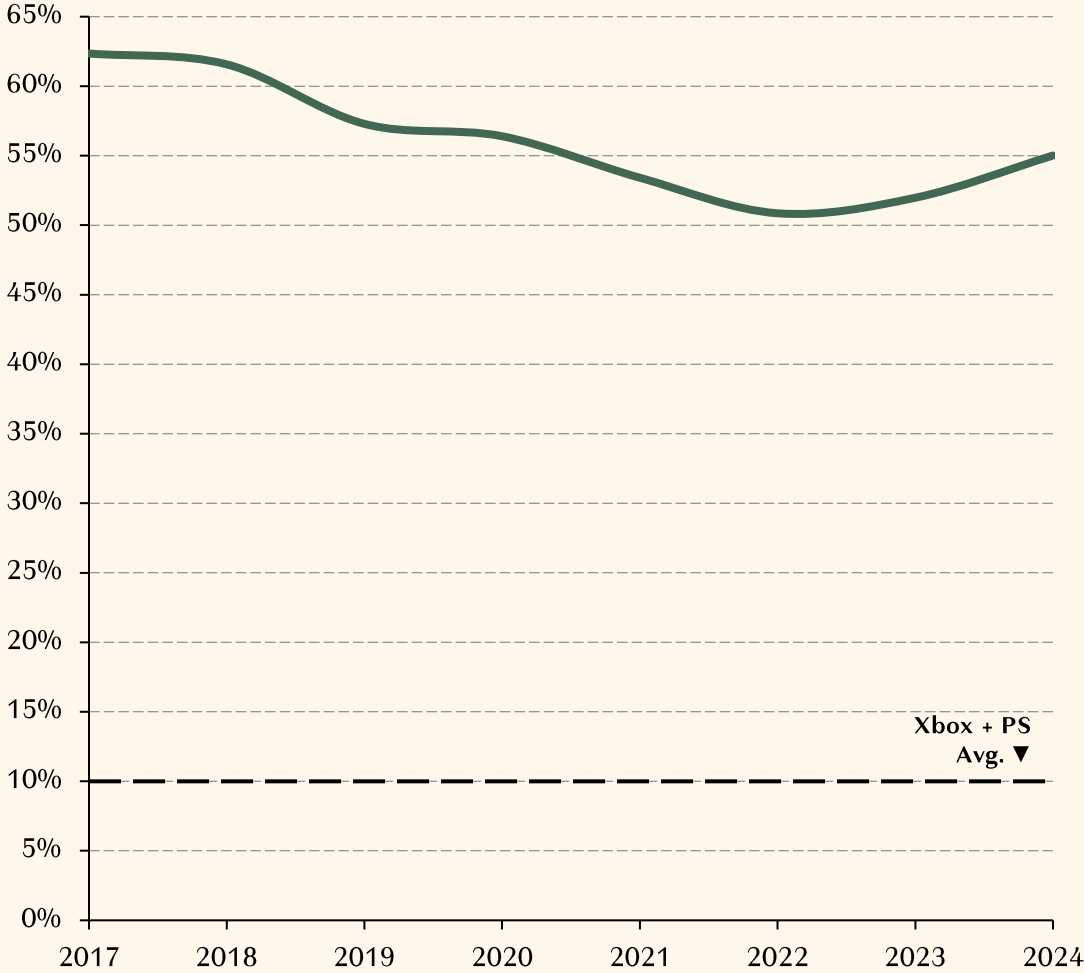
GTA VI  
Pricing

v.1/18/2025 Notes: <sup>1</sup>Ordered logically, rather than in order of monetary value, significance, timing, etc.; <sup>2</sup>This isn't to say I believe in each one, let alone to the degree sometimes argued, but I do think each is worth arguing

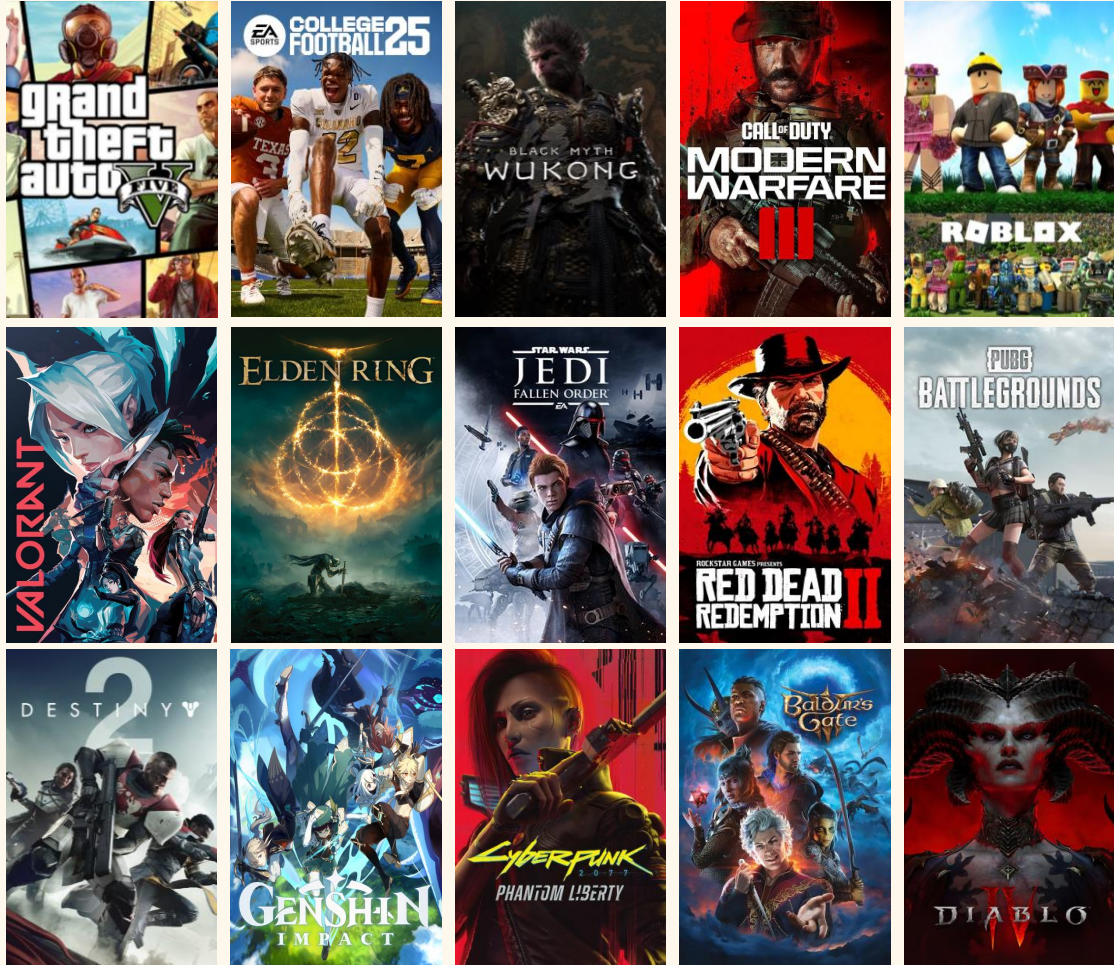
# Nintendo's own games dominated Switch content sales in part because many of the top multiplatform games aren't on the device. Why? Many can't even run on it!



1st-Party Share of Total Switch Content Revenues  
(By Fiscal Year)



Notable Multiplatform Hits not on Nintendo Switch  
(As of December 15, 2024)



Sources: Nintendo, Niko Partners & Daniel Ahmad, Epyllion analysis



And while many hits *are* available on the Switch, the enormous performance drop tends to drive players who *can* play on another device *to* play on another device



# Part of the Switch's success stems from the same reason its 3rd-party support was so modest — it launched with a 3-year-old, mid-range, and underclocked GPU

Switch, 2017–  
(Confirmed)



## Modified 2017 Tegra X1 (Model T210)

- Two Clusters (256 CUDA Cores + 256 Shader Cores)
- GPU 700-900MHz
- 64-bit Memory Interface
- 25.6 GBps Bandwidth
- No ray tracing capability
- No DL/DLSS AI rendering

**Lower Device Cost**  
(GPU, Battery, Display)



**Increase Sales**  
(Easier to afford, buy one per child, replace when broken or upgrade, etc.)

**Light and Small**  
(Smaller fan, heat sink, and battery needed)



**Easy to Travel With and Use Handheld**  
(Drives value proposition, new use case scenarios)

**Low-Powered**  
(GPU, Battery, Display)



**Long Battery life**  
(2.5–7 hours by title and brightness, enabling actual portable use)

# Though Switch 2's GPU is also expected to be “underweight” in 2025, it should adequately support most modern games — thus making them all “portable”

Switch, 2017–  
(Confirmed)



### Modified 2017 Tegra X1 (Model T210)

- Two Clusters (256 CUDA Cores + 256 Shader Cores)
- GPU 700-900MHz
- 64-bit Memory Interface
- 25.6 GBps Bandwidth
- No ray tracing capability
- No DL/DLSS AI rendering

Switch 2, 2025–  
(Rumored)



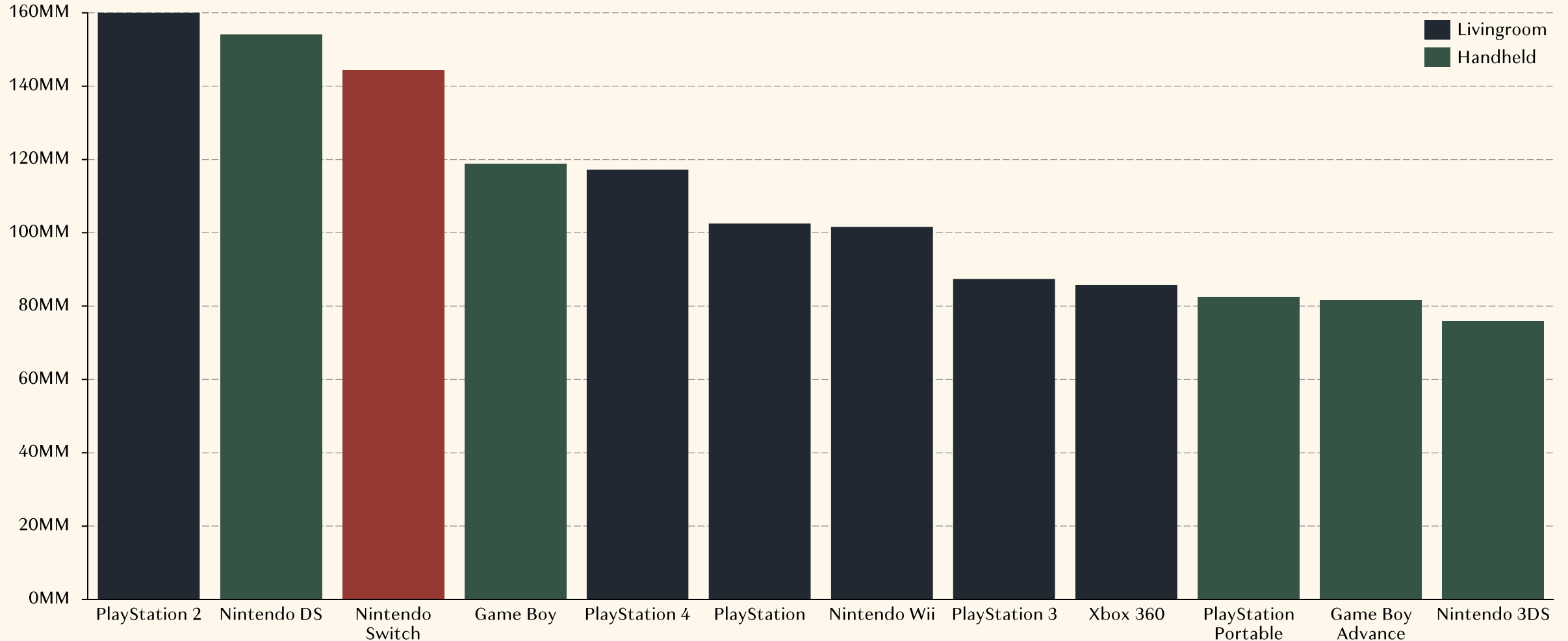
### Modified 2022/23 Tegra Orin (Model T239)

- One Cluster (1,536 CUDA Cores + 256 Shader Cores)
- GPU 1.5-1.6 GHz
- 128-bit Memory Interface
- 102 GBps Bandwidth
- 2<sup>nd</sup> Gen ray tracing
- 3<sup>rd</sup> Gen DL/DLSS AI rendering

And as the Switch is the #2 livingroom console ever, the sole growth driver in most markets, and also fully portable, a more 3rd-party capable Switch 2 is a Big Deal

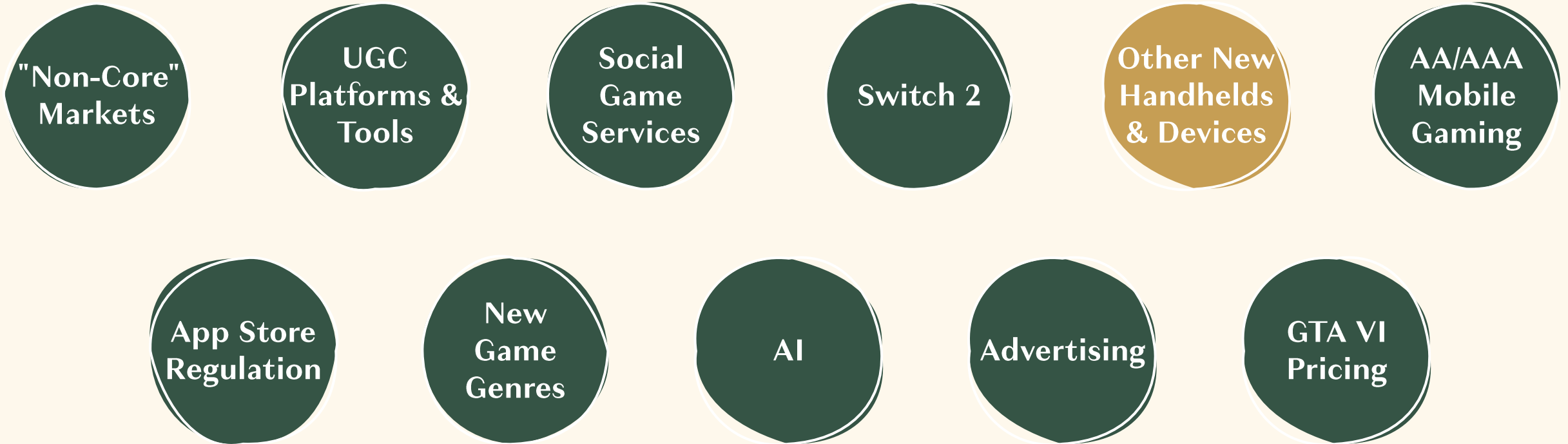


Lifetime Unit Sales for the 12 Best-Selling Consoles  
(Worldwide)





# Reviewing Potential New “Growth Engines”<sup>1</sup>





# The success of Switch and Steam Deck, advances in mobile GPUs, plus livingroom console stagnation have made handhelds a renewed area of opportunity and focus

Published 09:50 23 Oct 2024 GMT+1

## Steam Deck 2 officially confirmed by Valve



## Sony Working on Handheld Console for PS5 Games to Rival Switch

■ Nintendo's Switch has dominated mobile console space for years

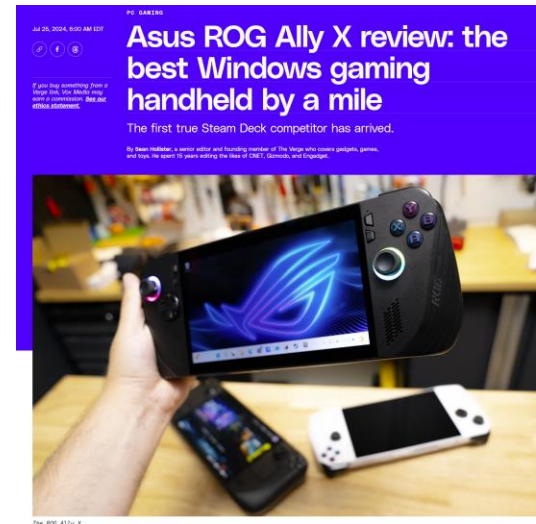
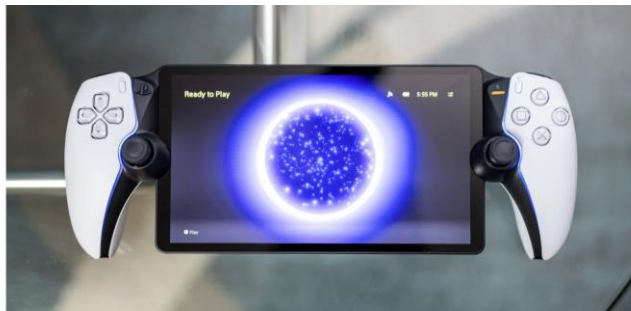


## Xbox confirms that it's working on a handheld — here's what we know

Is Xbox working on a Steam Deck competitor?



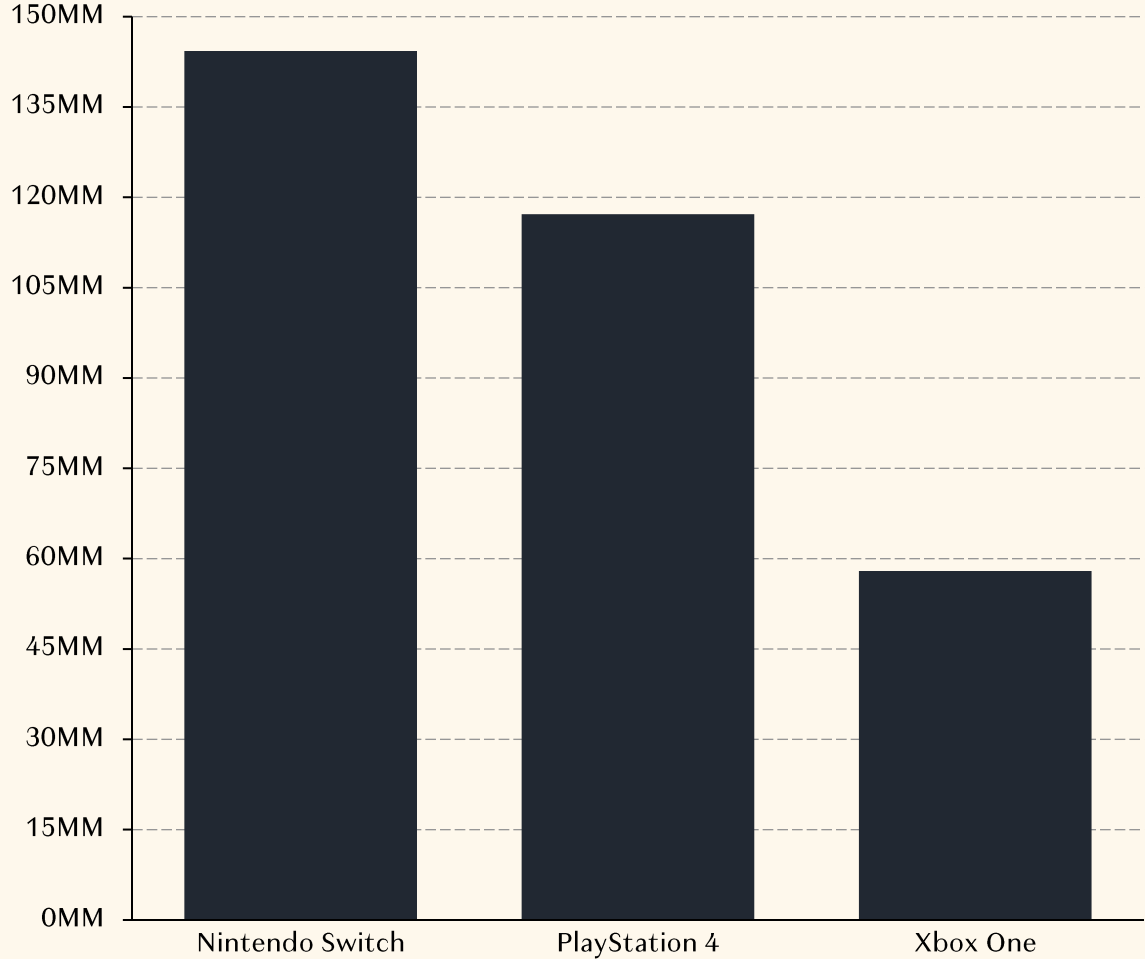
**Sony's new PlayStation Portal update lets you stream PS5 games from the cloud / PlayStation Plus Premium subscribers can beta test Cloud Streaming for portable gaming that isn't tied to their PS5.**



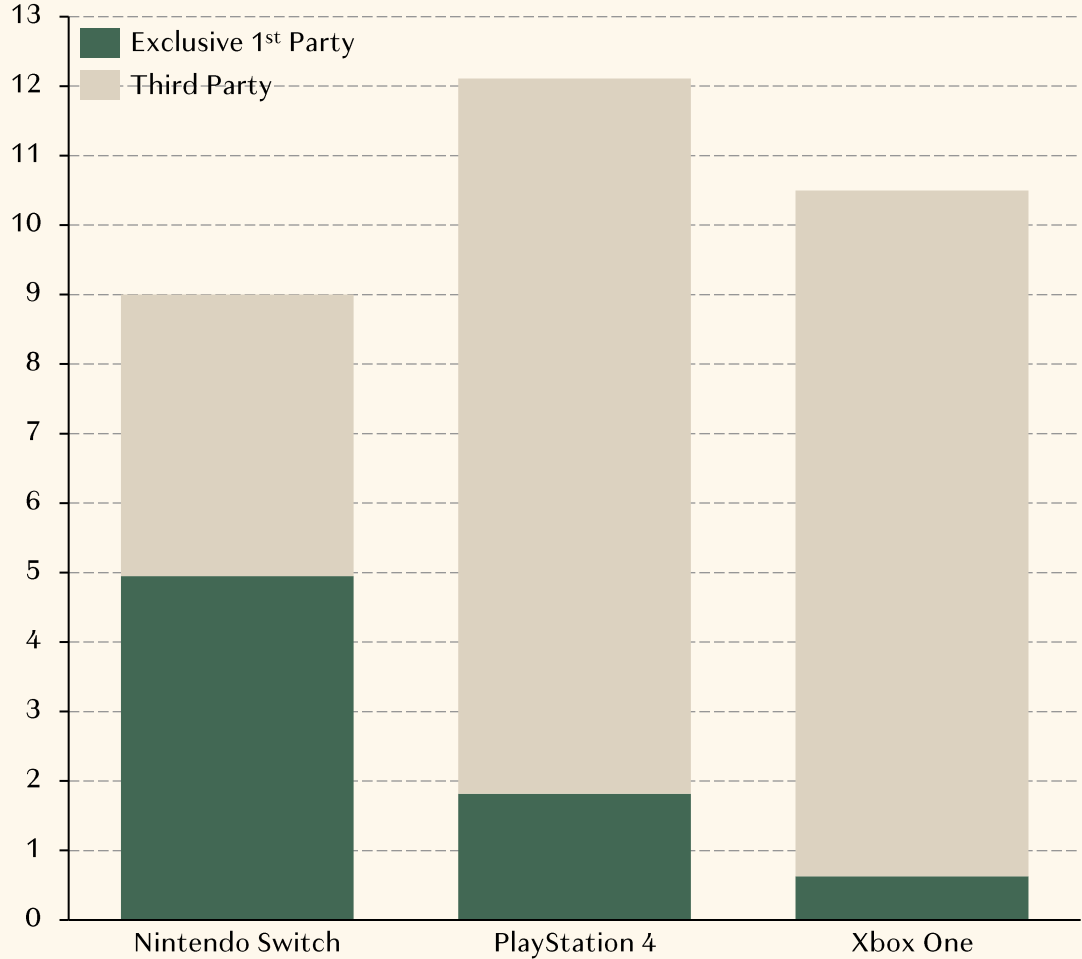
But Switch wasn't a success just due to form factor. Users bought it for *Nintendo* games —an average of 5 per device vs. 1.5–2 Sony/Microsoft 1P titles on PS/Xbox



Gen 8 Console Units Sold  
(Worldwide)



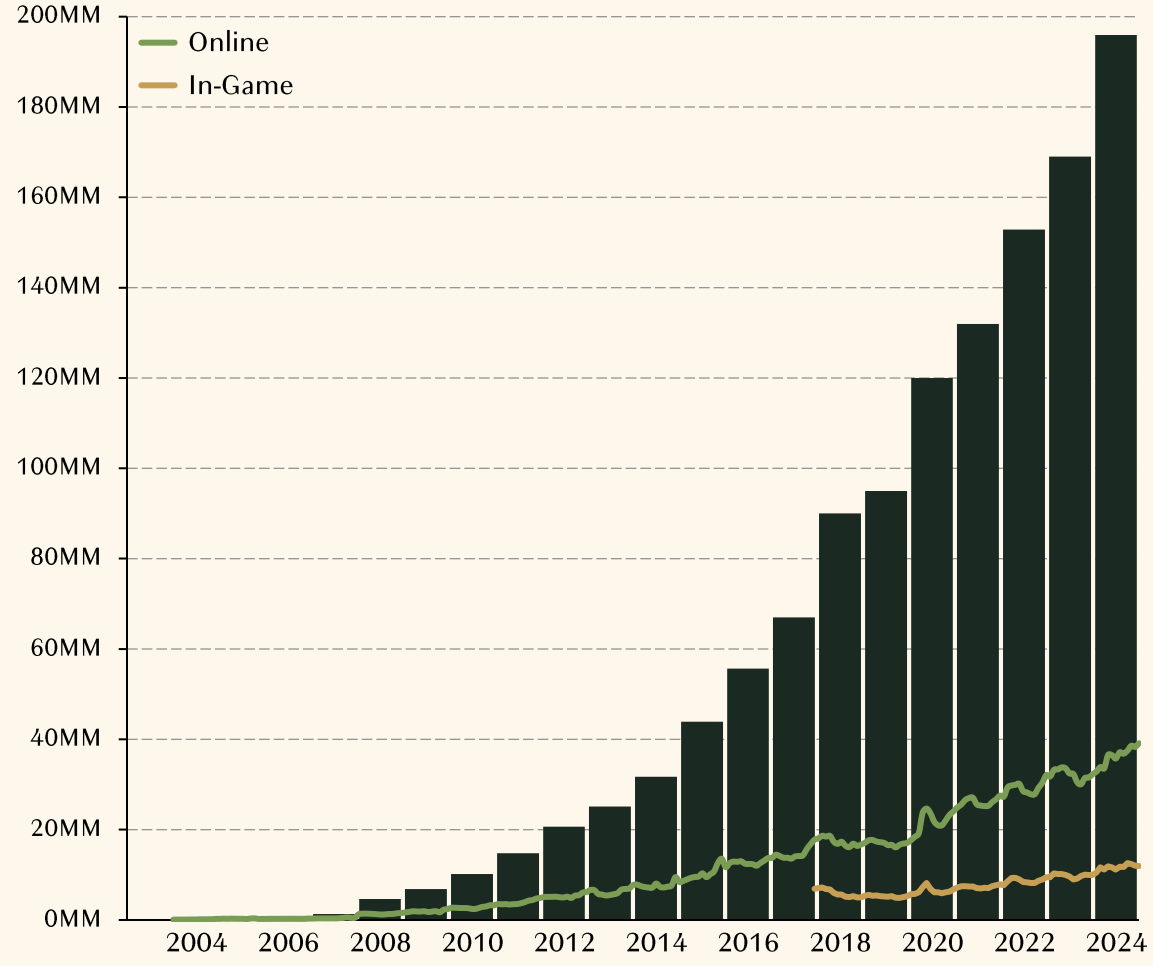
Gen 8 Software Units Shipped per Hardware Sale  
(Worldwide)



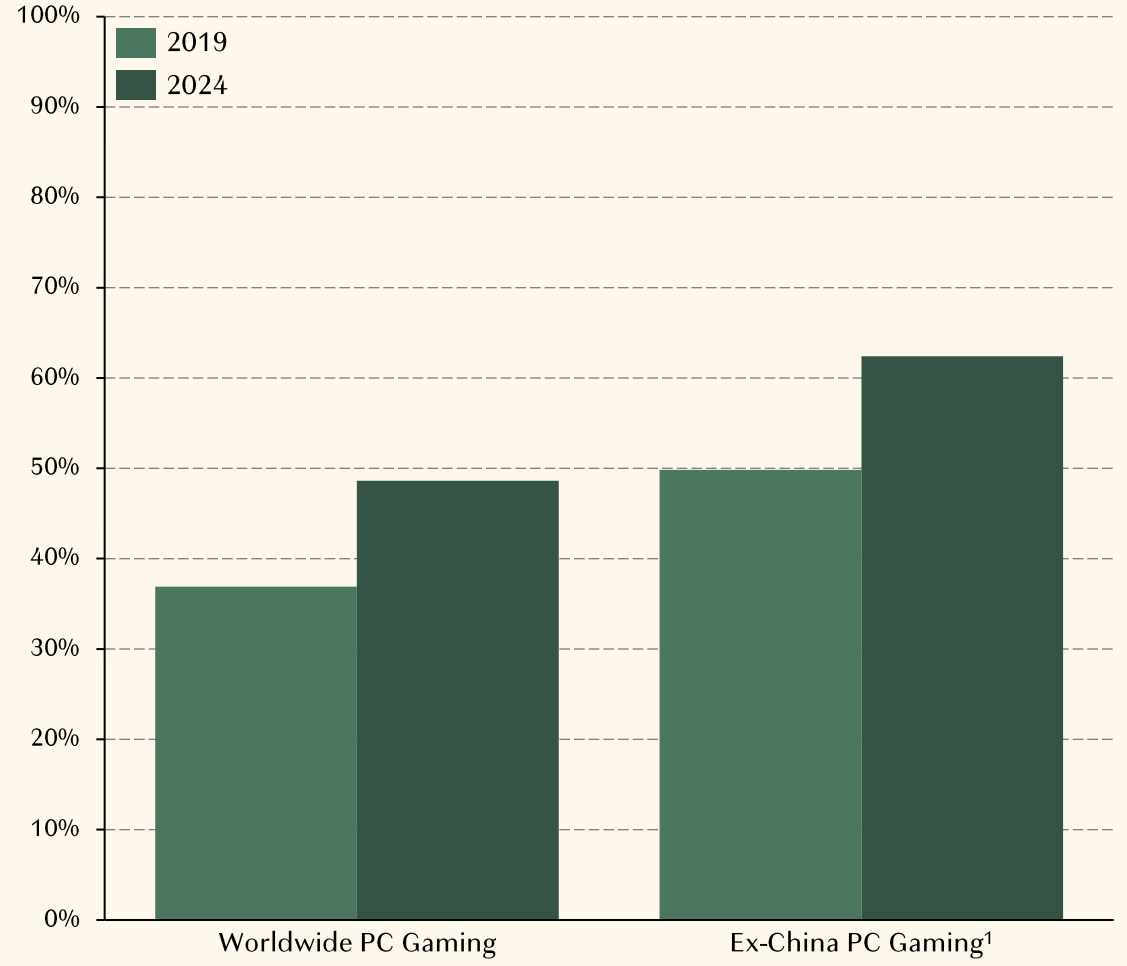
# Valve is another unique handheld beneficiary, as Steam boasts PC's largest social graph, game library, and sales platform — by far — with share accelerating



Estimated Steam MAUs and Peak CCUs by Month  
(Worldwide)



Steam Share of Total Game Sales by Market Category  
(Worldwide)



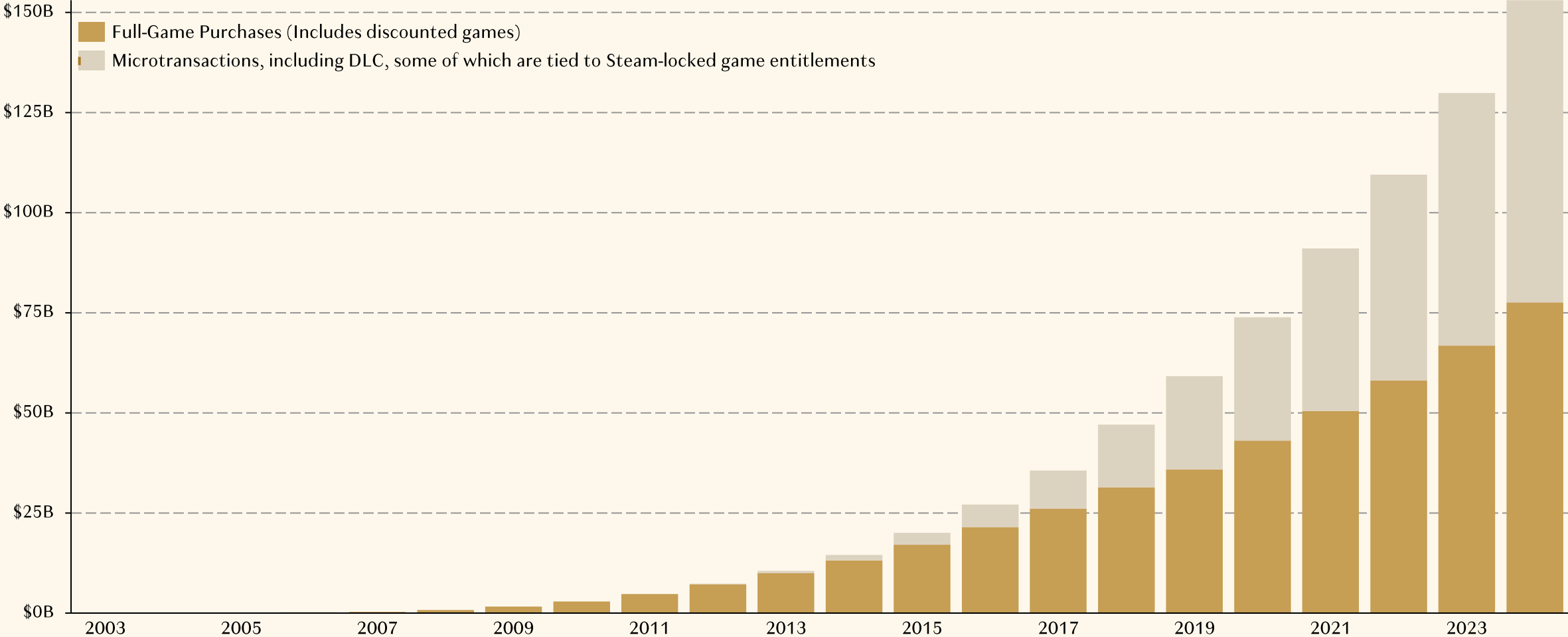
Notes: <sup>1</sup>Some of Steam's revenue comes from Chinese players who use a VPN and foreign payment mechanism in order to work around the national firewall. As such, Steam's share of Ex-China revenue is likely partly overstated as it includes spend from China. Sources: IDG, Epic Games, SteamDB, Valve, Tencent, Pelham Smithers / Bloomberg, Newzoo v.1/18/2025

# Steam-based handhelds give players access to \$75-150B in game entitlements locked to Steam (plus Steamworks/Keys) and its full player and achievements graph



### Estimated Cumulative Player Spend on Steam

(USD; Nominal Prices)

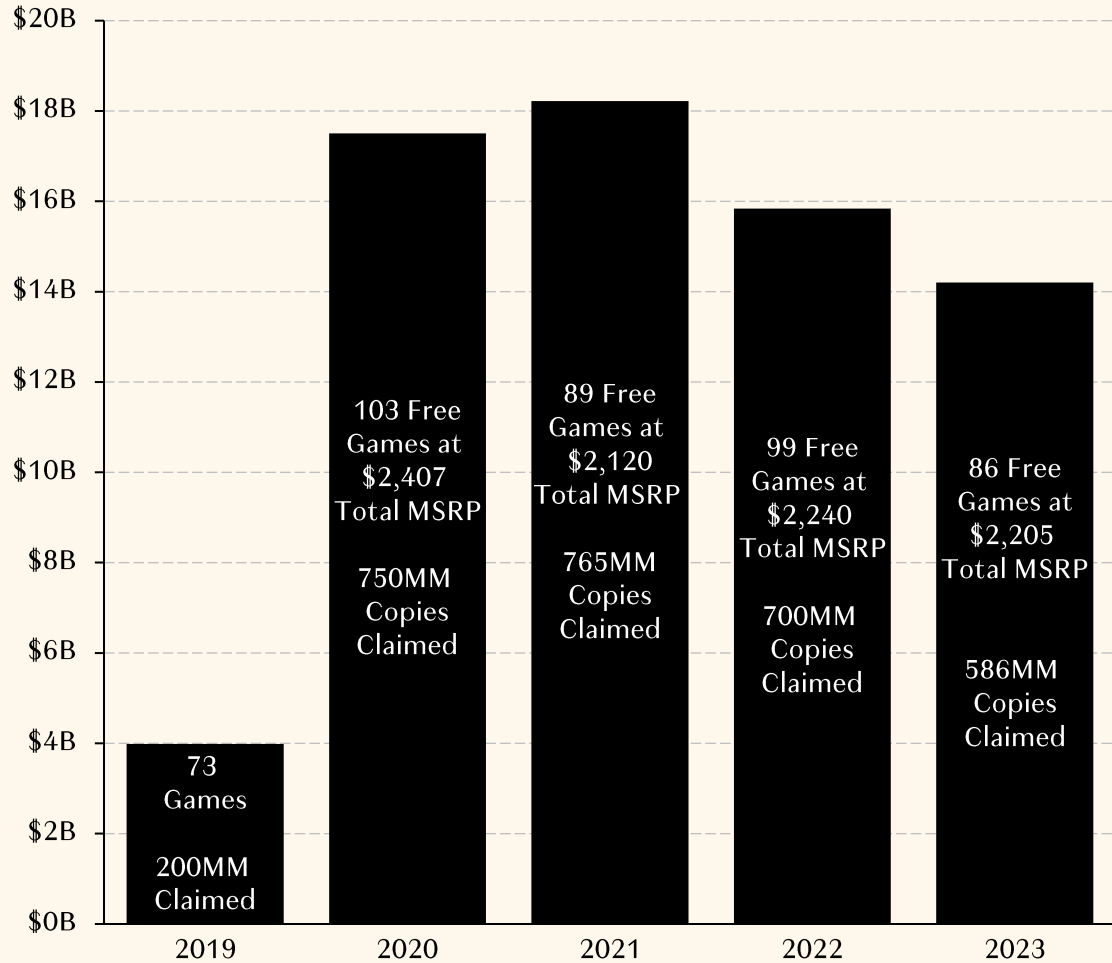


# The potency of Steam's lock-in explains Epic's PC store challenge — despite ~\$70B in game giveaways (by MSRP), it's generating only ~\$300MM in 3rd-party spend/year



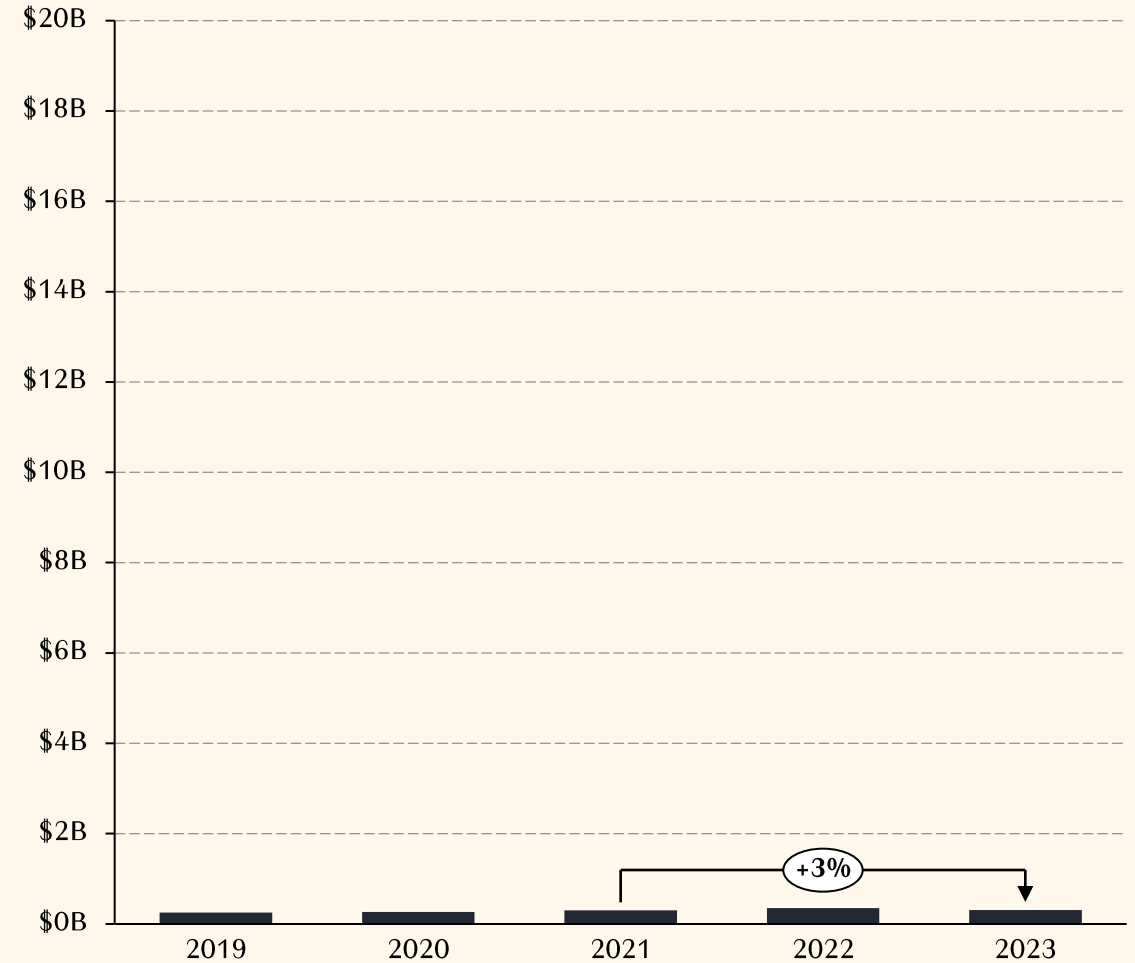
### Epic Games Store: Retail Value of Annual Game Giveaways

(Epic's Wholesale Cost Would Be a Small Fraction of this Sum)



### Epic Games Store: Player Spending on 3rd Party Games










(Epic's Net Revenue Would be ~10% of these Figures or Less)



# Valve is also set to disrupt livingroom consoles – bringing its \$100B in entitlements to the TV, plus its super-scaled social graph and PC-functionality/social integrations



## New Branding Guidelines for Hardware Running the SteamOS in “close collaboration with Valve” and/or Shipping with “Valve approved controller inputs”

 <p>Download the full set of Adobe Illustrator (.eps) assets.</p>	 <p>For hardware running the SteamOS operating system, implemented in close collaboration with Valve</p>	 <p>For VR hardware compatible with specific Steam VR features</p>
 <p>For games on Steam</p>	 <p>For hardware shipping with Valve approved controller inputs</p>	 <p>For VR hardware: communicates different Steam VR feature integration</p>
 <p>For hardware shipping with the Steam Client</p>	 <p>For brick &amp; mortar establishments offering Steam on public computers</p>	 <p>For hardware shipping with Valve approved Steam Link compatibility</p>

## Code-based Evidence of a Steam Console/Platform

Brad Lynch @SadlyItsBradley

“Valve Fremont” has more evidence of being a new SteamOS hardware device

@FoxletFox in my Discord found more connections of F not only having its own Firmware being worked on (F7F

But also that Quanta Computer, Valve’s Steam Deck manufacturer, is giving feedback on it

le: 11/11/24: Bring in debug changes from quanta, 0:03:00.0", port\_b\_conns }, 03:00.0", port\_c\_conns },

03:00.0  
And frem han that ...

All references to Fremont ensure checks for a full-size HDMI Type-A port you’d see on TV-focused consoles and other desktop computers that don’t have a dedicated GPU with its own HDMI ports

```

3287 drw_dp_cec_unset_edid(
    &aconnector->dm_dp_aux.aux);
3289 +
3290 + if
3291 + (aconnector->base.connector_type
3292 + == DRM_MODE_CONNECTOR_HDMI) {
3293 +     if
3294 + (aconnector->hdm1_cec_notifier) {
3295 +         cecprint("notify cec
3296 + adapter to invalidate phy addr
3297 + !\n");
3298 +
3299 +         cec_notifier_phys_addr_invalidate(a
3300 + connector->hdm1_cec_notifier);
3301 +     } else {
3302 +         if
3303 + (aconnector->dc_link->aux_mode) {
3304 +             drw_dp_cec_unset_edid(
    registered */
    type, NULL, "0000:06:00.0"
    de, NULL, "0000:03:00.0")
    ec device !\n");
    %lx>!\n", d);
    
```

AMD Lilac is likely the raw developer board provided for the platform that Valve planned to use until the first Fremont board finished

F7 is the identifier used for the firmware powering each Steam Deck

F7A - F7Aerith (became Jupiter/LCD)  
F7G - F7Galileo (OLED)  
F7F - F7Fremont

```

t struct cec_dmi_match
ch_table[] = {
AMD Lilac */
AMD", "Lilac",
.0", port_b_conns },
DEM F7F */
DEM", "F7F",
.0", port_b_conns },
Google Fizz */
Google", "Fizz",
.0", port_b_conns },
Google Brask */
332,6 @@ static const
dmi_match
ch_table[] = {
Google", "Taranza",
.0", port_db_conns },
Google Dexi */
Google", "Dexi",
.0", port_db_conns },
AMD Lilac */
AMD", "Lilac",
.0", port_c_conns },
    
```



# Reviewing Potential New “Growth Engines”<sup>1</sup>



"Non-Core"  
Markets

UGC  
Platforms &  
Tools

Social  
Game  
Services

Switch 2

Other New  
Handhelds  
& Devices

AA/AAA  
Mobile  
Gaming

App Store  
Regulation

New  
Game  
Genres

AI

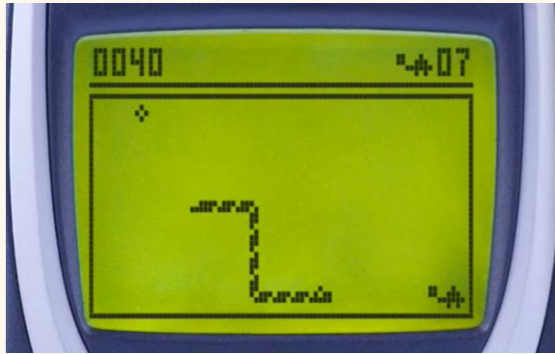
Advertising

GTA VI  
Pricing

v.1/18/2025 Notes: <sup>1</sup>Ordered logically, rather than in order of monetary value, significance, timing, etc.; <sup>2</sup>This isn't to say I believe in each one, let alone to the degree sometimes argued, but I do think each is worth arguing



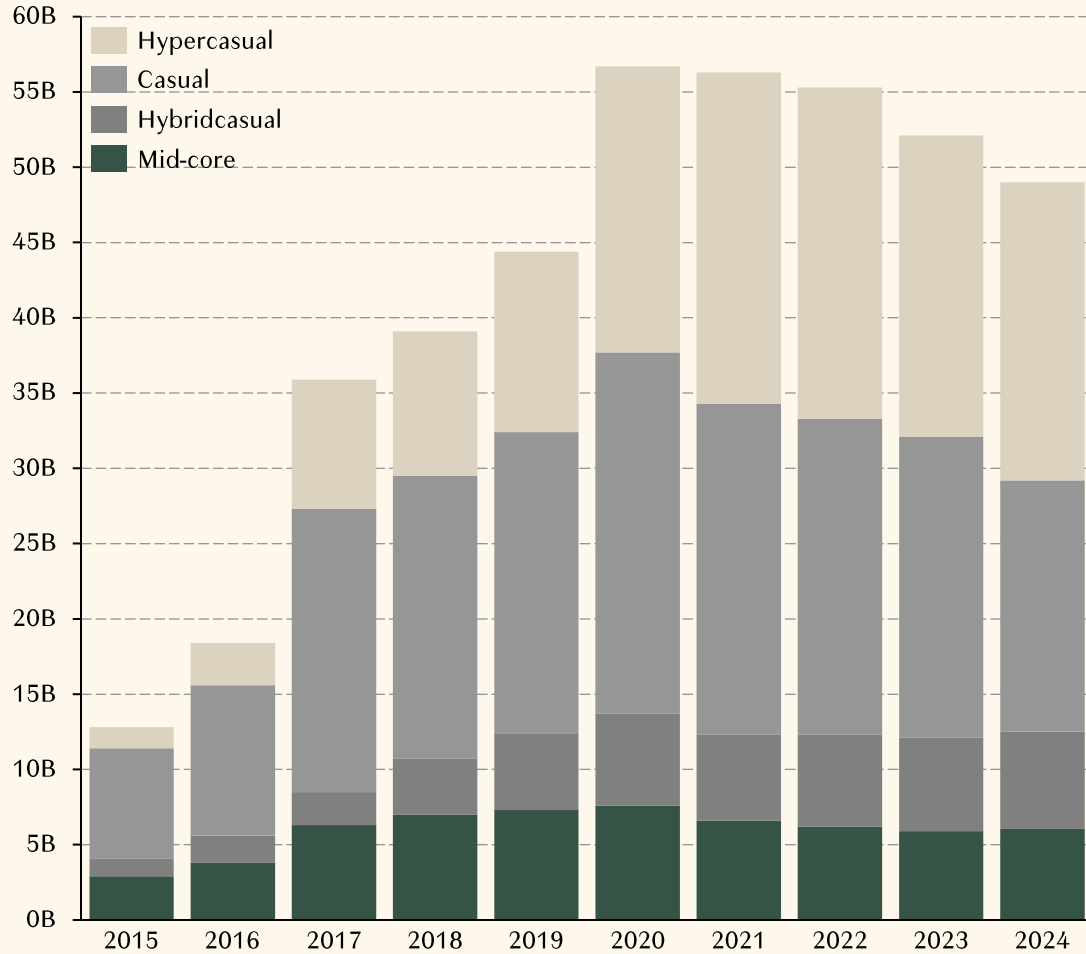
# There is a sense of an “unfulfilled promise” that mobile gaming should have onboarded millions to higher fidelity (or AA/AAA) gaming



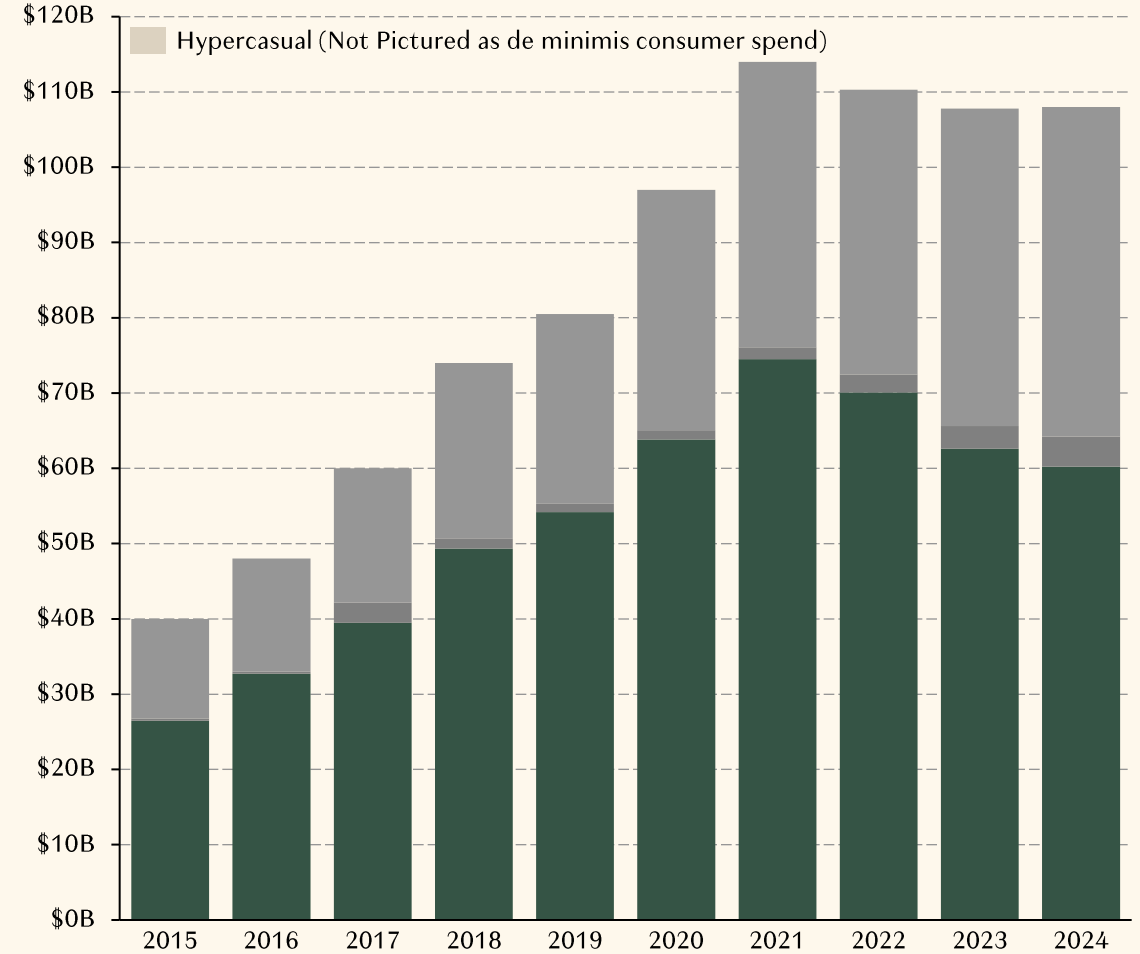
...But mobile *did* grow the high-fidelity gaming audience. “Mid-Core” titles are 12% of downloads across 3B mobile gamers, but over 50% of revenues



Annual Mobile Game Downloads by Type  
(Worldwide)



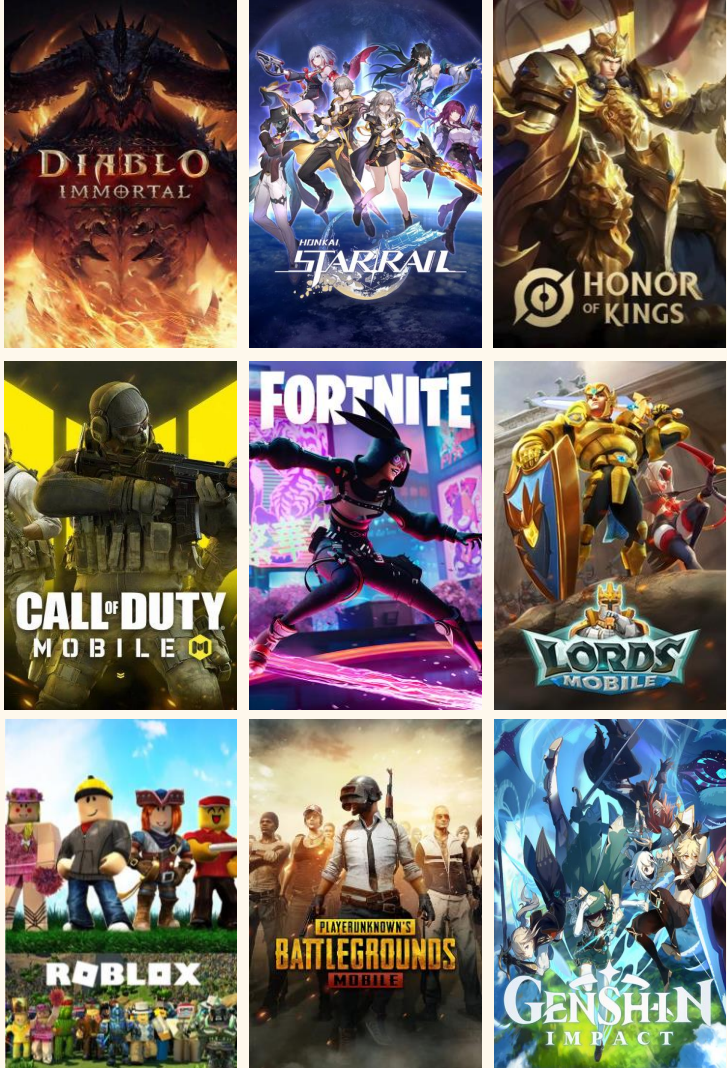
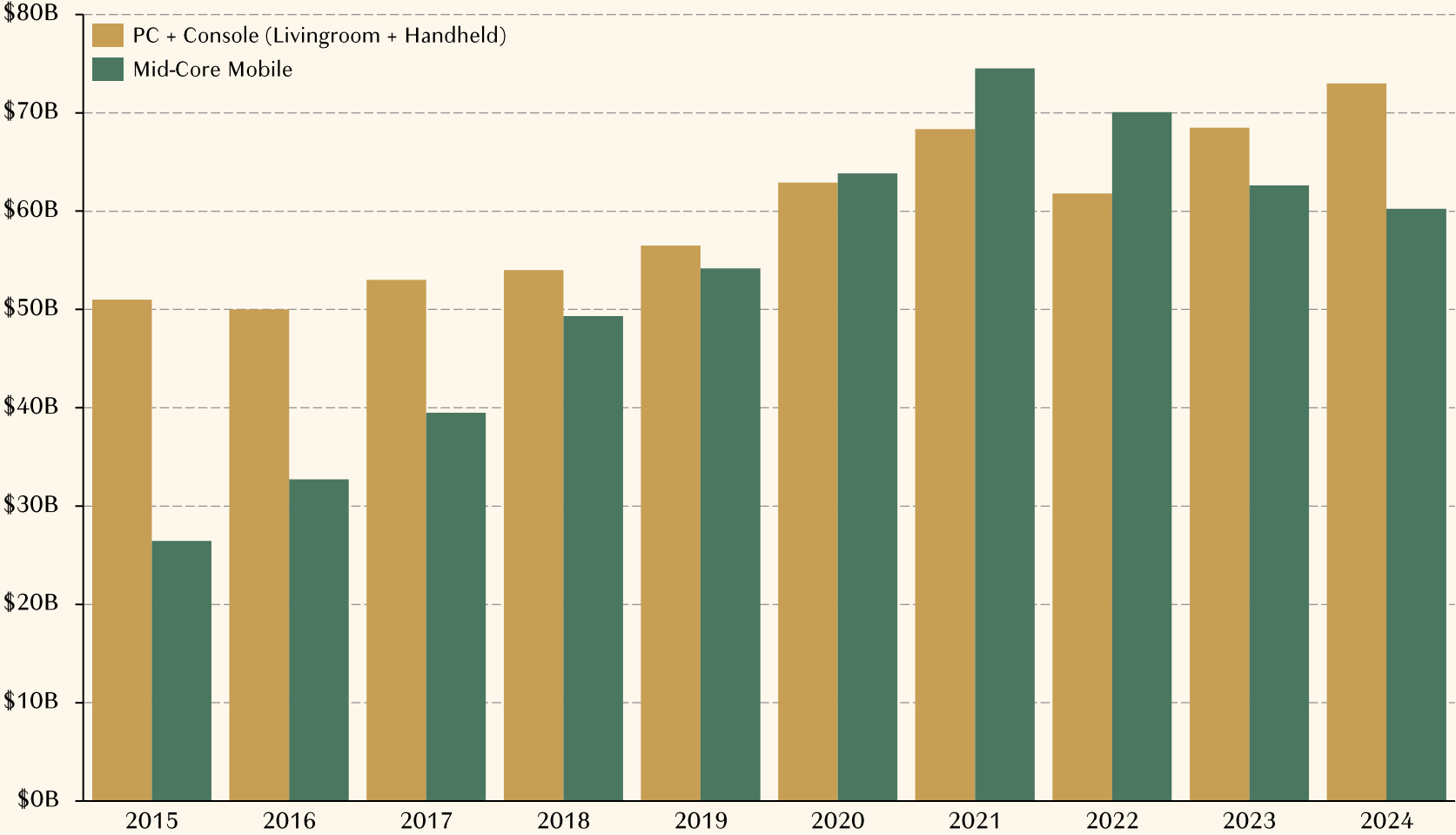
Worldwide Mobile Gaming Revenues  
(Select Categories Only)



# Indeed, annual spend on mid-core (including some de facto *hardcore*) mobile games once passed, and is now not far from total spend on Console/PC content

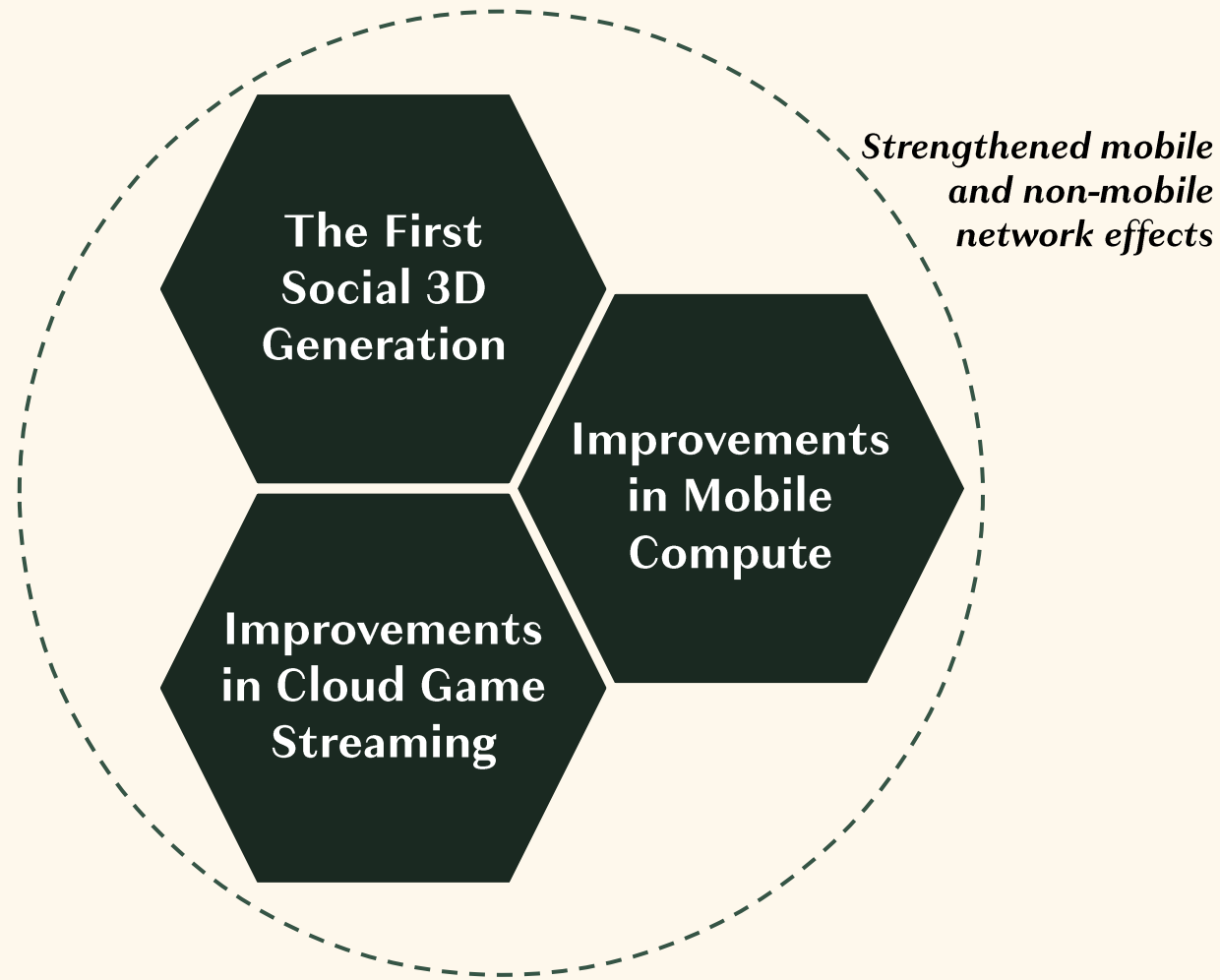


Worldwide Consumer Spending on Video Game Content, Select Categories  
(Nominal Prices)





# Though downloads and revenue for mid-core/hardcore mobile titles have stalled and shrunk in recent years, there are four potential drivers of future growth

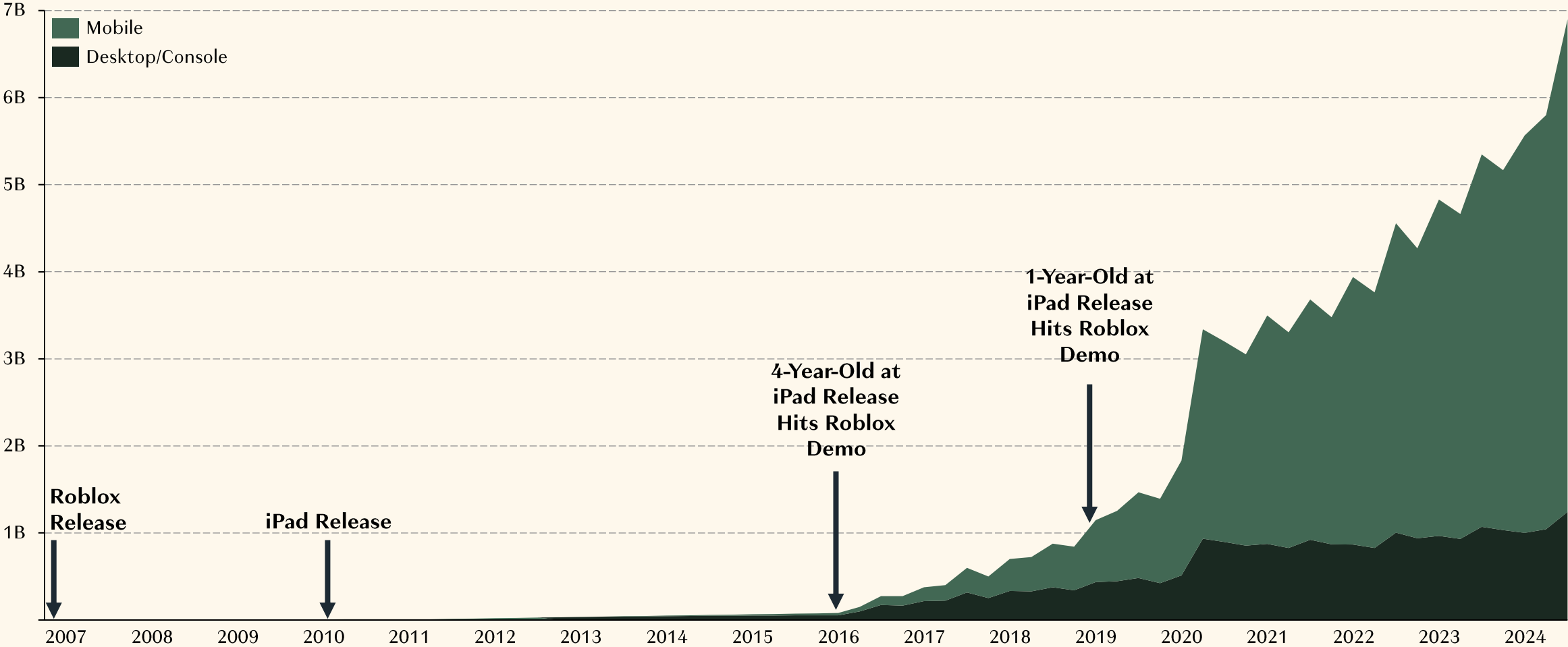


# While prior mobile gaming growth relied mostly on non-gamer adults adopting casual mobile titles, generations now grow up *native to 3D gameplay and on mobile*



## Roblox Avg. Monthly Hours of Engagement

(Launch to Date; Excludes Off-Platform Engagement such as YouTube and Twitch; Mobile Share of Engagement by Year Average)

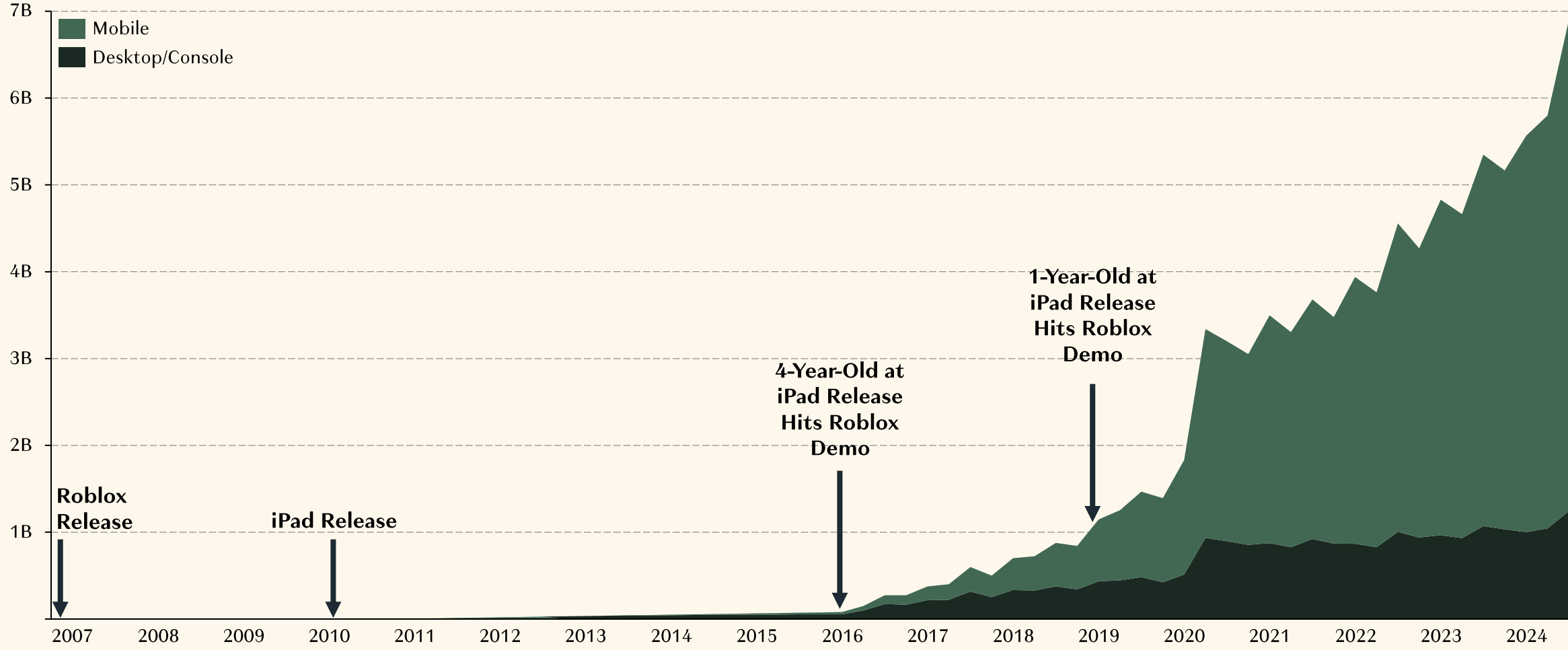


But for a generation that grew up playing 3D free-to-play titles on a hand-me-down iPad, spending \$500 on a gaming-only console just to be *able to play...* is absurd



### Roblox Avg. Monthly Hours of Engagement

(Launch to Date; Excludes Off-Platform Engagement such as YouTube and Twitch; Mobile Share of Engagement by Year Average)



Today, ~40 million people own a mobile device capable of running games with mid-grade Gen 8 console specs. By 2030, a billion people will have such a device

*Assassin's Creed Mirage* (2023) on Top of Line 2023 iPhone



*Resident Evil: Village* (2021) on Top of Line 2023 iPhone





# Meanwhile, cloud gaming continues to scale as latency and broadband improve, PC stores connect their entitlements, and regulators open up mobile devices

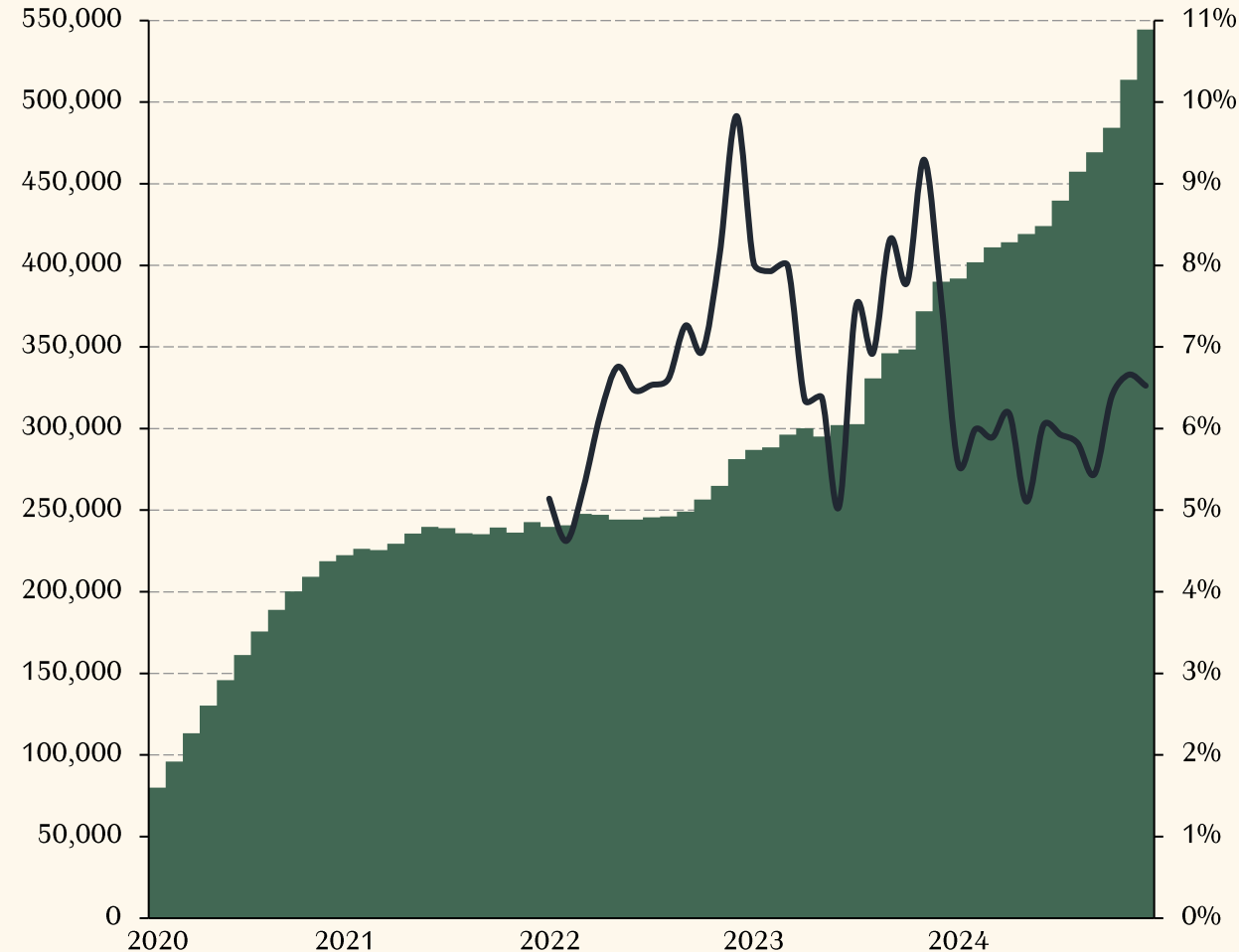


“I think [cloud gaming] is years away from being a mainstream way people play. And I mean years, like years and years.... Let's take Netflix... It's 20 years old at this point, so it took two decades for us to get to the point where shows like *House of Cards* and *Game of Thrones* are some of the biggest shows in the planet and mainly watched via streaming. I think game streaming will get there faster than 20 years, but it's not going to be two years. This is a technological change...

I'm not trying to say go sell your consoles today and switch over to streaming. The experience just isn't the same as playing on your consol... we'll have a global service that can reach everybody and the infrastructure to reach any customer with a consistent and high-quality internet service, but that's going to take time.”

– Phil Spencer, Microsoft Gaming CEO, in 2019

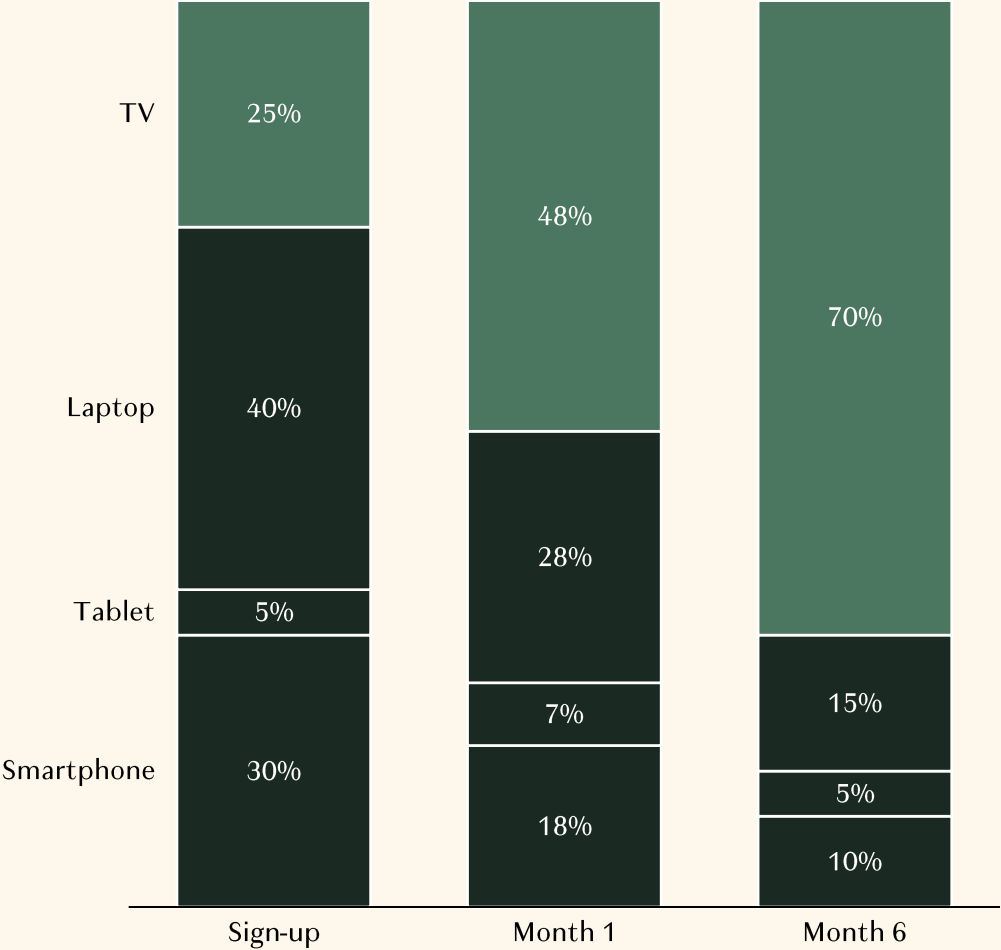
## GeForce Now U.S. Paid Subscriptions & Monthly Churn



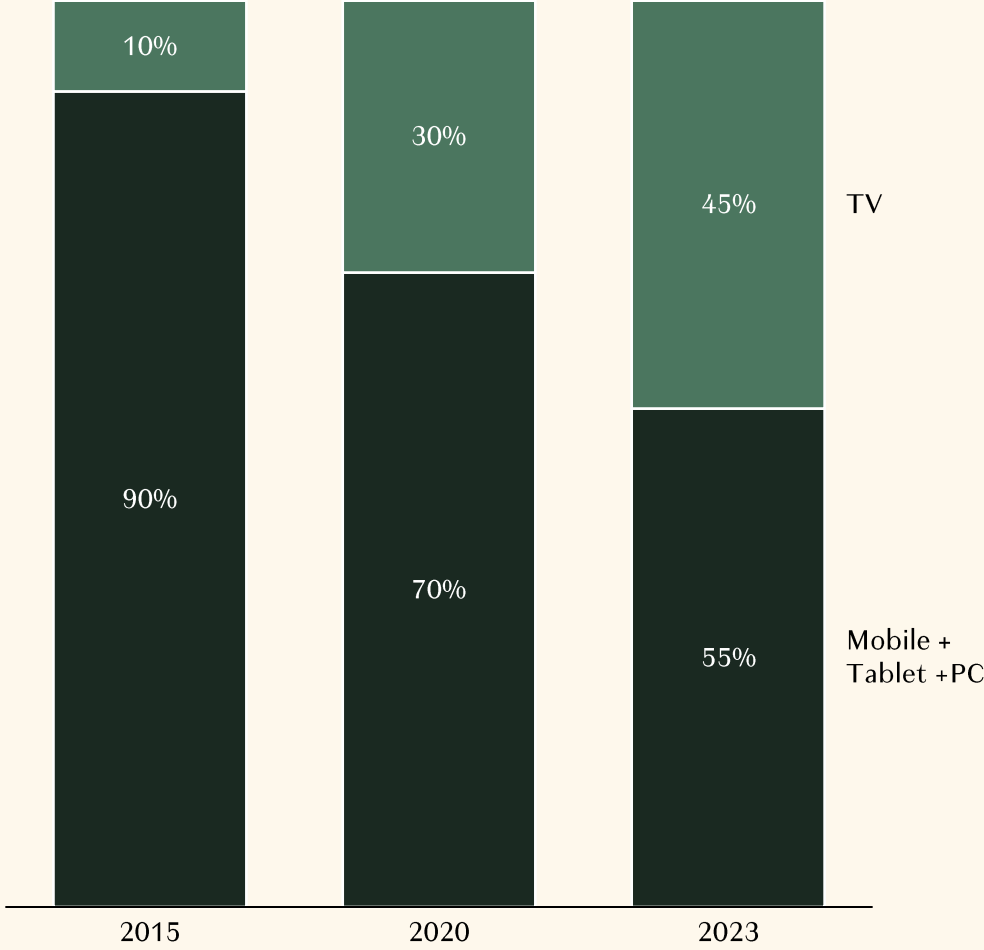
# And as users embrace new forms of consumption, their engagement tends to migrate to the “best possible screen”



**Netflix: Global Sign-Ups v Usage by Device**  
(Worldwide; As of May 2018)



**YouTube’s Share of Total Watch Time By Device Type**  
(US Only)

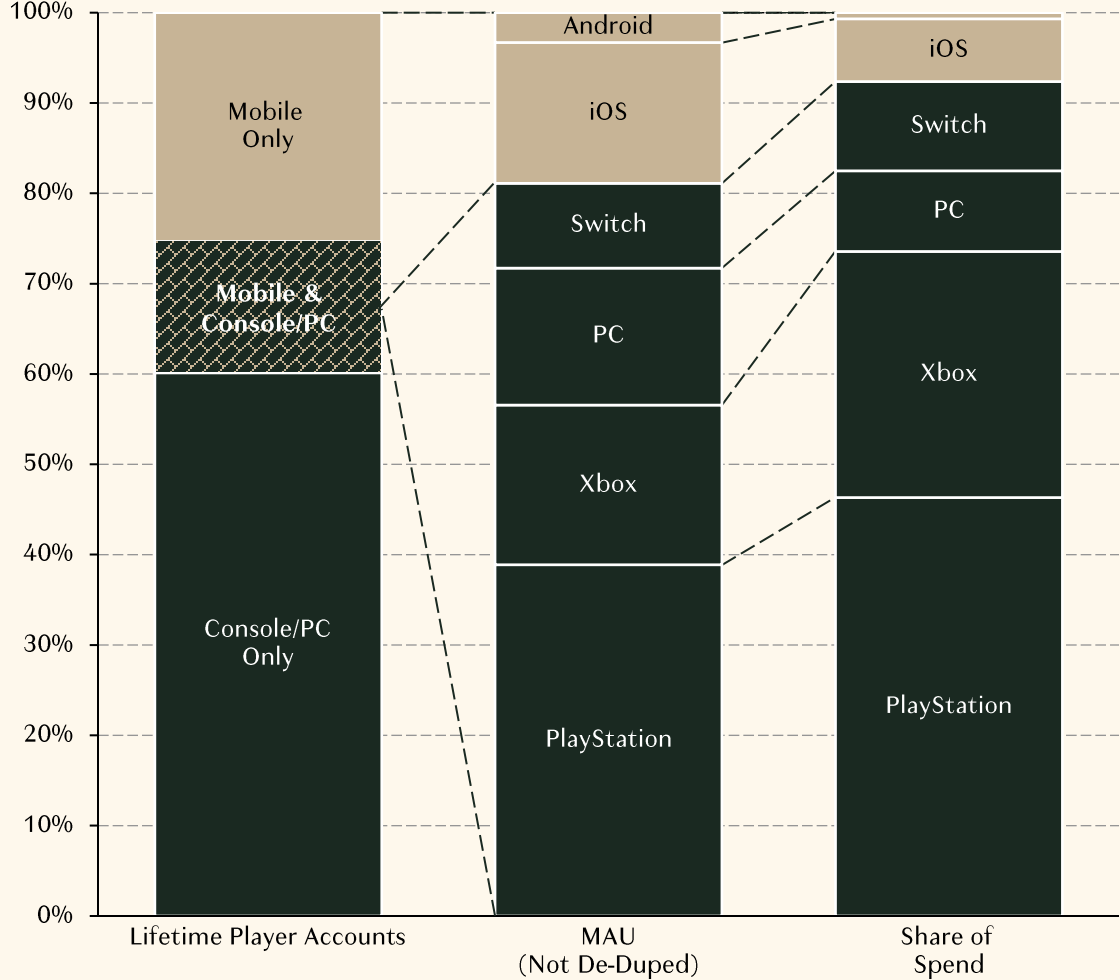


# And though there tend to be high creative, technical, and financial costs to adapt Console/PC-centric titles to mobile — and for seemingly low ARPU and retention...



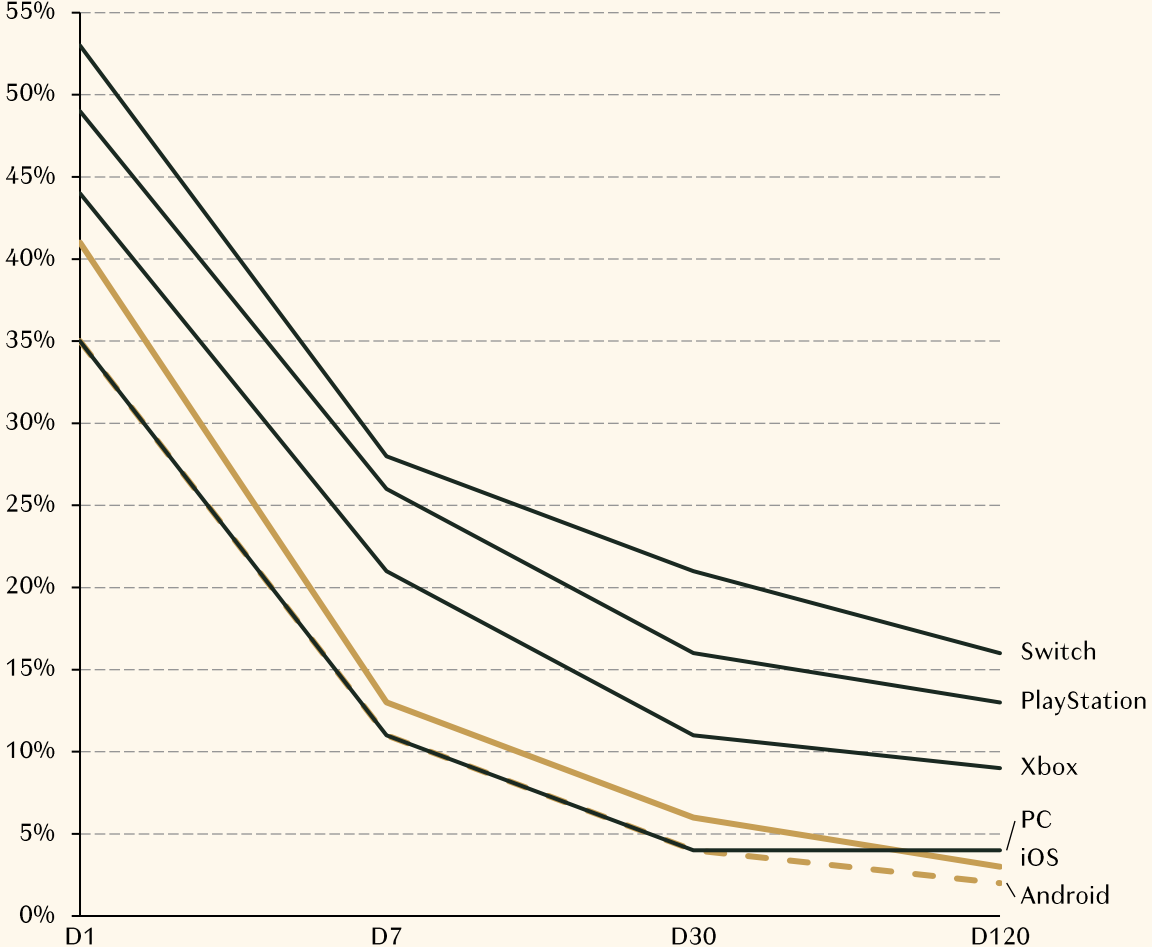
### Fortnite Users & Spend

(Worldwide; From iOS Launch in 2018 through Ban in 2020)



### Fortnite Player Retention by Platform And Day

(Worldwide)

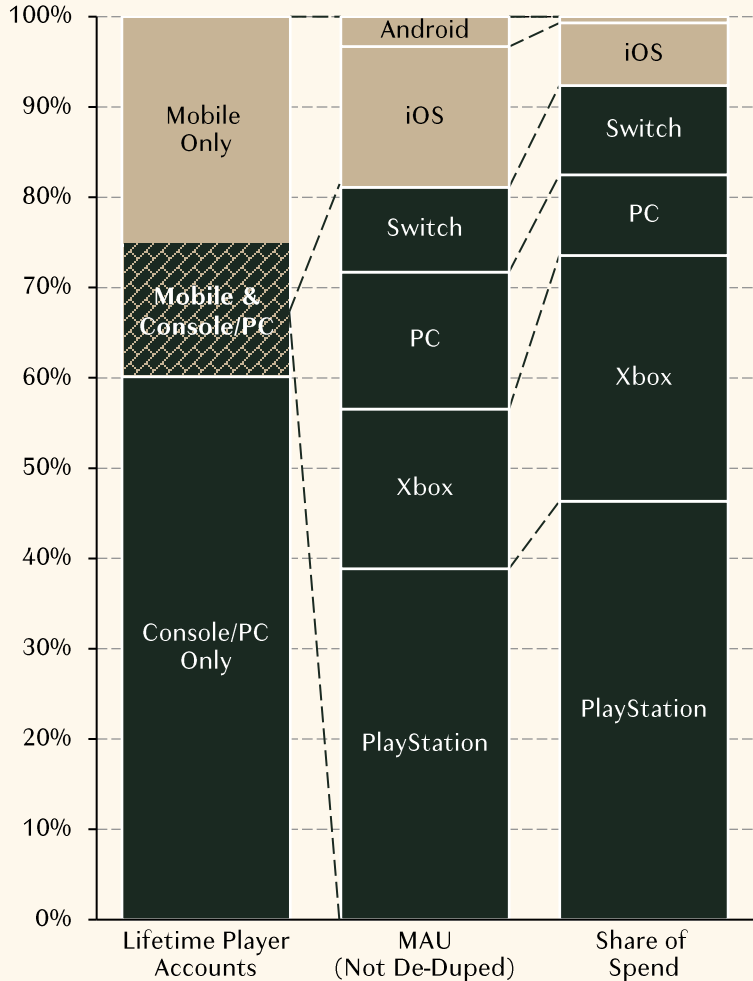


# ...focusing on the direct share of unique users + spend is too narrow, especially for multiplayer titles. Reed's Law: network value grows exponentially with users



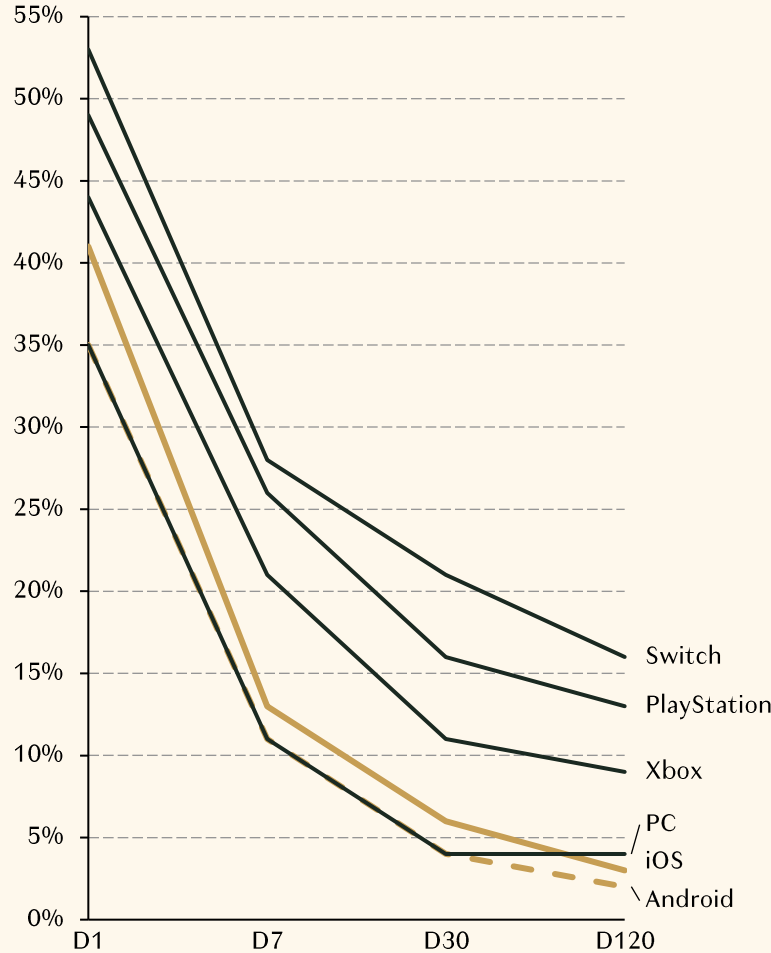
## Fortnite Users & Spend

(Worldwide; From iOS Launch in 2018 through Ban in 2020)



## Fortnite Player Retention by Platform

(Worldwide)



~10% of Fortnite players played *more* through mobile, which should increase their propensity to buy Battle Passes and cosmetics

18% more total users should mean that the other 84% are likely to play more (driving Battle Pass and cosmetic sales) and receive more value from purchases (driving Battle Passes and cosmetics)

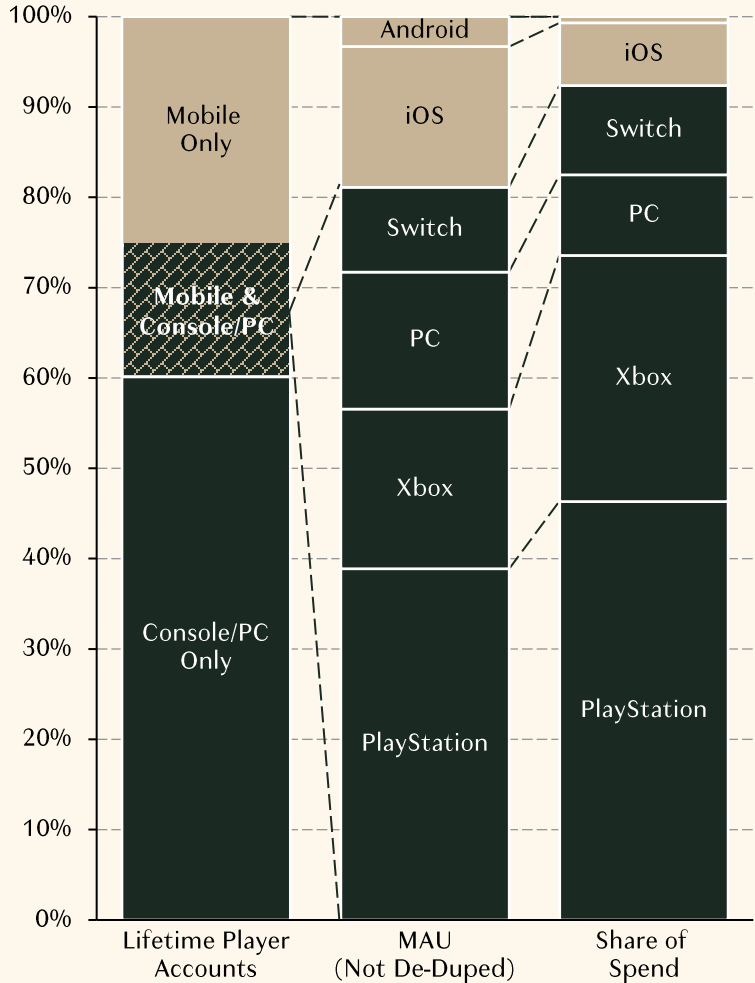
100% have additional reasons to play *this* battle royale, rather than an alternative

# In other words, mobile may have been a small share of Fortnite revenues — but this is partly because it so substantially grew non-mobile revenues, too



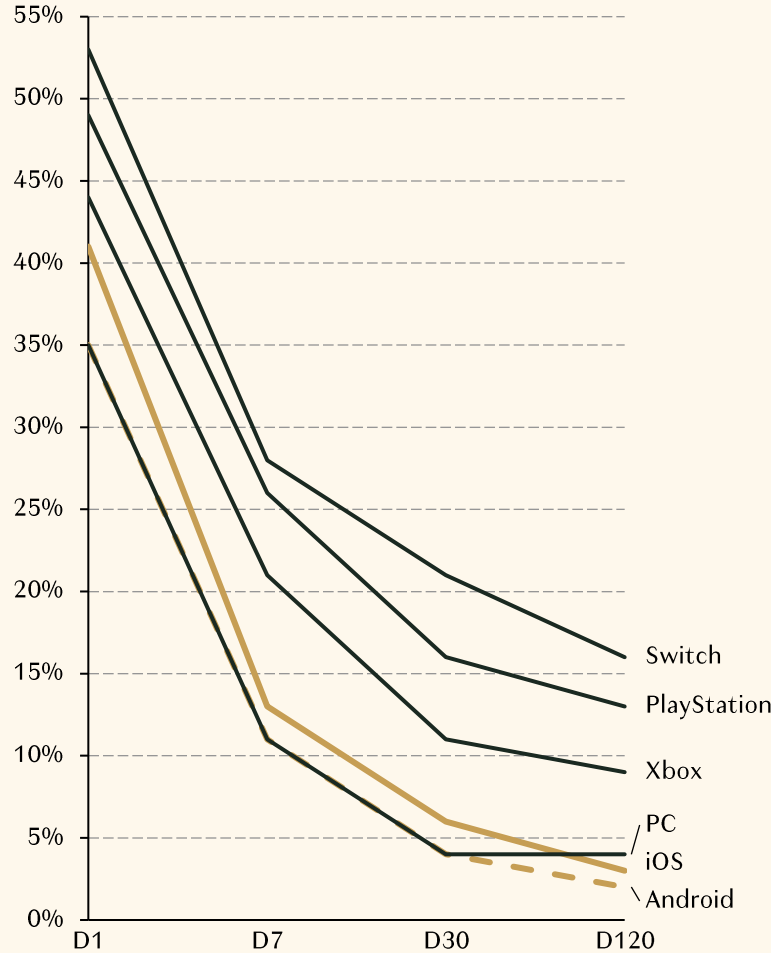
## Fortnite Users & Spend

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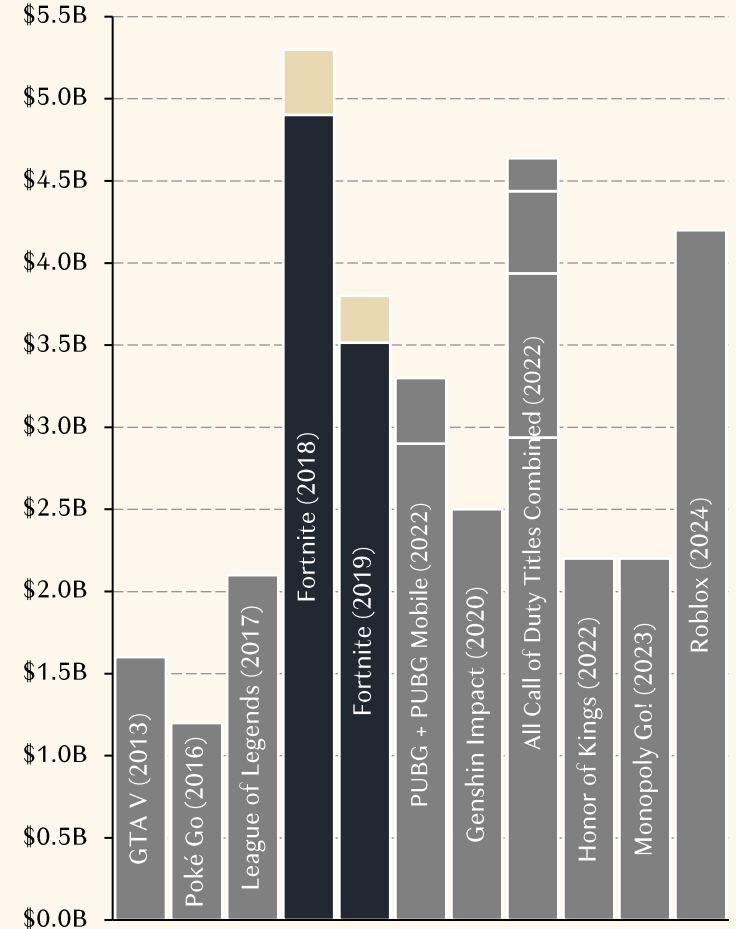
## Fortnite Player Retention by Platform

(Worldwide)

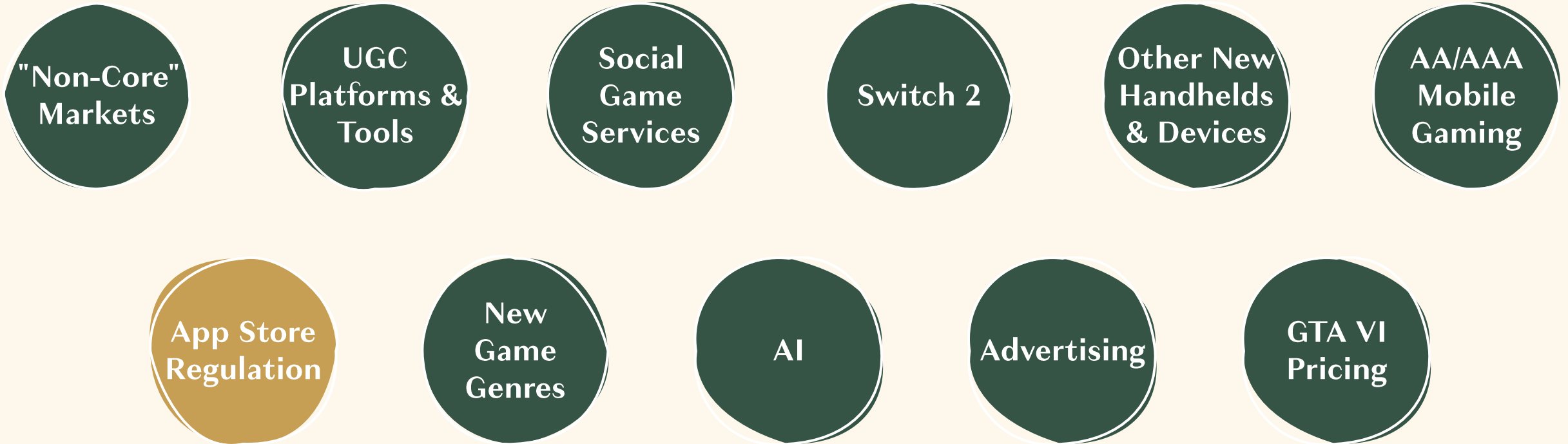


## Highest-Grossing Games in 12 Months

(Worldwide, Order of Peak Year on Record)



# Reviewing Potential New “Growth Engines”<sup>1</sup>

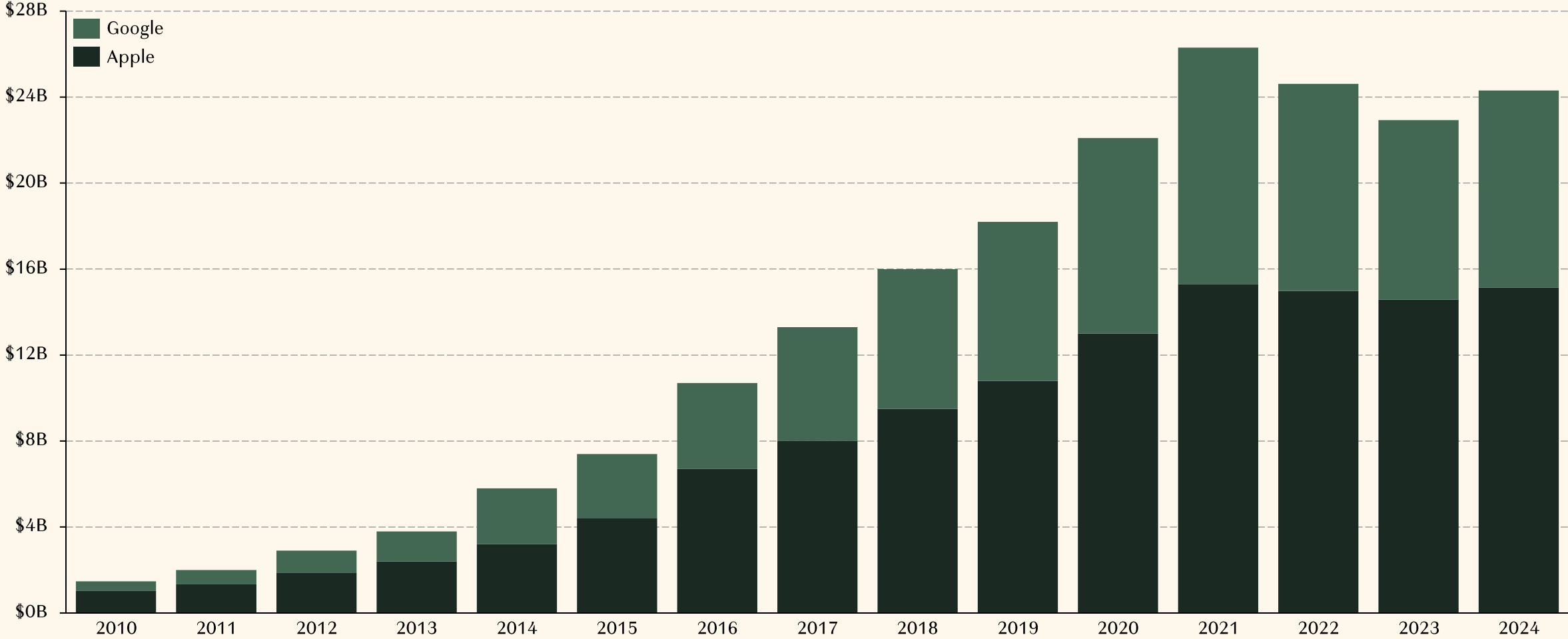


# Recall that while mobile gaming spend has stalled and discovery/supply shriveled, app store profits exceed those of all (non-China) publishers/platforms in total



### Total Worldwide App Store Revenue from Video Game Commissions

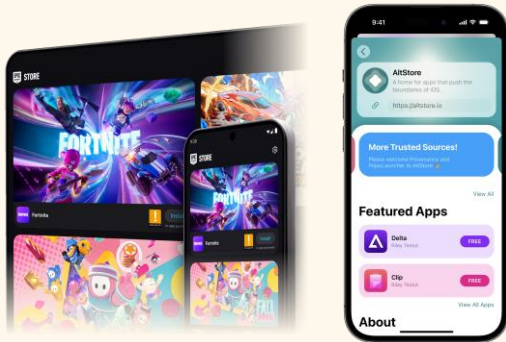
(Nominal Prices; Revenue Typically Estimated at 75-85% Profit Margins)





# Opening up iOS/Android's app platforms could revive install growth, improve gamemaker margins, and renew innovations in over half the video game market

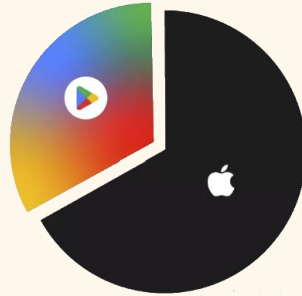
## Improved/New Discovery & Competition to Drive Downloads



The proliferation of new app stores — especially those focused on mobile gaming — should lead to improvements in game discovery and acquisition costs

These new stores should lead to increases in discovery surface area and provider gamemakers with access to more tailored game audiences (and shelter from competition with non-gaming substitutes). Moreover, these platforms will have a much stronger incentive to drive installs (especially *new installs*) rather than serve their hardware and/or OS ecosystem.

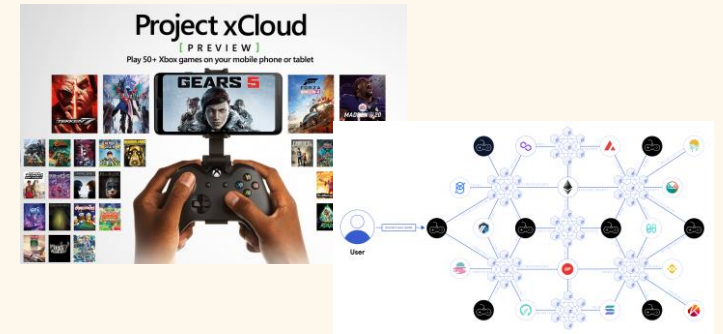
## 10–20% Higher Net Revenue Margins



With greater competition between stores, as well as freer rules for direct in-app payment processing, many developers hope that their effective share of gross revenues might climb from 70% to 80–90%

It's likely that the biggest games and publishers see the greatest margin growth, and gains will vary by country and platform, and come with some new costs, too. However, all improvements will help fund more game investments (development and marketing), plus experimentation and risk-taking

## Greater Business Model & Technological Flexibility & Experimentation



Many would-be video game business models and/or technologies are literally or practically prohibited on the major mobile app stores. This includes game subscriptions, cloud gaming, WebGL/OpenGL-based titles, and NFTs/Web3

However one feels about the viability, let alone significance of these theories, the inability for new ideas to be fully tested (and in failure, learned from) is stifling — and fundamentally problematic for a stagnant and/or declining category. Worse still is the plausibility that some of these prohibitions are motivated by the desire to maintain store revenues and margins

# After years of false progress, there's evidence that iOS/Android's app platforms might soon start to open up

## Accelerating Regulatory Action

**Google must crack open Android for third-party stores, rules Epic judge** / Google must give rival third-party app stores access to the full catalog of Google Play apps – and distribute third-party stores.

By [Sean Hollister](#), a senior editor and founding member of The Verge who covers gadgets, games, and toys. He spent 15 years editing the likes of CNET, Gizmodo, and Engadget.

Oct 7, 2024, 2:48 PM EDT

243 Comments (243 New)

### Apple to Face First EU Fine Under Bloc's Digital Markets Act

- Fine will target Apple for anticompetitive App Store practices
- EU move follows earlier €1.8 billion fine in Spotify case

By [Samuel Stoltz](#)

November 5, 2024 at 3:45 PM EST

Updated on November 5, 2024 at 4:05 PM EST

Save Translate Listen 2:44

Apple Inc. is set to face the first-ever fine under the European Union's new digital antitrust rules for Big Tech, representing an escalation of a clash with regulators over the dominance of its hugely profitable App Store.

Watchdogs are readying the penalty after the iPhone maker failed to allow app developers to steer users to cheaper deals and offers outside of the App Store, according to people familiar with the case, who spoke on condition of anonymity.

## High-Profile App Stores Are Launching

### Microsoft will open a mobile-game store to challenge Apple, Google

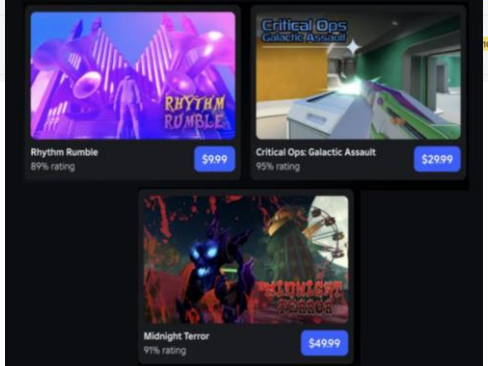
May 10, 2024 at 1:16 pm



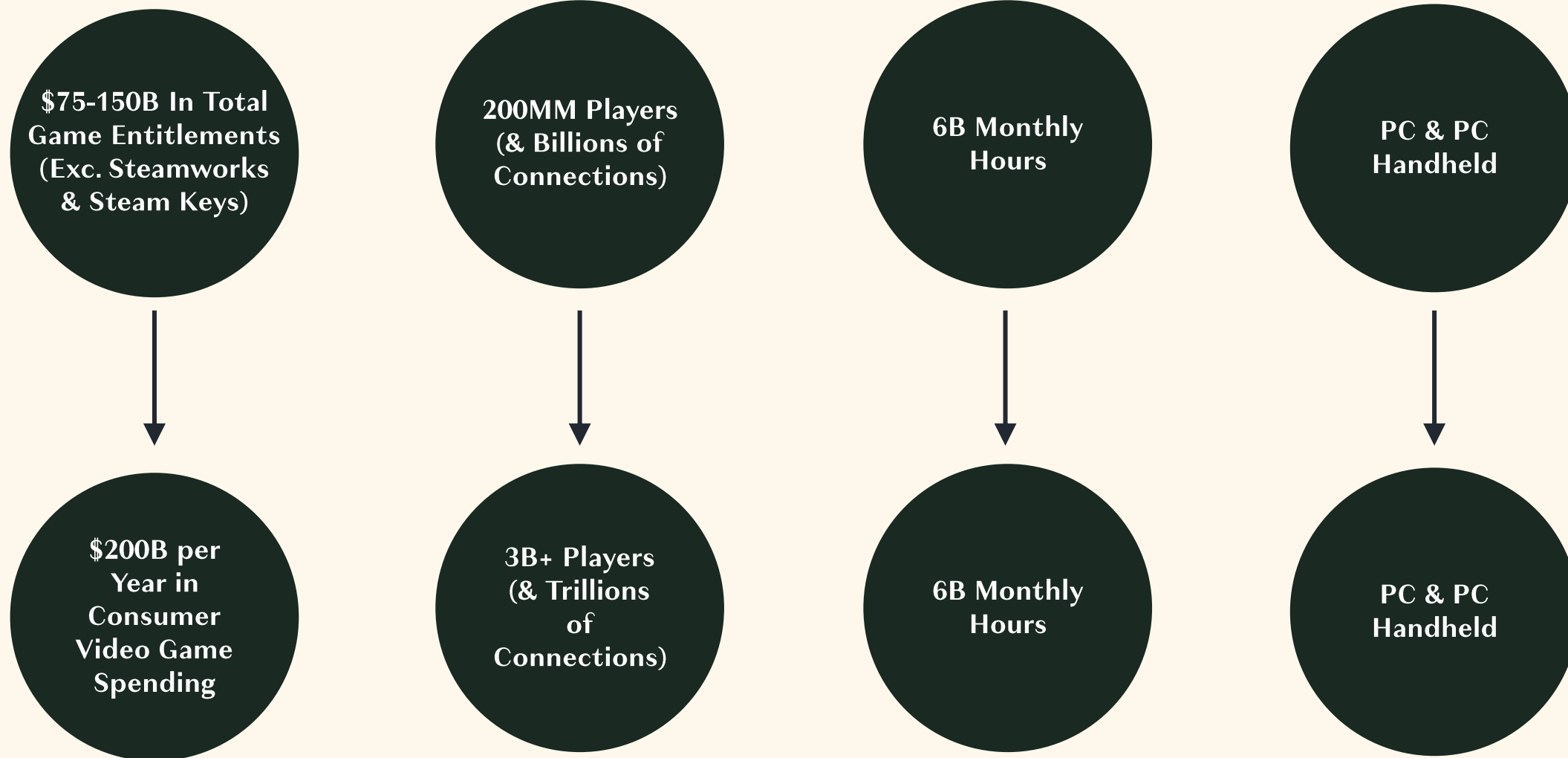
**Epic's dream is starting to come true – its store will be preinstalled on 'millions' of Android phones** / Telefónica will bring the Epic Games Store to Samsung devices in the UK, Germany, Spain, and Latin America, among others.

## Roblox Now Offers 7–25% More Robux for Non-Mobile Purchases; Limits Game Buys to PC/Web

Price	Mobile & console	Computer, web & gift cards	
\$199.99	22,500	24,000	+1,500 more
\$99.99	10,000	11,000	+1,000 more
\$49.99	4,500	5,250	+750 more
\$19.99	1,700	2,000	+300 more
\$9.99	800	1,000	+200 more
\$4.99			+100 more



# And as mobile opens, Steam has the opportunity to extend its entitlements and social platform to every device and nearly every game, user, hour, and achievement



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"Non-Core"  
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UGC  
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Switch 2

Other New  
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AA/AAA  
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v.1/18/2025 Notes: <sup>1</sup>Ordered logically, rather than in order of monetary value, significance, timing, etc.; <sup>2</sup>This isn't to say I believe in each one, let alone to the degree sometimes argued, but I do think each is worth arguing

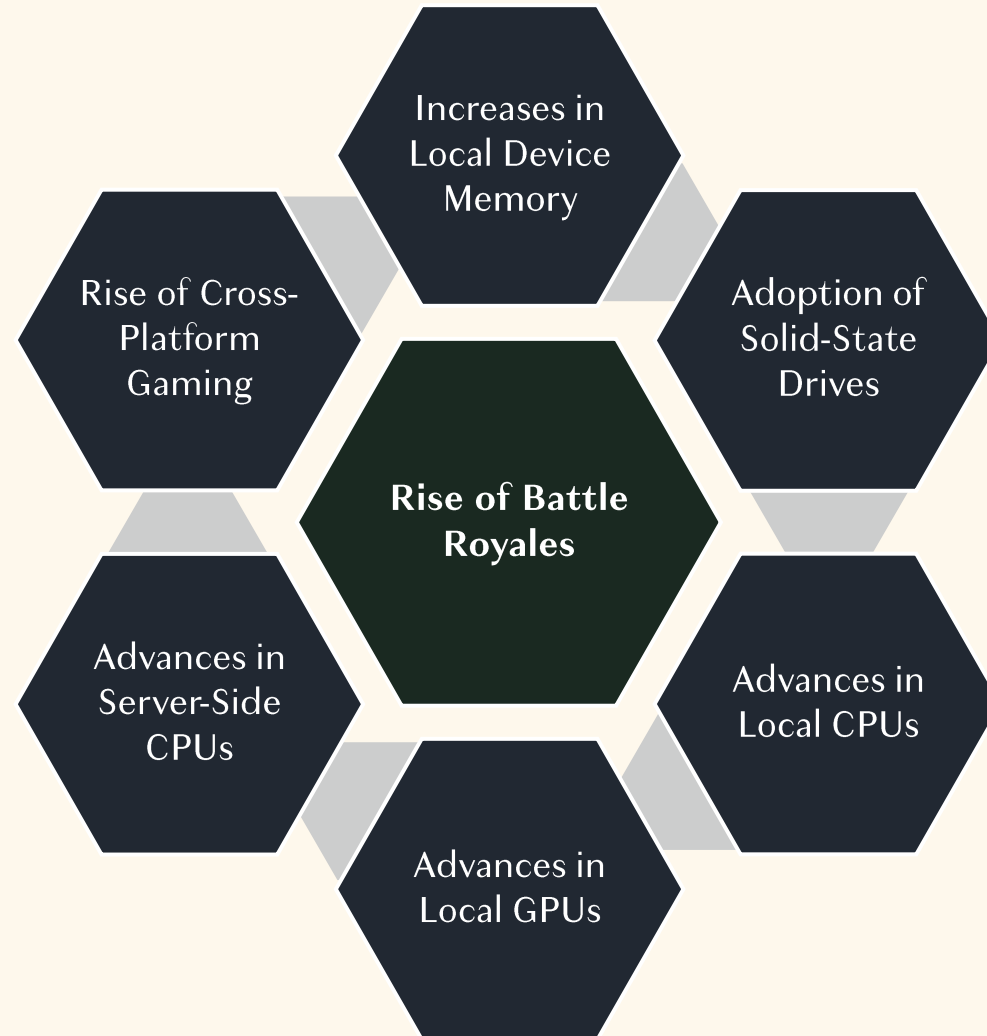
Over only a few years, indie-developed mods spawned the largest AAA game genre in history — one adapted (and/or created) by the very largest gamemakers globally



Development of the Battle Royale Genre  
(Select Examples)



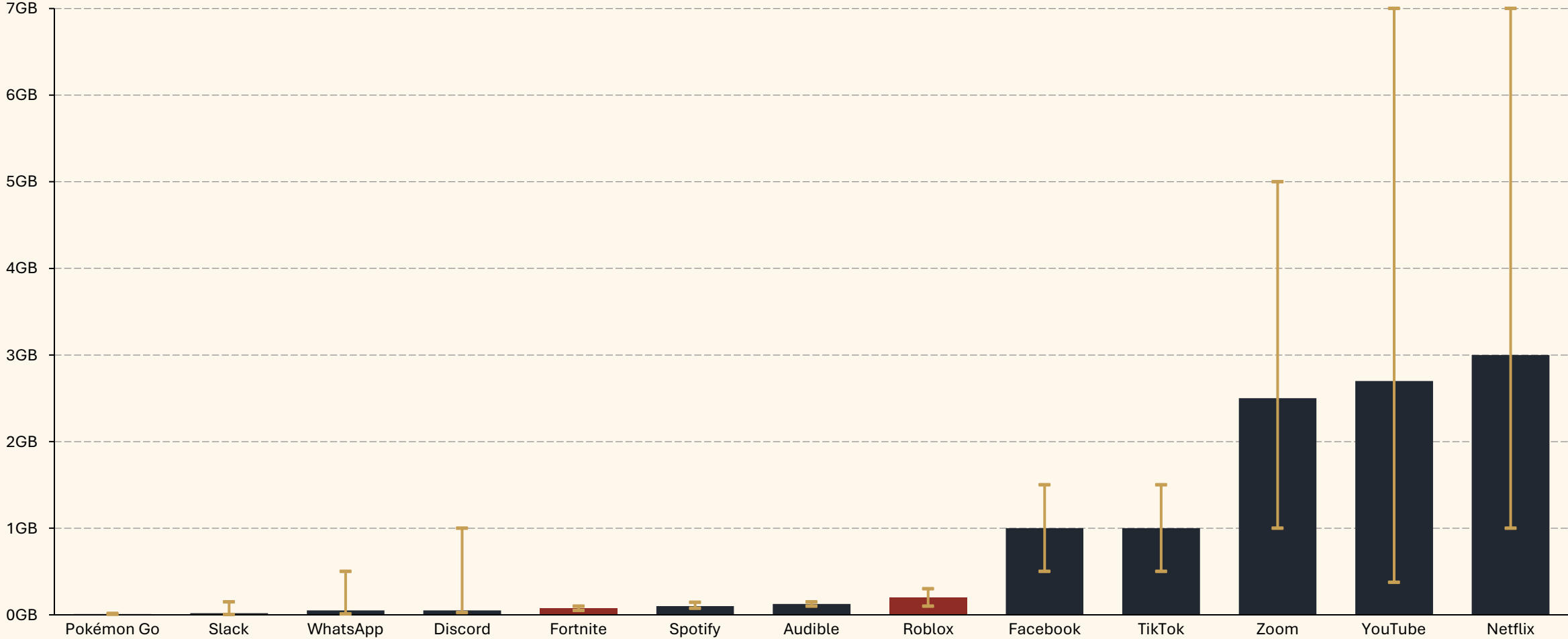
# Yet battle royales were not a new idea. Rather, they were newly *possible* ideas as a result of various technological advances



# For all their sophistication, most of today's top games use less data than "legacy" apps like Facebook, and a 100th the data of top video calling and streaming apps



Data Usage per Hour, Regular Use  
(Ranges Span Different Use Cases, Resolutions, Bitrates, etc.)

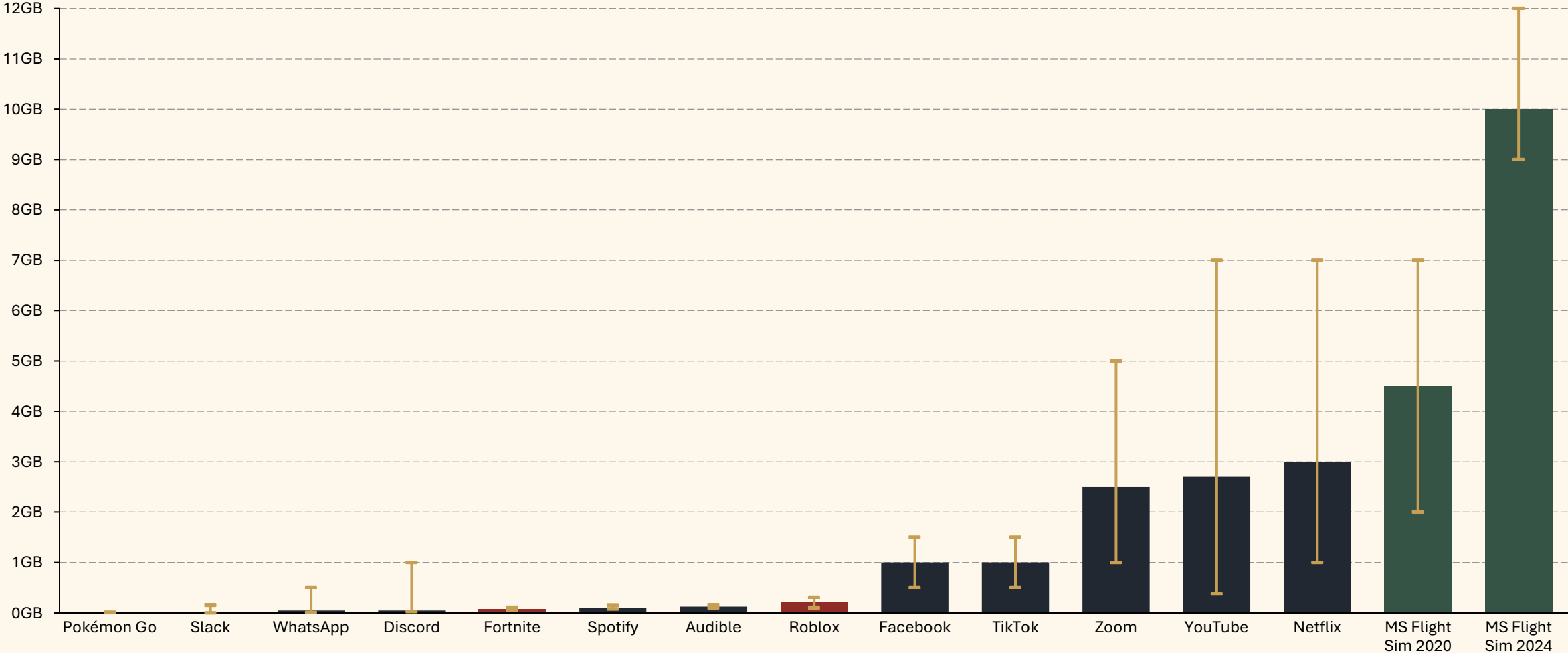




# Some new video games are cloud streaming 5–12 GB of data per hour, not as a rendering solution (à la Stadia) but for traditional local processing/rendering



Data Usage per Hour, Regular Use  
(Ranges Span Different Use Cases, Resolutions, Bitrates, etc.)



Microsoft Flight Sim 2020 runs a 500,000,000 km<sup>2</sup> and 2 petabyte (2 million GBs) map reproducing nearly all of our world (3T unique trees, 1.5B buildings, etc.)



*MSFS 2020 v. Real Landing at San Jose (SJC)*

WATCH: <https://www.youtube.com/watch?v=DVNlyjo2Q44> or  
<https://tinyurl.com/StateofVideoGaming2025-MSFS>

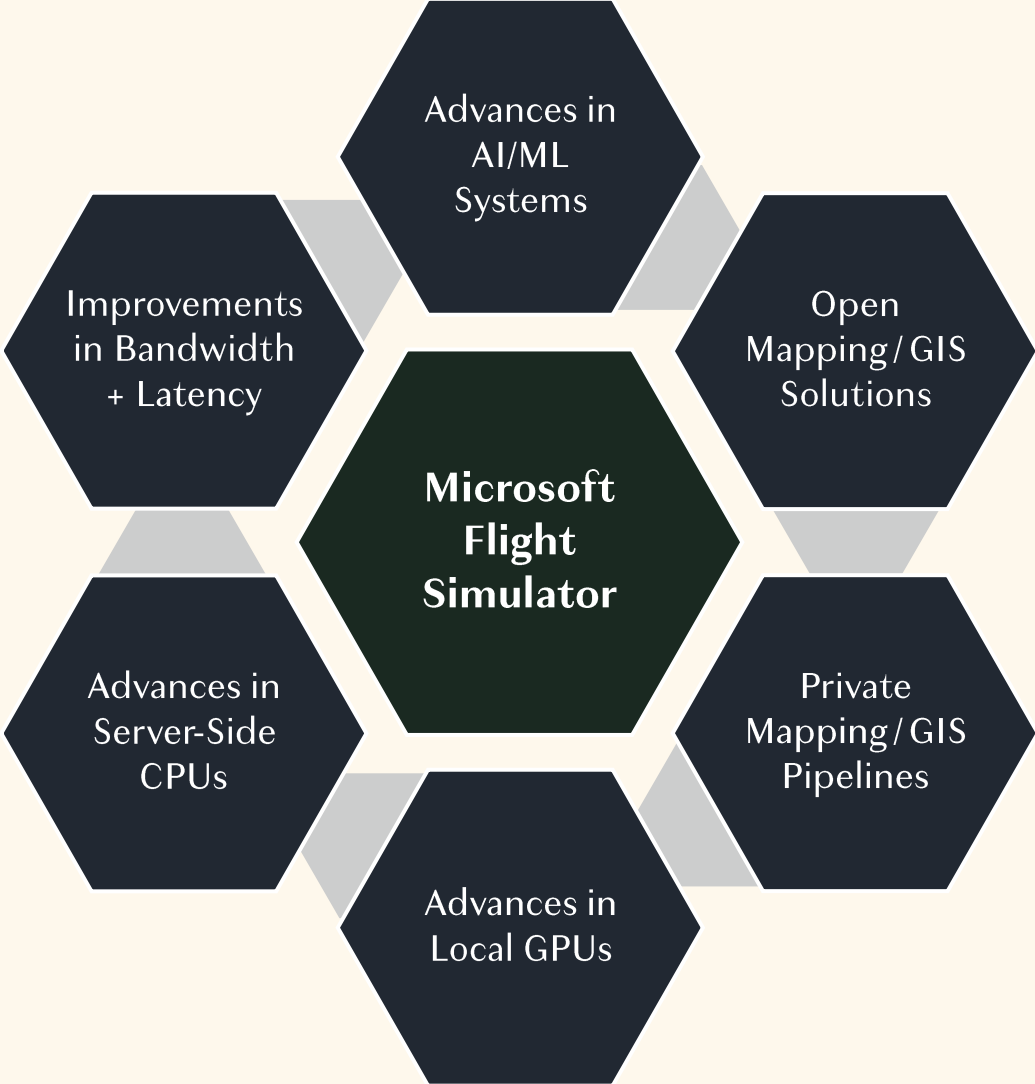


# Flight Sim's 2024 update uses up to 5x the hourly data, enabling a 4,000x increase in environmental detail (e.g. lift is affected by heat density of 6,400 surfaces)





# Microsoft Flight Simulator is possible due to a vast number of solutions across Microsoft (Azure, Bing Maps) and beyond (telecoms, GIS pipelines, etc.)



# In 2024, the U.S. Federal Aviation Administration announced helicopter pilots could receive credit toward their pilot ratings on Loft Dynamics VR systems

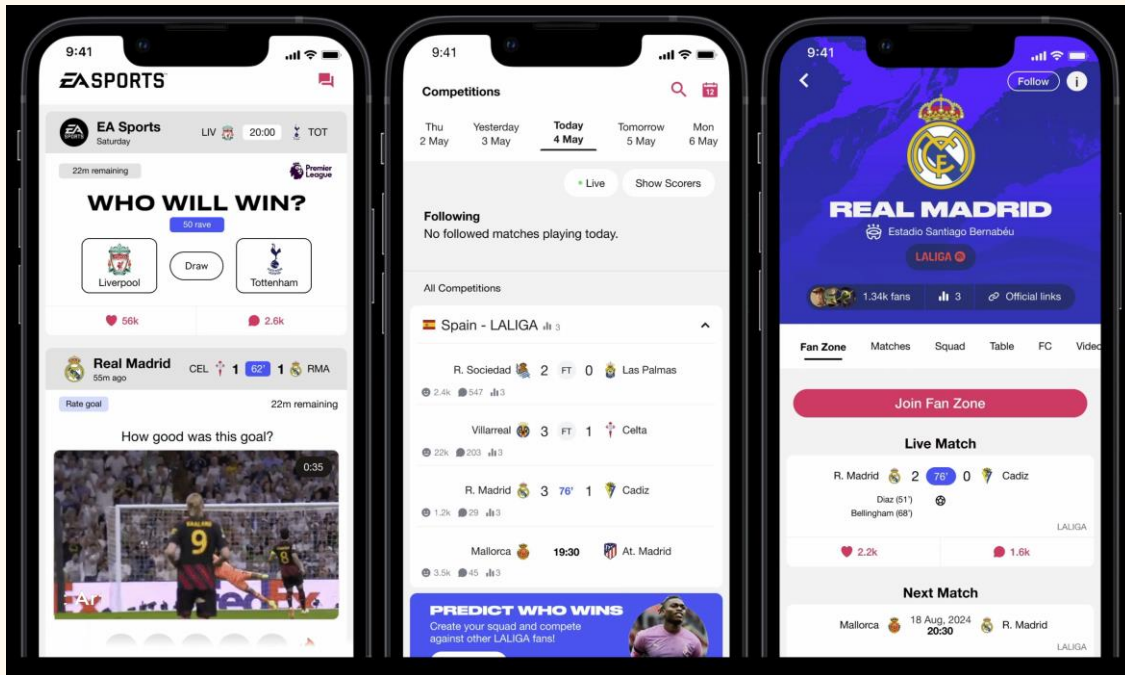




# Even the “biggest” games in the world are working on new ways to expand their reach and role — in some cases, by going beyond the “game”

**EA Sports’ New App:** Includes “real world” team and match data, including schedules, video highlights, fantasy sports, and live community/fan clubs (might sports betting soon arrive?)

**EA Sports’ Highlighter:** Promises new functionality whereby users can replay “real” matches, but real-time and in-engine, affording any angle, change, substitution, etc.



WATCH: <https://www.youtube.com/watch?v=hsvX8NMGUxI&t=7079s> or  
<https://tinyurl.com/StateofVideoGaming2025-EA>

# It's possible to identify some technical catalysts for new genres, but not how far they must mature, their cross-dependencies (inc. with AI), or what they'll make

## Mass Concurrency



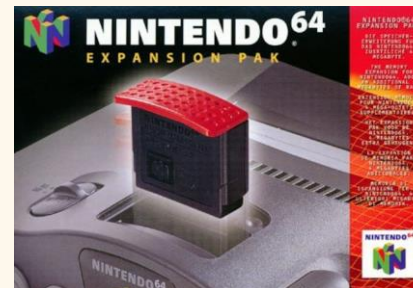
*Fortnite* has 100 players per server because Epic “couldn’t make 200 players work on a server.” Though this is probably a slight simplification and exaggeration, there are still significant constraints to how many users can be in a shared simulation at once – constraints that shape fidelity, functionality, map size, genre, and gameplay mechanic. As this barrier grows, what might the new “battle royale” be? And how might it introduce new monetization models, cultural events, or players to video games?

## High-Bandwidth Data Streaming



The fidelity, diversity, and “live” aspect of any game world today is currently limited by the fact that nearly all of that world is “pre-downloaded” and limited information is sent to the user as they play (e.g., positional data, select items or game data). Our very sense of what a world is, looks like, can do, etc., will change and grow

## Higher-Persistence Game Worlds



Due to limitations in CPU/GPU power, hard drives, as well as bandwidth and latency, most video games have low levels of persistence. Most enemies defeated, conversations had, objects destroyed or created or changed, and other gameworld events are “forgotten” by the gameworld. As such, it’s as though they never even happened – meaning the gameworld was never truly “living,” either. What happens when a world “never forgets?” What is an MMO in a world that remembers, if not everything, most things?

## Cloud Native Games



Cloud-native games are generally expected to focus on mass concurrency and high persistence (and, of course, they require high levels of bandwidth). Even so, there’s a hope that games that are *built* for cloud streaming, rather than built for traditional rendering and then cloud streamed, might produce particularly unique, new gaming experiences.

*(Pictured: Hideo Kojima’s forthcoming cloud-native Xbox title, OD, which Kojima claims will be a “new form of media” altogether)*



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# To some, Generative AI may be a “Holy Grail” that helps halt cost escalation and reduces “minimum viable scale,” and also grows players and per-player spend



- Bring games to market faster (i.e. less delay to market trends);
- Lower cost of development and support (enabling viability at lower sales or userbases)
- More iteration (improving quality)

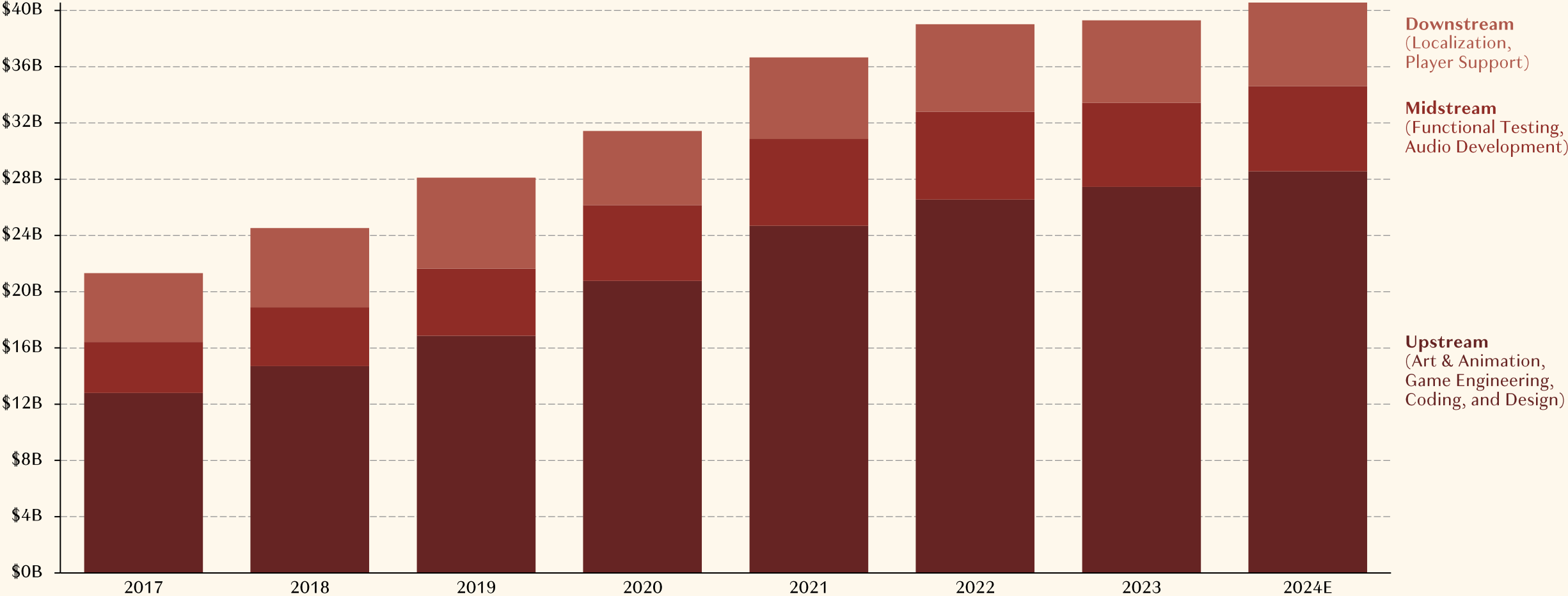
- Higher volumes of GAAS content (improving retention and engagement)
- Greater personalization (driving sense of immersion)
- Expanded UGC functionality and ease-of-use (improving engagement, quality, and developer economics)

- More time
- More content
- More items
- Better games
- Richer player experiences
- Larger and stronger UGC ecosystem

# Reminder: industry-wide content development spend has surged 90% since 2017 — 1.6x the rate of consumer spend growth, and 2.1x that of Console/PC spend



### Total Video Game Content Development Spend (Worldwide)



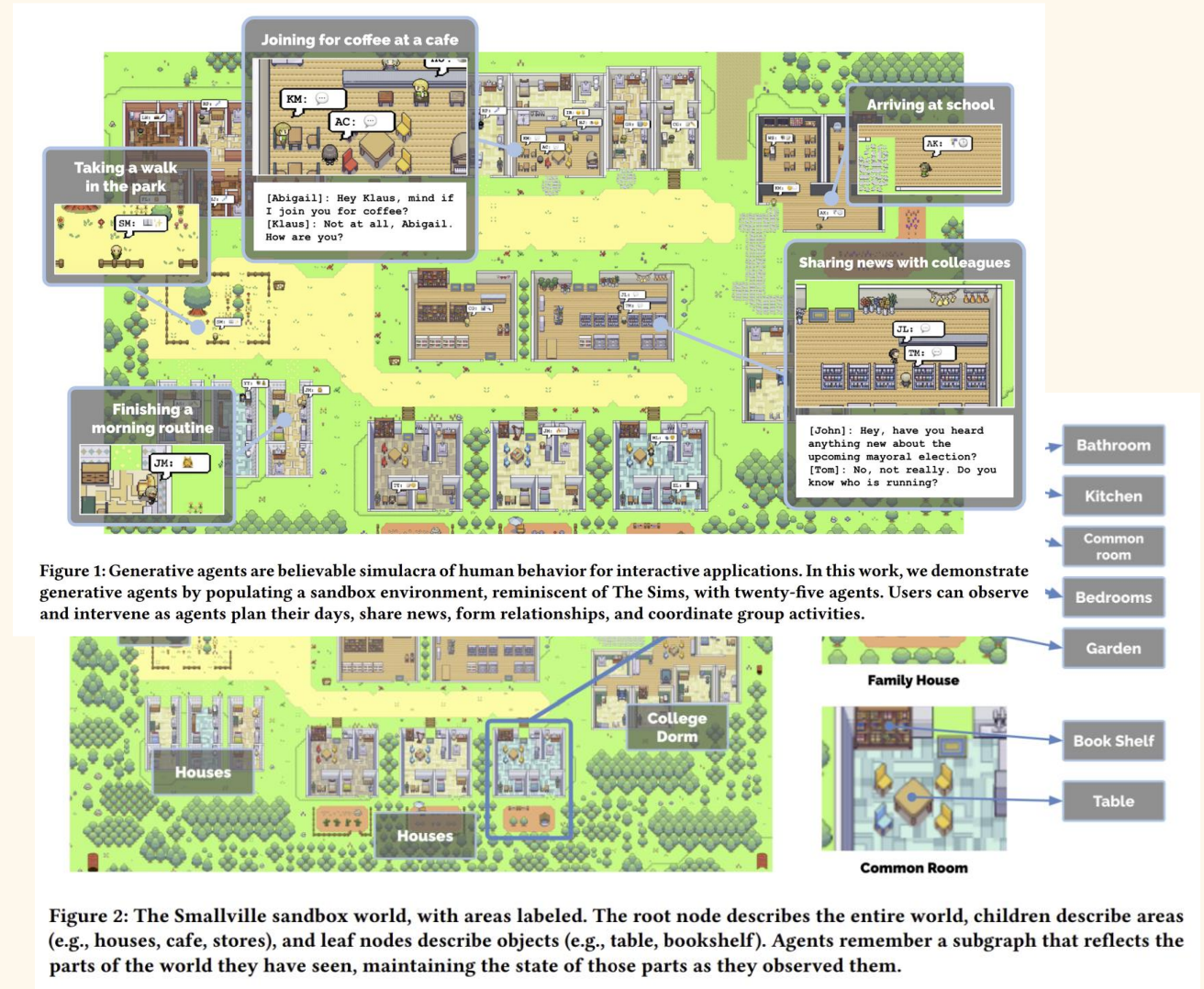
# For many, the “big opportunity” in Generative AI is not production savings or efficiency — at least not directly. Instead, it’s altogether new genres/experiences

In April 2023, researchers at Google and Stanford [published a paper](#) summarizing a two-day simulation designed to test the believability of virtual agents powered by (circa February 2023) large language models

Specifically, the researchers assembled a town equipped with houses and dormitories, colleges and offices, grocery stores and bars, and populated with 25 autonomous agents powered by large language models modified “to store a complete record of the agent’s experiences using natural language, synthesize those memories over time into higher-level reflections, and retrieve them dynamically to plan behavior.”

During the simulation, characters organically formed routines, while also establishing friendships, sharing information learned, and developing professional interests.

After researchers prompted one NPC to host a Valentine’s Day party, the NPC opted to invite her friends to the party, roping in customers at the café where she worked, too, and asked her closest friend to help them with decorating. The friend then did so and revealed that she had a crush on another NPC, whom the NPC then also invited to the party. At the party’s scheduled 5 p.m. start, all five NPCs arrived on time, having rearranged their days to accommodate the event—including the crush, “Klaus.”





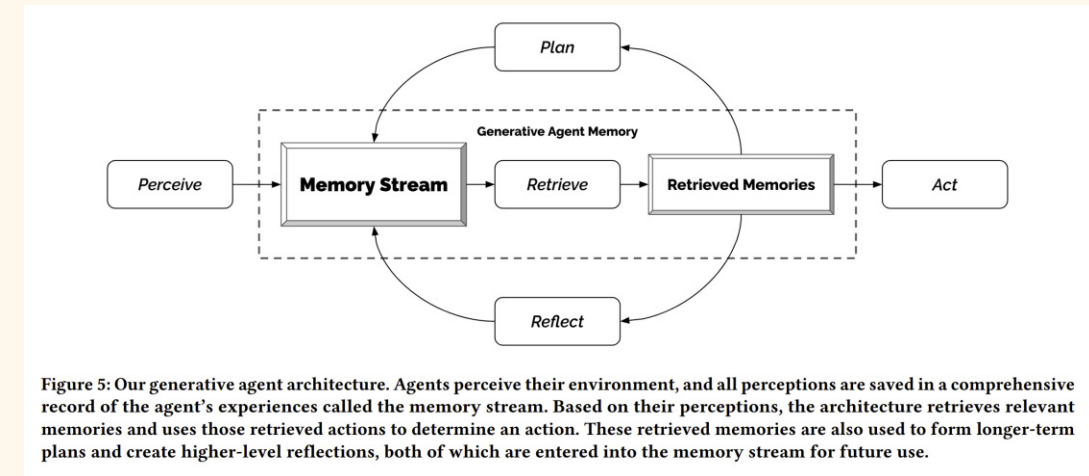
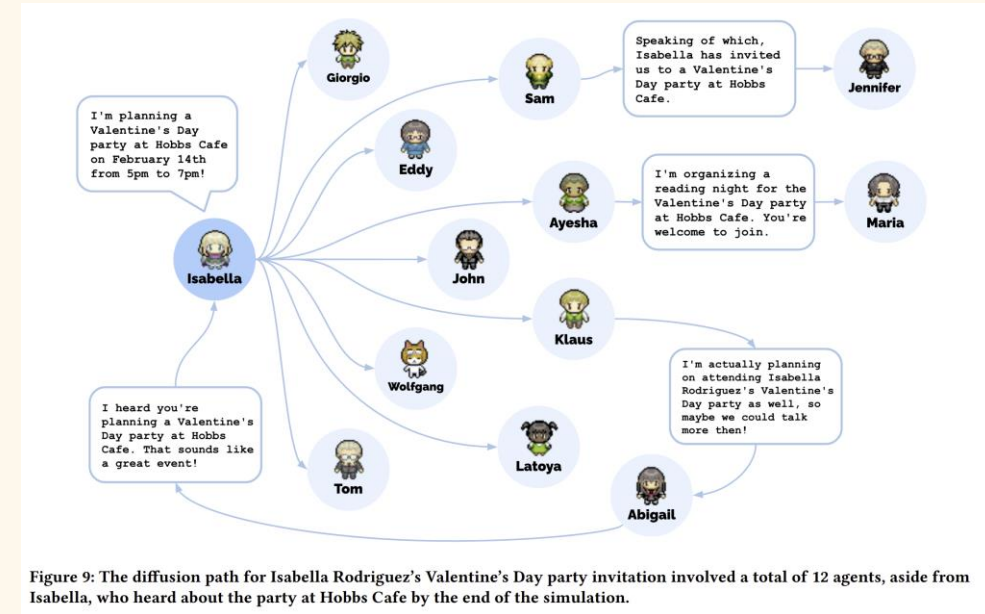
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# Some of these experiences are *technically* viable without Generative AI, but their operation would far outstrip *economic* viability. And may be less “believable,” too

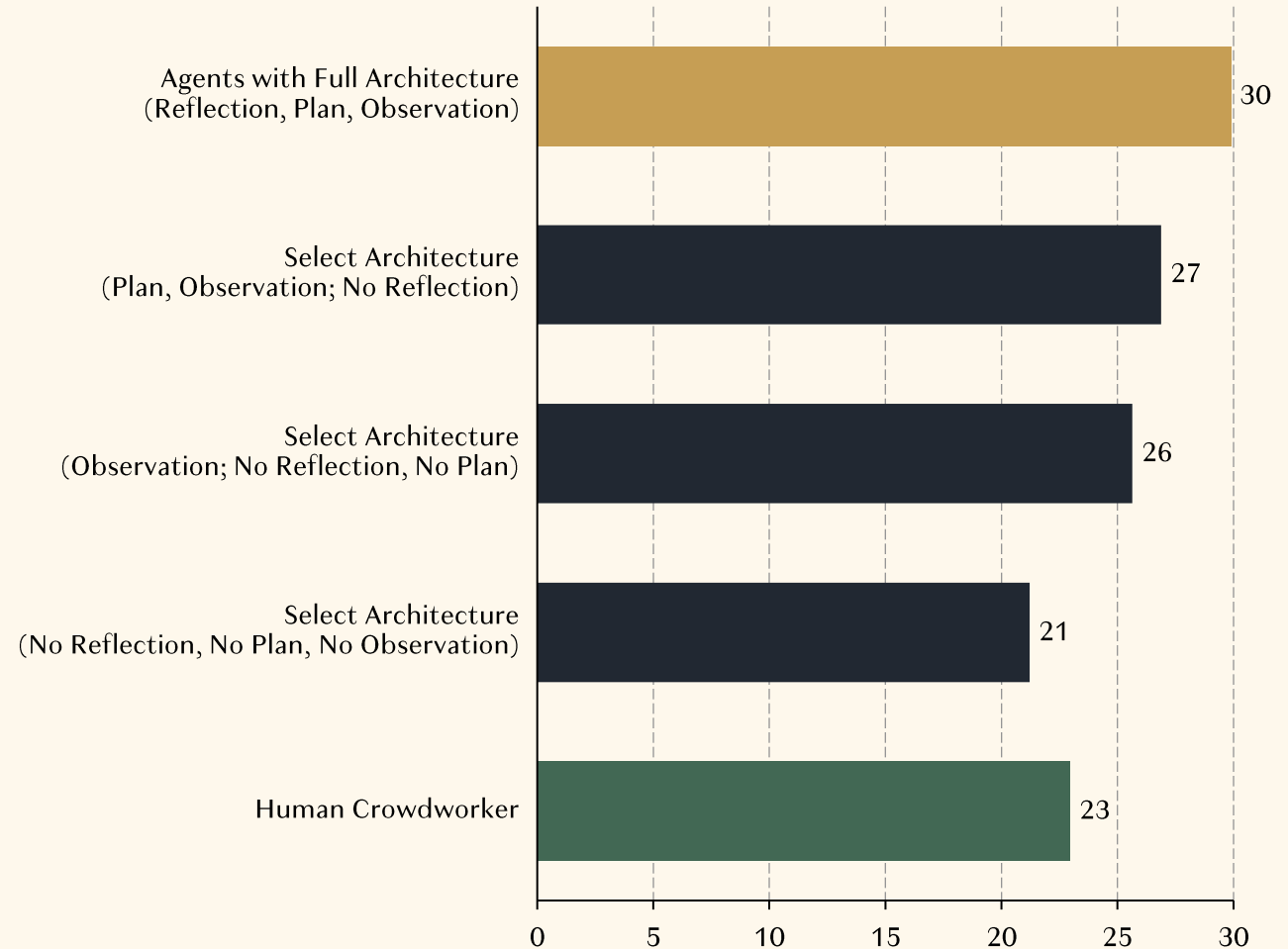


After the simulation concluded, each behavior of each agent was reviewed and evaluated for believability using common behavioral models (e.g., TrueSkill, Microsoft Xbox Live’s skill-based matchmaking system) and variance tests (Kruskal-Wallis).

Each agent was also “interviewed” for “self-knowledge” (details on their life), “memory” (such as whom they met and what happened during the simulation), “plans” (what they will do and when), “reactions” (what they would do in case of a fire or upon seeing a friend on the street), and “reflections” (what inspires them or what they would buy for another agent’s birthday).

Independent human “crowdworkers” were also hired and asked to watch each agent’s two-day experience and then role-play as these agents while answering the same questions. The Stanford/Google researchers found that the LLM agents consistently outperformed their human role-players and exceeded the believability benchmark

TrueSkill Ranking in the Google/Stanford Experience  
(Worldwide)





Far more controversially, some believe Generative AI world models might come to replace much of a game engine — and in doing so, create unbound virtual worlds

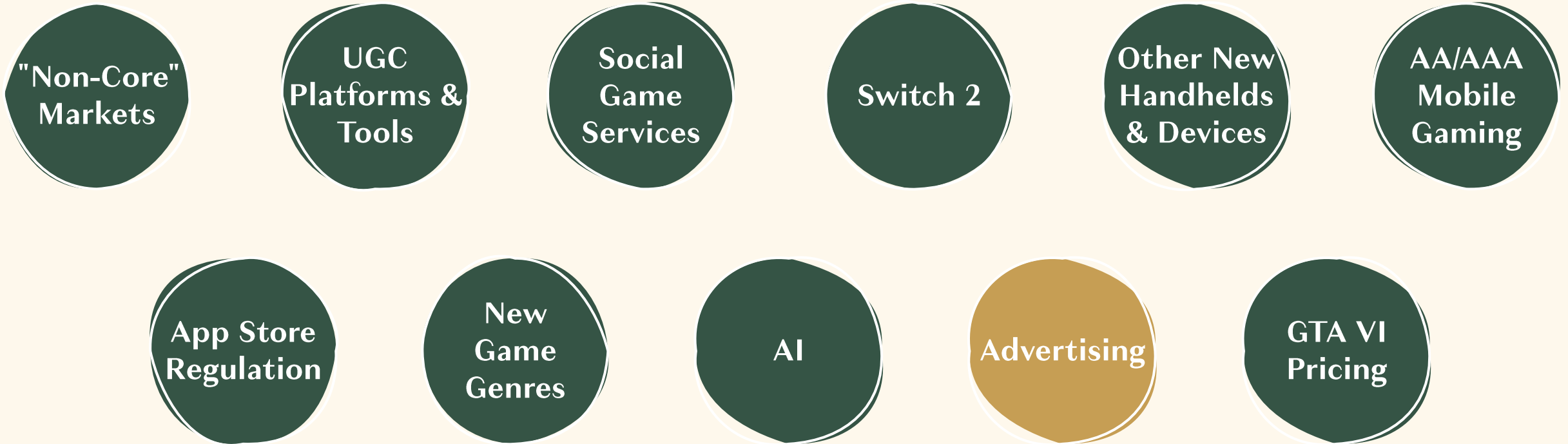


## Google's Genie 2 Large-Scale Foundational World Model

Generate a playable world  
on a spaceship

WATCH: <https://deepmind.google/discover/blog/genie-2-a-large-scale-foundation-world-model/> or  
<https://tinyurl.com/StateofVideoGaming2025-Genie2>

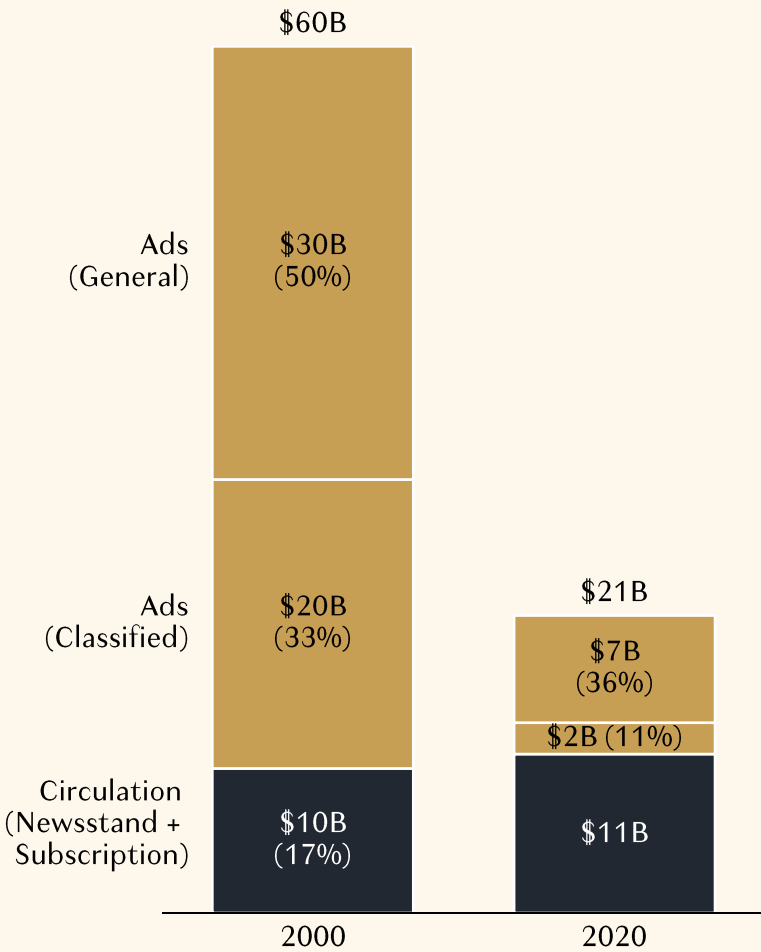
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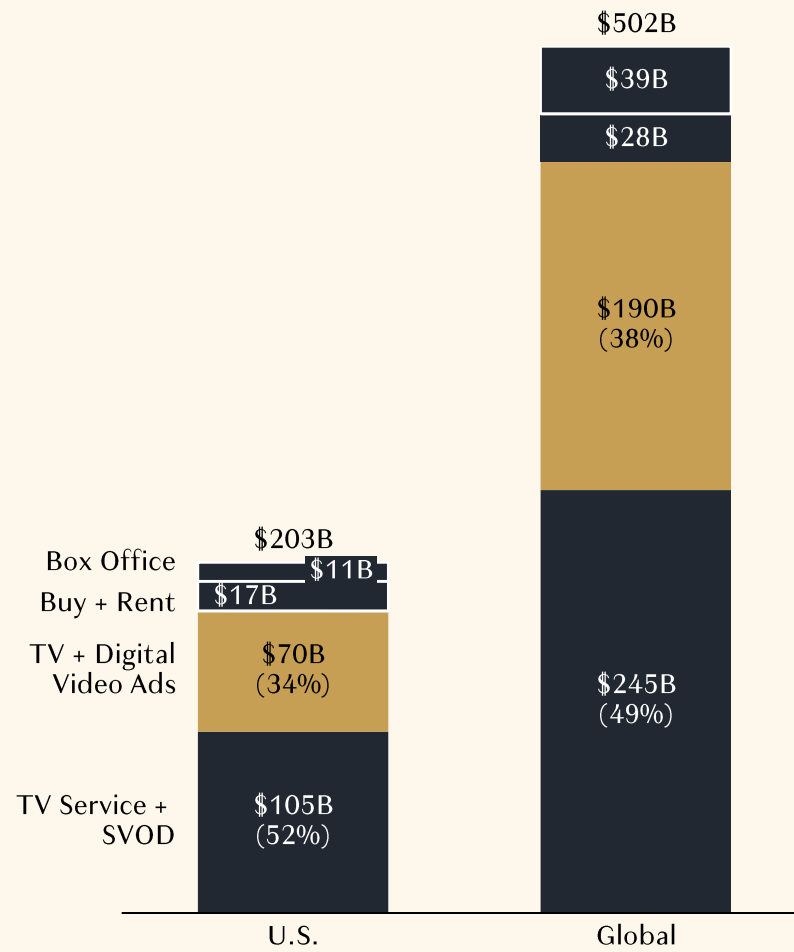
# For most media categories, advertising will constitute 40–50% of total revenues — contributing just under a dollar for every dollar a consumer spends



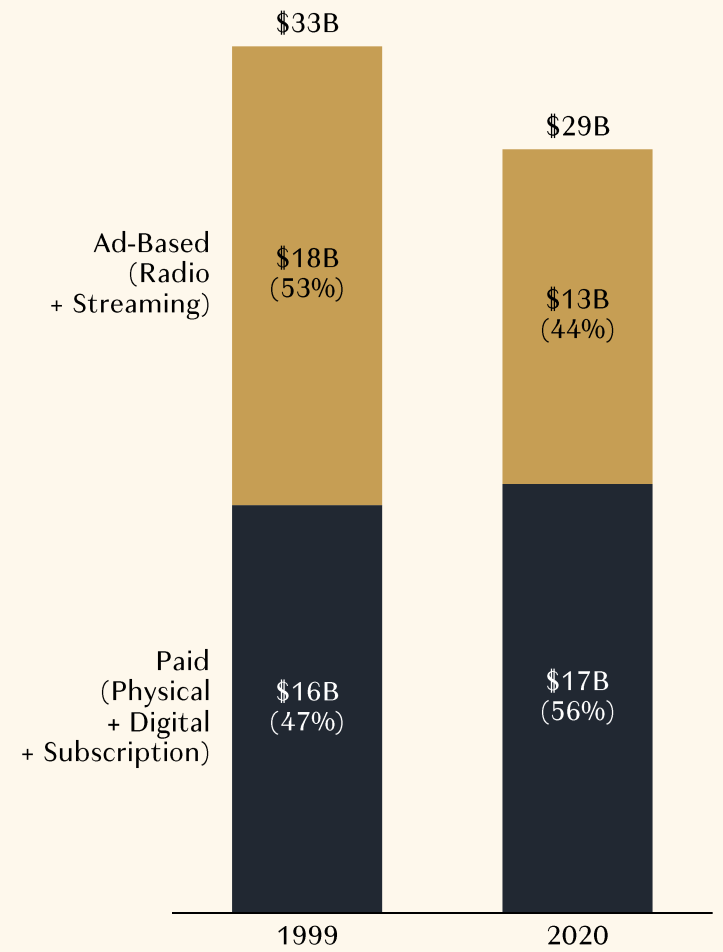
**U.S. Newspaper Revenues**  
(Nominal Prices)



**Total Video Revenues in 2015**  
(Nominal Spend)



**U.S. Recorded Audio Revenue**  
(Nominal Prices)



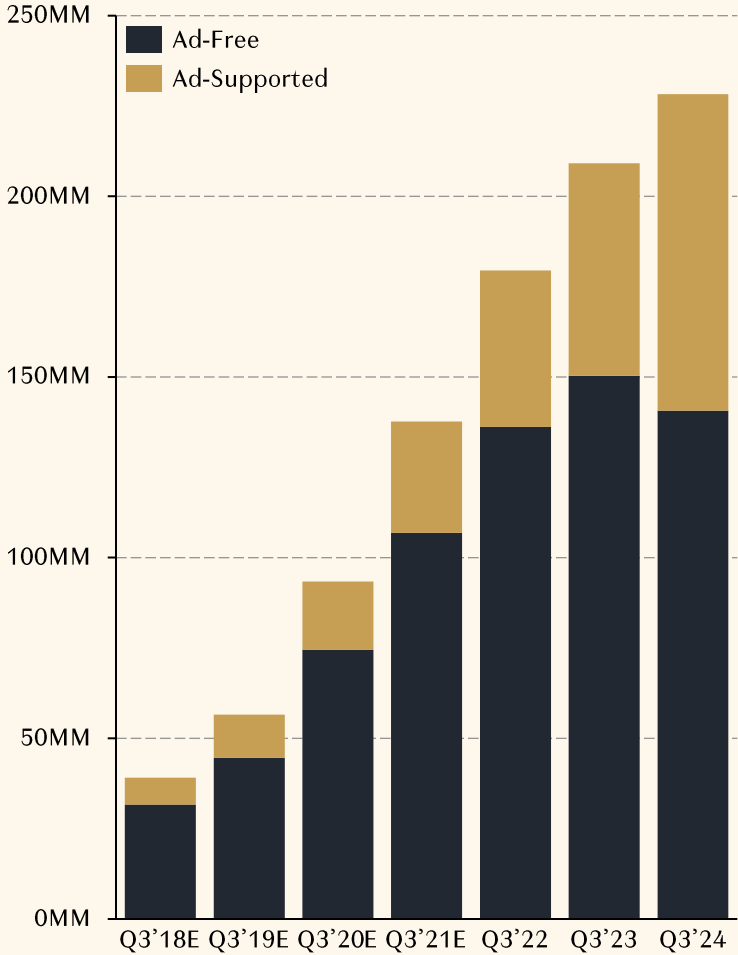
Sources: Pew, ZDNET, Hussman School of Journalism, RIAA, McCann-Erickson, RAB, Emarketer, Audio Publishers Association, St. Louis Federal Reserve, Christopher H. Sherling & John Michael Kittross, Strategy Analytics, Gower Street, Epyllion analysis

# And the digital video market matured, growth shifted to ad-supported models that had lower monthly bills yet generated *higher* net ARPU for services



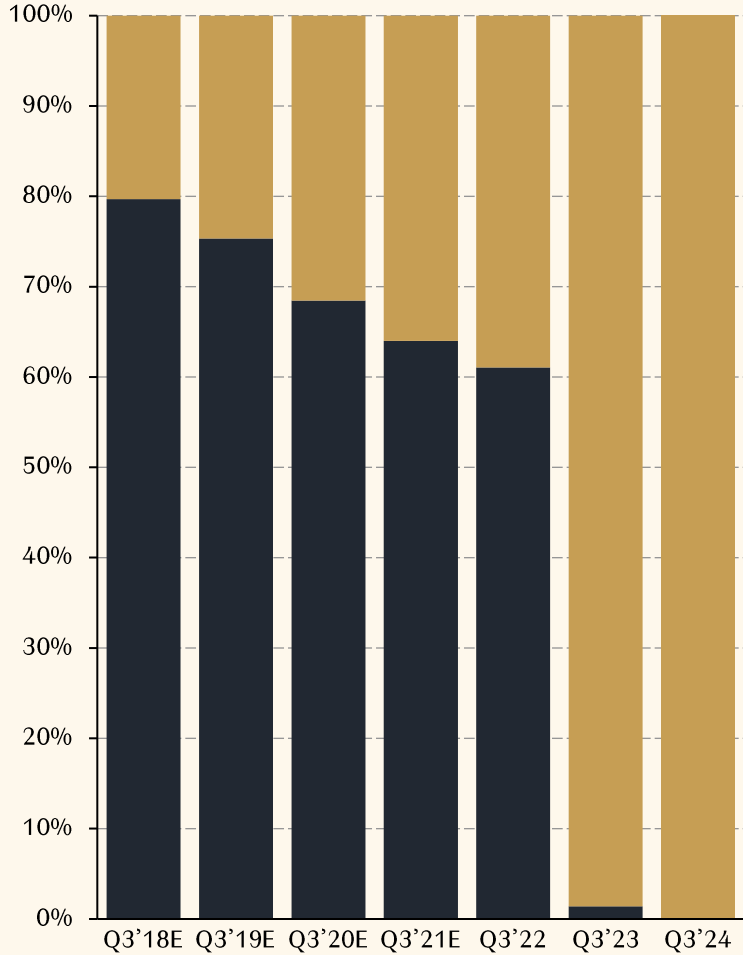
**U.S. Premium SVOD Subscribers**

(Starz, Showtime, Peacock, Paramount+, Discovery, Netflix, Max, Hulu, Disney+, Apple TV+)



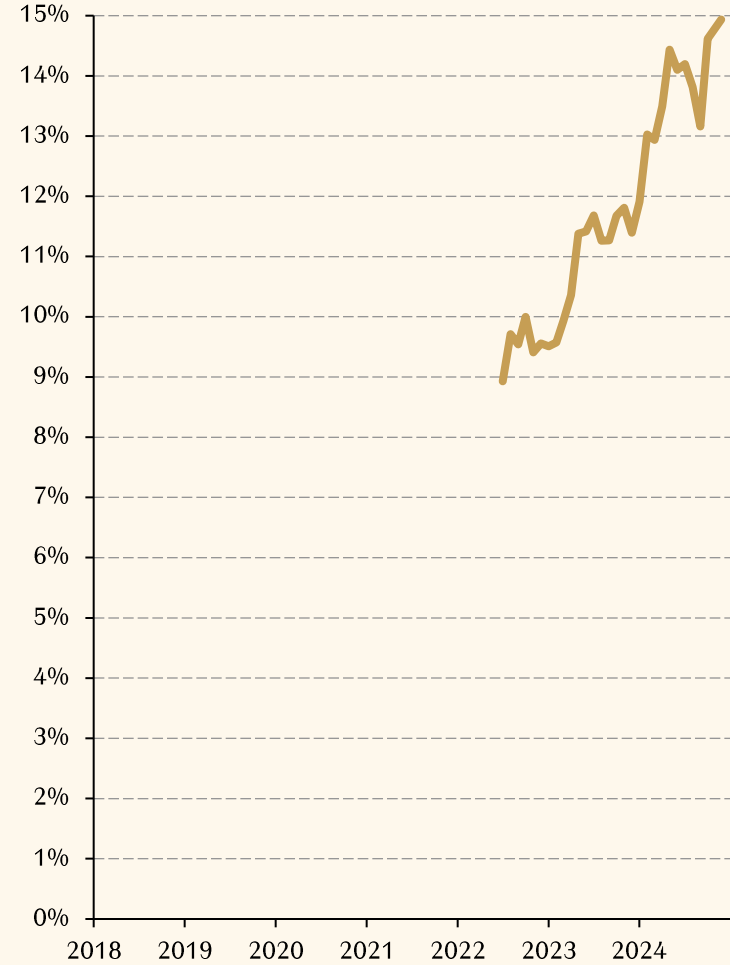
**U.S. Premium SVOD – Share of Net Ads**

(Starz, Showtime, Peacock, Paramount+, Discovery, Netflix, Max, Hulu, Disney+, Apple TV+)



**Big 3 FAST Share of U.S. Stream Time**

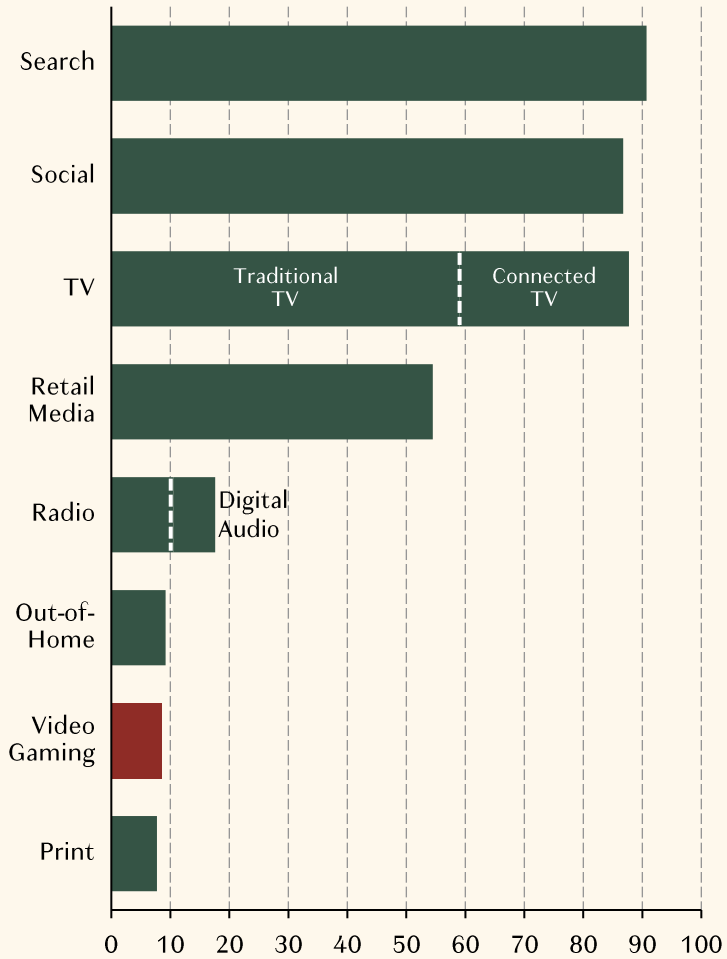
(Roku Channel + Tubi + Pluto TV)



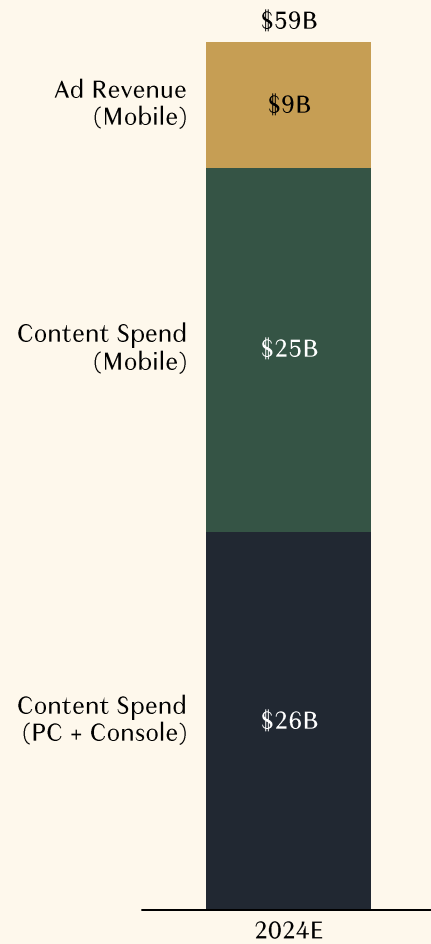
# In the U.S., video games get less ad spend than outdoor and radio (and barely beat print!), hold 12.6% of digital media time but only 2.8% of digital media ad spend



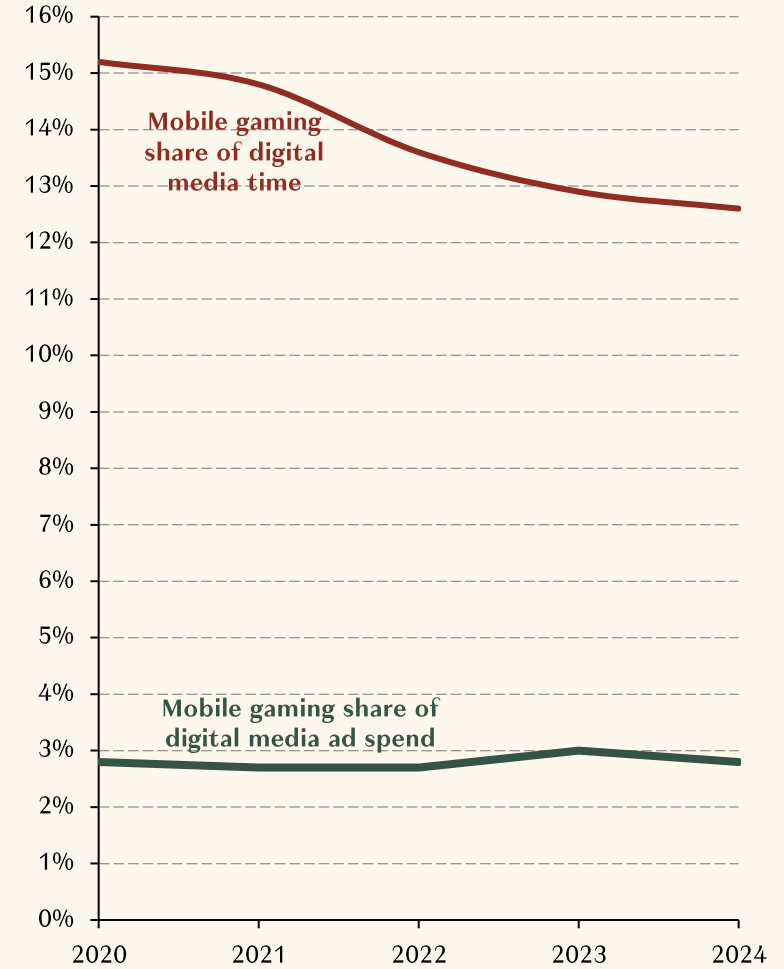
**U.S. Ad Spend by Format**  
(2024, Select Categories Only)



**U.S. Content-Related Video Game Revenue**  
(Excludes hardware and accessories)



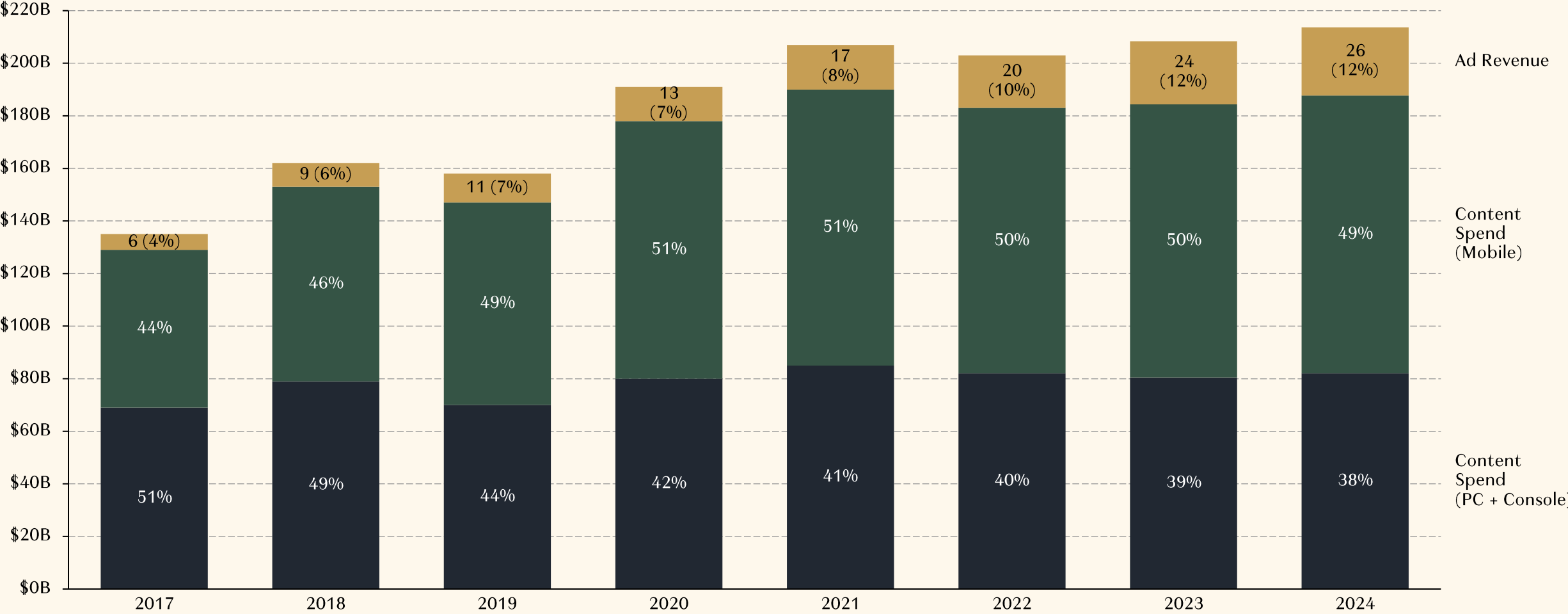
**Mobile Gaming's Share of Time & Ads**  
(Roku Channel + Tubi + Pluto TV)



And as consumer spend fell \$2.3B v. 2021, related ad revenue grew \$9B, from 8% to 12% of total revenues (but nearly all is on mobile games to promote mobile games)



Worldwide Consumer Spend and Advertising Revenue on Video Games  
(Nominal Prices)





# Video games face many problems to scaling advertising — enough for its potential revenues to have been overlooked during the last 15 years of hyper growth



## Ad Unit Problem

*The size, dimension, resolution, placement, etc., of actual and potential inventory is highly variable, as are publisher needs/wants*

## Standard View Problem

*Ads are seen at irregular cadences, from variable positions and contexts, leading to inconsistent quality of exposures, recall, etc.*

## Call-To-Action + Measurement Problem

*Live and interactive, let alone multiplayer content, is not conducive to viewers clicking through to a website or completing a transaction/action*

## Limited History of Ads Problem

*Most mediums have always had ads. Gaming has not. Audience expectations and tolerance are thus fundamentally unique, as is buyer readiness*

## Programmatic Network Requirement

*To generate substantial revenues, the industry must offer programmatic solutions, rather than just custom implementations*

## High Minimum Viable Scale

*To attract substantial advertiser interest, the industry needs to offer a substantial scale of audience, impressions, and formats*

# But as real game prices and engagement fall, while costs and failure rates surge, advertising has become a key area of focus for the biggest platforms/publishers

Ad Unit  
Problem

Standard  
View Problem

Call-To-Action  
+ Measurement  
Problem

Limited  
History of Ads  
Problem

Programmatic  
Network  
Requirement

High  
Minimum  
Viable  
Scale



FTC filings show **MICROSOFT** expects its gaming ad revenue to grow from \$100MM in 2022 to \$1.4B by 2030, powered in part by its \$1 Xandr acquisition and Game Pass service, PC-based Game Store/Launcher and Game Bar overlay

overlay



With a centralized stack supporting 400MM MAUs, 7B hours, and 15MM disparate experiences, and also negative profit margins, **ROBLOX** has the scale, control, and incentives to build an ad network



EA CEO (2024): "Advertising has an opportunity to be a meaningful driver of growth for us... [we] have teams internally in the company right now looking at how do we do very thoughtful implementations inside of our [games]"

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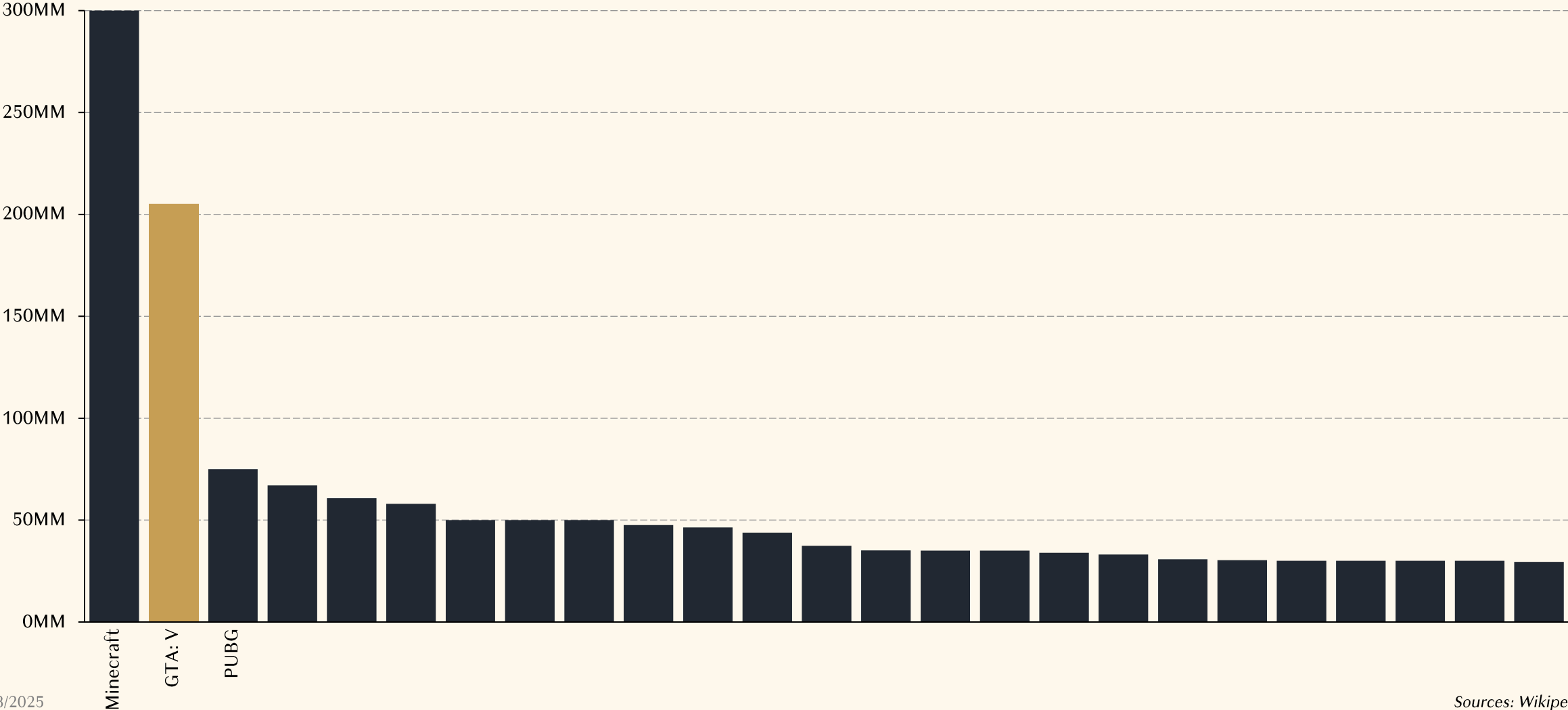
GTA VI  
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# In 2025, GTA VI's impact on industry playtime and spend will be mixed as it launches console-only and (severely) cannibalizes hours/spend on other titles



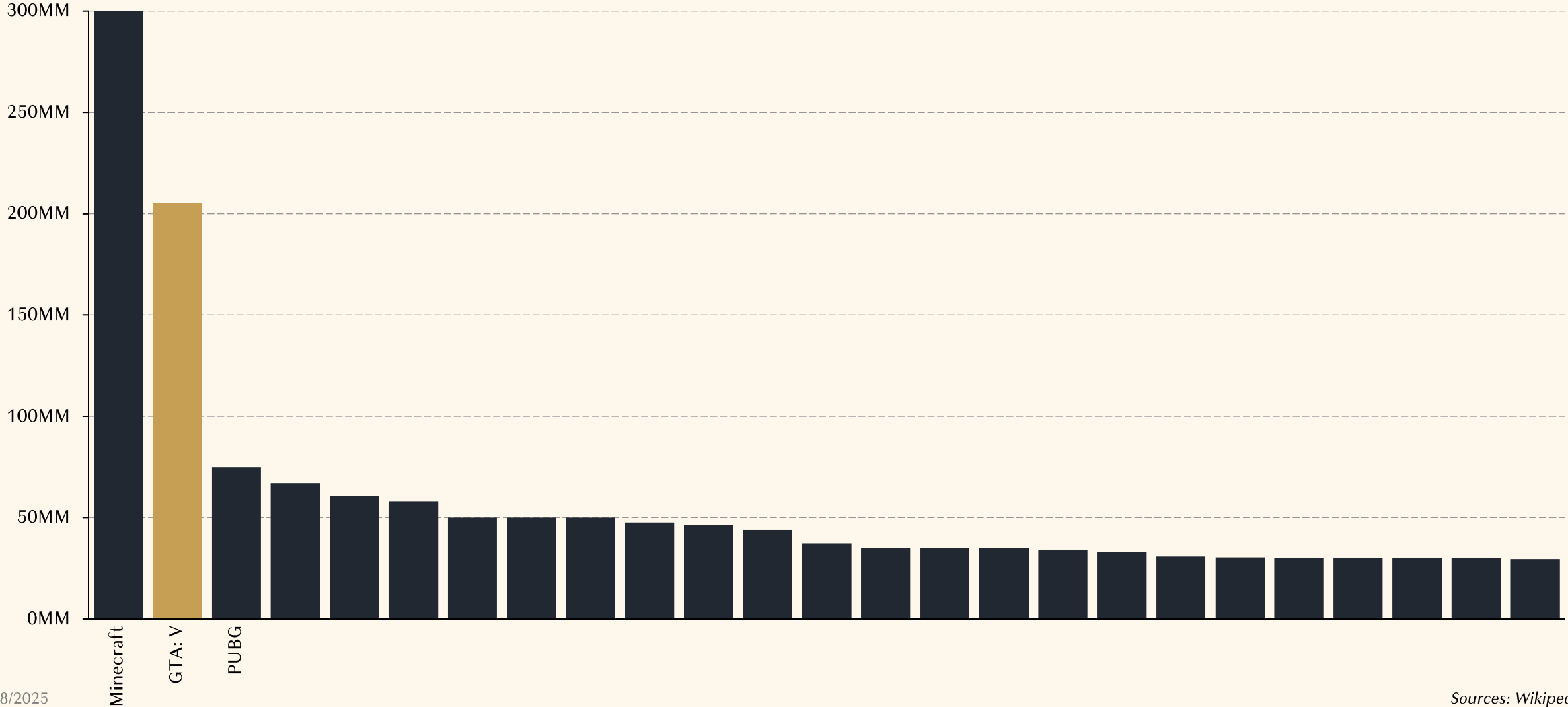
Best-Selling Packaged Games of All-Time By Unit Sales  
(Worldwide)



...But some gamemakers hope that Take-Two will price GTA VI at \$80–100, thereby breaking a key price barrier and enabling the rest of the market to move up, too



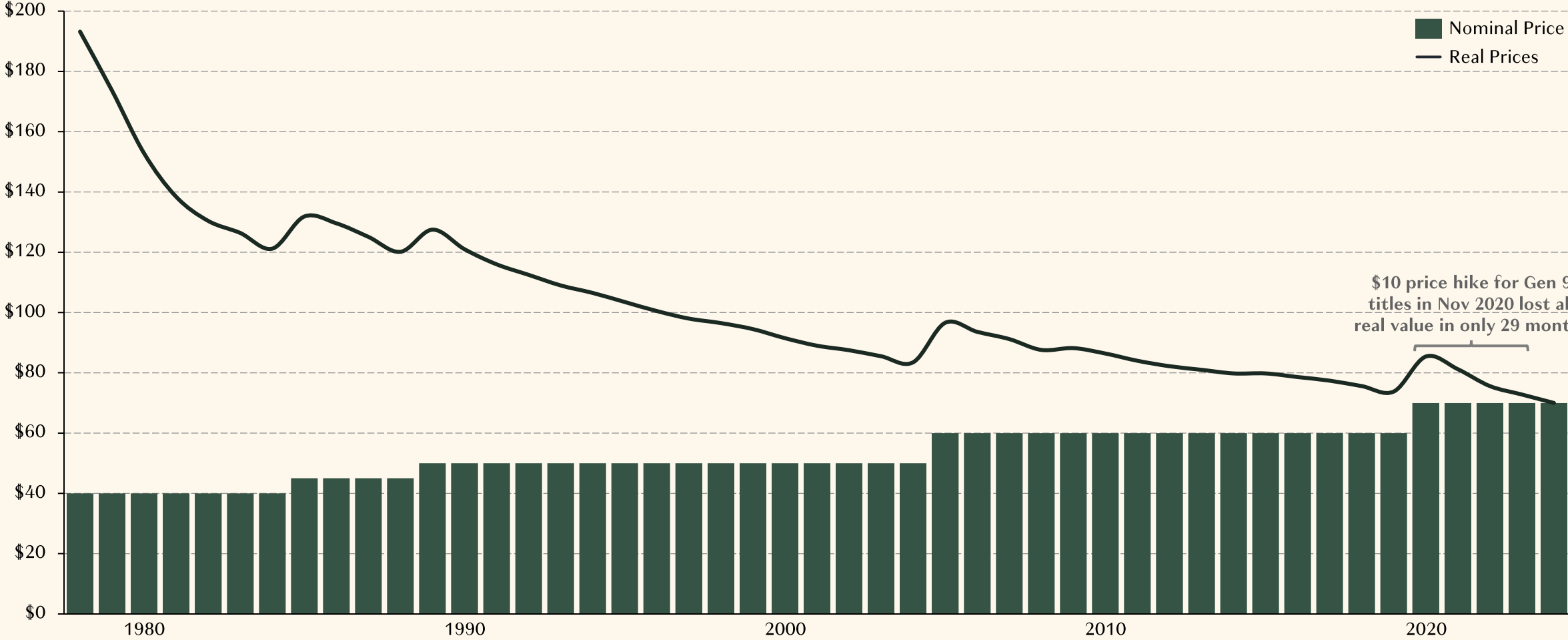
Best-Selling Packaged Games of All-Time By Unit Sales  
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No player hopes for such a hike, but recall that packaged prices have *never* been lower in real terms than they are today — even though budgets are at all-time highs



Standard U.S. Prices for Packaged Video Games, Initial Release



\$10 price hike for Gen 9 titles in Nov 2020 lost all real value in only 29 months



# Reviewing Potential New “Growth Engines”<sup>1</sup>



*Maturation of local developers/content should accelerate local spending growth*

**"Non-Core"  
Markets**

*Still surging and onboarding millions to video gaming, while also diversifying into new experiences/formats*

**UGC  
Platforms &  
Tools**

*Continue to grow in scale, engagement, and functionality, while driving ever-greater game discovery*

**Social  
Game  
Services**

*Have the potential to massively expand the addressable playtime time for AA/AAA titles, especially those by 3rd-party developers*

**Switch 2**

*Advances in local processors and cloud gaming may (finally) bring hundreds of millions of new players to “PC/Console” games*

**Other New  
Handhelds  
& Devices**

**AA/AAA  
Mobile  
Gaming**

**App Store  
Regulation**

*Though overdue, app stores are beginning to open up – which might drive billions back to developers, and enable new game technologies, business models, and discovery platforms*

**New  
Game  
Genres**

*As gaming (and non-gaming) technology improves, the “next” battle royale may soon emerge*

**AI**

*May help solve decades of cost growth, while also improving operating economics, and creating new genres*

**Advertising**

*Can bring tens of billions in (much needed) new revenue without driving up consumer pricing, spending, or hours*

**GTA VI  
Pricing**

*Could re-establish packaged video game prices after decades of deflation (despite rampant cost growth)*



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## **The State of Video Gaming in 2025**

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